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COMMITTEE MEMORANDUM

TO: Members of the Finance & City Wide Projects Committee

FROM: Jimmy L. Morales, City Manager *Jimmy Morales for*

DATE: July 6, 2016

SUBJECT: FY 2016/17 PROPOSED CAPITAL BUDGET DEVELOPMENT

The FY 2016/17 Proposed Capital Budget was reviewed by the Finance and Citywide Projects Committee on June 6, 2016.

Additional information for the following items was requested by the Committee:

- Scott Rakow Youth Center & North Shore Park Youth Center – At the June 6th meeting the Committee asked what the priority of generator replacement at these facilities was and if they were used as emergency centers. The priority of the generator replacement was determined to be of “medium” priority and the facilities are used as emergency centers, however, since the replacement of the generators are not a top priority due to limited funding these replacements are not being recommended for funding.
- North Beach Master Plan: The Committee requested information on funding for items in the North Beach Master Plan and setting aside “TBD” funds for these projects. The following list includes existing funded projects and unfunded requested projects that relate to the North Beach Master Plan:
 - 72nd Street Protected Bike Lanes: \$39,000 funded in previous years of which \$0 has been spent; \$200,000 Proposed for FY 2016/17.
 - 73rd Street Protected Bike Lanes: \$39,000 funded in previous years of which \$0 has been spent; \$200,000 Proposed for FY 2016/17; \$3,715,000 Programmed Request for FY 2017/18.
 - 74th Street from Collins Ave to Carlyle Ave Street Improvements: \$85,000 funded in previous years of which \$18,758 has been spent.
 - Painting & Lighting of Bridges in North Beach: \$1,100,000 funded in previous years of which \$15,495 has been spent; \$60,000 Proposed for FY 2016/17; and \$1,405,000 Programmed request for subsequent years (FY 2017/18 - FY 2020/21).
 - Bridge Light (77th St / Hawthorne Avenue): \$30,000 funded in previous years of which \$0 has been spent.
 - North Shore Neighborhood Improvements: \$10,792,513 funded in previous years of which \$6,511,941 has been spent.
 - Entrance Signs to North Beach: \$300,000 funded in previous years of which \$15,000 has been spent.
 - Dickens Avenue Shoreline & Bike Path: \$461,644 funded in previous years of which \$28,319 has been spent.
 - North Beach Domino Park: \$400,000 funded in previous years of which \$22,700 has been spent.

- Bonita Drive Street End Improvements: \$35,000 funded in FY 2015/16 of which \$0 has been spent; \$100,000 Proposed for FY 2016/17; and \$200,000 Programmed Request for FY 2017/18.
- North Beach Streetscape Pilot Project: \$100,000 funded in FY 2015/16 of which \$0 has been spent; and \$230,000 Proposed for FY 2016/17.
- Rue Vendome Public Plaza: \$100,000 funded in FY 2015/16 of which \$0 has been spent; and \$1,000,000 Proposed for FY 2016/17.
- 81st Street Pedestrian Bridge Area: \$30,000 funded in FY 2015/16 of which \$0 has been spent; and \$150,000 Proposed for FY 2016/17.
- Tent for North Beach Bandshell: \$100,000 funded in FY 2015/16 of which \$18,305 has been spent; and \$125,000 Proposed for FY 2016/17.
- Collins/Harding Alleyway Reconstruction: \$100,000 Proposed for FY 2016/17; and \$850,000 Programmed Request for FY 2017/18.
- North Shore Neighborhood ROW Improvements - 77th Street Neighborhood Greenway: \$160,000 Requested for FY 2016/17 but not proposed due to insufficient funding; and \$690,000 Programmed Request for FY 2017/18.
- North Shore Neighborhood ROW Improvements - 85th Street Neighborhood Greenway: \$125,000 Requested for FY 2016/17 but not proposed due to insufficient funding; and \$1,090,000 Programmed Request for FY 2017/18.
- North Shore Neighborhood ROW Improvements - Tatum Waterway Neighborhood Greenway: \$50,000 Requested for FY 2016/17 but not proposed due to insufficient funding; and \$830,000 Programmed Request for FY 2017/18.
- 71st Street Eastern Street End Improvement Design Study: \$25,000 Programmed Request for FY 2017/18.
- North Beach Town Center Complete Streets: \$1,672,000 Programmed Request for FY 21 (no funding source identified).
- North Beach Town Center Streetscape Improvement: \$11,790,000 Requested for FY 2016/17 but not funded. (No funding source identified).
- 72nd Street Park & Parking Structure: \$14,500,000 Programmed Request for FY 2019/20. (No funding source identified)
- North Beach Library / City Hall Annex / Parking: \$34,000,000 Requested for FY 2016/17 but not funded. (No funding source identified).
- Entrance Signs – The following are the appropriations for Entrance signs to the City:
 - Entrance Signs on North Beach – Funded in FY 2016/15 in the amount of \$300,000. To date there have been expenses of \$15,000 leaving an available balance of \$285,000.
 - Entrance Sign on MacArthur – The request was submitted after the June 6th meeting in the amount of \$500,000 and is included as requested in the Pay-As-You-Go fund.
- Nautilus Traffic Calming and Bayshore Neighborhood Traffic Calming – At the June 6th meeting the Committee asked that the estimate provided for the Nautilus Traffic Calming be re-evaluated which was estimated to be \$2,550,000. Re-evaluated estimates will not be available until September 2016.

Attachment A contains a full funding summary of the proposed FY 2017-21 Capital Program. The following are changes to the proposed Capital Budget **sorted by funding source** after the June 6th meeting:

Renewal and Replacement Fund: As stated in Reso #2004-25697, the capital renewal and replacement millage rate must be set to at least the value of the debt service millage rate reduction resulting from growth in the assessment value of the tax base. In FY 2016/17, it is recommended that the renewal and replacement voted millage rate be set to 0.0235 which will generate \$662,000 for renewal and replacement projects in FY 2016/17. As a result, some projects that were previously proposed for funding have been deferred to FY 17/18. These projects are:

- Scott Rakow Community Center Aluminum Windows Renewal
- South Shore Community Center Electrical Distribution Renewal
- South Shore Community Center Fire Alarm System Renewal
- 777 Building Branch Wiring - Equipment & Devices Renewal

Concurrency Mitigation Fund

- Intelligent Transportation System request in the amount of \$7,900,000 was moved from this funding source and inserted in the Half Cent Transit Surtax (PTP) funding source.

Half Cent Transit Surtax - County (PTP)

- Added the request for the Intelligent Transportation System at the revised amount of \$10,130,000 with proposed funding at \$2,020,026 which is what is available in the fund. The total estimated project cost is \$14,690,000 of which \$4,560,000 is already funded; plus the FY 17 proposed funding of \$2,020,036, the project would be funded at \$6,580,026 leaving the remaining future need unfunded at \$8,109,974.

Pay-As-You-Go (PAYGO)

- Sky Watch Tower: Based on requests from the Police Department after the June 6th meeting, increased the Sky Watch Tower Refurbish from \$61,000 to \$116,000 based on increased cost estimate.
- Fairway Park:
 - Fairway Drainage & Playground Replacement Project was moved from North Beach Quality of Life to PAYGO and combined with the Fairway Park project increasing the Fairway Park proposed funding from \$1,000,000 to \$1,181,000.
 - Revised the Fairway Park project name to be named Fairway Park (Artificial Turf Soccer Field, Drainage & Playground Replacement).
- Maurice Gibb Park: The initial amount proposed was \$177,000 in South Beach Quality of Life Funds; however this amount assumed a grant match. However the grant cannot be attained as the project does not meet the grant requirements. Therefore this additional funding of \$177,000 will provide the project the full \$354,000 it needs.

- Rainbow Crosswalk: Added Proposed Funding for the Ocean Drive Rainbow Crosswalk in the amount of \$100,000.
- Muss Park Playground: Updated funding request for Muss Park Playground and Other Improvements to \$500,000. The project is partially funded in "Reallocation of Funds" Fund for \$345,000. The remainder, \$155,000, is listed in the PAYGO fund however this amount was not proposed in FY 2016/17 due to the limited remaining balance in the PAYGO fund.
- MacArthur Entrance Sign: Request in the amount of \$500,000, however this amount was not proposed in FY 2016/17 due to the limited remaining balance in the PAYGO fund.
- Commission Chamber Renovation: At the request of the Committee, added Commission Chamber Renovation request in the amount of \$339,000, however this amount was not proposed for funding due to the limited remaining balance in the fund. This amount includes the following work:
 - Demo: \$18,000
 - Millwork: \$47,000
 - Drywall: \$5,000
 - Wall Coverings: \$63,000
 - Paint: \$4,000
 - Carpet: \$18,000
 - Seating: \$40,000
 - ADA: \$30,000
 - Kitchenette/Restrooms: \$35,000
 - Lighting: \$27,000
 - Architect / Engineering: \$27,000
 - Contingency: \$25,000

South Beach - Quality of Life

- Lummus Park Muscle Beach Upgrade revised estimate increases from \$125,000 to \$200,000.
- Added request for Bass Museum Park Café – Furniture & Fixtures in the amount of \$100,000 but did not propose due to limited remaining balance in the fund.

North Beach - Quality of Life

- Based on updated timeline, the 71st Street Eastern Street End Improvement Design Study in the amount of \$25,000 was moved from FY 2016/17 to FY 2017/18.
- Added \$125,000 based on updated estimate for the Tent for the North Shore Bandshell.
- Combined the Fairway Drainage & Playground Replacement with the Fairway Park project in the PAYGO Fund as noted above.

Parking Operations Fund

- Removed the Proposed Funding for Police Headquarters Visitors Parking Garage, due to the increase in the revised estimate, Staff does not recommend moving forward with this project. There are the two other garages on Washington Avenue and 10th Street and Collins and 13th Street that will provide a sufficient increase in spaces on Washington Avenue between 5th and 17th Streets.

Other Changes

The following are requested changes to projects in scope that do not have any fiscal impacts:

Building Department:

- The Building Department is recommending modifying the scope of project “2nd Floor Renovations” to include renovations to their satellite office in North Beach. This modification will improve the efficiency of the operations of the Building Department within City Hall and improve customer experience as it will also allow for residents and business owners in the north end of the City to more easily access Building Department services closer to their homes or businesses.
- The Building Department is recommending modifying the scope of project “Building Development Process Enterprise System”. As the City progresses in its implementation of Munis and to replace the City’s current permitting and licensing system known as “Permits Plus” with “Energov”, the Department has identified areas where scope changes would increase efficiency: (1) ability to purchase iPad Minis for the Inspectors and Compliance Officers involved in the Building Development Process which will streamline the issuance of building code violations as well as expedite the inspection process; (2) ability to purchase a payment kiosk for the new North Beach Satellite Office which will allow customers to pay for permits or violations by check or credit card in the lobby of the satellite office, thus avoiding a separate trip to City Hall; (3) ability to secure a plans management and tracking system for the Plan Review process such as bar codes or Quick Response (QR) code technology, to ensure the appropriate location and tracking of plans in the Plan Review process; and (4) ability to procure a mechanism to obtain feedback from the customers, constituents, business entities and visitors about their experience doing online transactions within the Citizen Access portal.

CONCLUSION

The City administration recommends the changes listed above to the proposed FY 2016/17 Capital Budget. The funding recommendations in the proposed FY 2016/17 Capital Budget are based on the City Commission’s priorities and needs identified by various City departments. The final FY 2016/17 Capital Budget will be adopted at the second public hearing in September.

JLM/CGR





**CITY OF MIAMI BEACH
CAPITAL PLAN - FUNDING SUMMARY 2017-2021
Attachment A**

PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
Renewal & Replacement Fund (125)										
1 Police Station New Generator				425,000	425,000					425,000
2 Fire 3-13 Emergency Power System: Aged Generator				99,231	100,000					100,000
3 Fire Station 2-0 Fire Alarm System - Average Density Renewal				88,198	89,000					89,000
4 777 Building Elastomeric Coating Renewal				85,500	86,000					86,000
5 Scott Rakow Community Center Fire Alarm System Renewal				80,000	80,000					80,000
6 Police Station Emergency Battery Pack Lights Renewal				72,298	73,000					73,000
7 Police Station Exit Signs Renewal				59,112	60,000					60,000
8 Scott Rakow Community Center Security System Renewal				57,875	58,000					58,000
9 Miami City Ballet Building Emergency Battery Pack Lights Renewal				51,779	52,000					52,000
10 Fire 1-12 F2020 - Hazardous Components				44,445	45,000					45,000
11 South Shore Community Center Switchgear - Heavy Duty Renewal				41,546	42,000					42,000
12 Historic City Hall Wood Windows Renewal				27,015	28,000					28,000
13 Fire Station #2 - Engine Bay Alarm System				25,676	26,000					26,000
14 Scott Rakow Community Center Aluminum Windows Renewal				446,000		446,000				446,000
15 South Shore Community Center Electrical Distribution Renewal				160,552		160,552				160,552
16 South Shore Community Center Fire Alarm System Renewal				112,086		112,086				112,086
17 777 Building Branch Wiring - Equipment & Devices Renewal				96,661		96,661				96,661
18 City Hall Exit Signs Renewal				74,521	0					0
19 City Hall Restroom Renovations (Floors 1, 3, and 4)				200,000	0					0
20 Historic City Hall Emergency Battery Pack Lights Renewal				28,541	0					0
21 PAL Fire Alarm System Renewal				86,692	0					0
22 PAL Modified Bitumen Renewal				169,501	0					0
23 Police Garage Aged Surfaces				235,009	0					0
24 Police Garage Concrete Paving: Aged Coatings				32,820	0					0
25 Police Station Lighting Protection System Renewal				90,153	0					0
26 Police Station Main Electrical Service 09 - 1200A 480Y/277V Renewal				118,572	0					0
27 Police Station Branch Wiring - Equipment & Devices Renewal				247,088	0					0
28 Police Station Main Electrical Service 11 - 2000A 480Y/277V Renewal				156,382	0					0
29 Police Station Swinging Doors - 3 x 7 HM - Rated Renewal				65,178	0					0
30 Police Station Restroom Fixtures Renewal				254,850	0					0
31 Public Works Water Heater - Electric Renewal				36,883	0					0
32 Fire 3-13 D5020 - Lighting and Branch Wiring Renewal				96,808	0					0
33 City Hall Ceramic Tile - Restrooms - Older Renewal				75,000	0					0
34 Fire Station 4 -Kitchen Equipment - Average Renewal				41,849	0					0
35 Fire Station 4 -Roof				66,019	0					0
36 Police Station Swinging Doors - 3 x 7 HM - NR Renewal				35,141	0					0
37 Police Station Restroom Fixtures - Group Locker Room Showers - 8 Heads Renewal				37,117	0					0
38 Police Station Water District Complete Renewal				254,473	0					0
39 Police Station Damaged Wall Finish				48,770	0					0
40 Historic City Hall Pressure Booster Pump - Duplex 5 HP Renewal				53,306	0					0
41 777 Building Telephone System Renewal				93,042	0					0
42 777 Building Exterior Wall Ceramic Tile Renewal				41,760	0					0
43 Byron Carlyle LAN System Renewal				66,200	0					0
44 Byron Carlyle Swinging Doors - 3 x 7 HM - Rated Renewal				152,083	0					0
45 Byron Carlyle Modified Bitumen Renewal				139,180	0					0
46 777 Building Replace Uplighting				38,000	0					0
47 Fire Shop Station #2 Garage Doors (6ea.)				30,000	0					0
48 Police Station 1st Floor Holding Area Renovation				75,000	0					0
49 Beachfront Mobi Mats				40,000	0					0
50 Citywide Fountains Paint / Surface Repairs				80,000	0					0
51 Police Station Replace Domestic Water Pump				35,000	0					0
52 Police Station 11th Street Gates Replacement				50,000	0					0
53 Scott Rakow Youth Center Generator Replacement				290,000	0					0
54 North Shore Park Youth Center Generator Replacement				291,000	0					0
55 Neighborhood Park Restroom Renovation				404,500	0					0
56 Police Station 3rd Floor Restrooms				30,000	0					0

**Priority 1 -
Deferred Maintenance**

**Priority 2 -
Maintenance Needed
in 0-12 Months**

**Customer/Department
Requests**



**CITY OF MIAMI BEACH
CAPITAL PLAN - FUNDING SUMMARY 2017-2021
Attachment A**

PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
57 North Shore Park Tennis Center Fencing Replacement				106,000	0					0
58 North Shore Park Youth Center Facility Painting				112,000	0					0
59 City Hall Wayfinding				100,000	0					0
60 Fire Station #1 New Generator				425,000	0					0
61 City Hall 3rd Floor Pedestrian Bridge Weatherproofing				400,000	0					0
62 North Shore Golf Course Restroom Roof Replacement				31,000	0					0
63 Scott Rakow Youth Center Gymnastics Flooring				132,300	0					0
64 Normandy Isle Park and Pool Facility Painting				75,100	0					0
Sum of Project Cost	0	0	0	7,714,812	1,164,000	815,299	0	0	0	1,979,299
Estimated available balance at current FY end					(258,556)					
Funding made available from closing out projects					796,556					
FY 17 Projected Revenue					662,000					
Net Remaining Balance					36,000					
CDBG Fund (137)										
65 Lottie Apartments				306,000	306,000					306,000
Sum of Project Cost	0	0	0	306,000	306,000	0	0	0	0	306,000
Estimated available balance at current FY end					0					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					TBD	Grant pending				
Net Remaining Balance					TBD					
7th Street Garage Fund (142)										
66 Parking Garage at Parking Lot P16 - Collins & 13th (146 spaces-no variances)					2,563,569					2,563,569
Sum of Project Cost	0	0	0	0	2,563,569	0	0	0	0	2,563,569
Estimated available balance at current FY end					2,517,577					
Funding made available from closing out projects					46,694					
FY 17 Projected Revenue					0					
Net Remaining Balance					703					
Art in Public Places Fund (147)										
67 Convention Center				6,250,000	6,250,000					6,250,000
Sum of Project Cost	0	0	0	6,250,000	6,250,000	0	0	0	0	6,250,000
Estimated available balance at current FY end					8,452,364					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					2,202,364					
Parking Impact Fees Fund (155)										
68 Parking Garage at Parking Lot P13 - Washington & 10th (178 spaces)		600,000		4,190,000	4,190,000	Partial funding here, additional in Parking Operations Fund 480				4,190,000
69 P55 - New Garage 2660 Collins Avenue				4,200,000	630,000	3,570,000				4,200,000
70 P12 - New Garage 930 Washington Avenue				4,350,000	0					0
71 Parking Garage at Parking Lot P16 - Collins & 13th (146 spaces-no variances)		1,457,000	4,544,000		0	Funded elsewhere				0
Sum of Project Cost	0	2,057,000	4,544,000	12,740,000	4,820,000	3,570,000	0	0	0	8,390,000
Estimated available balance at current FY end					10,937,715					
Funding made available from closing out projects					308,301					
FY 17 Projected Revenue					0					
Net Remaining Balance					6,426,016	Balance remaining to be spent only on North Beach and Mid Beach projects				



CITY OF MIAMI BEACH
CAPITAL PLAN - FUNDING SUMMARY 2017-2021
Attachment A

PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
Concurrency Mitigation Fund (153)										
72 Light Rail / Modern Streetcar				5,000,000	5,000,000					5,000,000
73 41st Street Adaptive Traffic Control Project					0	840,000				840,000
Sum of Project Cost	0	0	0	5,000,000	5,000,000	840,000	0	0	0	5,840,000
Estimated available balance at current FY end					5,699,380					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					699,380					
Resort Tax Fund 2% Fund(1160)										
74 Light Rail / Modern Streetcar				10,000,000	10,000,000					10,000,000
Sum of Project Cost	0	0	0	10,000,000	10,000,000	0	0	0	0	10,000,000
Estimated available balance at current FY end					10,405,242					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					405,242					
Non-TIF RDA Loews/Royal Palm Proceeds Fund (165)										
75 Light Rail/ Modern Streetcar				5,000,000	8,000,000					8,000,000
76 City Center Resiliency enhancements to RDA projects					1,000,000					1,000,000
Sum of Project Cost	0	0	0	5,000,000	9,000,000	0	0	0	0	9,000,000
Estimated available balance at current FY end					13,036,836					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					4,036,836					
Local Option Gas Tax Fund (171)										
77 Pavement & Sidewalk Program		695,000		250,000	1,000,000					1,000,000
78 Street lighting Improvements-North Shore Island	544,000	300,000	300,000		300,000	300,000				600,000
Sum of Project Cost	544,000	995,000	300,000	250,000	1,300,000	300,000	0	0	0	1,600,000
Estimated available balance at current FY end					172,901					
Funding made available from closing out projects					773,408					
FY 17 Projected Revenue					379,993					
Net Remaining Balance					26,302					
Half Cent Transit Surtax County (PTP) Fund (187)										
79 West Avenue Protected Bike Lanes				530,000	530,000					530,000
80 Painting Venetian Bike Lanes				486,558	486,558					486,558
81 72nd Street Protected Bike Lane	39,000			200,000	200,000					200,000
82 73rd Street Protected Bike Lanes	39,000			200,000	200,000	3,715,000				3,915,000
83 Citywide Intelligent Transportation & Smart Parking System				10,130,000	2,020,260					2,020,260
Sum of Project Cost	78,000	0	0	11,546,558	3,436,818	3,715,000	0	0	0	7,151,818
Estimated available balance at current FY end					1,750,746					
Funding made available from closing out projects					1,686,072					
FY 17 Projected Revenue					0					
Net Remaining Balance					0					

All new revenue to Fund 187 is now dedicated to Trolley



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CAPITAL PLAN - FUNDING SUMMARY 2017-2021
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PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
Capital Projects Not Financed by Bonds Fund (301)										
83 North Shore Open Space Park Redevelopment		5,900,000		1,300,000	0					0
84 North Beach Master Plan				0	0					0
Sum of Project Cost	0	5,900,000	0	1,300,000	0	0	0	0	0	0
Estimated available balance at current FY end					385,333					
Funding made available from closing out projects					143,096					
FY 17 Projected Revenue					0					
Net Remaining Balance					528,429					

Pay-As-You-Go Fund (302)										
85 Fairway Park (Artificial Turf Soccer Field, Drainage & Playground Replacement)				1,181,000	1,181,000					1,181,000
86 Aluminum Street lighting Pole Replacement			1,000,000		1,000,000					1,000,000
87 Soundscape Park Concession				800,000	800,000					800,000
88 Maurice Gibb Floating Dock				177,000	177,000					177,000
89 Citywide Park Irrigation System Upgrade				170,000	170,000					170,000
90 Office of Communications Remodel				150,000	150,000					150,000
91 Ocean Rescue 79 ST Sub Headquarter Trailer Replacement				150,000	150,000					150,000
92 Sky Watch Tower Refurbish				116,000	116,000					116,000
93 Rainbow Crosswalk				100,000	100,000					100,000
94 Neighborhood Basketball Court Renovation		70,000	67,000		67,000					67,000
95 Neighborhood Tennis Court Renovations		53,000	39,000		39,000					39,000
96 Palm Island Tennis Court Fencing				32,000						0
97 Bayshore Neighborhood Traffic Calming				2,550,000	0					0
98 Nautilus Traffic Calming				2,550,000	0					0
99 MacArthur Entrance Signs				500,000	0					0
100 Muss Park Playground and Other Improvements				155,000	0					0
101 Commission Chamber Renovation				339,000	0					0
102 Weather Protection for Pedestrian Bridge between City Hall and the Parking Garage				209,000	0					0
103 Lagorce Neighborhood ROW Improvement - North Bay Rd Neighborhood Greenway				200,000	0	3,720,000				3,720,000
104 North Shore Neighborhood ROW Improvements - 77th Street Neighborhood Greenway				160,000	0	690,000				690,000
105 North Shore Neighborhood ROW Improvements - 85th Street Neighborhood Greenway				125,000	0	1,090,000				1,090,000
106 Central Bayshore - Chase Ave/ 43rd Street Shared Use Path				50,000	0	830,000				830,000
107 North Shore Neighborhood ROW Improvements - Tatum Waterway Neighborhood Greenway				50,000	0	830,000				830,000
108 Normandy Shores Golf Club Verti-Drain Serifier Machine				39,000	0					0
109 Street Pavement Restoration	400,000				0	1,000,000				1,000,000
110 Lummus Parking Lighting Improvement					0	2,000,000				2,000,000
111 Flamingo Neighborhood ROW Improvements - 10th / 11th Street Neighborhood Greenway					0	1,264,000				1,264,000
112 NSGC Trail Lighting and Landscaping		194,000			(128,203)					(128,203)
113 Bayshore Neighborhood - Bid Pack A		1,134,143			(173,738)					(173,738)
114 Park View Island		250,000			(197,838)					(197,838)
Sum of Project Cost	1,978,143	123,000	1,106,000	9,803,000	3,450,221	11,424,000	0	0	0	14,874,221
Estimated available balance at current FY end					191,150					
Funding made available from closing out projects					1,067,108					
FY 17 Projected Revenue					2,400,000					
Net Remaining Balance					208,037					

Moved to other allowable funding sources to free-up Pay Go



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CAPITAL PLAN - FUNDING SUMMARY 2017-2021
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PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
SB Quality of Life Resort Tax Fund 1% (305)										
115 Española Way Conversion	0	264,000	848,000	1,130,813	1,978,813					1,978,813
116 Lifeguard Stands Replacement	600,000	0	720,000	478,800	720,000	478,800				1,198,800
117 Ocean Drive Extended Sidewalk Projects - Western Sidewalks				2,700,000	405,000	2,295,000				2,700,000
118 Street Lighting Improvements		334,000	333,000		333,000	333,000				666,000
119 South Beach Pedestrian Priority Zones				300,000	300,000	300,000	1,500,000	650,000		2,750,000
120 Lummus Park Muscle Beach Upgrade				200,000	200,000					200,000
121 Maurice Gibb Park Floating Dock		196,000		177,000	177,000					177,000
122 Additional New Lighting at Botanical Gardens				30,000	30,000					30,000
123 Standardized Park Trash Receptacle Replacement	7,000	11,000	11,000		11,000					11,000
124 Standardized Park Bench Replacements	10,000	10,000	10,000		10,000					10,000
125 Standardized Park Picnic Table Replacement	11,000	7,000	7,000		7,000					7,000
126 Alton Road Fountain @ 20th Street					0				279,000	279,000
127 World War Memorial					0				62,000	62,000
128 Security Camera Installation at Botanical Gardens				62,000	0					0
129 Marjory Stoneman Douglas Park Restroom Facility				434,000	0					0
130 Lummus Park Master Plan				693,000	0					0
131 Flamingo Park Playground Replacement				500,000	0					0
132 Lummus Park Additional Volleyball Courts (Ocean Drive Task Force Request)				30,000	0					0
133 Lummus Park West Facing Benches (Ocean Drive Task Force Request)				31,000	0					0
134 Bass Museum Park Café - Furniture & Fixtures				100,000	0					0
Sum of Project Cost	628,000	822,000	1,929,000	6,866,613	4,171,813	3,406,800	1,500,000	650,000	341,000	10,069,613
					Estimated available balance at current FY end	2,021,368				
					Funding made available from closing out projects	173,866				
					FY 17 Projected Revenue	2,085,000				
					Net Remaining Balance	108,422				
MB Quality of Life Resort Tax Fund 1% (306)										
134 Middle Beach Rec Corridor Phase III	475,000		6,047,000		2,200,000	9,894,000				12,094,000
135 Muss Park Facility	1,050,000			1,400,000	1,400,000					1,400,000
136 Lifeguard Stands Replacement	300,000		240,000	159,600	240,000	159,600				399,600
137 Indian Beach Playground Replacement				229,000	229,000					229,000
138 Miami Beach Golf Course Golf Cart Staging Area Enhancement				65,000	65,000					65,000
139 Miami Beach Golf Course - Front End Loader Purchase				49,000	49,000					49,000
140 Standardized Park Bench Replacements	15,000	15,000	15,000		15,000					15,000
141 Standardized Park Trash Receptacle Replacement	7,000	8,000	8,000		8,000					8,000
142 Standardized Park Picnic Table Replacement	8,000	7,000	7,000		7,000					7,000
143 Collins Avenue Medians (41st To 60th St)					0				26,000	26,000
144 Street Lighting Improvements		334,000	333,000		0	333,000				333,000
145 Miami Beach Golf Course Practice Tee Renovation				77,000	0	77,000				77,000
146 Miami Beach Golf Course Parking Lot Renovation				15,000	0	15,000				15,000
Sum of Project Cost	1,855,000	364,000	6,650,000	1,994,600	4,213,000	10,478,600	0	0	26,000	14,717,600
					Estimated available balance at current FY end	1,895,677				
					Funding made available from closing out projects	240,915				
					FY 17 Projected Revenue	2,085,000				
					Net Remaining Balance	8,592				



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NB Quality of Life Resort Tax Fund 1% (307)										
147 Rue Vendome Public Plaza (Includes cost of Transportation)		100,000	1,000,000		1,000,000					1,000,000
148 Allison Park Redesign	500,000			832,000	832,000					832,000
149 North Shore Tennis Center Proshop/Office Area Expansion				512,000	512,000					512,000
150 Street Lighting Improvements		334,000	333,000		333,000	333,000	333,000	333,000		1,332,000
151 Kayak Launch Docks	175,000	363,080		675,000	275,000	400,000				675,000
152 Lifeguard Stands Replacement	300,000		240,000	159,600	240,000	159,600				399,600
153 North Beach Streetscape Pilot Project		100,000	230,000		230,000					230,000
154 81st Street Pedestrian Bridge Area		30,000	150,000		150,000					150,000
155 North Shore Tennis Sound Barrier Walls				125,000	125,000					125,000
156 Tent for the North Shore Bandshell	100,000			125,000	125,000					125,000
157 Bonita Drive Street End Improvements		35,000	100,000		100,000	200,000				300,000
158 Collins/Harding Alleyway Reconstruction			100,000		100,000	850,000				950,000
159 Painting & Lighting of Bridges in North Beach	1,100,000		60,000		60,000	165,000	165,000	165,000	910,000	1,465,000
160 North Shore Park Playground Safety Surface				47,000	47,000					47,000
161 Standardized Park Bench Replacements	15,000	15,000	15,000		15,000					15,000
162 Standardized Park Picnic Table Replacement	5,000	7,000	7,000		7,000					7,000
163 Standardized Park Trash Receptacle Replacement	7,000	5,000	5,000		5,000					5,000
164 7300 Dickens Ave L/scape-Irrigation Sys.					0				37,000	37,000
165 North Beach Streetscape			550,000		0	550,000	550,000	550,000	8,800,000	10,450,000
166 71st street Eastern Street End Improvement Design Study				25,000	0	25,000				25,000
167 Normandy Isle Pool Playground Replacement				450,000	0					0
Sum of Project Cost	2,202,000	989,080	2,790,000	2,950,600	4,156,000	2,682,600	1,048,000	1,048,000	9,747,000	18,681,600

Estimated available balance at current FY end	1,512,174
Funding made available from closing out projects	664,893
FY 17 Projected Revenue	2,085,000
Net Remaining Balance	106,068

Realloc. Funds Other Capital Projects Fund (351)										
168 Muss Park Playground and Other Improvements				345,000	345,000					345,000
169 Flamingo Neighborhood ROW Improvements - 10th / 11th Street Neighborhood Greenway				230,000	230,000					230,000
170 Citywide Dog Park Lighting				191,000	191,000					191,000
171 Expansion of Citywide Surveillance Camera System				180,000	180,000					180,000
172 Lummus Parking Lighting Improvement				100,000	100,000					100,000
173 MBGC Alton Road Perimeter Landscape				80,000	80,000					80,000
174 Miami Beach Police Facilities Camera System				64,000	64,000					64,000
175 Standardized Park Bench Replacements Citywide				50,000	50,000					50,000
176 Standardized Park Picnic Table Replacement Citywide				50,000	50,000					50,000
177 Palm Island Tennis Court Lighting				44,000	44,000					44,000
178 Standardized Park Trash Receptacle Replacement Citywide				16,000	16,000					16,000
Sum of Project Cost	0	0	0	1,350,000	1,350,000	0	0	0	0	1,350,000

Estimated available balance at current FY end	1,350,671
Funding made available from closing out projects	0
FY 17 Projected Revenue	0
Net Remaining Balance	671



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PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
2001 Gulf Breeze Normandy Golf Course Fund (381)										
179 North Shore Golf Course Trail Lighting and Landscaping					128,203					128,203
Sum of Project Cost	0	0	0		128,203	0	0	0	0	128,203
Estimated available balance at current FY end					128,203					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					0					
2003 GO Bonds Fire Safety (382)										
180										0
Sum of Project Cost	0	0	0		0	0	0	0	0	0
Estimated available balance at current FY end					477					
Funding made available from closing out projects					285					
FY 17 Projected Revenue					0					
Net Remaining Balance					762					
2003 GO Bonds Parks & Beaches Fund (383)										
181 Park View Island (moved from PAYGO)					197,838					197,838
Sum of Project Cost	0	0	0		197,838	0	0	0	0	197,838
Estimated available balance at current FY end					12,639					
Funding made available from closing out projects					185,200					
FY 17 Projected Revenue					0					
Net Remaining Balance					0					
2003 GO Bonds Neighborhood Improvement Fund (384)										
182 Bayshore Neighborhood Central Bayshore - South				576,000	576,000					576,000
183 Two Way Conversion of 42nd Street - Sheridan Avenue to Pinetree				510,000	510,000					510,000
184 Bayshore Neighborhood - Bid Pack A (moved from PAYGO)					173,738					173,738
185 42nd Street Green Bicycle Lanes Painting / Striping				150,000	150,000					150,000
186 Bay Drive Neighborhood Greenway				100,000	100,000	3,260,000				3,360,000
Sum of Project Cost	0	0	0	1,336,000	1,509,738	3,260,000	0	0	0	4,769,738
Estimated available balance at current FY end					1,360,497					
Funding made available from closing out projects					149,241					
FY 17 Projected Revenue					0					
Net Remaining Balance					0					
South Pointe Capital Fund (389)										
187 Stormwater Projects					5,000,000					5,000,000
188 Baywalk Phase 1					0		3,000,000			3,000,000
189 Seawall-Bay Road Rehabilitation		275,000			0				275,000	275,000
Sum of Project Cost	0	275,000	0	0	5,000,000	0	3,000,000	0	275,000	8,275,000
Estimated available balance at current FY end					2,981,752					
Funding made available from closing out projects					2,049,505					
FY 17 Projected Revenue					0					
Net Remaining Balance					31,258					



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 CAPITAL PLAN - FUNDING SUMMARY 2017-2021
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PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
South Pointe Renewal & Replacement Fund (126)										
190 South Pointe Miscellaneous Improvements				500,000	493,425					493,425
Sum of Project Cost	0	0	0	500,000	493,425	0	0	0	0	493,425
Estimated available balance at current FY end					493,425					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					0					
RDA Garage Fund (463)										
191 Light Rail / Modern Streetcar				10,000,000	7,000,000					7,000,000
Sum of Project Cost	0	0	0	10,000,000	7,000,000	0	0	0	0	7,000,000
Estimated available balance at current FY end					9,349,182					
Funding made available from closing out projects					72,307					
FY 17 Projected Revenue					0					
Net Remaining Balance					2,421,489					
RDA Anchor Shops Fund (465)										
192 Light Rail / Modern Streetcar				6,000,000	6,000,000					6,000,000
Sum of Project Cost	0	0	0	6,000,000	6,000,000	0	0	0	0	6,000,000
Estimated available balance at current FY end					8,778,197					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					2,778,197					
Penn Garage Fund (467)										
193										0
Sum of Project Cost	0	0	0		0	0	0	0	0	0
Estimated available balance at current FY end					583,651					
Funding made available from closing out projects					0					
FY 17 Projected Revenue					0					
Net Remaining Balance					583,651					



**CITY OF MIAMI BEACH
CAPITAL PLAN - FUNDING SUMMARY 2017-2021
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PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21	
Parking Operations Fund (480)											
194				7,975,000	3,785,000					3,785,000	
195				9,800,000	1,330,000	8,470,000				9,800,000	
196				6,641,000	1,148,000					1,148,000	
197				454,831	125,000					125,000	
198				194,213	140,000					140,000	
199				8,750,000	0					0	
200				8,330,000	0					0	
201				3,600,000	0					0	
202				200,000	0					0	
203				486,000	0					0	
204				370,000	0					0	
205				38,094	0					0	
206				92,366	0					0	
207				51,437	0					0	
208				179,220	0					0	
209				76,180	0					0	
210				75,000	0					0	
211				850,000	0					0	
212				200,000	0					0	
213				100,000	0					0	
214				5,300,000	0					0	
215				5,235,000	0					0	
Sum of Project Cost		0	0	0	58,998,341	6,528,000	8,470,000	0	0	0	14,998,000
					Estimated available balance at current FY end	8,504,529					
					Funding made available from closing out projects	4,952,033					
					FY 17 Projected Revenue						
					Net Remaining Balance	6,928,562					
1997 Parking System Revenue Bonds Fund (481)											
216					54,405					54,405	
Sum of Project Cost		0	0	0	54,405	0	0	0	0	54,405	
					Estimated available balance at current FY end	54,405					
					Funding made available from closing out projects	0					
					FY 17 Projected Revenue	0					
					Net Remaining Balance	0					
2010 Parking Bonds Reso. 2010-27491 Fund (486)											
217					329,900					329,900	
218					2,929,431					2,929,431	
Sum of Project Cost		0	0	0	3,259,331	0	0	0	0	3,259,331	
					Estimated available balance at current FY end	(26,670)					
					Funding made available from closing out projects	3,286,001					
					FY 17 Projected Revenue	0					
					Net Remaining Balance	0					



**CITY OF MIAMI BEACH
CAPITAL PLAN - FUNDING SUMMARY 2017-2021
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PROJECT NAME	Prior Years	FY 2015/16 ADOPTED	FY 2016/17 Programmed in Previous Years	FY 2016/17 NEW Request	2016/17 PROPOSED	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Total FY2016/17 - FY 2020/21
Fleet Management Fund (510)										
219 FY17 Vehicle/Equipment Replacement	0	0	5,115,000	600,000						0
220 FY18 Vehicle/Equipment Replacement	0	0	0			4,053,000				4,053,000
221 FY19 Vehicle/Equipment Replacement	0	0	0				4,947,000			4,947,000
222 FY20 Vehicle/Equipment Replacement	0	0	0					4,376,000		4,376,000
Sum of Project Cost	0	0	5,115,000	600,000	0	4,053,000	4,947,000	4,376,000	0	13,376,000
Estimated available balance at current FY end					0	Pending Update				
Funding made available from closing out projects					216,748					
FY 17 Projected Revenue					0					
Net Remaining Balance					216,748					

Unfunded										
223 Flamingo 10g-6 Street ROW improvements			1,441,264							0
224 Indian Creek Pedestrian Bridges								595,000		595,000
225 Irrigation System MacArthur Causeway Repair/Upgrades								28,000		28,000
226 Nautilus / Orchard Park Tree Replacement								119,000		119,000
227 North Beach Town Center Complete Streets								1,672,000		1,672,000
228 North Beach Town Center Streetscape Improvements			11,790,000							0
229 NSOP Beach Maintenance Facility								2,745,000		2,745,000
230 Palm Island Fountain								100,000		100,000
231 Repair & Upgrade Irrigation System 2000-6300 Alton Road								72,000		72,000
232 Seawall-Bay Road Rehabilitation								275,000		275,000
233 Seawall-Biscayne Bay Street End Enhancement Phase II								542,000		542,000
234 Seawall-Indian Creek Greenway								15,000,000		15,000,000
235 Water Tower Restoration Star Island								593,000		593,000
236 West Bay Drive Parking Enhancements								120,000		120,000
237 72nd Street Park & Parking Structure								14,500,000		14,500,000
238 Intermodal - New Garage 5th Street & Alton Road						17,500,000				17,500,000
239 Intermodal - New Garage Julia Tuttle							17,500,000			17,500,000
240 73rd Street Protected Bike Lanes						3,715,000				3,715,000
240 Citywide Intelligent Transportation & Smart Parking System						8,110,000				8,110,000
Sum of Project Cost	0	0	13,231,264	0	0	29,325,000	17,500,000	14,500,000	21,861,000	83,186,000

Proposed New Projects Funding To Be Identified										
241 Light Rail / Modern Streetcar				100,000,000						0
242 Above Ground (lighting, landscaping)				50,000,000						0
243 Water & Sewer				50,000,000						0
244 Resilient Seawalls				35,000,000						0
245 North Beach Library / City Hall Annex / Parking				34,000,000						0
246 Fire Station 1 / Flamingo Parking				27,500,000						0
247 Artificial Reef				20,000,000						0
248 Par 3				12,110,000						0
249 Middle Beach Recreation Corridor				12,094,000						0
250 Flamingo Park				9,700,000						0
251 Public Safety Radio System				10,000,000						0
252 Olympic Size Pool w/o Parking				8,710,000						0
253 Lummus Park				5,125,000						0
254 Maurice Gibb Memorial Park				4,200,000						0
255 Viper (New 911 System)				552,000						0
Sum of Project Cost	0	0	0	378,991,000	0	0	0	0	0	0
SUM OF ALL	7,285,143	11,525,080	35,665,264	539,497,524	91,352,361	82,340,299	27,995,000	20,574,000	32,250,000	254,511,660

Items 3, 4 and 5
are presented
together under
item 3

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COMMITTEE MEMORANDUM

TO: Members of the Finance & City Wide Projects Committee

FROM: Jimmy L. Morales, City Manager *Dutya Ramo for*

DATE: July 1, 2016

SUBJECT: CSL UPDATE AND RECOMMENDED FY 2016/17 ENHANCEMENTS AND REDUCTIONS/EFFICIENCIES

On June 1st, 2016, we received the preliminary 2016 property assessment values for the City of Miami Beach which was used to provide a Current Service Level and revenue update at the June 6th Finance and Citywide Projects Committee meeting on June 6th, 2016. Today we received the certified property assessment values, which will be the values used for budget purposes. The table below shows the difference between the preliminary and certified values and the impact on FY 2016/17 Property Tax Revenue projections.

	June 1st Preliminary	July 1st Certified
Property Assessment		
Existing Values	33,282,000,000	34,697,757,108
New Construction	1,156,000,000	1,156,000,000
Total	34,438,000,000	35,853,757,108
City Center CRA	5,305,000,000	5,612,744,843
Citywide Total	29,133,000,000	30,241,012,265
Property Tax Revenue Projection	160,957,000	160,779,142
Property Tax Revenue Projection Variance		(177,858)

The June 1st preliminary Property Tax Revenue projections assumed the City Center CRA would grow 10 percent from 2015. The City Center CRA growth rate calculated based on July 1st certified property resulted in a 16.4 percent increase compared to 2015 thereby reducing the Citywide Total by a greater percentage than estimated. As a result, the Property Tax Revenues projections were reduced by \$177,858 for the General Fund.

At the July 13th, 2016 Commission meeting, the Commission will set the proposed millage rate for the FY 2016/17 budget process per the State's Truth-in-Millage (TRIM) requirements. By August 4th the City Manager will certify the proposed millage rate to the Property Appraiser. The proposed millage rate will be included in the TRIM notices mailed by the Property Appraiser on August 24th. The purpose of the TRIM notice is to notify property owners how much their property taxes could potentially increase or decrease and which governmental entity is responsible for the taxes levied. As such, the proposed millage rate effectively sets the "ceiling" for the millage rate during the budget process because it cannot be increased without sending out a new TRIM notice to all property owners in Miami Beach. However, millage rates can remain the same or be decreased throughout the process until the final millage rates are adopted by the Commission at the second public hearing on September 27th.

There are three main components to the City's General Fund combined millage rate, the operating millage rate, the voted debt service millage rate, and the voted renewal and replacement millage

rate. The operating millage rate funds operating costs in the General Fund and the debt service millage rate funds debt service for previously issued general obligation bonds. In FY 2016/17, the debt service payment is \$5.9 million which requires the levy of a voted debt service millage rate of 0.1796. The proposed rate is 0.0235 mills less than in FY 2015/16. The renewal and replacement millage rate funds Capital renewal and replacement projects. As stated in Reso #2004-25697, the capital renewal and replacement millage rate must be set to at least the value of the debt service millage rate reduction resulting from growth in the assessment value of the tax base. In FY 2016/17, it is recommended that the renewal and replacement voted millage rate be set to 0.0235 which will generate \$662,000 for renewal and replacement projects in FY 2016/17. The remaining portion of the renewal and replacement millage (0.0848) will transfer to the Operating millage rate in order to set aside \$3 million in the General Fund for additional pension costs of \$6 million expected in FY 2017/18. Overall the combined millage rate would be reduced to 5.8888 as shown in the table below, the lowest since 2008 when it was 5.8970.

Combined Millage Rate Analysis

	June 1st Preliminary	July 1st Certified
Operating	5.6009	5.6857
Renewal and Replacement	0.1083	0.0235
	5.7092	5.7092
Debt Service	0.1810	0.1796
Combined Millage Rate	5.8902	5.8888

The impact to a property owner of a homesteaded property would be that the property tax bill to the City of Miami Beach would increase \$3 for a median property and \$9 for an average property assuming median and average home property values increased by 0.8 percent year over year.

Homesteaded Properties				
	FY 2015/16		FY 2016/17 with 0.8% CPI	
	Median	Average	Median	Average
	\$ 155,690	\$ 383,782	\$ 156,936	\$ 386,852
City of Miami Beach				
Operating	\$ 889	\$ 2,191	\$ 896	\$ 2,209
Voted Debt	32	78	28	69
Total Miami Beach	\$ 921	\$ 2,269	\$ 924	\$ 2,278
\$ Change in Taxes				
Operating			\$ 7	\$ 18
Voted Debt			(4)	(9)
Total Miami Beach			\$ 3	\$ 9

* Source: Miami-Dade County Property Appraiser's - 2015-average-median-homestead-residential-values file

As part of the development of the proposed FY 2016/17 proposed budget, departments were requested to submit lists of potential reductions/efficiencies totaling 3 percent of their FY 2015/16 budgets. A list of the potential efficiencies and 3 percent reductions can be found in Attachment A. The lists were reviewed extensively by the City Manager, Executive Team, Department Directors, and the Budget Office. As a result of this review, recommended reductions/efficiencies totaling \$1,127,000 for the General Fund were identified.

Additionally, departments were requested to submit potential enhancements to their budgets which can be found in Attachment B. These potential enhancements help address several of the City's strategic priorities.

Enhancement requests that would be funded by the General Fund include:

- Open Data initiative
- Increased televised public meetings
- Enhancing newly created Environmental & Sustainability Department through additional positions and the development of an Urban Forestry Management plan
- Enhancing Emergency Management/911 operations
- Expanding staffing for Fire Rescue 44
- Creation of a Homeless Overnight and Recovery Center
- Additional funding for Voluntary Pre-Kindergarten program
- Enhancing the Park Ranger program
- Increasing restroom cleanliness
- Enhanced policing services
- Adding a dedicated School Liaison Officer and a Best Buddies office associate
- Enhancing tree maintenance
- Bass Museum budget enhancements

Enhancements to be funded by other funds include:

- Adding a dedicated senior systems analyst for the Munis project (Internal Services Fund)
- Enhancing the Code Compliance Short Term Rental Task Force by three positions (Resort Fund)
- Enhance preventive maintenance of storm water and sewer infrastructure (Enterprise Fund)
- Expanding the Can-On-Every-Corner initiative (Enterprise Fund)
- Ciclovia funding for 8 months (Special Revenue Fund)

In summary, the recommended enhancements and reductions/efficiencies result in a net unallocated surplus of \$2.3 million in the General Fund still available for additional enhancements or additional millage rate reduction after adjusting for proposed efficiencies of \$1 million and proposed enhancements of \$59,000.

FY17 CSL	
Property Tax Revenues	160,779,000
Non-property Tax Revenues	158,219,000
Total Revenues	318,998,000
Department Operating CSL	306,917,000
Capital Funded by General Fund	5,565,000
Total General Fund CSL	312,482,000
Pension Mortality Payment Set-Aside	3,000,000
Risk Management Fund Allowance	1,000,000
Surplus/(Deficit)	2,516,000
Additional Revenues	
Proposed Efficiencies	1,051,000
Total	1,051,000
Additional Expenses	
Additional Pension costs	1,200,000
Proposed Enhancements	59,000
Transportation Fund	-
Total	1,259,000
Unallocated Surplus/(Deficit)	2,308,000

At the June 17th, 2016 Finance and Citywide Projects Committee meeting, the Transportation fund

was discussed and it was requested that a potential funding source from the General Fund be identified based on General Fund Non-Property Tax Revenues. Below are several scenarios for potential contributions to the Transportation Fund. It should be noted that these contributions could potentially require a millage rate increase in the future. For the scenarios below, it was assumed that General Fund Non-Property Tax revenues would be \$158,219,000 for FY 2016/17.

Scenario 1: 0 percent	Transportation Fund Contribution: \$0
Scenario 2: Half ¼ percent	Transportation Fund Contribution: \$198,000
Scenario 3: ¼ percent	Transportation Fund Contribution: \$396,000

At the June 6th, 2016 Finance and Citywide Projects Committee meeting, additional information was requested regarding the reserves of the General Fund, Resort Tax Fund, and other major funds. Detailed information on these and other funds as of September 30, 2015 can be found in [Attachment C](#); a brief overview is provided below:

- General Fund reserves: \$47,471,901 (16.9% of budget)
- Resort Tax fund reserves: \$12,345,000 (25% of budget)

At the June 6th, 2016 Finance and Citywide Projects Committee meeting, additional information was requested regarding General Fund expenses. General Fund budget expenditures have grown on average, 2.7 percent since FY 2007/08. Additional information can be found in [Attachment D](#).

Fiscal Year	General Fund	
2015-16	300,354,000	7.2%
2014-15	280,079,000	6.1%
2013-14	264,093,000	3.0%
2012-13	256,280,000	4.9%
2011-12	244,336,740	2.9%
2010-11	237,518,114	4.9%
2009-10	226,336,026	-3.8%
2008-09	235,366,925	2.1%
2007-08	230,624,537	-3.0%

Attachments
JLM/CGR

**ATTACHMENT A
PROPOSED FY 2016/17 EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	Potential Impact
BUILDING				
1 Eliminate one (1) CAP Structural Plans Examiner	General	\$250,000		Core Service Impact
2 Eliminate one and one-half contracted Permit Clerks	General	\$51,000		Core Service Impact
3 Reduce funding for the replacement of various workstations and office furniture within the department	General	\$6,000	\$6,000	Minimal Service Impact
Total		\$307,000	\$6,000	
CAPITAL IMPROVEMENT PROJECTS (CIP)				
4 CIP Project Management Staff - Construction Manager	General	\$58,000		Minimal Service Impact
5 Administrative Support Staff - Office Associate IV - Provide administrative support to the Department, process payments, process purchase orders, scan documents, receptionist responsibilities, etc.	General	\$41,000		Minimal Service Impact
Total		\$99,000	\$0	
CITY ATTORNEY				
6 Professional Services-Reduce FY17 request - additional in-house work will need to be done	General	\$40,000		Core Service Impact
7 Legal Fees Public - Decrease due to reduced need of outside council after Union negotiations are completed	General	\$40,000		Core Service Impact
8 Supplies other - purchasing of new file cabinets and other miscellaneous office furniture throughout the office which needs to be updated or replaced	General	\$18,000	\$18,000	Minimal Service Impact
9 Renovations - Renovation of the City Attorney's office areas for optimization of space plan	General	\$18,000	\$18,000	Minimal Service Impact
Total		\$116,000	\$36,000	
CITY CLERK				
10 Full-Time to Part-Time Reduction: Reduce a full-time Code Violations Clerk to a part-time status. Having the appropriate staff to support the Office of the Special Master is essential in order for the Office to provide prompt and comprehensive services to the Special Master, the public, and City Departments (Code, Fire, Building, Parking, Historic Preservation Board and Police (Red Light Camera Violations)). The reduction would increase the turnaround time required to resolve Code Violations, and would create additional burden on the Office of the City Clerk's staff that would have to assume the additional work. In addition, the number of Special Master hearings must be reduced from four to three times a month. Special Master hearings are held four times a month including both day and evening hearings. By undertaking these reductions, compliance with the Code within a reasonable time frame may be impacted, as hearings and compliance will be set further into the future.	General	\$29,000		Core Service Impact
11 Make one of the Central Services Technician to a (20 hour per week) part-time employee. Having the staff to support the Mail Room Functions is essential in order to ensure that letters and packages are promptly sent and delivered in and out of the workplace. By reducing this position to a part-time status it will impact every City Department, as everyone sends and receives mail. The timeliness of getting mail to clients and residents is crucial. The reduction would increase the intervals between mail distribution and pickup. Large outgoing mailings, especially those requiring collating letters or brochures and stuffing and stamping the envelopes may have to be outsourced. The turnaround time required for print jobs would also be impacted, as the staff that is currently assigned to the print shop would be utilized to undertake the essential functions of the mailroom.	Internal	\$25,000		Core Service Impact
12 The following miscellaneous expenses may be reduced. 1) Travel at a cost of \$2K; 2) Training & awards at \$2K, and 3) Subscriptions at a cost of \$1K. These reductions will impact the education and training received by employees of the Office of the City Clerk and possibly impact services.	General	\$5,000	\$5,000	Moderate Service Impact
Total		\$59,000	\$5,000	
CITY MANAGER				
13 Eliminate 2 Part-time Rapid Response Team positions	General	\$48,000	\$48,000	Moderate Service Impact
14 Reduce Rapid Response Team supply budget	General	\$15,000	\$15,000	Moderate Service Impact
Total		\$63,000	\$63,000	
CODE COMPLIANCE				
15 Move the expense of two existing Code Compliance Officer positions dedicated to handling short-term rental investigations from General Fund to Resort Tax (Salary, Uniforms, Social Security)	General	\$146,000	\$146,000	Minimal Service Impact
16 Reduce funding for Lot Clearance Services	General	\$12,000	\$12,000	Minimal Service Impact
17 Reduce funding for Departmental Accreditation	General	\$2,000	\$2,000	Minimal Service Impact
Total		\$160,000	\$160,000	
COMMUNICATIONS				
18 Reduce the amount of professional services or the number of temporary employees. These employees typically include the sounds engineer, photographers and on-air staff for original programming on MBTV.	General	\$30,000		Core Service Impact
19 Reduce travel for staff which would limit the option for travel for out of town training, etc.	General	\$10,000	\$10,000	Minimal Service Impact
20 Reduce Office Supplies budget	General	\$4,000	\$4,000	Minimal Service Impact
Total		\$44,000	\$14,000	
EMERGENCY MANAGEMENT				
21 Eliminate Security Guards located in the City Hall Campus	General	\$150,000		Moderate Service Impact
22 Eliminate one Emergency Management Specialist position	General	\$76,000		Moderate Service Impact
23 Eliminate Security Assessment & Crime Prevention Design program	General	\$56,000		Moderate Service Impact
Total		\$282,000	\$0	

**ATTACHMENT A
PROPOSED FY 2016/17 EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	Potential Impact
FINANCE				
24 Reduce professional services expenses	General	\$80,000	\$80,000	Minimal Service Impact
25 Reduce postage expenses	General	\$20,000		Core Service Impact
	Total	\$100,000	\$80,000	
FIRE				
26 Not Fill 10 Part-Time Lifeguard Positions in Ocean Rescue	General	\$175,000		Core Service Impact
27 Not Fill 2 Firefighter I positions	General	\$170,000		Core Service Impact
28 Eliminate Grant requests with required matching funds	General	\$133,000		Core Service Impact
29 Eliminate 1 FPA Position in Fire Prevention	General	\$113,000		Core Service Impact
30 Reduce Uniform expenses	General	\$97,000		Moderate Service Impact
31 Eliminate Administrative Assistant I in Fire Prevention	General	\$80,000		Core Service Impact
32 Reduce Other Operating expenses	General	\$74,000	\$74,000	Moderate Service Impact
33 Eliminate 1 Inspector Position in Fire Prevention	General	\$65,000		Core Service Impact
34 Reduce Conferences / Travel expenses	General	\$55,000	\$55,000	Minimal Service Impact
35 Eliminate Quarter Master Position	General	\$54,000		Core Service Impact
36 Reduce Training/Award expenses	General	\$38,000		Moderate Service Impact
37 Remove Temporary Labor Funding	General	\$35,000	\$35,000	Moderate Service Impact
38 Reduce In-house Background Testing	General	\$27,000		Moderate Service Impact
39 Reduce Contracted Services expenses	General	\$20,000	\$20,000	Moderate Service Impact
40 Reduce Office Supplies expenses	General	\$16,000	\$16,000	Moderate Service Impact
41 Reduce Subscription expenses	General	\$6,000	\$6,000	Minimal Service Impact
42 Reduce Promotion expenses (Pub Ed: Hats, books, pencils etc.)	General	\$5,000		Moderate Service Impact
43 Reduce Furniture expenses	General	\$5,000	\$5,000	Minimal Service Impact
44 Reduce Dues & Membership expenses	General	\$4,000	\$4,000	Moderate Service Impact
	Total	\$1,172,000	\$215,000	
FLEET MANAGEMENT				
45 Reduce automobile car washing services	Internal	\$15,000	\$15,000	Moderate Service Impact
46 Reduce Vehicle and Heavy Equipment Towing Services	Internal	\$7,000		Core Service Impact
47 Reduce Contract Maintenance	Internal	\$135,000		Moderate Service Impact
48 Reduce Contracted Services-repairs and maintenance	Internal	\$11,000		Moderate Service Impact
	Total	\$168,000	\$15,000	
HOUSING & COMMUNITY SERVICES				
49 Elimination of HOME Coordinator	General	\$41,000		Moderate Service Impact
50 Elimination of 5 shelter beds at Lotus House	General	\$16,000		Minimal Service Impact
51 Elimination of Police overtime	General	\$10,000		Minimal Service Impact
52 Reduce homeless relocation	General	\$10,000		Moderate Service Impact
53 Reduce homeless rent assistance for shelter transitions	General	\$9,000		Moderate Service Impact
54 Elimination of homeless client storage	General	\$2,000		Minimal Service Impact
	Total	\$88,000	\$0	
HUMAN RESOURCES & LABOR RELATIONS				
55 Professional Services	General	\$20,000	\$20,000	Minimal Service Impact
56 Professional Services	General	\$20,000	\$20,000	Minimal Service Impact
57 Temporary Labor	General	\$13,000	\$13,000	Minimal Service Impact
58 Training & Awards	General	\$3,000	\$3,000	Minimal Service Impact
59 Training & Awards	General	\$2,000	\$2,000	Minimal Service Impact
	Total	\$58,000	\$58,000	
HUMAN RESOURCES - RISK MANAGEMENT				
60 Professional Services	Internal	\$34,000		Core Service Impact
	Total	\$34,000	\$0	
INFORMATION TECHNOLOGY				
61 IT can research the possibility of developing applications that run on the iPad deployed for Energov project in order to make the Panasonic Toughbooks obsolete for Building and Code thereby eliminating the need to replace the Building and Code units that are due to be replaced in FY 16/17.	Internal	\$200,000		Moderate Service Impact
62 IT can research the possibility of converging storage technologies versus the trending predicted growth of storage requirements to reduce the amount of Storage Area Network growth that is purchased in FY 16/17 to maintain the industry best practice buffer capacity between storage demands and storage supply.	Internal	\$160,000	\$160,000	Core Service Impact
	Total	\$360,000	\$160,000	

**ATTACHMENT A
PROPOSED FY 2016/17 EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	Potential Impact
OFFICE OF BUDGET & PERFORMANCE IMPROVEMENT				
63 Reduce Professional Fees for outside Audit Contractors	General	\$20,000		Moderate Service Impact
64 Training and Awards	General	\$10,000	\$10,000	Minimal Service Impact
65 Prof Services	General	\$4,000	\$4,000	Minimal Service Impact
66 Travel	General	\$4,000	\$4,000	Minimal Service Impact
67 Advertising	General	\$2,000	\$2,000	Minimal Service Impact
68 Other Operating	General	\$2,000	\$2,000	Minimal Service Impact
69 Dues and Membership	General	\$2,000	\$2,000	Minimal Service Impact
	Total	\$44,000	\$24,000	
ORGANIZATIONAL DEVELOPMENT & PERFORMANCE INITIATIVES				
70 New Hire Orientation	General	\$5,000		Core Service Impact
71 Additional Adobe Licenses	General	\$3,000		Core Service Impact
72 Employee Suggestion Program	General	\$2,000		Core Service Impact
73 Supplies Other - Equipment	General	\$2,000	\$2,000	Minimal Service Impact
74 Supplies Office - Projector	General	\$1,000	\$1,000	Minimal Service Impact
75 Dues & Memberships New	General	\$1,000	\$1,000	Minimal Service Impact
76 Telephone	General	\$1,000	\$1,000	Minimal Service Impact
	Total	\$15,000	\$5,000	
PARKING				
77 Garage Washdown	Enterprise	\$335,000	\$26,000	Moderate Service Impact
78 Highgrade Concrete treatment	Enterprise	\$164,000	\$164,000	Minimal Service Impact
79 FLZ - Police overtime	Enterprise	\$150,000		Core Service Impact
80 Painting (12th Street and 13th Street Garages - \$200K budget) - reduce to 1 garage	Enterprise	\$100,000		Moderate Service Impact
81 PC Replacements	Enterprise	\$75,000		Core Service Impact
82 Advertising	Enterprise	\$70,000		Minimal Service Impact
83 Cost of development and processing of permits that have not transitioned to paperless system i.e. house of worship, hotel hang tags, etc.	Enterprise	\$68,000		Minimal Service Impact
84 Holiday Lighting	Enterprise	\$55,000	\$55,000	Minimal Service Impact
85 Garage Police Off-Duty (Memorial Day and New Year's Eve)	Enterprise	\$50,000		Core Service Impact
86 Extend Pay by Phone	Enterprise	\$26,000		Minimal Service Impact
	Total	\$1,093,000	\$245,000	
PARKS & RECREATION				
87 Reduction in Parks Ground Maintenance City-Wide	General	\$205,000		Moderate Service Impact
88 Reduction of Overtime	General	\$93,000		Moderate Service Impact
89 Reduction in Overall Parks and Recreation Property Management Budget	General	\$75,000		Core Service Impact
90 Elimination of Park Facilities Furniture & Fixtures Replacement	General	\$47,000	\$47,000	Minimal Service Impact
91 Elimination of 1 of 2 Streetscape Maintenance Operators	General	\$33,000		Moderate Service Impact
92 Reduction in Sand, Fertilizer, Chemicals and Grounds/Landscaping	General	\$32,000		Core Service Impact
93 Reduction in Sand, Fertilizer and Chemicals	General	\$27,000		Core Service Impact
94 Reduction in Park Facilities Paint and Janitorial Supplies (Budget will remain same as FY16)	General	\$23,000		Core Service Impact
95 Reduction in Replacement of Plant Materials (Budget will remain same as FY16)	General	\$20,000	\$20,000	Minimal Service Impact
96 Reduction in Special Event Rentals (Ex. Inflatables and Carnival Rides)	General	\$15,000		Core Service Impact
97 Reduction in Year-round Youth Programming Expenses	General	\$15,000		Core Service Impact
98 Conversion of a FT Golf Course Equipment Operator to part-time	General	\$15,000		Moderate Service Impact
99 Elimination of Ice Rink Ammonia Refrigeration Plant Repairs	General	\$12,000		Moderate Service Impact
100 Elimination of North Shore Park Senior Scenes Budget Increase (Budget will remain same as FY16)	General	\$9,000		Moderate Service Impact
101 Reduction in Staff Conferences (1 STMC, 1 NARCE, and 3 FRPA)	General	\$8,000	\$8,000	Minimal Service Impact
102 Reduction in Office Supplies (Park Facilities and Administration)	General	\$8,000	\$8,000	Minimal Service Impact
103 Reduction in New Program Instructors	General	\$7,000		Minimal Service Impact
104 Reduction in General Repairs and Maintenance	General	\$6,000		Moderate Service Impact
105 Reduction in Park Ranger Uniforms	General	\$5,000		Minimal Service Impact
106 Reduction in Advertising	General	\$5,000	\$5,000	Minimal Service Impact
107 Reduction in Director Conferences (1 Out of State Conference)	General	\$3,000	\$3,000	Minimal Service Impact
108 Reduction in Tree Pruning	General	\$3,000		Moderate Service Impact
109 Reduction in Golf Course Repairs & Maintenance	General	\$3,000		Moderate Service Impact
110 Reduction in General Repairs and Maintenance	General	\$3,000		Moderate Service Impact
111 Elimination of Staff Trainings and Certifications	General	\$2,000		Minimal Service Impact
	Total	\$674,000	\$91,000	
PLANNING				
112 Professional Services	General	\$40,000	\$40,000	Core Service Impact
113 E-Recording	General	\$15,000		Core Service Impact
114 Advertising	General	\$10,000		Core Service Impact
115 Postage	General	\$7,000		Core Service Impact
116 Travel	General	\$5,000	\$5,000	Minimal Service Impact
117 Supplies	General	\$5,000		Core Service Impact
118 Printing	General	\$3,000		Core Service Impact
119 Dues & Memberships	General	\$3,000	\$3,000	Minimal Service Impact
	Total	\$88,000	\$48,000	

**ATTACHMENT A
PROPOSED FY 2016/17 EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	Potential Impact
POLICE				
120 10 Police Officer vacancies	General	\$1,270,000		Core Service Impact
121 Security Guards that provide services to various locations throughout the city. These locations include Recreation Corridor, Alaska Bay, Boardwalk – North & South & City Hall.	General	\$411,000		Core Service Impact
122 Eliminate 6 Full Time Public Safety positions	General	\$286,000		Core Service Impact
123 School Liaison Officers (5) @ \$1,706.00 bi-weekly*17 pay periods	General	\$154,000		Core Service Impact
Total		\$2,121,000	\$0	
PROCUREMENT				
124 Salaries & Wages (Convert Salary of Procurement Officer III Position into 2 part-time analysts)	General	\$31,000	\$31,000	Minimal Service Impact
125 Professional Services	General	\$10,000		Core Service Impact
126 Telephone	General	\$2,000	\$2,000	Minimal Service Impact
127 Supplies-Other	General	\$2,000	\$2,000	Moderate Service Impact
128 Furniture & Fixtures	General	\$1,000	\$1,000	Minimal Service Impact
Total		\$46,000	\$36,000	
PROPERTY MANAGEMENT				
130 Elimination of Access Control Consultant	General	\$25,000		Moderate Service Impact
131 Elimination of Infrared Aerial Roof Moisture Scan	General	\$75,000		Moderate Service Impact
132 Elimination of Temporary Labor	General	\$30,000		Moderate Service Impact
133 Reduction in Overtime	General	\$53,500		Moderate Service Impact
Total		\$183,500	\$0	
PUBLIC WORKS				
134 Wire, Fixture, Street Lighting, & Electrical reduction	General	\$100,000		Core Service Impact
135 Contract Maintenance (FY 16/17 Increase)	General	\$99,000		Core Service Impact
136 Resurfacing of Streets & Electrical Wiring	General	\$79,000		Core Service Impact
137 Professional Consulting Services	General	\$25,000	\$25,000	Moderate Service Impact
138 Reduce E-builder licenses by 4	General	\$6,000	\$6,000	Minimal Service Impact
Total		\$309,000	\$31,000	
PUBLIC WORKS - SEWER				
139 Electrical Services	Enterprise	\$150,000		Core Service Impact
140 Generator Services and Load Bank Testing	Enterprise	\$145,000		Core Service Impact
141 Emergency Repairs reduction from \$250K to \$210K	Enterprise	\$40,000	\$40,000	Minimal Service Impact
Total		\$335,000	\$40,000	
PUBLIC WORKS - STORMWATER				
142 Contract services - reduce \$100K to eliminate pump rebuilds	Enterprise	\$100,000		Core Service Impact
143 Rent Building and Equipment reduce from \$192K to \$142K (eliminate Jersey Dam)	Enterprise	\$50,000		Minimal Service Impact
144 Other- reduce tide flex \$20K, reduce castings \$20K	Enterprise	\$40,000		Core Service Impact
145 Eliminate \$35K for portable pump	Enterprise	\$35,000		Core Service Impact
146 Environmental Specialist moved to Environmental Department	Enterprise	\$99,000		Minimal Service Impact
Total		\$324,000	\$0	
PUBLIC WORKS - WATER				
146 Pipes, valves, saddles, and repair clamps reduction	Enterprise	\$135,000		Core Service Impact
147 Rexall Warranty on Variable Frequency Drives	Enterprise	\$50,000	\$50,000	Minimal Service Impact
148 Water Storage Tank Rehab	Enterprise	\$50,000		Core Service Impact
149 Contingency	Enterprise	\$71,000		Core Service Impact
Total		\$306,000	\$50,000	
TOURISM, CULTURE, & ECONOMIC DEVELOPMENT				
150 Vacant Field Monitor Position. TCED, currently, has two Field Monitors budgeted. The result of being budgeted for one would impact the routine monitoring of film, photography, special events production activities as well as beach concessions and Market contracts.	General	\$41,000		Core Service Impact
151 Art Education Program (30% reduction, CAC Division would still fund \$75K per Fiscal Year)	General	\$30,000	\$30,000	Moderate Service Impact
152 Arts in the Park Program (About 9% Reduction of SoundScape Cinema Series and live performances in the Parks)	General	\$5,000	\$5,000	Minimal Service Impact
Total		\$76,000	\$35,000	
SANITATION				
153 Additional services will be reduced and only basic service will remain. Additional attendants & extended hours would be removed from facilities. This initiative was added to provide better service. The reduction in this service would result in a decrease in cleanliness and customer dissatisfaction. This service was added in fiscal year 2015.	Enterprise	\$367,000		Moderate Service Impact
154 Big Belly pilot program would be removed from service	Enterprise	\$37,000		Minimal Service Impact
155 Residential Bulk Waste	Enterprise	\$8,000		Minimal Service Impact
Total		\$412,000	\$0	

**ATTACHMENT A
PROPOSED FY 2016/17 EFFICIENCIES**

Program/Function	Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction	Potential Impact
TRANSPORTATION				
156 Shortening operating service hours on weekdays by 0.5 hours and on Saturdays by 2 hours for citywide trolley system (Alton West Trolley, North Beach Loop, Mid Beach Loop, Collins Link, and South Beach Trolley). The new operating schedule would be Monday - Friday 6:30AM - Midnight and Saturday and Sunday 8AM - Midnight. Original budgeted service hours for the citywide trolley system (per CSL) are from 6AM - Midnight Monday through Saturday and 8AM - Midnight on Sundays.	Special Revenue	\$381,000		Moderate Service Impact
157 Deferring Traffic Studies	Special Revenue	\$46,000		Minimal Service Impact
	Total	\$427,000	\$0	

Fund	Potential Efficiency/Reduction	Recommended Efficiency/Reduction
General Fund	\$6,079,500	\$907,000
Internal Service impact (% could change based on allocations; 82% assumption)	\$482,000	\$144,000
	\$6,561,500	\$1,051,000
Internal Service	\$587,000	\$175,000
Enterprise	\$2,470,000	\$335,000
Special Revenue	\$427,000	\$0

ATTACHMENT B
PROPOSED FY 2016/17 ENHANCEMENTS

Department	Fund	Requested Enhancement	Recommended Enhancement	Year 2 Impact	Total	
					FT	PT
Citywide						
1 Pension Mortality Payment Set Aside	General	\$3,000,000	\$3,000,000	\$0	0.0	0.0
2 Risk Management Fund Deficit Allowance	General	\$1,000,000	\$1,000,000	\$0	0.0	0.0
	Total	\$4,000,000	\$4,000,000	\$0	0.0	0.0
City Manager						
3 Open Data	General	\$647,000		\$597,000	3.0	0.0
	Total	\$647,000	\$0	\$597,000	3.0	0.0
Code Compliance						
4 Code Compliance Officers (2) - Short Term Rentals	Resort	\$161,000	\$161,000	\$132,000	2.0	0.0
5 Code Compliance Administrator - Short Term Rentals	Resort	\$94,000	\$94,000	\$83,000	1.0	0.0
	Total	\$255,000	\$255,000	\$215,000	3.0	0.0
Communications						
Part-time position to operate control room to televise additional public meetings	General	\$12,000		\$12,000	0.0	1.0
	Total	\$12,000	\$0	\$12,000	0.0	1.0
Environmental Natasha						
6 Environment & Sustainability - Assistant Director	General	\$108,000		\$152,000	1.0	0.0
7 Sustainability Division - Environmental Specialist	General	\$99,000		\$118,000	1.0	0.0
8 Sustainability Division - Environmental Specialist	General	\$87,000		\$127,000	1.0	0.0
9 Environmental Resources - Project Manager	General	\$79,000		\$110,000	1.0	0.0
10 Sustainability - Energy Analyst	General	\$74,000		\$103,000	1.0	0.0
11 Urban Forestry Management Plan	General	\$60,000		\$0	0.0	0.0
12 Urban Forestry - Permit Clerk I	General	\$51,000		\$67,000	1.0	0.0
	Total	\$558,000	\$0	\$677,000	6.0	0.0
Emergency Management/9-1-1						
13 Security Master Plan - Citywide	General	\$1,500,000		\$0	0.0	0.0
14 Staff Augmentation	General	\$588,000		\$588,000	0.0	0.0
15 Security Guard Protection Program (City Hall, Homeless Outreach/ Parking 24 hrs. (3 guards)/ Building City Hall/ Police: City Hall Night Guard / Floater Back Up)	General	\$582,000		\$582,000	0.0	0.0
16 Radio maintenance project (P25 radios to extend current radio stock)	General	\$558,000		\$0	0.0	0.0
17 Dispatchers - 7 New Positions	General	\$416,000		\$482,000	7.0	0.0
18 Physical Security Enhancement - City Hall	General	\$234,000		\$0	0.0	0.0
19 Powerphone Total Response	General	\$137,000		\$0	0.0	0.0
20 Storage Tank Maintenance Program	General	\$135,000		\$135,000	0.0	0.0
21 Information Technology Specialist I (1508)	General	\$61,000		\$73,000	1.0	0.0
22 Identification and Access Control System	General	\$36,000		\$0	0.0	0.0
	Total	\$4,247,000	\$0	\$1,860,000	8.0	0.0
Fire						
23 Rescue 44 (7 Lieutenants / 6 firefighters; also staffs Fire Boat)	General	\$1,371,000		\$1,537,000	13.0	0.0
	Total	\$1,371,000	\$0	\$1,537,000	13.0	0.0
Housing & Community Services						
24 Homeless Overnight and Recovery Center	General	\$557,000		\$572,000	3.0	3.0
25 Work Training Program	General	\$60,000		\$60,000	0.0	0.0
	Total	\$617,000	\$0	\$632,000	3.0	3.0
Information Technology						
26 Succession Plan- Senior Systems Analyst	Internal	\$71,000		\$84,000	1.0	0.0
27 Munis Administrator- Senior Systems Analyst	Internal	\$71,000	\$71,000	\$84,000	1.0	0.0
28 Network Path Diversity	Internal	\$70,000		\$70,000	0.0	0.0
	Total	\$212,000	\$71,000	\$238,000	2.0	0.0
Organizational Development & Performance Improvement						
29 Voluntary Pre-Kindergarten Program	General	\$141,000		\$0	0.0	0.0
30 Doctoral (Ph.D.) Interns	General	\$73,000		\$0	0.0	0.0
31 Nurse Enhancement Initiative	General	\$54,000		\$0	0.0	0.0
32 Office Associate V	General	\$23,000		\$35,000	1.0	0.0
33 Dual Enrollment Expansion	Special Revenue	\$13,000		\$0	0.0	0.0
	Total	\$304,000	\$0	\$35,000	1.0	0.0
Parking						
34 Parking Administration Reception	Enterprise	\$48,000		\$58,000	1.0	0.0
	Total	\$48,000	\$0	\$58,000	1.0	0.0
Parks & Recreation						
35 Park Ranger Program Expansion - (3) FT Park Ranger II, (9) FT Park Ranger I and (5) PT Park Ranger I	General	\$973,000		\$1,086,000	17.0	0.0
36 Park Rangers for Lummus Park (ODTF Request)(6) FT Park Rangers & (2) PT Park Rangers	General	\$505,000		\$544,000	8.0	0.0
37 Venue for Senior Parties	General	\$100,000		\$0	0.0	0.0
38 Activation of Lummus Park (ODTF Request)	General	\$100,000		\$0	0.0	0.0
39 Vehicles for Current Park Ranger Program	General	\$100,000		\$0	0.0	0.0
40 UNIDAD Restroom Cleaning Services Expansion	General	\$95,000		\$95,000	0.0	0.0
41 Crespi Park Playground Shade Structure	General	\$25,000		\$0	0.0	0.0
42 Additional Seasonal Inclusionary Aides	General	\$80,000		\$80,000	0.0	10.0
43 Parks and Recreation Vehicles	General	\$95,000		\$0	0.0	0.0
44 Option 1 - Park Rangers for Maurice Gibb Memorial Park	General	\$129,000		\$143,000	1.0	2.0
45 Option 2 - Park Rangers for Maurice Gibb Memorial Park	General	\$42,000		\$50,000	0.0	1.0
	Total	\$2,244,000	\$0	\$1,998,000	26.0	13.0
Planning						
46 Office Associate III (Best Buddies)	General	\$50,000		\$58,000	1.0	0.0
	Total	\$50,000	\$0	\$58,000	1.0	0.0

ATTACHMENT B
PROPOSED FY 2016/17 ENHANCEMENTS

Department	Fund	Requested Enhancement	Recommended Enhancement	Year 2 Impact	Total	
					FT	PT
Police						
47 12 Police Officers for new Entertainment District	Resort	\$1,342,000		\$0	0.0	0.0
48 Bearcat Armored Vehicle - 1	General	\$220,000		\$0	0.0	0.0
49 3 Police Officers - Mid Beach	General	\$178,000		\$0	0.0	0.0
50 Crime Prevention Analytical Software	General	\$160,000		\$0	0.0	0.0
51 2 Police Officers - North Beach	General	\$118,000		\$0	0.0	0.0
52 Unmanned Aerial Vehicle - 1	General	\$100,000		\$0	0.0	0.0
53 ATV's - 8	General	\$92,000		\$0	0.0	0.0
54 Recruit Hiring Initiative	General	\$65,000		\$0	0.0	0.0
55 Leased Vehicles - 7	General	\$58,000		\$58,000	0.0	0.0
56 Golf Cart - 4	General	\$46,000		\$0	0.0	0.0
57 School Liaison Officer	General	\$45,000		\$54,000	1.0	0.0
58 Mules (Gator) - 2	General	\$21,000		\$0	0.0	0.0
Total		\$2,445,000	\$0	\$112,000	1.0	0.0
Property Management						
59 Lincoln Road Revitalization Enhancements	RDA	\$380,000		\$380,000	0.0	0.0
60 City Hall 3rd Floor Pedestrian Bridge Weatherproofing	Internal	\$200,000		\$0	0.0	0.0
61 Integrated Maintenance Consulting Services	Internal	\$80,000		\$0	0.0	0.0
Total		\$660,000	\$0	\$380,000	0.0	0.0
Public Works						
62 Maintenance of Trees in Right-of-Way throughout the City of Miami Beach	General	\$1,300,000		\$1,300,000	0.0	0.0
63 Two (2) Greenspace Mgt. Tree Trimmers and one bucket truck for Rights-of Way Tree Maintenance throughout the City of Miami Beach	General	\$200,000		\$200,000	2.0	0.0
64 Civil Engineer I (1 FTE)	General	\$102,000		\$92,000	1.0	0.0
65 Water Truck with tank, water cannon on the sidewinder, and Honda gas water pump	General	\$93,000		\$0	0.0	0.0
66 Spay and Neutering of Cats	General	\$41,000		\$41,000	0.0	0.0
67 Trimble R 10 GPS Rover System	General	\$30,000		\$0	0.0	0.0
68 Unmanned Aerial Systems Implementation Overview	General	\$26,000		\$0	0.0	0.0
Public Works Sewer						
69 PLC Replacement for All Sewer Pump Stations (14 Total)	Enterprise	\$600,000		\$0	0.0	0.0
70 Replacement Generator for control room with transfer switch	Enterprise	\$500,000		\$0	0.0	0.0
71 Flow Meters Replaced in Sewer Pump Stations	Enterprise	\$250,000		\$0	0.0	0.0
72 SCADA Controls Instrumentation & Flow Meters	Enterprise	\$160,000		\$160,000	0.0	0.0
73 Rexel Assurance Warranty on VFD's and PLC Services	Enterprise	\$100,000		\$0	0.0	0.0
74 Civil Engineer I (1/3 between water / sewer / storm)	Enterprise	\$26,000	\$26,000	\$31,000	0.3	0.0
Public Works Stormwater						
75 Civil Engineer I (1/3 split between water / sewer / storm)	Enterprise	\$26,000	\$26,000	\$31,000	0.3	0.0
76 Ground Penetrating Radar (GPR) Triple Frequency	Enterprise	\$25,000		\$0	0.0	0.0
Public Works Water						
77 Program Logic Controllers (PLC) Replacement Program - Water	Enterprise	\$250,000		\$0	0.0	0.0
78 Water Meters	Enterprise	\$225,000	\$225,000	\$0	0.0	0.0
79 Civil Engineer I (1/3 between water / sewer / storm)	Enterprise	\$26,000	\$26,000	\$31,000	0.3	0.0
Total		\$3,980,000	\$303,000	\$1,886,000	4.0	0.0
Sanitation						
80 Can On Every Corner	Enterprise	\$145,000	\$145,000	\$0	0.0	0.0
Total		\$145,000	\$145,000	\$0	0.0	0.0
TCED						
81 Miami Beach Air & Sea Show	Resort	\$500,000		\$500,000	0.0	0.0
82 Major League Baseball All-Star Game	Resort	\$100,000		\$100,000	0.0	0.0
83 Bass Museum Budget Increase	General	\$560,000		\$560,000	0.0	0.0
84 Bass Museum Space Renovations	General	\$150,000		\$150,000	0.0	0.0
85 North Beach Tennis Event	Resort	\$50,000		\$50,000	0.0	0.0
Total		\$1,360,000	\$0	\$1,360,000	0.0	0.0
Transportation						
86 Ciclovía	Special Revenue	\$320,000	\$320,000	\$320,000	0.0	0.0
87 Transportation Fund (0-.25% of General Fund revenues)	General	\$396,000		\$396,000	0.0	0.0
Total		\$716,000	\$320,000	\$716,000	0.0	0.0

Fund	Requested Enhancement	Proposed Enhancement
General Fund	\$18,038,000	\$4,000,000
Internal Service Impact (assumes 82% allocation)	\$404,000	\$59,000
	\$18,442,000	\$4,059,000
Internal Service	\$492,000	\$71,000
Resort	\$2,247,000	\$255,000
RDA	\$380,000	\$0
Enterprise	\$2,381,000	\$448,000
Special Revenue	\$333,000	\$320,000

City of Miami Beach
Governmental Fund

Fiscal Year Ended September 30, 2015

PB: Finance Dept/ jr/ 6-3-2016

<u>Fund</u>	<u>Adjusted Budget</u>	<u>11% reserves (2- months Reserve for R.T.)</u>	<u>% of Budget</u>	<u>6% reserves (1- month Reserve for R.T.)</u>	<u>% of Budget</u>	<u>Total</u>	<u>% of Total Budget</u>
General Fund (Fund 011)	\$ 280,079,000	\$ 30,917,577	11.0%	\$ 16,554,324	5.9%	\$ 47,471,901	16.9%
Resort Tax (Fund 160)	49,380,000	8,230,000	16.7%	4,115,000	8.3%	12,345,000	25.0%

Note: The Adjusted Budget amount for Resort Tax is the 2% Resort Tax less the debt service budgeted payments.
The reserves for Resort Tax is based on Resolution #2014-28543:

Per Resolution #2014-28543:

Minimum: 2-months Reserve (2/12 months)

Goal: Add'l 1-month Reserve (1/12 months)

City of Miami Beach
Internal Service Funds
 Fiscal Year Ended September 30, 2015
 PB: Finance Dept/ jr/ 6-3-2016

Fund	Adjusted Budget	11% reserves	% of Budget	6% reserves	% of Budget	Total	% of Total Budget
Fleet Management Fund (Fund 510)	\$ 7,252,700	\$ 797,797	11.0%	\$ 435,162	6.0%	\$ 1,232,959	17.0%
Property Management Fund (Fund 520)	8,215,000	903,650	11.0%	492,900	6.0%	1,396,550	17.0%
Central Service Fund (Fund 530)	1,014,000	111,540	11.0%	60,840	6.0%	172,380	17.0%
Communications Fund (Fund 550)	12,000,000	1,320,000	11.0%	720,000	6.0%	2,040,000	17.0%
Medical Health Insurance Fund (Fund 560)	25,250,000	2,777,500	11.0%	-	0.0%	2,777,500	11.0%
Dental Insurance Fund (Fund 565)	1,446,000	159,060	11.0%	-	0.0%	159,060	11.0%

Note: In order to calculate the 11% and 6% Reserves, the following expenditure items were deducted from the budgeted amount:

- Funded Renewal & Replacement
- Capital
- Debt Service

The Medical & Dental Funds did not have enough cash on hand at 9-30-15 to fund an additional 6% Reserve.

City of Miami Beach

Enterprise Funds

Fiscal Year Ended September 30, 2015

PB: Finance Dept/ jr/ 6-3-2016

Fund	Adjusted Budget	11% reserves	% of Budget	6% reserves	% of Budget	Total	% of Total Budget
Water & Sewer Fund (Fund 425)	\$ 58,547,000	\$ 6,440,170	11.0%	\$ 3,512,820	6.0%	\$ 9,952,990	17.0%
Stormwater Fund (Fund 427)	7,364,000	810,040	11.0%	441,840	6.0%	1,251,880	17.0%
Sanitation Fund (Fund 435)	18,979,000	2,087,690	11.0%	1,138,740	6.0%	3,226,430	17.0%
Convention Center Fund (Fund 440)	11,115,000	1,222,650	11.0%	666,900	6.0%	1,889,550	17.0%
RDA-Anchor Garage Fund (Fund 463)	3,102,000	341,220	11.0%	186,120	6.0%	527,340	17.0%
RDA-Anchor Shops Fund (Fund 465)	141,000	15,510	11.0%	8,460	6.0%	23,970	17.0%
RDA-Penn Ave. Garage Fund (Fund 467)	1,041,000	114,510	11.0%	62,460	6.0%	176,970	17.0%
Parking Fund (Fund 480)	41,453,000	4,559,830	11.0%	2,487,180	6.0%	7,047,010	17.0%
7th Street Garage Fund (Fund 142)	1,548,000	170,280	11.0%	92,880	6.0%	263,160	17.0%

Note: In order to calculate the 11% and 6% Reserves, the following expenditure items were deducted from the budgeted amount:

- Operating Contingency
- Funded Renewal & Replacement
- Capital
- Reserve for Future Capital
- Rate Stabilization
- Debt Service

General Fund Expenditures Budget Trend

- **Average 2.7% growth since FY 2007/08**

