

# MIAMI BEACH

## City Commission Meeting SUPPLEMENTAL MATERIAL 1

City Hall, Commission Chambers, 3rd Floor, 1700 Convention Center Drive  
September 11, 2013

Mayor Matti Herrera Bower  
Vice-Mayor Edward L. Tobin  
Commissioner Jorge R. Exposito  
Commissioner Michael Góngora  
Commissioner Jerry Libbin  
Commissioner Deede Weithorn  
Commissioner Jonah Wolfson

City Manager Jimmy L. Morales  
City Attorney Jose Smith  
City Clerk Rafael E. Granado

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### ATTENTION ALL LOBBYISTS

Chapter 2, Article VII, Division 3 of the City Code of Miami Beach entitled "Lobbyists" requires the registration of all lobbyists with the City Clerk prior to engaging in any lobbying activity with the City Commission, any City Board or Committee, or any personnel as defined in the subject Code sections. Copies of the City Code sections on lobbyists laws are available in the City Clerk's office. Questions regarding the provisions of the Ordinance should be directed to the Office of the City Attorney.

### SUPPLEMENTAL AGENDA

#### R7 - Resolutions

- R7A1 Adopt Tentative Ad Valorem Millage for General Operating Purposes  
A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.8909 Mills For General Operating Purposes, Which Is Six And Eight-Tenth Percent (6.8%) More Than The "Rolled-Back" Rate Of 5.5158 Mills; And 2) The Debt Service Millage Rate Of 0.2529 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2013/14, On Monday, September 30, 2013 At 5:01 p.m. **5:01 p.m. First Reading Public Hearing**

(Budget & Performance Improvement)  
(Memorandum)

**R7 - Resolutions** (Continued)

R7A2 Adopt Tentative Budgets For General, G.O., RDA, Enterprise, And Internal Service Funds  
A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem  
Taxes, Enterprise, And Internal Service Funds For Fiscal Year 2013/14 Subject To A Second Public  
Hearing Scheduled On Monday, September 30, 2013 At 5:01 p.m. **5:01 p.m. First Reading Public  
Hearing**

(Budget & Performance Improvement)  
**(Memorandum)**

R7J A Resolution Setting A Public Hearing To Adopt The Second Amendment To The General Fund,  
Enterprise Fund, Internal Service Fund And Special Revenue Fund Budgets For Fiscal Year (FY)  
2012/13.

(Budget & Performance Improvement)  
**(Resolution)**

**Condensed Title:**

A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING: 1) THE TENTATIVE AD VALOREM MILLAGE OF 5.8909 MILLS FOR GENERAL OPERATING PURPOSES, WHICH IS SIX AND EIGHT-TENTHS PERCENT (6.8%) MORE THAN THE "ROLLED-BACK" RATE OF 5.5158 MILLS; AND 2) THE DEBT SERVICE MILLAGE RATE OF 0.2529 MILLS; FURTHER SETTING THE SECOND PUBLIC HEARING TO CONSIDER THE MILLAGE RATE FOR FISCAL YEAR (FY) 2013/14, ON MONDAY, SEPTEMBER 30, 2013 AT 5:01 P.M.

**Key Intended Outcome Supported:**

Minimize taxes; Control Costs of payroll including salary and fringes; ensure expenditure trends are sustainable over the long term; Improve the City's overall financial health and maintain overall bond rating; Increase community satisfaction with city services

**Supporting Data (Surveys, Environmental Scan, etc.):**

- Over the last several years, the City of Miami Beach has adopted budgets that provided tax and fee relief while at the same time providing improving services that address community priorities (e.g. public safety, cleanliness, landscaping and beautification, recreation and cultural arts programming, renewal and replacement funding for our facilities, and building/development functions). In FY 2007/08 alone, the property tax rate declined by approximately 1.8 mills, with savings to the average property owner of over \$400. In addition, in FY 2005/06 and FY 2006/07, the City funded \$200 and \$300 "homeowner dividends" paid to homesteaded property owners in the City.
- However, recent years have been very challenging due to declines in property values and increasing costs, particularly pension costs. Since their peak in FY 2007/08, property values Citywide have declined almost \$2.2 billion (approximately 8 percent) through FY 2013/14, despite almost \$3.08 billion in new construction added to the roll. The July 1, 2013 Certification of Taxable Value from the Miami-Dade County Property Appraiser reflects an increase of 6.9% in property values for the City as a whole, 7.3% in the RDA and 6.8% outside of the RDA.

**Issue:**

Shall the Mayor and City Commission adopt the resolution?

**Item Summary/Recommendation:**

*The total proposed tentative operating millage is reduced from FY 2012/13 at 5.8909 mills, including a general operating millage rate of 5.7826 and a General Fund Capital Renewal and Replacement millage of 0.1083. The voted debt service millage rate is decreased from 0.2568 to 0.2529.*

**Advisory Board Recommendation:**

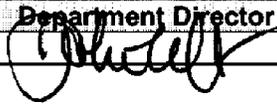
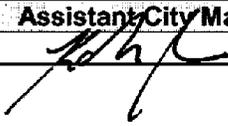
**Financial Information:**

Source of Funds:		Amount	Account
	1		
	2		
OBR	Total		

**Financial Impact Summary:** The City has decreased the millage by 0.3587 mills in the last three years and combined millage rates today remain more than 2.55 mills lower, or 29 percent, than in 1999/00 and approximately 1.5 mills lower than in 2006/07 when property values were similar to today's values. As a result, the proposed property tax levy is approximately \$24 million less in FY 2013/14 than it was in FY 2006/07.

**City Clerk's Office Legislative Tracking:**

**Sign-Offs:**

Department Director	Assistant City Manager	City Manager
		





# MIAMI BEACH

City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

## COMMISSION MEMORANDUM

TO: Mayor Matti Herrera Bower and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: September 11, 2013

SUBJECT: **A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING: 1) THE TENTATIVE AD VALOREM MILLAGE OF 5.8909 MILLS FOR GENERAL OPERATING PURPOSES, WHICH IS SIX AND EIGHT-TENTHS PERCENT (6.8%) MORE THAN THE "ROLLED-BACK" RATE OF 5.5158 MILLS; AND 2) THE DEBT SERVICE MILLAGE RATE OF 0.2529 MILLS; FURTHER SETTING THE SECOND PUBLIC HEARING TO CONSIDER THE MILLAGE RATE FOR FISCAL YEAR (FY) 2013/14, ON MONDAY, SEPTEMBER 30, 2013 AT 5:01 P. M.**

### ADMINISTRATION RECOMMENDATION

The Administration recommends that the City Commission adopt the attached Resolution which sets the following:

- 1) Proposed Millage Rates for FY 2013/14:
 

General Operating	5.7826 mills
Capital Renewal & Replacement	<u>0.1083 mills</u>
Sub-Total Operating Millage	5.8909 mills (6.0909 FY 2012/13, 0.2000 decrease)
Voted Debt Service	<u>0.2529 mills (0.2568 FY 2012/13, 0.0039 decrease)</u>
Total	6.1438 mills (6.3477 FY 2012/13, 0.2039 decrease)
  
- 2) The tentatively adopted combined millage rate of 6.1438 mills is 0.2039 mills less than the 6.3477 combined millage rate for FY 2012/13. The tentatively adopted operating millage of 5.8909 mills for FY 2013/14 is 0.3751 mills more than the roll-back rate of 5.5158, and thus, the City is required to publish a Notice of Tax Increase.
  
- 3) The second public hearing to consider the final millage rates and budgets for FY 2013/14 shall be on Monday September 30, 2013 at 5:01 P.M., in the City Commission Chambers, City Hall, 1700 Convention Center Drive.

The "Rolled-Back" millage rate for FY 2013/14 is the millage rate required to produce the same level of property tax revenues in the General Fund in FY 2013/14 as anticipated to be received in FY 2012/13. It is important to note, that the January, 1 2012 tax roll Citywide declined by \$1.0 billion between the July 1, 2012 valuation and the July 1, 2013 valuation due to appeals, adjustments, etc., which is part of the reason that the FY 2013/14 "rolled-back rate" is significantly less than the FY 2012/13 current millage rate.

The Administration is recommending a total combined millage rate for the City of Miami Beach of 6.1438. The total proposed operating millage decreases to 5.8909 mills, which includes a General Operating millage rate of 5.7826 and a General Fund Capital Renewal and Replacement millage of 0.1083. The proposed voted debt service millage rate is adjusted from 0.2568 to 0.2529, a decrease of 0.0039 mills.

## **PROCEDURE**

Florida Statutes 200.065 requires that at the conclusion of the first public hearing on the proposed tax rate and budget, the City Commission proceed in the following specific manner:

1. Adopt a tentative ad valorem millage rate for FY 2013/14 operating purposes. This is accomplished by adopting a Resolution that includes the percentage increase or decrease over the "Rolled-back" rate; the required Debt Service millage rate; and, the date, time, and place of the second public hearing

**State statute requires that only the title be read aloud.**

2. Adopt a tentative general operating budget for FY 2013/14. Also included, are budgets for the Enterprise and Internal Service Funds. This is accomplished by adopting a companion Resolution. (See accompanying City Budget Agenda Item).

Both the millage and budget Resolutions must be adopted again after a second and final public hearing.

## **SUMMARY**

In FY 2010/11 the city's approach to addressing the then deficit of \$32 million included a distribution of the shortfall between taxpayers and employees. Taxpayers had their tax rate increased from 5.6555 to 6.2155, an increase of 0.56 mills while employee givebacks totaled \$11 million. The goal of the Commission has been to return to a millage rate of 5.6555 mills as property values increase over time. It should be remembered that between FY 2009/10 and FY 2010/11, property values declined by \$2.6 billion which, together with pension cost increases, drove the need for an increase in the millage. As property values increase in the future, there will be additional opportunities to bring the millage down to 5.6555.

In FY 2011/12, the City took its first step in that direction with a reduction in the millage rate of 0.05 mills. In FY 2012/13, the operating millage was reduced by an additional 0.0746 mills. Administration recommends that the operating millage rate be reduced by an additional 0.2 mills. The total operating millage reduction between FY 2010/11 and the proposed FY 2013/14 millage is 0.3246. Over three years, this reduction represents 58 percent of the goal to get back to a millage rate of 5.6555. The remaining goal for millage reduction is 0.2354.

At the July 17, 2013, Commission meeting, the Commission adopted a 0.2 mill reduction resulting in a total combined millage rate for the City of Miami Beach of 5.8909, which is comprised of a general operating millage rate of 5.7826 (a decrease of 0.2 mills), a General Fund Capital Renewal and Replacement millage of 0.1083, and a voted debt service millage rate of 0.2529 (a decrease of 0.0039 mills) for a total millage of 6.1438.

It is important to remember that in prior years, the City of Miami Beach significantly reduced tax rates as property values increased. Between FY 1999/00 and FY 2009/10, total combined City of Miami Beach millage rates declined approximately 2.8 mills. In FY 2007/08 alone, the millage rate declined by approximately 1.8 mills, with annual savings to the average homesteaded property of over \$400. Further, although the City increased the operating tax rate by 0.56 mills in FY 2010/11, the City has decreased the millage by 0.3587 mills in the last three years and combined millage rates today remain more than 2.55 mills lower, or 29 percent, than in 1999/00 and approximately 1.5 mills lower than in 2006/07 when property values were similar to today's values. As a result, the proposed property tax levy is approximately \$24 million less in FY 2013/14 than it was in FY 2006/07.

**ANALYSIS OF PROPERTY VALUES IN MIAMI BEACH**

On July 1, 2013, the City received the "2013 Certification of Taxable Value" from the Property Appraiser's Office stating that the taxable value for the City of Miami Beach is \$24.7 billion including \$78.1 million in new construction. The preliminary 2013 value represents an increase of \$1.6 billion or 6.9 percent more than the July 1, 2012 Certification of Taxable Value of \$23.1 billion and an increase of 6.5 percent excluding new construction.

The comparative assessed values for the Miami Beach Redevelopment Agency City Center redevelopment district increased from \$3.6 billion to \$3.9 billion an increase of \$263 million or a 7.3 percent increase over 2012 certified values. In addition, assessed values within the geographic area formerly known as the South Pointe redevelopment district increased from \$3.6 billion to \$3.9 billion an increase of \$297 million, or an 8.2 percent increase in values over 2012 certified values. As a result, taxable values in the areas outside the City Center RDA/South Pointe area increased by 6.3 percent, from \$15.4 billion to \$16.4 billion, an increase of \$974 million.

Citywide values excluding City Center increased from \$19.5 billion to \$20.8 billion, an increase of \$1.3 billion or 6.8 percent. Values outside the City Center area determine General Fund revenues. Adjusting for the base value Center City RDA which remains in the General Fund, the increase is actually 6.7 percent for the General Fund.

**COMPARATIVE ASSESSED VALUES (in billions)**

	Jan. 1 2012 Value (in billions)			% Chg.	Jan. 1 2013	Change from 2012	
	As of July 1 2012 (For FY 2012/13 Budget)	Revised Value (For FY 2012/13 Projection)	Change in 2012 Values		Value (in billions)	\$ (in billions)	% Chg
RDA - City Ctr	\$ 3.6087	\$ 3.4072	\$(0.2015)	-5.6%	\$ 3.8714	\$ 0.2627	7.3%
South Pointe	3.6181	3.4734	(0.1447)	-4.0%	3.9148	\$ 0.2967	8.2%
General Fund excl S.Pte	15.8455	15.1414	(0.7041)	-4.4%	16.8704	\$ 1.0249	6.5%
Total Citywide	\$23.0723	\$22.0220	(1.0503)	-4.6%	\$ 24.6566	\$ 1.5843	6.9%
Citywide Net of City Center	\$ 19.464	\$ 18.615	\$(0.849)	-4.4%	\$ 20.785	\$ 1.3216	6.8%

### **DETERMINING THE OPERATING MILLAGE LEVY**

The first building block in developing a municipal budget is the establishment of the value of one mill of taxation, wherein the mill is defined as \$1.00 of ad valorem tax for each \$1,000 of property value. For the City of Miami Beach, the value for each mill is determined by the 2013 Certification of Taxable Value and has been set at \$24.6 million. Florida Statutes permit a discount of up to five percent for early payment discounts, delinquencies, etc. Therefore, the 95 percent value of the mill is \$23.4 million. Net of Center City RDA tax increment available to the General Fund, the value of one mill at 95 percent is \$20.0 million.

### **IMPACTS OF CHANGES IN PROPERTY VALUES**

The FY 2012/13 operating millage rate for general City operations was 6.0909 based on July 2012 Certification of Taxable Value. Based on the July 1, 2013 Certification of Taxable Value, 6.0909 mills would generate approximately \$150 million at 100% collection (\$142 million at 95% collection) in general tax revenues, an increase of \$9.6 million at 100% collection (\$9.1 million at 95% collection) over FY 2012/13 property tax revenues Citywide (General Fund, City Center RDA and the South Pointe area). The General Fund property tax revenues would increase by \$7.6 million, if the FY 2012/13 millage rate was maintained.

Further, the January, 1 2012 tax roll Citywide declined by \$1.0 billion between the July 1, 2012 valuation and the July 1, 2013 valuation due to appeals, adjustments, etc., which is part of the reason that the FY 2013/14 "rolled-back rate" is significantly less than the FY 2012/13 current millage rate.

### **STATE LEGISLATED OPERATING MILLAGE REQUIREMENTS**

Further, pursuant to recently enacted State legislation, the City may elect to approve millage rates above the roll-back rate up to the constitutional cap of 10 mills subject to the following votes by the Commission or referendum:

- Option I: A majority of the Commission is required to approve a millage up to 7.7169 (equivalent to 1.69 percent increase in property tax revenues). The 1.69 percent increase is the state per capita personal income gain for the prior calendar year.
- Option II: A two-thirds approval (5 of 7 votes) of the Commission is required to approve a millage up to 8.4886 (equivalent to a 10 percent increase in the ad valorem revenues above Option I).
- Option III: A unanimous approval of the Commission or referendum is required to approve a millage above 8.4886 up to the 10 mill cap

### **DETERMINING THE VOTED DEBT SERVICE MILLAGE LEVY**

The general obligation debt service payment for FY 2012/13 is approximately \$5.9 million. Based on the July 1, 2013 Certified Taxable Value from the Property Appraiser, these bonds would require the levy of a voted debt service millage of 0.2282 mills. This represents a decrease of 0.0286 mills.

**COMBINING THE OPERATING AND VOTED DEBT SERVICE MILLAGE LEVY**

At the July 17, 2013 Commission meeting, the Commission set the operating millage at 0.2 mills less than FY 2012/13 and the voted debt service millage decreased by 0.0039 mills. This represents a total decrease of 0.2039 mills.

Illustrated below is a comparison of the combined millage rates and ad valorem revenues to the City of Miami Beach for FY 2012/13 and FY 2013/14 (preliminary) including RDA. It is recommended that in the General Fund, 0.1083 mills of the total operating millage continue to be dedicated to renewal and replacement, resulting in approximately \$1.98 million in renewal and replacement funding.

City of Miami Beach Millage Rates	FY 06/07	FY 12/13	FY 13/14	Inc/(Dec)	% Inc/(Dec)	
					From FY11/12	From FY 06/07
Operating	7.1920	5.9826	5.7826	-0.2000		
Capital Renewal & Replacement	0.1820	0.1083	0.1083	0.0000		
<b>Sub-total Operating Millage</b>	<b>7.3740</b>	<b>6.0909</b>	<b>5.8909</b>	<b>-0.2000</b>	-3.3%	-20.1%
Debt Service	0.2990	0.2568	0.2529	-0.0039		
<b>Total</b>	<b>7.6730</b>	<b>6.3477</b>	<b>6.1438</b>	<b>-0.2039</b>	-3.2%	-19.9%

**IMPACT OF PROPOSED MILLAGE ON PROPERTY OWNERS**

**Homesteaded Properties**

Amendment 10 to the State Constitution took effect on January 1, 1995 and limited the increase in assessed value of homesteaded property to the percentage increase in the consumer price index (CPI) or three percent (3 percent), whichever is less. For 2012, the CPI has been determined to be 1.7 percent and therefore, the increase is capped at 1.7% for increased values as of January 1, 2013.

Overall, based on the homesteaded properties in the January 1, 2012 homestead values as of July 1, 2012 valuation, (the latest available from the Miami-Dade County Property Appraiser at this time), the median value of homesteaded property in Miami Beach for 2012 was \$122,582, and the average \$295,315. Applying the increase to the market value of all existing homesteaded properties from the 2012 tax roll, and the 1.7 percent CPI adjustment, the impact of the millage rate adjustment to homesteaded properties would be as shown in the following table.

Homesteaded Properties				
	FY 2012/13		FY 2013/14	
			with 1.7% CPI	
	Median	Average	Median	Average
<b>2012 Preliminary Taxable Value</b>	<b>\$ 122,582</b>	<b>\$ 295,315</b>	<b>\$ 124,666</b>	<b>\$ 300,335</b>
<b>City of Miami Beach</b>				
Operating	\$ 747	\$ 1,799	\$ 734	\$ 1,769
Voted Debt	31	75	32	76
<b>Total Miami Beach</b>	<b>\$ 778</b>	<b>\$ 1,874</b>	<b>\$ 766</b>	<b>\$ 1,845</b>
<b>\$ Change in Taxes</b>				
Operating			\$ (13)	\$ (30)
Voted Debt			1	1
<b>Total Miami Beach</b>			<b>\$ (12)</b>	<b>\$ (29)</b>

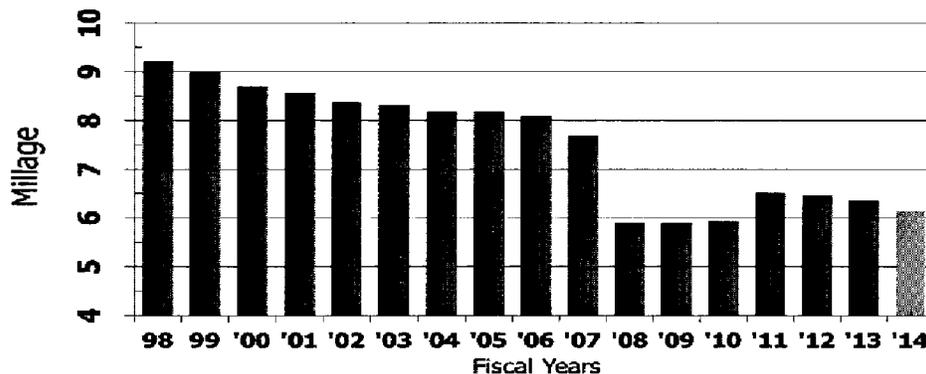
\* Source: Miami-Dade County Property Appraiser's - 2013-average-median-homestead-residential-values file

### Non-Homesteaded Properties

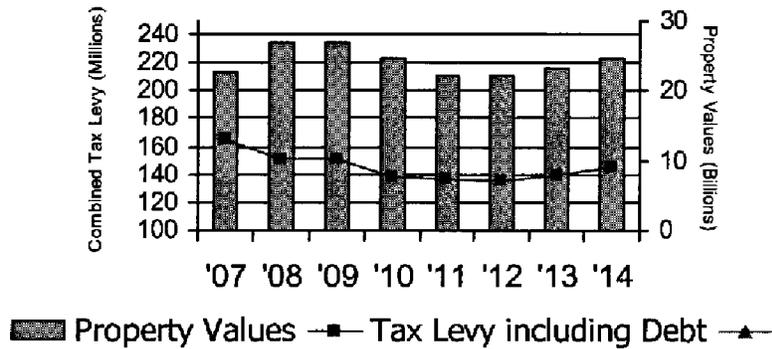
It is anticipated that, overall commercial properties, would reflect an increase based on the overall increase in the property values, although individual properties could vary significantly.

### Historical Perspective

It is important to remember that in prior years, the City of Miami Beach significantly reduced tax rates as property values increased. Between FY 1999/00 and FY 2009/10, property tax rates declined approximately 2.8 mills. In FY 2007/08 alone, the property tax rate declined by approximately 1.8 mills, with annual savings to the average homesteaded property of over \$400. In addition, in FY 2005/06 and FY 2006/07, the City funded \$200 and \$300 homeowner dividends paid to homesteaded property owners in the City.



Although the City increased the operating tax rate by 0.56 mills in FY 2010/11, the City has decreased the millage by 0.3587 mills in the last three years and combined millage rates today remain more than 2.55 mills lower, or 29 percent, than in 1999/00 and approximately 1.5 mills lower than in 2006/07 when property values were similar to today's values. As a result, the proposed property tax levy is approximately \$24 million less in FY 2013/14 than it was in FY 2006/07.



**Property Value, Millage, and Property Tax Levy**

Taxable Values Chart	Taxable Property Values (billions)	Final/Revised Taxable Values (billions)	Millage Rates		Tax Levy (in millions)	
			Total Combined Citywide Millage	General Fund/RDA Millage	Total including Debt	General Fund Total (including S. Pointe, and Renewal & Replacement)
FY1997/98	\$ 6.46	\$ 6.40	9.2100	7.4990	\$ 57.45	\$ 46.78
FY1998/99	\$ 6.97	\$ 6.87	8.9830	7.4990	\$ 60.37	\$ 44.66
FY1999/00	\$ 7.66	\$ 7.54	8.6980	7.4990	\$ 64.29	\$ 47.36
FY2000/01	\$ 8.37	\$ 8.22	8.5550	7.3990	\$ 69.08	\$ 49.75
FY2001/02	\$ 9.40	\$ 9.22	8.3760	7.2990	\$ 75.97	\$ 54.37
FY2002/03	\$ 10.56	\$ 10.41	8.3220	7.2990	\$ 84.81	\$ 61.05
FY2003/04	\$ 12.09	\$ 11.85	8.1730	7.2990	\$ 95.39	\$ 68.17
FY2004/05	\$ 14.04	\$ 13.86	8.1730	7.4250	\$ 110.74	\$ 79.38
FY2005/06	\$ 17.45	\$ 17.15	8.0730	7.4810	\$ 135.91	\$ 111.69
FY2006/07	\$ 22.74	\$ 22.26	7.6730	7.3740	\$ 168.38	\$ 140.31
FY2007/08	\$ 26.85	\$ 26.14	5.8970	5.6555	\$ 150.42	\$ 125.33
FY2008/09	\$ 26.90	\$ 25.89	5.8930	5.6555	\$ 150.59	\$ 125.94
FY2009/10	\$ 24.70	\$ 23.24	5.9123	5.6555	\$ 138.70	\$ 115.73
FY2010/11	\$ 22.10	\$ 20.97	6.5025	6.2155	\$ 136.55	\$ 112.14
FY2011/12	\$ 21.98	\$ 20.75	6.4539	6.1655	\$ 134.75	\$ 111.29
FY2012/13	\$ 23.07	\$ 22.02	6.3477	6.0909	\$ 139.10	\$ 114.32
FY2013/14	\$ 24.66	*	6.1438	5.8909	\$ 143.90	\$ 117.96

**Overlapping Jurisdictional Operating and Debt Service Millages**

City of Miami Beach property owners must also pay property taxes to Miami-Dade County, the Miami-Dade County School Board, the Children’s Trust, the South Florida Water Management District, and the Florida Inland Navigation District.

The countywide tax rate for Miami-Dade County remained flat at 4.7035 mills; the library tax rate remained flat at 0.1725 mills; and the debt service millage increased from 0.2850 mills to 0.4220 mills.

The tax rate for the Miami-Dade School District decreased from 7.9980 mills to 7.977 mills. The Children’s Trust millage is maintained at 0.5000 mills. The tax rate for the South Florida Water

Management District is decreased from 0.3676 mills to 0.3523 mills. The tax rate for the Florida Inland Navigation District remains flat at 0.0345, the same millage rate for the last 16 years.

With the proposed rates for FY 2013/14, the Miami Beach portion of the FY 2013/14 tax bill is approximately 30 percent of the total bill. Of note, the County millage is 1.0880 mills less than their millage in FY 2006/07, as compared to the City's proposed millage which is 1.5292 mills less than the City millage in FY 2006/07. Further, the School Board millage is only minimally below the FY 2006/07 millage rate, despite the recently proposed decrease. The significant difference in the total overlapping millage rate is a direct result of the City's effort to keep the millage rates as low as possible. A summary of the tax rate changes is provided in the following table.

OVERLAPPING TAX MILLAGE	FY 06/07	FY 12/13	FY 13/14	Variance from 12/13	Variance from 06/07	% of FY 13/14 Total
<b>City of Miami Beach Millage Rates</b>						
Operating	7.1920	5.9826	5.7826	-0.2000	-1.4094	
Capital Renewal & Replacement	0.1820	0.1083	0.1083	0.0000	-0.0737	
<b>Subtotal Operating Millage</b>	<b>7.3740</b>	<b>6.0909</b>	<b>5.8909</b>	<b>-0.2000</b>	<b>-1.4831</b>	
Voted Debt Service	0.2990	0.2568	0.2529	-0.0039	-0.0461	
<b>Total</b>	<b>7.6730</b>	<b>6.3477</b>	<b>6.1438</b>	<b>-0.2039</b>	<b>-1.5292</b>	<b>30%</b>
<b>Miami Dade County</b>						
Countywide	5.6150	4.7035	4.7035	0.0000	-0.9115	
Library	0.4860	0.1725	0.1725	0.0000	-0.3135	
Debt Service	0.2850	0.2850	0.4220	0.1370	0.1370	
<b>Subtotal</b>	<b>6.3860</b>	<b>5.1610</b>	<b>5.2980</b>	<b>0.1370</b>	<b>-1.0880</b>	<b>26%</b>
<b>School Board</b>						
School Board	8.1050	7.9980	7.9770	-0.0210	-0.1280	39%
Children's Trust	0.4220	0.5000	0.5000	0.0000	0.0780	2%
Other	0.7360	0.4634	0.4455	-0.0179	-0.2905	2%
<b>Total</b>	<b>23.3220</b>	<b>20.4701</b>	<b>20.3643</b>	<b>-0.1058</b>	<b>-2.9577</b>	<b>100%</b>

### Impact of Combined Tax Rates of Overlapping Jurisdictions on Homesteaded Properties

The median and average January 1, 2013 taxable values of \$122,582 and \$295,315, respectively, will increase by 1.7% CPI in FY 2013/14 due to the Save Our Homes Cap which only allows taxable values to increase by 3.0% or CPI, whichever is lower.

Applying the proposed millage rates to the median and average taxable values results in an additional \$29 for the median and a \$71 increase for the average. These increases are mitigated by a decrease for the median of \$12 and a \$29 decrease for the average from the reduction in millage in the City of Miami Beach's portion of the property tax bill.

Median properties would pay approximately \$2,539 for all taxing jurisdictions combined, while the average taxes generated would be approximately \$6,116 per homesteaded property. Of these taxing jurisdictions, the highest component is the Miami-Dade School Board, at \$994 for a median value property, and \$2,396 for an average valued property.

The following table provides examples of changes in property taxes for homesteaded properties using the proposed tax rates and potential changes from 2012 values.

Impact on Homesteaded Properties Assuming Changes in Taxable Value from January 1, 2013				
	FY 2012/13		FY 2013/14 with 1.7% CPI	
	Median	Average	Median	Average
<b>2012 Taxable Value</b>	<b>\$ 122,582</b>	<b>\$ 295,315</b>	<b>\$ 124,666</b>	<b>\$ 300,335</b>
City of Miami Beach				
Operating	\$ 747	\$ 1,799	\$ 734	\$ 1,769
Voted Debt	\$ 31	\$ 76	\$ 32	\$ 76
<b>Total Miami Beach</b>	<b>\$ 778</b>	<b>\$ 1,875</b>	<b>\$ 766</b>	<b>\$ 1,845</b>
Miami Dade County				
Schools	\$ 980	\$ 2,362	\$ 994	\$ 2,396
Other	\$ 118	\$ 285	\$ 118	\$ 284
<b>Total</b>	<b>\$ 2,509</b>	<b>\$ 6,045</b>	<b>\$ 2,539</b>	<b>\$ 6,116</b>
<b>Change in Taxes</b>				
City of Miami Beach				
Operating			\$ (12)	\$ (29)
Voted Debt			\$ 0	\$ 0
<b>Total Miami Beach</b>			<b>\$ (12)</b>	<b>\$ (29)</b>
Miami Dade County				
Schools			\$ 28	\$ 67
Other			\$ (0)	\$ (1)
<b>Total</b>			<b>\$ 29</b>	<b>\$ 71</b>

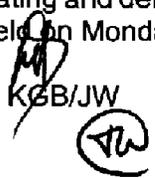
As with the City of Miami Beach millage rates, impacts of the combined jurisdictional millage rates for non-homesteaded properties are based on the individual property values.

**SECOND PUBLIC HEARING**

The second public hearing on the tentatively adopted millage rate and budget for FY 2013/14 must be advertised no later than 15 days after the first public hearing. It is recommended that the second public hearing be set for Monday, September 30, 2013 at 5:01 P.M., in the City Commission Chambers, City Hall, 1700 Convention Center Drive.

**CONCLUSION**

The Administration recommends adoption of the attached Resolution which sets both tentative operating and debt service millage rates for FY 2013/14 and establishes a second public hearing to be held on Monday, September 30, 2013, at 5:01 P. M.

JLM: KGB/JW  


RESOLUTION NO. \_\_\_\_\_

**A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING: 1) THE TENTATIVE AD VALOREM MILLAGE OF 5.8909 MILLS FOR GENERAL OPERATING PURPOSES, WHICH IS SIX AND EIGHT-TENTHS PERCENT (6.8%) MORE THAN THE "ROLLED-BACK" RATE OF 5.5158 MILLS; AND 2) THE DEBT SERVICE MILLAGE RATE OF 0.2529 MILLS; FURTHER SETTING THE SECOND PUBLIC HEARING TO CONSIDER THE MILLAGE RATE FOR FISCAL YEAR (FY) 2013/14, ON MONDAY, SEPTEMBER 30, 2013 AT 5:01 P.M.**

**WHEREAS**, the City of Miami Beach significantly reduced tax rates as property values increased. Between FY 1999/00 and FY 2011/12, total combined City of Miami Beach property tax rates declined approximately 2.2 mills despite an increase of 0.56 mills in FY 2010/11; and

**WHEREAS**, In FY 2007/08 alone, the millage rate declined by approximately 1.8 mills, with annual savings to the average homesteaded property of over \$400; and

**WHEREAS**, City of Miami Beach combined millage rates remain more than 2.55 mills lower, or 29 percent, than in FY 1999/00 and approximately 1.5 mills lower than in FY 2006/07 when property values were similar to today's values, resulting in a net tax levy reduction of approximately \$24 million; and

**WHEREAS**, the administration is continuing to evaluate opportunities to further reduce the millage, and

**WHEREAS**, on July 17, 2013, the City Commission following a duly noticed public hearing, adopted Resolution No. 2013-28294, which set the proposed general operating millage rates at 5.8909 mills (excluding debt service), a reduction of 0.20 mills from the FY 2012/13 rate for general operating purposes, and 0.2529 mills for debt service; and

**WHEREAS**, Section 200.065, Florida Statutes, requires that at the conclusion of the first public hearing on the City's proposed tax rate and budget, the City Commission: 1) adopt a tentative ad valorem millage rate for FY 2013/14 operating purposes; and 2) the required Debt Service millage rate; this is accomplished by adopting a Resolution that includes the percentage increase or decrease over the "rolled-back" rate; and

**WHEREAS**, at this time the Administration recommends that the City Commission set the second and final public hearing to consider the aforesated millage rates for FY 2013/14.

**NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND THE CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, as follows:**

(1) Pursuant to Section 200.065, Florida Statutes, there is hereby levied a tax for FY 2013/14, on all taxable and non-exempt real and personal property located within the corporate limits of the City of Miami Beach, Florida, as follows:

- (a) For the purpose of operating the government of the City, the rate assigned amounts to 5.8909 mills. Also included are appropriate reserves and contingencies, which are not limited to reserves for tax discounts and abatements of uncollected taxes.

The millage rate reflected is six and eight-tenths percent (6.8%) more than the "Rolled-back" rate of 5.5158 mills.

- (b) For the purpose of providing payment on the principal and interest portions of the General Obligation Bond Debt outstanding, the rate assigned amounts to 0.2529 mills.

(2) The tentative adopted millage rates for the City of Miami Beach, Florida for FY 2013/14 are subject to a second and final public hearing, herein set for and to be held at 5:01 p.m., Monday, September 30, 2013, in the City Commission Chambers, City Hall, 1700 Convention Center Drive, Miami Beach, Florida.

**PASSED and ADOPTED** this 11th day of September, 2013.

\_\_\_\_\_  
**MAYOR**

**ATTEST:**

\_\_\_\_\_  
**CITY CLERK**

**MIAMI BEACH  
CITY OF MIAMI BEACH  
NOTICE OF PUBLIC HEARINGS**

**NOTICE IS HEREBY** given that public hearings will be held by the Mayor and City Commission of the City of Miami Beach, Florida, in the City Commission Chambers, 3rd Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **Wednesday, September 11, 2013** to consider the following:

**5:01 p.m.**

The First Public Hearing Adopting The Proposed Millage Rates And Budgets For Fiscal Year (FY) 2013/14 For The City Of Miami Beach.

**5:02 p.m.**

The First Public Hearing Adopting The Proposed Millage Rate And Budget For Fiscal Year (FY) 2013/14 For The Normandy Shores Local Government Neighborhood Improvement District.

Inquiries may be directed to the Office of Budget and Performance Improvement (305) 673-7510.

INTERESTED PARTIES are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the City Clerk's Office, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting may be continued, and under such circumstances, additional legal notice will not be provided.

Rafael E. Granado, City Clerk  
City of Miami Beach

Pursuant to Section 286.0105, Fla. Stat., the City hereby advises the public that if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

To request this material in accessible format, sign language interpreters, information on access for persons with disabilities and/or any accommodation to review any document or participate in any City-sponsored proceeding, please contact us five days in advance at (305) 673-7411 (voice) or TTY users may also call the Florida Relay Service at 711.

Ad #797

# MIAMI BEACH

## CITY OF MIAMI BEACH

### NOTICE OF PUBLIC HEARINGS

**NOTICE IS HEREBY** given that public hearings will be held by the Mayor and City Commission of the City of Miami Beach, Florida, in the Commission Chambers, 3rd Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **Wednesday, September 11, 2013** to consider the following:

**5:01 p.m.**

A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.8809 Mills For General Operating Purposes, Which Is Six And Eight-Tenth Percent (6.8%) More Than The "Rolled-Back" Rate Of 5.5158 Mills; And 2) The Debt Service Millage Rate Of 0.2529 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2013/14, On Monday, September 30, 2013 At 5:01 p.m.

**5:01 p.m.**

A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, And Internal Service Funds For Fiscal Year 2013/14 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:01 p.m.

**5:02 p.m.**

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Of 1.2687 Mills For Fiscal Year (FY) 2013/14 For The Normandy Shores Local Government District, Which Is Nineteen Percent (19.0%) More Than The "Rolled-Back" Rate Of 1.0564 Mills Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:02 p.m.

**5:02 p.m.**

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2013/14 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:02 p.m.

**5:03 p.m.**

A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2013/14-2017/18 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2013/14 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

**5:03 p.m.**

A Resolution Adopting Fiscal Year (FY) 2013/14 Tentative Budgets For Special Revenue Funds For Resort Tax; The 7th Street Parking Garage Operations; The 5th And Alton Parking Garage Operations; Art In Public Places (APP), Tourism And Hospitality Scholarship Program, Green/Sustainable/Fly Funds, Waste Hauler Additional Services And Public Benefit Contribution Funds, Education Compact Funds, Red Light Camera Funds, And Emergency 911 Funds Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

**5:03 p.m.**

A Resolution Authorizing The Tentative Appropriation Of \$1,200,000 From Fiscal Year 2013/14 People's Transportation Plan Funds And \$87,000 From Fiscal Year 2013/14 South Beach Concurrence Mitigation Funds, To Fund The Tentative Operating Budget For The South Beach Local In Miami Beach; And Further The Tentative Appropriation Of \$301,000 From Fiscal Year 2013/14 People's Transportation Plan Funds For Administrative And Technical Operating Expenditures, As Part Of The Five Percent (5%) Allowable For Administrative Assistance And Technical Assistance Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

**5:03 p.m.**

A Resolution Authorizing The Adoption Of The Miami Beach Cultural Arts Council's Fiscal Year 2013/14 Tentative Budget In The Amount Of \$1,470,000 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

**5:03 p.m.**

A Resolution Adopting And Appropriating Funds For The Fiscal Year 2013/14 Police Special Revenue Account Tentative Budget In The Amount Of \$75,000 For The Purchase Of Those Items Set Forth In Exhibit "A," And Such Account Funded By Unclaimed Evidence Currently Held In The Police Special Revenue Account Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

**5:03 p.m.**

A Resolution Adopting And Appropriating Funds For The Police Certification Trust Fund Tentative Budget For Fiscal Year 2013/14 In The Amount Of \$724,800, To Be Funded From State Confiscated Funds In The Amount Of \$335,000 And Federal Justice Confiscated Funds In The Amount Of \$489,800, For The Appropriation And Expenditure Of Those Items Set Forth In Exhibit "A," Which Shall Be Funded Through The Police Certification Trust Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

**5:03 p.m.**

A Resolution Adopting And Appropriating Funds For The Fiscal Year 2013/2014 Police Training & School Resources Fund Tentative Budget In The Amount Of \$35,000 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

Inquiries may be directed to the Office of Budget & Performance Improvement at (305) 673-7510.

**INTERESTED PARTIES** are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the City Clerk's Office, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33136. This meeting or any of the items herein may be continued, and under such circumstances additional legal notice will not be provided.

Rafael E. Granado, City Clerk  
City of Miami Beach

Pursuant to Section 286.01(2), Fla. Stat., the City hereby advises the public that: if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

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Ad #604

**Condensed Title:**

A resolution of the Mayor and City Commission of the City Of Miami Beach, Florida, adopting tentative budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, and Internal Service Funds for Fiscal Year 2013/14 subject to a second public hearing scheduled on Monday, September 30, 2013 at 5:01 P.M.

**Key Intended Outcome Supported:**

Minimize taxes; Control Costs of payroll including salary and fringes; Ensure expenditure trends are sustainable over the long term; Improve the City's overall financial health and maintain overall bond rating; Increase community satisfaction with city services

**Supporting Data (Surveys, Environmental Scan, etc.):** The 2012 results continue to show the community has a very favorable view of the City as an 'excellent' or 'good' place to live and 89% reported their overall quality of life within the City as either 'excellent' or 'good' and 80% reported their standard of living as good and improving compared to 53% in 2009. The City remained stable in most of the areas measured. Residential respondents provided the highest positive ratings for the appearance and maintenance of the city's public buildings and public schools, and the appearance of playgrounds and recreational programs. In addition, residents continue to provide positive ratings for areas such as safety during the day/evening and services from Fire, EMS and Ocean Rescue/Beach Patrol. Businesses continue to rate the City of Miami Beach as 'one of the best' or an 'above average place' to run a business. Improvement was seen in rating the City of Miami Beach as a place to run a business compared to past years with over 80% indicating business was improving compared to 49% in 2009. Business ratings showed the highest positive ratings for the overall quality of the beaches, the maintenance of parks, the appearance and maintenance of the city's public buildings, and landscape maintenance in rights of way and public places. Also, the majority of the businesses reported being 'very satisfied' or 'somewhat satisfied' with the City's website overall.

The survey also identified areas where the City could improve. Foremost among these were storm drainage, traffic, homelessness, parking, and management of special events, are areas that received comparatively low ratings in the residential survey. Business owners rated storm drainage, public transportation, parking, experience with the building department, and traffic low comparatively low.

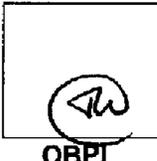
**Issue:**

Shall the Mayor and City Commission adopt the attached resolution establishing the tentative budgets above and setting the date for the second public hearing?

**Item Summary/Recommendation:**

**Advisory Board Recommendation:**

**Financial Information:**

Source of Funds:	Amount	Account
	1 \$264,643,000	General Fund Operating
	2 \$ 5,932,000	G.O. Debt Service
	3 \$ 19,934,000	RDA Funds-Ad Valorem Taxes
	4 \$159,619,000	Enterprise Funds
	<b>Total</b> \$450,128,000	*Net of Internal Service Funds
	\$ 75,481,000	Internal Service Funds

**Financial Impact Summary:** This budget, together with the previous six fiscal years, represents more than \$77 million in predominantly recurring reductions and the General Fund Operating budget is only 7 percent more than in FY 2006/07, in spite of 16 percent growth in the Consumer Price Index (CPI) in a similar period, and a 127 percent growth in pension costs, and many new facilities and projects coming on line.

**City Clerk's Office Legislative Tracking:**

**Sign-Offs:**

Department Director	Assistant City Manager	City Manager
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*[Signature]*

*[Signature]*



MIAMIBEACH

AGE#Agenda Item RTA2  
Date 9-11-13



# MIAMI BEACH

City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, [www.miamibeachfl.gov](http://www.miamibeachfl.gov)

## COMMISSION MEMORANDUM

TO: Mayor Matti Herrera Bower and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: September 11, 2013

SUBJECT: **A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING TENTATIVE BUDGETS FOR THE GENERAL, G.O. DEBT SERVICE, RDA AD VALOREM TAXES, ENTERPRISE, AND INTERNAL SERVICE FUNDS FOR FISCAL YEAR 2013/14 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON MONDAY, SEPTEMBER 30, 2013 AT 5:01 P.M.**

### ADMINISTRATION RECOMMENDATION

The Administration recommends that the City Commission adopt the attached Resolution which establishes tentative budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, and Internal Service Funds for Fiscal Year (FY) 2013/14.

### PROCEDURE

As outlined in the companion General Operating Millage Agenda Item, Section 200.065, Florida Statutes specifies the manner in which budgets are adopted. First, the tentative millage rate for both the general operating and debt service is adopted, then immediately thereafter, tentative budgets by fund are adopted. The attached Resolution adopting tentative budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, and Internal Service Funds for FY 2013/14 is therefore presented to you at this time for adoption.

Additional details are contained in my Budget Message which is attached, however, highlights of that document are outlined below.

### BACKGROUND

Over the last several years, the City of Miami Beach has adopted budgets that provided tax and fee relief while at the same time providing improved services that address needs and priorities identified by the community (primarily in public safety, cleanliness, landscaping and beautification, recreation and cultural arts programming, renewal and replacement funding for our facilities, and building/development functions); and providing structural changes that enhanced capital funding and reserves. Attachments A through G attached to my budget

message provide details of the efficiencies/reorganizations, service reductions, revenue enhancements, and service enhancements considered as part of the development of the proposed FY 2013/14 Work Plan and Budget. As a result of these initiatives, the proposed budget continues our focus on providing "value of services for tax dollars paid" by continuing to provide services to the community free of charge or at significantly reduced fees, including free performance arts and movies in the parks, free access to pools and youth centers, reduced fee recreation programming, enhanced maintenance of our newly renovated facilities, etc. – the services that our residents and businesses told us yet again are important to them during the 2012 Community Satisfaction Survey.

Between FY 2007/08 and FY 2012/13, the General Fund absorbed almost \$43 million in reductions (almost 17 percent of the \$244 million FY 2011/12 General Fund budget) and reductions of approximately \$50 million city-wide and 271 full-time and 13 part-time positions across all funds. Combined with approximately \$21 million in employee "give-backs" achieved between FY 2009/10 and FY 2012/13, this represents **almost \$71 million in combined "givebacks" and reductions over 6 years.**

#### **FY 2013/14 Budget Development Process**

As in past years, the Proposed Work Plan and Budget was developed through an intensive review process with our City Commission. Preliminary budget information was provided in meetings with the Finance and Citywide Projects Committee (FCWPC) on July 8 and July 10, 2013. At the July 8 meeting, the Committee was briefed on the preliminary General Fund FY 2013/14 Current Service Level Budget (CSL). Property tax revenues were projected to increase by \$7.6 million due to growth in taxable values of 6.8 percent. Based on other changes in overall revenues, the net increase was projected at \$6.1 million. Offsetting this increase in revenues, was an estimated growth in expenditures of \$11.0 million, driven primarily by a \$5.5 million increase in pensions costs and a \$2.6 million increase for merit pay and step increases. The resulting gap for the preliminary General Fund CSL Budget was \$4.9 million. At the July 10 meeting, the Committee reviewed the preliminary FY 2013/14 – 2017/18 Capital Improvement Program and FY 2013/14 Capital Budget and discussed capital project priorities.

At their July 17, 2013 regular Commission meeting, the Commission voted to reduce the General Fund operating millage rate by 0.2 mills resulting in a decrease of \$4 million in property tax revenues. At the August 21, 2013 meeting of the FCWPC, the General Fund CSL Budget was updated to reflect the impact of the millage rate reduction, positive impacts from union agreements totaling \$4.6 million, and miscellaneous changes to revenues and expenditures. The resulting gap reflecting changes since July 8 totaled \$2.5 million. At the same meeting, an approach to balance the General Fund to close the \$2.5 million gap was discussed. This approach included \$242,000 in efficiencies; bringing in an additional \$2 million in Resort Tax revenues to the General Fund to offset tourism-eligible expenditures, an increase of \$1.2 million in the Parking Fund transfer to the General Fund, revenue enhancements net of offsetting expenditures of \$220,000, and various enhancements totaling \$1.2 million (net of offsetting revenues). At the August 22, 2013 meeting of the FCWPC, various items impacting the budget were discussed including Information Technology projects, rates for the water and sewer system, and future stormwater needs.

After the August 22, 2013 meeting with the Finance and Citywide committee, the Operating budget continued to be refined. The following are the significant changes that were incorporated:

- Additional savings in the General Fund from the re-scope of the Municipal Wi-Fi of \$323,000 compared to an earlier estimate of \$242,000.
- The proposed elimination of payouts for Executive Planning Days resulting in \$128,000 of savings in the General Fund.
- The proposed elimination of two vacant positions, a Field Inspector in CIP and a Tree Maintenance Supervisor resulting in \$110,000 of savings, partially offset by reduced capital project reimbursement.
- The proposed offsetting fifty percent (50%) of a position in the City Manager's Office from the RDA to absorb Lincoln Road Mall Manager duties.
- A reduction in anticipated revenue of a Fire Department code compliance fee for nightclubs and other assembly occupancies from \$89,000 to \$22,000.
- Enhancements that were previously recommended that have been removed from the list include a Permit Clerk in the Building Department and Ocean Rescue Chief in the Fire Department.
- The enhancement for a Construction Manager in Property Management is now proposed to be funded through the normal charge back mechanism for internal service departments instead of being charged to the Renewal and Replacement fund.
- An additional \$60,000 is proposed to be added to the original enhancement of \$20,000 to address salary compression for Captains in the Police Department.
- The enhancement for a Compliance Officer has been amended to now propose that an existing position in the City Manager's Office absorb those duties and the \$69,000 that was originally allocated is now proposed to fund the Ethics Hotline contract for \$70,000.
- Funding for the Out Games is now proposed to be funded from the VCA instead of the Resort Tax Fund.
- Four projects in the Information Technology Fund originally recommended for funding are now proposed to be unfunded and prioritized along with other potential needs in the FY 2014/15 budget process: Records Management System (\$160,000), Fuel Management System Upgrade (\$105,000), Enterprise Sharepoint Implementation Cloud (\$100,000), and Laserfiche-Document Imagine (\$31,000).
- Additional adjustments to the CSL budget resulting in a net \$132,000 that reduced the CSL gap to \$2.3 million.
- A revised projection for electric utility tax revenue resulting in a \$371,000 increase as a result of further analysis of revenues in the Other Taxes category.

Historically, the General Fund budget has increased between 6 percent and 8 percent annually, primarily due to increases in salary and benefit costs. In FY 2013/14, the total Proposed General Fund Operating Budget is \$264.6 million as shown in Attachment A, which is \$8.3 million or 3.2 percent more than the FY 2012/13 adopted budget of \$256.3 million.

**APPROACHES TO BALANCE**

Taking into account discussions at the Finance and Citywide Projects Committee meetings in July and August 2013, the approximately \$2.3 million shortfall between Current Service Level revenues has been closed through a combination of proposed reduction/efficiencies, enhancements, and changes in revenues resulting in a surplus/reserve of \$550,000.

<b>APPROACHES TO BALANCE</b>	
<b>Preliminary CSL Budget</b>	
<b>Preliminary Current Service Level (CSL ) Budget</b>	
<b>Revenues</b>	<b>\$ 262,417,000</b>
<b>Expenditures</b>	<b>267,337,000</b>
<b>Preliminary CSL Gap</b>	<b>\$ (4,920,000)</b>
<b>Final CSL Budget</b>	
<b>Revenue Adjustments</b>	
Millage Rate Reduction of 0.2 Mills	\$ (4,004,000)
Other General Fund Revenue Adjustments	2,289,000
<b>Expenditure Adjustments</b>	
Employee Givebacks to Offset increases in health and pension costs	
Net Impact from Union Agreements	4,990,000
Police Health Incentive Program	(355,000)
<b>Sub-total</b>	<b>\$ 2,595,000</b>
<b>Final CSL Gap</b>	<b>\$ (2,325,000)</b>
<b>Potential Additional Changes in Expenditures</b>	
Minimal Impact Reduction / Efficiencies	\$ 617,000
<b>Additions and Enhancements</b>	
Enhancements for Fire Plan Review & Inspections	(357,000)
Enhancements for Police Services	(334,000)
Enhancements for Elder Meals	(85,000)
Enhancements for Ethics Hotline and Compliance Officer	(70,000)
Enhancements for Restoring Key Administrative Positions	(322,000)
Enhancements with Offsetting Revenues (Green Team, Unsafe Structures, Grant Coord.)	(515,000)
<b>Sub-Total</b>	<b>\$ (1,066,000)</b>
<b>Revised Gap</b>	<b>(3,391,000)</b>
<b>Other Changes in Revenues</b>	
Resort Tax - Transfer to GF	\$ 2,000,000
Parking Fund - Transfer to GF	1,200,000
Revenue Enhancements	370,000
Updated Electric Utility Tax Projection	371,000
<b>Sub-total</b>	<b>\$ 3,941,000</b>
<b>Total Excess/(Shortfall)</b>	<b>\$ 550,000</b>

The resulting total Proposed General Fund Operating Budget for FY 2013/14 is \$264.6 million, which is \$8.3 million or 3.2 percent more than the FY 2012/13 adopted budget of \$256.3 million.

### **USE OF REMAINING SURPLUS**

The FY 2013/14 budget includes a surplus of \$550,000 available for several potential uses as determined by the City Commission during this budget process. The surplus could be used to add additional service enhancements, reduce the transfer from the Parking fund, reduce the transfer from Resort Taxes, serve as a reserve to address pension costs in FY 2014/15, further reduce the millage rate, or any combination of the foregoing. The equivalent reduction in millage for the entire \$550,000 would be 0.0275.

Attachments B through D provide a summary of the efficiencies/reorganizations, revenue enhancements, and service enhancements considered as part of the development of the proposed FY 2013/14 Work Plan and Budget. As a result of these initiatives, the proposed budget continues our focus on providing "value of services for tax dollars paid" by continuing to provide services to the community free of charge or at significantly reduced fees, including free arts and movies in the parks, free access to pools and youth centers, reduced fee recreation programming, enhancement maintenance of our newly renovated facilities, etc. – the services that our residents and businesses told us yet again are important to them during the 2012 Community Satisfaction Survey.

Furthermore, the proposed enhancements/reorganizations help further three priorities I identified during my selection process: (1) increasing public cleanliness and safety, (2) focusing on customer service to our residents, businesses, and visitors, and (3) improving the administrative operations that are critical to our service delivery.

A list of potential additional enhancements requested by departments but not recommended by me in the Proposed Budget can be found in Attachment E. While many of these potential enhancements are important and should be considered over time, they were considered a lower priority than those incorporated in the FY 2013/14 Proposed Budget and Work Plan. In addition pursuant to direction received at the August 22, 2013 FCWPC meeting, I reached out to my Assistant City Managers and Department Directors for any potential new recommendations, particularly in Parks and Recreation. These are shown as Attachment F. Further we have attached a full list of potential service reductions that were considered, but not recommended by Departments or myself. The list can be found in Attachment G.

### **PROPOSED FY 2013/14 ENTERPRISE FUND BUDGETS**

Enterprise Funds are comprised of Sanitation, Water, Sewer, Stormwater, Parking, and Convention Center Departments. The Proposed FY 2013/14 Enterprise Funds Budget is \$159.6 million. This represents a decrease of \$1.5 million (0.9 percent) from the FY 2012/13 budget of \$161.1 million, primarily due to:

- Increases in salary, pension and health cost similar to those described in the General Fund,
- Increases in funding for future renewal and replacement projects and equipment which is determined by prior year depreciation amounts,

These increases are offset by decreases in Water and Sewer treatment DERM fees charged by Miami-Dade County (\$137,000) – which is associated with projected decreases in water and sewer revenues collected by the City; decreases in budgeted Internal Service charges, elimination of the reserve for future true-ups (\$1.7M) in the Water division and debt service reduction in the Water and Sewer divisions.

### **PROPOSED FY 2013/14 INTERNAL SERVICE FUND BUDGETS**

Internal Service Funds are comprised of the Central Services, Fleet Management, Information Technology, Risk Management and Property Management Divisions. The Proposed FY 2013/14 Internal Service Fund budget is \$75.5 million. This represents an increase of \$16.1 million from the FY 2012/13 budget, primarily due to \$15.8 million for medical and dental benefits for active employees previously not appropriated in the budget to more accurately reflect the City's transition to a self-funded program from a third party provider. Internal Service costs are completely allocated to the General Fund and Enterprise Fund departments, and the Risk Management Fund reimburses the General Fund for the cost of legal services.

### **CONCLUSION**

In summary, the FY 2013/14 General Fund Proposed Work Plan and Budget maintains current service priorities for the community, despite property tax rates set at 1.5 mills (20 percent) lower than FY 2006/07. Further, I am also recommending keeping water, sewer, and stormwater rates flat, other than the sewer pass through for increases in the Miami-Dade County wholesale sewer rate.

The Administration recommends adoption of the attached Resolution which establishes tentative budgets for General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, and Internal Service Funds for FY 2013/14, subject to a second public hearing scheduled on Monday, September 30, 2013 at 5:01 P.M.

Attachments

JLM: KGB/JW



ATTACHMENT A - FY 2013/14 BUDGET - PRIOR YEAR REDUCTIONS, PRELIMINARY CSL

PRELIMINARY CSL INCLUDES

10% Increase in Health Insurance

Does not include increases to living wage

General Fund Prior to Pension and Internal Service Adjustments	6-Year Prior Reductions (through FY 2012/13)						FY 2012/13 Adopted Budget			CSL including Transfers between Depts prior to Pension and Internal Service Allocations (rounded to the 000's)	Pension Allocation Prior to Union Impacts	Internal Service Allocations	Admin Fee Adj.	Union Agmt Impacts Including Pension Savings	CSL with Pension and Internal Service Allocations and Union Impacts	Addtl. Efficiency Reorg. Etc.	% of CSL	POS Impacts	Service Enhancements	FY 2013/14 Proposed Budget							
	\$ Impact / % of FY2012/13 Budget		Positions / % of FY2012/13 Budget				\$'s	FT	PT												\$'s	\$'s	\$'s	\$'s	\$'s	FT	PT
	\$'s	%	FT	PT	%	\$'s			\$'s																		
Mayor & Commission	\$ (142,801)	-9%	-2.3	0.0	-13%	1,648,000	17.66		1,664,000	53,000	6,000			1,723,000	\$ (4,000)	-0.2%		\$ 19,000	\$ 1,738,000								
City Manager	\$ (480,897)	-21%	-3.3	0.0	-34%	2,313,000	9.67		2,799,000	207,000	(26,000)			2,980,000	\$ (69,000)	-2.3%	-0.5	\$ 81,000	\$ 2,982,000								
Communications	\$ (357,859)	-41%	-4.0	0.0	-80%	893,000	5.00		822,000	26,000	(11,000)			837,000	\$ (1,000)	-0.1%			\$ 836,000								
OBPI	\$ (299,449)	-17%	-3.0	0.0	-31%	1,790,375	8.80		1,842,000	76,000	6,000			1,925,000	\$ (4,000)	-0.2%		\$ 128,000	\$ 2,050,000								
Org. Dev & Performance Initiatives***						369,625	2.20		424,000	9,000	(40,000)			393,000	\$ (1,000)	-0.3%			\$ 392,000								
Finance	\$ (588,321)	-13%	-10.0	0.0	-31%	4,426,000	32.00		4,460,000	165,000	23,000		(9,000)	4,659,000	\$ (15,000)	-0.3%			\$ 4,644,000								
Procurement	\$ (127,405)	-12%	-2.0	1.0	-11%	1,063,000	8.00	1.0	1,104,000	38,000	2,000		(3,000)	1,141,000	\$ (4,000)	-0.4%		\$ 63,000	\$ 1,200,000								
Human Resources/Labor Relations	\$ (428,538)	-24%	-5.5	1.0	-29%	1,827,000	14.30	1.0	1,777,000	60,000	(10,000)			1,827,000	\$ (5,000)	-0.3%			\$ 1,822,000								
City Clerk	\$ (136,899)	-9%	-2.4	0.0	-28%	1,505,000	8.60		1,343,000	11,000	3,000		(7,000)	1,350,000	\$ (6,000)	-0.4%			\$ 1,344,000								
City Attorney	\$ (475,555)	-11%	-3.3	-1.0	-23%	4,318,000	18.67		4,826,000	175,000	13,000			4,714,000	\$ (30,000)	-0.6%		\$ 158,000	\$ 4,842,000								
Real Estate, Housing & Community Dev (incl. Community Services)	\$ (281,910)	-11%	-3.0	0.0	-22%	2,488,000	10.40	3.0	2,256,000	34,000	57,000		(6,000)	2,342,000	\$ (7,000)	-0.3%		\$ 85,000	\$ 2,420,000								
Building	\$ (601,165)	-8%	-8.0	0.0	-11%	10,985,000	73.00		11,357,000	434,000	215,000		(34,000)	11,972,000	\$ (27,000)	-0.2%		\$ 250,000	\$ 12,195,000								
Planning	\$ (310,361)	-9%	-4.0	0.0	-16%	3,419,000	25.00		3,330,000	117,500	32,000		(4,500)	3,478,000	\$ (8,000)	-0.2%			\$ 3,467,000								
TCED	\$ (550,800)	-22%	-2.5	0.0	-19%	2,503,000	13.50		2,791,000	121,000	4,000			2,918,000	\$ (11,000)	-0.4%			\$ 2,905,000								
Code Compliance	\$ (843,827)	-18%	-13.0	3.0	-21%	4,647,000	35.00	12.0	4,531,000	74,000	64,000		10,000	4,879,000	\$ (11,000)	-0.2%		\$ 268,000	\$ 4,876,000								
Parks & Recreation (including Golf courses)	\$ (2,964,743)	-10%	-30.0	-30.0	-20%	28,772,000	167.00	130.0	29,717,000	696,500	(230,000)		(34,500)	30,148,000	\$ (80,000)	-0.3%	-1.0		\$ 30,069,000								
Public Works	\$ (1,517,535)	-23%	-18.0	0.0	-46%	6,548,000	40.40		6,592,000	163,000	(3,000)		(7,000)	6,745,000	\$ (10,000)	-0.1%			\$ 6,735,000								
CIP	\$ (63,963)	-1%	1.0	0.0	3%	4,841,000	37.00		4,827,000	197,000	13,000		(6,000)	5,031,000	\$ (64,000)	-1.3%	-1.0		\$ 4,967,000								
Police	\$ (4,973,333)	-5%	-61.0	2.0	-11%	94,963,000	568.00	15.0	87,142,000	3,220,000	1,068,000		(2,964,000)	98,436,000	\$ (158,000)	-0.2%		\$ 334,000	\$ 98,812,000								
Fire	\$ (2,369,194)	-4%	-7.0	0.0	-2%	62,242,000	303.00	48.0	62,984,000	(75,000)	295,000		(1,541,000)	61,673,000	\$ (92,000)	-0.1%		\$ 357,000	\$ 61,938,000								
Citywide	\$ (2,272,112)	-21%	0.0	0.0		10,836,000			9,868,000		178,000			10,067,000	\$ -	0.0%			\$ 10,067,000								
<b>Subtotal</b>	<b>\$ (19,794,827)</b>	<b>-8%</b>	<b>-182.9</b>	<b>-24.0</b>	<b>-13%</b>	<b>\$ 282,407,000</b>	<b>1338.20</b>	<b>210.0</b>	<b>\$ 286,188,000</b>	<b>\$ 5,822,000</b>	<b>\$ 1,662,000</b>		<b>\$ (4,836,000)</b>	<b>\$ 259,035,000</b>	<b>\$ (617,000)</b>	<b>-0.2%</b>	<b>-2.5</b>	<b>0.0</b>	<b>\$ 1,683,000</b>	<b>\$ 280,701,000</b>							
<b>General Fund Transfers</b>																											
Capital Reserve	\$ (2,500,000)																		\$ 550,000	\$ 550,000							
Reserve for Future Budget Shortfall																				\$ -							
Pay-As-You-Go Capital	\$ (7,500,000)					\$ 1,400,000			1,400,000					\$ 1,400,000					\$ 1,400,000								
Info & Comm. Tech Fund	\$ (714,115)					\$ 395,000			395,000					\$ 395,000		0.0%			\$ 395,000								
Capital Investment Upkeep Acct	\$ (1,038,000)					\$ 219,000			216,000					\$ 216,000		0.0%			\$ 216,000								
Renewal and Replacement Fund*	\$ (1,056,529)					\$ 1,859,000			1,881,000					\$ 1,981,000		0.0%			\$ 1,981,000								
Homeowners Dividend	\$ (4,800,000)													\$ -					\$ -								
Transfer to Risk Fund	\$ (1,000,000)													\$ -					\$ -								
Transfer to 11% Reserve	\$ (3,338,419)													\$ -					\$ -								
<b>Total General Fund</b>	<b>\$ (42,741,690)</b>	<b>-17%</b>	<b>-182.9</b>	<b>-24.0</b>	<b>-13%</b>	<b>\$ 256,280,000</b>	<b>1338.2</b>	<b>210.0</b>	<b>\$ 260,178,000</b>	<b>\$ 8,322,000</b>	<b>\$ 1,462,000</b>		<b>\$ (4,836,000)</b>	<b>\$ 263,027,000</b>	<b>\$ (617,000)</b>	<b>-0.2%</b>	<b>-2.5</b>	<b>0.0</b>	<b>\$ 2,233,000</b>	<b>\$ 264,843,000</b>							

\* Neighborhood Services Department was split into various functions and significantly reduced in FY 2007/08 - Chart reflects reductions as part of Code Compliance  
 \*\* FY 2010/11 Budget included reductions for contracting out/converting positions to part-time, resulting in \$221,901 in department Plan B savings offset by increased contingency. These were not implemented and the FY 2010/11 Department budget have been adjusted to reflect the impact.  
 \*\*\* Organizational Development and Performance Initiatives split as a separate Division from OBPI in FY 2012/13 reorganization  
 \* Renewal and Replacement expenditures increased in CSL to reflect revenues from dedicated millage

**PRELIMINARY CSL INCLUDES**

10% Increase in Health Insurance

Does not include increases to living wage

	4-Year Prior Reductions (through FY 2012/13)				FY 2012/13 Adopted Budget		CSL Including Transfers between Depts prior to Pension and Internal Service Allocations (rounded to the 000's)	Pension Allocation Prior to Union Impacts	Internal Service Allocations	Admin Fee Adj.	Union Agmt Impacts Including Pension Savings	CSL with Pension and Internal Service Allocations and Union Impacts	Addl. Efficiency Reorg. Etc.	% of CSL	POS. Impacts	Service Enhancements	FY 2013/14 Proposed Budget		
	\$ Impact / % of FY2012/13 Budget	Positions / % of FY2012/13 Budget																	
<b>Internal Service Funds</b>																			
Information Technology	\$ (1,421,977)	-9%	-10.0	0.0	-27%	16,368,000	36.5	15,852,000	228,000	\$ (171,000)	(13,000)	\$ 16,896,000	\$ (368,000)	-2.3%			\$ 15,527,000		
Risk Management	\$ (376,443)	-1%	-0.9	0.0	-7%	23,484,000	6.7	13,906,000	8,000	21,000	-	\$ 13,935,000	\$ -	0.0%			\$ 13,935,000		
Central Services	\$ (82,064)	-9%	-1.8	0.0	-36%	906,000	4.4	933,000	15,000	-	-	\$ 948,000	\$ -	0.0%			\$ 948,000		
Property Management - Non RDA	\$ (1,469,437)	-17%	-22.0	0.0	-50%	8,862,000	44.0	9,150,000	161,000	(49,000)	(3,000)	\$ 9,258,000	\$ (2,000)	0.0%	-1.0	\$ 68,000	\$ 8,325,000		
Fleet Management	\$ (189,304)	-2%	-3.0	0.0	-14%	9,700,000	20.0	10,414,000	70,000	(127,000)	-	\$ 10,387,000	\$ (2,000)	0.0%		\$ 14,000	\$ 10,389,000		
Medical & Dental								25,349,000	28,000	-	-	\$ 25,377,000	\$ -				\$ 25,377,000		
<b>Total Internal Service Funds</b>	<b>\$ (3,498,225)</b>	<b>-8%</b>	<b>-37.1</b>	<b>0.0</b>	<b>-41%</b>	<b>\$ 59,328,000</b>	<b>111.6</b>	<b>\$ 75,604,000</b>	<b>\$ 610,000</b>	<b>\$ (328,000)</b>	<b>\$ -</b>	<b>\$ (16,000)</b>	<b>\$ 75,772,000</b>	<b>\$ (373,000)</b>	<b>-0.5%</b>	<b>-1.0</b>	<b>\$ 82,000</b>	<b>\$ 75,481,000</b>	
<b>Enterprise Funds</b>																			
Convention Center	\$ (403,761)	-3%	0.5	0.0	20%	12,702,000	2.50	12,922,000	30,000	123,000	\$ (31,000)	\$ 12,744,000	\$ (18,000)	-0.1%	-1.0	2.0	\$ 12,726,000		
Water	\$ (654,713)	-2%	-17.0	0.0	-33%	34,938,000	62.15	31,433,000	166,000	(65,000)	(113,000)	\$ 31,442,000	\$ (3,000)	0.0%			\$ 31,522,000		
Sewer	\$ (279,969)	-1%	-6.0	0.0	-23%	37,455,000	34.15	37,956,000	94,000	27,000	15,000	\$ 38,128,000	\$ (3,000)	0.0%			\$ 38,132,000		
Stormwater	\$ (650,175)	-5%	-2.5	0.0	-12%	11,928,000	21.30	12,037,000	89,000	(263,000)	2,000	\$ 11,933,000	\$ (3,000)	0.0%		\$ 175,000	\$ 12,097,000		
Sanitation	\$ (554,232)	-3%	-10.0	0.0	-5%	17,392,000	182.00	17,893,000	(127,000)	188,000	(11,000)	\$ 17,953,000	\$ (61,000)	-0.3%	-1.0	0.0	\$ 17,915,000		
Parking	\$ (856,151)	-2%	-14.0	16.0	1%	47,857,000	113.00	46,556,000	508,000	(78,000)	14,000	\$ 47,010,000	\$ (28,000)	-0.1%		\$ 168,000	\$ 47,222,000		
<b>Total Enterprise Funds</b>	<b>\$ (3,629,021)</b>	<b>-2%</b>	<b>-51.0</b>	<b>16.0</b>	<b>-9%</b>	<b>\$ 161,688,000</b>	<b>486.1</b>	<b>\$ 158,497,000</b>	<b>744,000</b>	<b>12,000</b>	<b>(71,000)</b>	<b>\$ 158,171,000</b>	<b>\$ (122,000)</b>	<b>-0.1%</b>	<b>-1.0</b>	<b>2.0</b>	<b>\$ 343,000</b>	<b>\$ 158,619,000</b>	
<b>GRAND TOTAL**</b>	<b>\$ (48,768,336)</b>	<b>-11%</b>	<b>-271.0</b>	<b>-8.0</b>	<b>-14%</b>	<b>\$ 476,896,000</b>	<b>1854.9</b>	<b>\$ 494,278,000</b>	<b>7,080,000</b>	<b>1,348,000</b>	<b>(71,000)</b>	<b>\$ (4,666,000)</b>	<b>\$ 497,970,000</b>	<b>\$ (1,112,000)</b>	<b>-0.2%</b>	<b>-5.6</b>	<b>2.0</b>	<b>\$ 2,858,000</b>	<b>\$ 499,743,000</b>
<b>Less Internal Service Funds</b>	<b>\$ (3,498,225)</b>	<b>\$ (0)</b>	<b>\$ (37)</b>	<b>\$ -</b>	<b>\$ (0)</b>	<b>\$ 59,328,000</b>	<b>\$ 112</b>	<b>\$ 2</b>	<b>\$ 75,604,000</b>	<b>\$ 610,000</b>	<b>\$ (328,000)</b>	<b>\$ -</b>	<b>\$ (16,000)</b>	<b>\$ (373,000)</b>	<b>\$ (0)</b>	<b>(1.8)</b>	<b>0.0</b>	<b>\$ 82,000</b>	<b>\$ 75,481,000</b>
<b>TOTAL NET INTERNAL SERVICE FUNDS</b>	<b>\$ (46,270,111)</b>	<b>-4%</b>	<b>-233.9</b>	<b>-5.0</b>	<b>28%</b>	<b>\$ 417,368,000</b>	<b>1743.3</b>	<b>\$ 418,676,000</b>	<b>6,570,000</b>	<b>1,674,000</b>	<b>(71,000)</b>	<b>\$ (4,680,000)</b>	<b>\$ 422,198,000</b>	<b>\$ (738,000)</b>	<b>0.3%</b>	<b>-4.8</b>	<b>2.0</b>	<b>\$ 2,676,000</b>	<b>\$ 424,282,000</b>

**ATTACHMENT B**

**PROPOSED POSITIVE IMPACT OR MINIMAL SERVICE IMPACT, EFFICIENCIES, ETC.**

	Impact	Cumulative Dept. Impact	Position Impacts					
			Full Time	Part Time	Proj. Vacant	Filled	Mgt. & Admin	Non Mgt.
<b>GENERAL FUND</b>								
Eliminate payout for Executive Planning Days, by allowing employees to use the hours annually but eliminating the option to receive a payout for any unused portion at year end.	\$ (128,000)	\$ (128,000)						
<b>Estimated Savings to the General Fund- From Information Technology efficiency below</b>	\$ (323,000)	\$ (451,000)	0.0	0.0	0.0	0.0	0.0	0.0
<b>City Manager's Office</b>								
Offset 50% of an existing position in the City Manager's office that will absorb Lincoln Road Mall Manager duties.	\$ (56,000)	\$ (507,000)	(0.5)			(0.5)	(0.5)	
<b>Parks &amp; Recreation</b>								
Eliminate Vacant Tree Maintenance Supervisor. During the period this position has been vacant, the department has been able to re-assign duties and increase efficiencies, which allows for this elimination without service impacts.	(59,000)	(566,000)	(1.0)		(1.0)			(1.0)
<b>CIP</b>								
Eliminate Vacant Field Inspector. During the period this position has been vacant, the department has been able to re-assign duties and increase efficiencies, which allows for this elimination without service impacts. <i>(no savings to General Fund as CIP costs are charge back to capital projects)</i>	\$ (61,000)	\$ (617,000)	(1.0)		(1.0)			(1.0)
<b>Total General Funds</b>	<b>\$ (617,000)</b>	<b>\$ (617,000)</b>	<b>(2.5)</b>	<b>0.0</b>	<b>(2.0)</b>	<b>(0.5)</b>	<b>(0.5)</b>	<b>(2.0)</b>
<b>Estimated impact to the General Fund</b>	<b>\$ (566,000)</b>							
<b>INTERNAL SERVICE FUNDS</b>								
Eliminate payout for Executive Planning Days, by allowing employees to use the hours annually but eliminating the option to receive a payout for any unused portion at year end.	\$ (5,000)	\$ (5,000)						
<b>Information Technology</b>								
Rescope the Municipal WiFi Project to deliver a WiFi signal to select facilities rather than citywide. Reducing annual funding from \$727K to \$200K. Due to the structure of the existing contract change with an effective date of October 1, one payments will be made in Fiscal Year 2014 of \$160K. In future years the saving would be approx. \$526K. FY14 Estimated savings to the General Fund \$242,000. The remainder (\$125k will be allocated between all other funds through internal service allocations)	\$ (44,000)	\$ (49,000)	0.0	0.0	0.0	0.0	0.0	0.0
<b>Property Management</b>								
Eliminate vacant Carpenter position & replace with contracted services. In year 2, the department will recognize pension savings of approximately \$14,000.	\$ (1,000)	\$ (50,000)	(1.0)	0.0	(1.0)	0.0	0.0	(1.0)
<b>Total Internal Services Funds</b>	<b>\$ (50,000)</b>	<b>\$ (50,000)</b>	<b>(1.0)</b>	<b>0.0</b>	<b>(1.0)</b>	<b>0.0</b>	<b>0.0</b>	<b>(1.0)</b>
<b>ENTERPRISE FUNDS</b>								
Eliminate payout for Executive Planning Days, by allowing employees to use the hours annually but eliminating the option to receive a payout for any unused portion at year end.	\$ (11,000)	\$ (11,000)						
<b>Sanitation</b>								
Eliminate vacant HEO I position. During the period this position has been vacant, the department has been able to re-assign duties and increase efficiencies, which allows for this elimination without service impacts.	(55,000)	(86,000)	(1.0)	0.0	(1.0)	0.0	0.0	(1.0)
<b>Convention Center</b>								
Convert Executive Office Associate I position to two Part-time Office Associate III positions	(17,000)	(83,000)	(1.0)	2.0	(1.0)	0.0	0.0	(1.0)
<b>Total Enterprise Funds</b>	<b>\$ (83,000)</b>	<b>\$ (83,000)</b>	<b>(2.0)</b>	<b>2.0</b>	<b>(2.0)</b>	<b>0.0</b>	<b>0.0</b>	<b>(2.0)</b>
<b>Grand Total All Funds</b>	<b>\$ (750,000)</b>	<b>\$ (750,000)</b>	<b>(5.5)</b>	<b>2.0</b>	<b>(5.0)</b>	<b>(0.5)</b>	<b>(0.5)</b>	<b>(5.0)</b>

**ATTACHMENT C**  
**PROPOSED REVENUE ENHANCEMENTS**

	Fiscal Impact	Cumulative Impact
<b>GENERAL FUND</b>		
<b>Code</b>		
Improve monitoring of waste run off - estimated at \$350 x 600 grease traps by creating a Permit for Grease Traps- <i>(offset by service enhancement request for implementation of Green Team)</i>	210,000	\$210,000
<b>Fire</b>		
Promote compliance and improve overall safety within the City through the implementation of a new fire false alarm fee. The fee will be set at \$250 after the 3rd-5th false alarms; \$500 for the 6th-11th false alarms and after the 12th false alarm the fee goes up to \$1,000.	89,000	\$299,000
Ensure compliance with City Code relating to overcrowding conditions and locked exits in nightclubs and other assembly occupancies through amendment to the code and increase the permit fee charged to dance hall establishments from \$3 per person to \$4 per person.	22,000	\$321,000
Ensure compliance with City Code relating to overcrowding conditions and locked exits in nightclubs and other assembly occupancies through amendment to the code and increase in the fines for code violations	14,000	\$335,000
<b>Police</b>		
Amend false alarm fee for police to mirror that of Miami Dade County's provisions for both commercial and residential callers	17,000	\$352,000
<b>Parks &amp; Recreation</b>		
Legitimize the service delivery of all fitness classes held on City property, designate specific locations/park, for each service provider and legalize that any Commercial for-profit business that is interested in using a city park as a location for delivery of a program or service is required to obtain a Commercial Fitness Rental Permit	\$ 18,000	\$ 370,000
<b>Total General Funds</b>	<b>\$ 370,000</b>	<b>\$ 370,000</b>
<b>Revenue Enhancements Net of Offsetting Expenditures</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>
<b>OTHER REVENUE</b>		
<b>Red Light Camera Fund - City Clerk</b>		
A change in State law, effective July 1, 2013, requires municipalities with red light cameras to set up local hearing officers for drivers who get violation notices and want to appeal them. <i>(offset by service enhancement request for a Clerk position and Special Master funding)</i>	\$ 108,000	\$ 108,000

ATTACHMENT D

PROPOSED ADDITIONS AND SERVICE ENHANCEMENTS

	Fiscal Impact	Cumulative Impact	Positions	
			FT	PT
<b>GENERAL FUND</b>				
<b>Police</b>				
Public Safety Communications Units (PSCU) Dispatchers Enhancement- Seven (7) additional dispatcher positions for the Public Safety Communications Unit (PSCU) to ensure the continuity of operations of the PSCU on a 24/7 basis. This enhancement includes an offsetting reduction in overtime of \$199,000. <i>[Restores four Dispatcher positions eliminated during the FY 2007-08 budget process]</i>	157,000	157,000	7.0	0.0
Address salary compression for Police Captains resulting from pay disparities between upper management unclassified employees and classified / bargaining unit employees over several years.	80,000	237,000	0.0	0.0
Records Unit Enhancement- Ensure the appropriate management and disposition of official police records, including the completion of Uniform Crime Reporting for the State Reinstatement on (1) Records Manager position which was vacated in 2003 due to the incumbent's deployment on active military duty. Position was eliminated through the budget process. Upon his return from active duty, the City provided him with his position as a Records Manager. This enhancement formally adds this position into the budget.	97,000	334,000	1.0	0.0
<b>Fire/Ocean Rescue</b>				
Improve the efficiency of the Fire Department's Fire Prevention division in light of the Building Official's newly implemented plans review times (10 days versus 30 days) by hiring two (2) additional Fire Protection Analysts. Allows the division to meet the new turnaround times and implement the change of being first to review plans ahead of others in the chain.	193,000	527,000	2.0	0.0
Improve the frequency of fire inspections within the City from once every 2.5 years to once every 1.5 years with the hiring of two (2) additional Fire Protection Inspectors <i>[Restores one Fire Inspector position eliminated during the FY 2009-10 budget process]</i>	164,000	691,000	2.0	0.0
Reinstatement of the Ocean Rescue Chief to be offset by the reduction of a full-time lifeguard position (\$52,000)		691,000	0.0	0.0
<b>Code</b>				
Improve monitoring of waste runoff by adding a Green Team to include 1- Code Compliance Manager, 1- engineering Inspector and 1- Code Compliance Officer <i>(offset by revenue from permit for grease traps (estimated at \$350 x 600 = \$210,000))</i>	208,000	899,000	3.0	0.0
<b>Building</b>				
Improve efficiency of permitting process for Miami Beach homeowners by adding a Permit Clerk on first floor—the increased demand is reflected in the increase of revenues projected in the current year and anticipated in FY 2013/14 (\$48,000)		899,000	0.0	0.0
Enhance enforcement of Unsafe Structures by providing funding for demolition of unsafe structures. Covers Six (6) identified properties in the North end <i>(one-time expense, funded by Building revenues)</i>	250,000	1,149,000	0.0	0.0
<b>Community Services</b>				
Add supplemental funds for elder meal programs to supplant Federal funds that were lost via sequester. Addresses lost capacity at the following sites: Rebeca Towers (15), Council Towers South (10), Stella Maris 3, South Shore Community Center (20), Federation Towers (10); for a total of 58 meals per day.	85,000	1,234,000	0.0	0.0
<b>Procurement</b>				
Improve Procurement Compliance and Reduce Solicitation Backlog by adding a Procurement Coordinator <i>[Restores one Procurement Coordinator position converted to part-time during the FY 2011-12 budget process]</i>	63,000	1,297,000	1.0	0.0
<b>Office of Budget and Performance Improvement</b>				
Improve financial oversight of Capital Budget process (including Renewal and Replacement projects) and increase department's capacity for proactive analyses, process improvement and performance initiatives by adding a Management and Budget Analyst. <i>[Restores one Management &amp; Budget Analyst position eliminated during the FY 2007-08 budget process]</i>	71,000	1,368,000	1.0	0.0
Enhance monitoring of existing grants and research of new grant opportunities, for example Emergency Management grants, by adding a Grants Position. <i>(offset by revenue/grant funded) [Restores partial support provided by a Management Consultant position eliminated during the FY 2009-10 budget process]</i>	57,000	1,425,000	1.0	0.0
<b>City Attorney</b>				
Recruit a Senior Assistant City Attorney to handle additional volume of transactional litigation. <i>[Restores one Senior Assistant City Attorney position eliminated during the FY 2008-09 budget process]</i>	109,000	1,534,000	1.0	0.0
Increase hours for Legal Secretary from 60 hours to 80 hours to support new Senior Assistant City Attorney <i>[Restores one Legal Secretary position eliminated during the FY 2009-10 budget process]</i>	32,000	1,566,000	0.0	0.0

ATTACHMENT D

PROPOSED ADDITIONS AND SERVICE ENHANCEMENTS

	Fiscal Impact	Cumulative Impact	Positions	
			FT	PT
<b>GENERAL FUND Continued</b>				
Move Receptionist formerly split between City Manager, City Attorney and Mayor/Commission <i>[Restores one Receptionist position eliminated during the FY 2010-11 budget process]</i>	17,000	1,583,000	0.3	0.0
<b>City Manager's Office</b>				
Dedicated Receptionist to effectively manage the daily flow of inquiries and requests received by the City Manager's Office (Current receptionists will be moved back to solely City Attorney Office and Mayor/Commission Office) <i>[Restores one Receptionist position eliminated during the FY 2010-11 budget process]</i>	11,000	1,594,000	0.3	0.0
Proactively investigate and address potential corruption and malfeasance by adding a Compliance Officer position and Hotline Contract. The cost of the Hotline contract is not included and will be determined when put out to bid. Finance and Citywide Projects Committee recommendation. <i>(\$68,000)</i>				
Proactively investigate and address potential corruption and malfeasance by adding a Compliance Officer position. There is no cost because these duties will be absorbed by an existing position in the City Manager's Office. Finance and Citywide Projects Committee recommendation.	0			
Add an Ethics Hotline contract to provide an efficient and independent means of identifying and reporting concerns regarding potential misconduct. The hotline will be the responsibility of the Compliance Officer. The cost of the Hotline contract is estimated and will be determined when put out to bid. Finance and Citywide Projects Committee recommendation.	70,000	1,664,000	0.0	0.0
<b>Mayor/Commission</b>				
Move Receptionist formerly split between City Manager, City Attorney and Mayor/Commission <i>[Restores one Receptionist position eliminated during the FY 2010-11 budget process]</i>	19,000	1,683,000	0.3	0.0
<b>Total General Fund Enhancements</b>	<b>\$ 1,683,000</b>	<b>\$ 1,683,000</b>	<b>20.0</b>	<b>0.0</b>
<b>Total General Fund Not Offset By Revenues</b>	<b>\$ 1,168,000</b>		<b>20.0</b>	<b>0.0</b>
<b>Total Enhancements Offset by Non-GF Funding</b>	<b>\$ 265,000</b>			
<b>One Time - funded by Building Revenue</b>	<b>\$ 260,000</b>			
<b>INTERNAL SERVICE FUNDS</b>				
<b>Property Management</b>				
Add a Construction Manager to oversee Capital Renewal & Replacement Capital Projects related to City Facilities over and above routine maintenance. This position will oversee work on all aspects of the projects including design, construction, inspection and renovation. The year one impact of this position will be charged to fund balance; the year two impact will be \$68,000 of which \$48,000 impacts the General Fund. <i>(This cost will be offset by Renewal and Replacement funding)</i>	-	-	1.0	0.0
<b>Fleet Management</b>				
Improve Warehouse Operations by converting 2 Part-time Fleet Service Representative positions to 1 Full-time Warehouse Manager	14,000	14,000	1.0	(2.0)
<b>Total Internal Service Funds</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>2.0</b>	<b>(2.0)</b>
<b>ENTERPRISE FUNDS</b>				
<b>Stormwater</b>				
Enhance Stormwater Pump Station Maintenance- Due to the increased number of pump stations (4), additional maintenance is critical to meet the demands of effective stormwater control.	\$ 175,000	\$ 175,000	0.0	0.0
<b>Parking</b>				
Increase the services available online by adding a Senior Systems Analyst. Some of the projects that are currently in queue are: 1. Modify Customer Counter Application for the integration with LPR enforcement. 2. Online payment and auto pay for Residential Permits Application (Visitors and Residents) 3. Online payment and auto pay for Monthly Municipal Permits Application 4. Access Card Payments Application integration with garage revenue control equipment. 5. Visitor Parking Application 6. Bulk Billing Permits Application 7. Valet enforcement handheld application 8. Mobile point of sale application	80,000	\$ 255,000	1.0	0.0
Improve the management and coordination of all aspects of the maintenance of parking facilities including handling the contracts with vendors that perform related work by adding a Property Management Contracts Coordinator	88,000	\$ 343,000	1.0	0.0
<b>Total Enterprise Funds</b>	<b>\$ 343,000</b>	<b>\$ 343,000</b>	<b>2.0</b>	<b>0.0</b>

ATTACHMENT D

PROPOSED ADDITIONS AND SERVICE ENHANCEMENTS

	Fiscal Impact	Cumulative Impact	Positions	
			FT	PT
<b>RDA</b>				
New police squad for the RDA, which will provide 24 hour coverage, particularly on Lincoln Road and surrounding areas. This new squad will include one (1) Sergeant and two (2) Police Officers. The City has applied for the U.S. DOJ COPS Hiring grant. If the grant is awarded, it will offset \$187,000 for the two new Police Officers for three years. The City will be required to maintain these positions after year three for twelve months	\$ 309,000	\$ 309,000	3.0	0.0
Improve the Management of Lincoln Road Infrastructure by the addition of a Mall Manager. These duties will be absorbed by 50% of an existing position in the City Manager's Office.	\$ 56,000	\$ 365,000	0.5	0.0
Improve ability to quickly address code issues on Lincoln Road by addition of two dedicated code officers	\$ 99,000	\$ 464,000	2.0	0.0
<b>Total RDA</b>	<b>\$ 464,000</b>	<b>\$ 464,000</b>	<b>5.5</b>	<b>0.0</b>
<b>Resort Tax</b>				
Increase existing funding of \$100,000 for Miss USA or similar event to \$125,000 per year for four years to provide funding for World Out Games (\$25,000)		\$ -	0.0	0.0
<b>Total Resort Tax</b>	-	\$ -	<b>0.0</b>	<b>0.0</b>
<b>OTHER REVENUE</b>				
<b>City Manager's Office</b>				
Pursue Grant Funding to design and develop a Resiliency Program to plan, develop and promote policies in Miami Beach related to long term community resilience, sustainable development and building, climate change impacts, environmental quality, green business growth and green infrastructure expansion. <b>Land Use &amp; Development Committee recommendation.</b>	-	-	0.0	0.0
<b>Red Light Camera Fund - City Clerk</b>				
A change in State law, effective July 1, 2013, requires municipalities with red light cameras to set up local hearing officers for drivers who get violation notices and want to appeal them. This enhancement is for a Clerk position and Special Master funding to handle an anticipated 1,200 appeals. <i>(Offset by revenue from court fees)</i>	49,000	49,000	1.0	0.0

**ATTACHMENT E**

**LOWER PRIORITY POTENTIAL ENHANCEMENTS NOT INCORPORATED IN PROPOSED BUDGET**

	Fiscal Impact	Cumulative Impact	Total Positions	
			FT	PT
<b>GENERAL FUND</b>				
<b>Police</b>				
Conversion of Fleet to SUV Interceptors (Patrol)- Converts current fleet to high profile vehicles, which will allow public safety personnel to respond to calls and patrol during significant weather events	190,000	190,000	0.0	0.0
Patrol Enhancement - Overtime (Special Operations)- Create Special Operations detail between January and March, to address crime trends during peak tourism season.	300,000	490,000	0.0	0.0
Internal Affairs Enhancement for two (2) additional Sergeants to meet the required staffing to manage case load and workload due to changes in internal affairs processes and procedures	236,000	726,000	2.0	0.0
Internal Affairs Enhancement for one (1) Office Associate V position to handle increased workload on current staff; provide support and undertake essential duties such as confidential file management, generating reports and redaction of public records in compliance with Public Records laws.	54,000	780,000	1.0	0.0
Additional Security on MB Drive		780,000	0.0	0.0
Seven (7) Leased Vehicles for Internal Affairs Unit in order to conduct surveillance and other covert activities.	60,000	840,000	0.0	0.0
<b>Fire/Ocean Rescue</b>				
Reinstate Third Mechanic	41,000	881,000	1.0	0.0
Quartermaster Position	46,000	927,000	1.0	0.0
<b>Code</b>				
Enhance customer service by adding an Office Associate IV	50,000	977,000	1.0	0.0
Increase efficiency of Beach patrol operations by adding 2 ATVs	16,000	993,000	0.0	0.0
<b>Public Works</b>				
Enhance North Beach St. Lighting & Uplight Maintenance- street lighting and landscape up-lights from 63rd Street to 87th Terrace, excluding Florida Dept. of Transportation (FDOT) roadway lighting.	70,000	1,063,000	0.0	0.0
<b>Building</b>				
Improve Security on the First Floor of City Hall by adding a contract armed security guard	62,000	1,125,000	0.0	0.0
<b>CIP</b>				
Improvement administrative support for implementation of capital projects by adding an Administrative Aide position.	42,000	1,167,000	1.0	0.0
<b>Planning</b>				
Upgrade Planning website to maximize public access by adding an OAV	57,000	1,224,000	1.0	0.0
<b>Human Resources</b>				
Conduct a Human Resources Compliance and Continuous Improvement Audit	100,000	1,324,000	1.0	0.0
Improve Citywide Compliance with Established Employment Practices by adding a Employee Relations Specialist	65,000	1,389,000	0.0	0.0
Streamline Recruitment process - by adding Human Resources Technician in Recruitment	52,000	1,441,000	1.0	0.0
<b>Organization Development</b>				
Facilitate performance improvement initiatives to achieve City's Key Intended Outcomes and Improve efficiencies by adding a Management Consultant	70,000	1,511,000	1.0	0.0
<b>City Clerk</b>				
Ensure compliance with Code within reasonable time by adding a Code Violations Clerk	49,000	1,560,000	1.0	0.0
<b>City Manager's Office</b>				
EOC - Mitigation Resilience Office/Recovery Coordinator	78,000	1,638,000	1.0	0.0
EOC - Special Events Coordinator	68,000	1,706,000	1.0	0.0
EOC -Emergency Manager's Replacement Vehicle	32,000	1,738,000	0.0	0.0
EOC - Special Events Coordinator's Vehicle	28,000	1,766,000	0.0	0.0
EOC Training	22,000	1,788,000	0.0	0.0
EOC Operations	53,000	1,841,000	0.0	0.0
<b>Total General Fund Enhancements</b>	<b>\$ 1,841,000</b>	<b>\$ 1,841,000</b>	<b>14.0</b>	<b>0.0</b>

**ATTACHMENT E**  
**LOWER PRIORITY POTENTIAL ENHANCEMENTS NOT INCORPORATED IN PROPOSED BUDGET**

	Fiscal Impact	Cumulative Impact	Total Positions	
			FT	PT
<b>INTERNAL SERVICE FUNDS</b>				
<b>Property Management</b>				
Enhance ADA Compliance Citywide by adding an ADA Coordinator - Estimated Impact to General Fund \$ 35,000	\$ 52,000	52,000	1.0	0.0
<b>Information Technology</b>				
Out of Region Backup - Estimated impact to General Fund \$46,000	70,000	122,000	0.0	0.0
<b>Fleet Management</b>				
Improve Delivery of Fleet Services by adding an Office Associate IV - Estimated impact to General Fund \$32,000	49,000	171,000	1.0	0.0
<b>Total Internal Service Funds</b>	<b>\$ 171,000</b>	<b>\$ 171,000</b>	<b>2.0</b>	<b>0.0</b>

**ATTACHMENT F**

**ADDITIONAL POTENTIAL ENHANCEMENTS SUBSEQUENT TO AUGUST 22 FCWPC MEETING**

	Fiscal Impact	Cumulative Impact	Total Positions	
			FT	PT
<b>GENERAL FUND</b>				
<b>Parks and Recreation</b>				
Enhance staffing coverage at Stillwater, Crespi, Iatum, Fairway and Muss Parks by adding 5 part time MSWII's and reclassifying 5 part time Recreation Leaders to 5 Part Time MSWII's, resulting in a total of 10 MSWII's. This will substantially improve the scheduling within the Recreation division, and increase satisfaction of the public participating in recreational activities	117,000	117,000	0.0	5.0
<b>Total General Fund Enhancements</b>	<b>\$ 117,000</b>	<b>\$ 117,000</b>	<b>0.0</b>	<b>5.0</b>
<b>INTERNAL SERVICE FUNDS</b>				
<b>Information Technology</b>				
Wi-Fi grant program for low income residents potentially impacted by the re-scope of the City's Wi-Fi program. Details of the grant program are to be determined. Estimated Impact to the General Fund is \$40,000	50,000	50,000	0.0	0.0
<b>Total Internal Service Funds</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>0.0</b>	<b>0.0</b>

ATTACHMENT G

POTENTIAL SERVICE REDUCTION ALTERNATIVES NOT INCLUDED IN PROPOSED BUDGET

	Impact	Cumulative Impact	% of FY 14 Budget net	Positions Affected	Cumulative Positions
<b>General Fund</b>					
<b>Mayor &amp; Commission</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>City Manager</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>Communications</b>					
MBTV - VIDEO PRODUCTION Shut down video/television operations (MBTV) - lose PEG license/cable channel; no video public record of meetings: Media Specialist: Salary (111) \$76,366, SS/Medicare (165) \$1,107.30; Health (162) \$4,102.74, Professional Services (0312): \$80,000; Other operating (0343) (DVDs, wiring, software, parts): \$4,800; Office supplies (0341): \$500; Maintenance Contract (0342) of audio/visual equip: \$2,000; Phone (0316): \$1080	\$ 170,956	\$ 170,956	24.7%	1.0 (FT)	
MKTG/PIO/ADMIN - Services for the production of public information projects (professional svcs (0312) for writers, photographers, other office support, etc.) If staff is reduced, professional svcs will be crucial to operations to retain some outside asst)	\$ 3,000	\$ 173,956	25.1%	0.0	
MKTG/PIO -- Print advertising outreach to community newspapers (0327)	\$ 2,100	\$ 176,056	25.4%	0.0	
<b>OBPI/Performance Initiatives</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>Finance</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0	0.0
<b>Procurement</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>Human Resources/Labor Relations/Risk Management</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0	0.0
<b>City Clerk</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>City Attorney</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>Real Estate &amp; Comm. Development</b>					
Eliminate 10 out of 31 beds from Salvation Army (\$20.00 per bed per day); reduces the number of beds available for direct placement of homeless persons engaged by our homeless outreach teams, resulting in more homeless persons remaining on our streets	\$ 73,000	\$ 73,000	4.14%	0	0.0
Reduce homeless relocations by 50% (Avg. cost of relocation is \$150.00 times 100 clients; will result in delays in homeless persons accessing jobs or benefits, with potential delays in achieving housing stability (thus remaining homeless longer)	\$ 15,000	\$ 88,000	4.99%	0	0.0
As a result of reducing homeless relocations by 50%, portable meals (Heatermeals) provided to clients during their relocation will be reduced proportionately.	\$ 1,825	\$ 89,825	5.09%	0	0.0
<b>Office of Community Services</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>Building</b>					
ELIMINATE CUSTOMER SERVICE MANAGER FUNCTIONS - This includes the elimination of the Customer Service Manager Position. Position also serves Condo Ombudsman function in the City Manager's Office.	\$ 135,682	\$ 135,682	1.49%	1.0	1.0
DEPARTMENTAL TECHNOLOGY SUPPORT - two IT Analysts for system enhancements will be eliminated and all new technology initiatives will be suspended.	\$ 180,059	\$ 315,740	3.46%	2.0	3.0
Outsource Building Permit Clerks as recommended by the Watson Rice study (Previously proposed in FY 2009/2010, 2010/2011, 2011/2012 and 2012/2013 budgets). Assume award by January 2014 and implementation by March 2014. Savings includes salary, health, medicare, OT, and uniform costs. Costs for outsourcing are estimated at \$308,880 (\$18.45 per hour for over 11,440 hours (8 hours per day for 5.5 people). This cost remains in the core services.	\$ 28,127	\$ 343,867	3.77%	5.5	9.0
<b>Planning</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0

**ATTACHMENT G**

**POTENTIAL SERVICE REDUCTION ALTERNATIVES NOT INCLUDED IN PROPOSED BUDGET**

	Impact	Cumulative Impact	% of FY 14 Budget net	Positions Affected	Cumulative Positions
<b>TCD</b>					
Close Bass Museum second day per week (Open 5 days): This reduction includes savings of \$17,549 in security guards and \$3,661 in electricity. The Museum is required to be open 1000 hours per year to maintain AAM Accreditation. The Museum must be open at least 20 hours per week or 3 days per week. Bass receives a State of Florida grant of \$64,448 for security services. General Funds covers \$49,491. The Friends of the Bass Museum are estimated to lose \$32,000 which will require them to reduce payroll to absorb this loss of revenue.	\$ 21,210	\$ 124,713	5.9%		
Close Bass Museum third day per week (Open 4 days): This reduction includes savings of \$17,549 in security guards and \$3,661 in electricity. The Museum is required to be open 1000 hours per year to maintain AAM Accreditation. The Museum must be open at least 20 hours per week or 3 days per week. Bass receives a State of Florida grant of \$64,448 for security services. General Funds covers \$49,491. The Friends of the Bass Museum are projected to lose \$55,000 in revenue which requires the Friends to reduce payroll expenses to absorb this loss in revenue.	\$ 21,210	\$ 145,923	6.9%		
Close Bass Museum fourth day per week (Open 3 days): This reduction includes savings of \$17,549 in security guards and \$3,661 in electricity. The Museum is required to be open 1000 hours per year to maintain AAM Accreditation. The Museum must be open at least 20 hours per week or 3 days per week. Bass receives a State of Florida grant of \$64,448 for security services. General Funds covers \$49,491. The Friends of the Bass Museum are projected to lose \$82,450 in revenue which requires the Friends to reduce payroll to absorb this loss in revenue.	\$ 21,210	\$ 167,133	7.9%		
Arts Education Program: School Programs include children aged 2 – 5, Early Get smART offers teacher training, parent workshops, and artist residencies utilizing visual arts, creative movement, drama and music to focus on self-awareness, transportation, weather, ecology, and nutrition; Raindrops, St. Patricks, Temple Menorah. Grades K – 12, GET smART: 2 teams of 11 teachers at Feinberg-Fisher receiving training this year. Teacher Resource Program provides training, classroom materials and supplies coupled with a related live-arts experience; Nautilus Middle School. Community programs: After-school classes for children, aged 8 – 12; courses run for 32 weeks; 4 courses at Biscayne Elementary, 4 at Flamingo Park and 6 at Scott Rakow.					
Flamingo Park summer camp: 4 courses for 6 weeks. Total Arts Education Program budget is \$105,000 contracted with Arts for Learning. \$75,000 is located in the CAC budget. If eliminated it would be necessary to fund a \$20,000 grant to Arts for Learning who has historically received grants from the CAC, they were asked to withdraw their application in consideration for this contract.	\$ 42,130	\$ 209,263	9.9%		
Reduce Arts in the Parks from 10 events to 4.	\$ 60,000	\$ 269,263	13%		
Eliminate Arts in the Parks program	\$ 60,000	\$ 329,263	16%		
Freeze Field Monitor Position: This represents salary, benefits, and cellphone. The Field Monitor is shared with Asset Mgmt who no longer has a Field Monitor as a result of the FY 08 budget cuts. This position inspects and enforces the regulations of the special event and film permits for TCD, as well as assists in processing wedding ceremony requests and demonstrations. The position also monitors beach concessions and the markets for Asset Mgmt and assists with field inspections.	\$ 57,158	\$ 444,291	21%	1.0	
<b>Code Compliance</b>					
Eliminate 1 Community Resources & Outreach Coordinator. This means that there will be reduced residential outreach and education. Would affect level of service and outreach and educational programs. Programs affected would be the following programs and assistance: Hurricane Fair, Environmental Clean-up; Bayanza, Hands on Miami Beach, City Representation at HOA meetings and merchant meetings, assistance with the creation of HOAs, information sessions such as Condo Workshops and attendance at other community meetings.	\$ 158,468	\$ 158,468	4.84%	1	
Eliminate remaining Community Resources & Outreach Coordinator. Will leave no Community Outreach staff. This means there will be reduced residential outreach and education. Would affect level of service and outreach and educational programs. Programs affected would be the following programs and assistance: Hurricane Fair, Environmental Clean-up; Bayanza, Hands on Miami Beach, City representation at HOA meetings and merchant meetings, assistance with the creation of HOAs, information sessions such as Condo Workshops, Neighborhood Leadership Academy and attendance at other community meetings.	\$ 112,419	\$ 270,886	8.27%	1.0	
Eliminate nine (9) Part-Time Code Compliance Officers added to the budget in FY 2010/2011 to address Quality-of-Life issues	\$ 240,360	\$ 511,246	15.61%	0.0	

ATTACHMENT G

POTENTIAL SERVICE REDUCTION ALTERNATIVES NOT INCLUDED IN PROPOSED BUDGET

	Impact	Cumulative Impact	% of FY 14 Budget net	Positions Affected	Cumulative Positions
Convert staffing from 25 full-time and 12 part-time Code Compliance Officer positions (3 positions after above reduction) to reduce 19 full-time and 21 part-time, effective April 1, 2014, providing more flexibility in staffing. Assumes part-time employees are working 30 hours per week. Savings includes salary, health, medicare, Holiday pay, OT, and uniform costs.	\$ 15,770	\$ 527,016	16.10%	FT & (-11 PT)	
Outsource Code Enforcement Clerical and Call Center Operations with privatized in-house support. Assume implementation of Clerical and Call Center April 2014 and privatized in-house support April 2014. Savings includes salary, health, medicare, OT and holiday pay (approx \$412,000). Costs for outsourcing are estimated at \$280,000. The amount here shows half year savings. This cost remains in the core services.	\$ 18,816	\$ 545,832	16.67%	6 FT	
<b>Parks &amp; Recreation</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0
<b>Public Works</b>					
Survey services (1 EA2 and 1 EA1): Loss impacts the ability to survey design projects in-house. 2-man survey crews are typically billed at \$90-100/hr, while these 2 individuals have a total hourly rate of \$58.84.	\$ 133,432	\$ 116,263	5.9%	2	2.0
EA1 with newsrack and permitting responsibilities (position partially offset through estimated \$9,000 newsrack fees): Loss leads to longer periods before repair of newsracks due to graffiti and vandalism and less help at ROW counter.	\$ 43,446	\$ 159,709	8.0%	1.0	3
OA IV assisting City Engineer and Ass't City Engineer: Loss impacts the efficiency of the City Engineer as well as all support functions including WebQA. Outsourced secretaries are typically billed at \$45/hr. This position bills at \$19.75/hr.	\$ 41,560	\$ 201,269	5.9%	1.0	4
OA IV assisting Environmental and Transportation Divisions: Loss impacts the efficiency of transportation and environmental services as well as all support functions including WebQA. Outsourced secretaries are typically billed at \$45/hr. This position bills at \$22.21/hr.	\$ 48,922	\$ 250,191	5.9%	1	5
OA V serving as Office Manager and Payroll Coordinator: Loss impacts the efficiency of engineering services as well as all support functions including payroll, creation of purchase orders, and personnel evaluations. Outsourced secretaries are typically billed at \$45/hr. This position bills at \$33.25/hr.	\$ 73,342	\$ 323,533	5.9%	1	6
Engineering production - 2 EA3's, 1 EA2, 1 EA1, and a vacant Ass't City Engineer position: Loss reduces the ability to produce plans in-house and the ability to manage ROW records including responses to public records requests.	\$ 277,472	\$ 601,005	5.9%	4	10
Engineering Services - Ass't City Engineer, 2 CE3's, 1 CE2, and 1 CE1 (Offset with \$402,667 in project chargebacks): Loss reduces the ability to produce plans in-house, conduct plan reviews, perform inspections, and certify ROW projects. If outsourced, the design process, coordination, and procurement requirements would add approximately 6-8 months to the construction of infrastructure improvements and add additional cost (staff engineers' hourly rates vary from \$25.10 - \$36.59, while private sector hourly engineering rates vary from \$100 - \$150.)	\$ 368,297	\$ 969,302	5.9%	5	15
Transportation and traffic engineering services not offset by PTP funding (50% of 1 Transportation Manager, 20% of Transportation Coordinator are not PTP funded): Loss impacts service to resident committees and reduces ability to review design plans for mobility impacts, ability to obtain transportation related grants, and ability to design transportation projects in-house.	\$ 75,037	\$ 1,044,339	5.9%	0.7	15.7
Environmental Resource Manager: Loss impacts the environmental review and permitting support for Engineering projects, including seawalls, bridges, docks, dredging, ROW stormwater infrastructure, and shoreline improvement & beachwalk projects that require multiple environmental regulatory agency coordination, including pollution prevention. Loss also impacts environmental compliance enforcement & monitoring of golf courses, fuel storage tanks and stormwater systems as well as environmental outreach, environmental risk management, sustainability planning and implementation for city-wide process improvement, resource conservation, & waste reduction.	\$ 73,806	\$ 1,118,145	5.9%	1.0	16.7
Other Operating Expenditures - associated with above positions	\$ 135,430	\$ 1,253,575	5.9%	0	16.7
Other Personnel Expenses - associated with above positions	\$ 197,841	\$ 1,451,416	5.9%	0.0	16.7
<b>CIP</b>					
No Service Reductions were proposed.	\$ -	\$ -	0.00%	0.0	0.0

**ATTACHMENT G**

**POTENTIAL SERVICE REDUCTION ALTERNATIVES NOT INCLUDED IN PROPOSED BUDGET**

	Impact	Cumulative Impact	% of FY 14 Budget net	Positions Affected	Cumulative Positions
<b>Police</b>					
Eliminate 4 School Liaison Supervisor (Total of 5 Contractual Service Positions) - These positions serve as liaisons to the public elementary and middle schools on Miami Beach. Elimination will result in no officers being assigned to the public schools on Miami Beach which leads to a greater dissatisfaction from within the community -011-1120-000311 & 011-1122-000311	\$ 229,000	\$ 229,000		0.0	
Eliminate Citywide contracted security expenditures while maintaining RDA area (beach walks, boardwalks, Lincoln Road etc.) 011-1120-000349 & 011-1122-000349	\$ 845,000	\$ 1,074,000		0	
Criminal Eliminate one (1) Public Safety Specialist assigned to CID/Administration. The ability to review and enhance video from crime scenes will be impacted and may result in longer processing time. This will delay the solvability factors of certain types of crime. 011-1140-000111, 011-1140-000162 & 011-1140-000165	\$ 50,277	\$ 1,124,277		1	
<b>Fire</b>					
Reduce the Overtime Budgets (1210,1220) by amending the minimum staffing ordinance to allow staffing levels to 42 personnel when there are more than 3 unscheduled absences at the start of the shift. Note:There are no reductions to the number of firefighters assigned to shifts. Estimated yearly impact is \$ 840,000. This change requires impact bargaining and change to minimum staffing ordinance therefore the reported impact is reduced to \$420,000 to provide time for negotiation and change of the ordinance.	\$ 840,000	\$ 840,000	2.36%	0	0.0
Change the Ocean Rescue Division schedule to 5/8s on a year round schedule (reduces seasonal salaries)	\$ 474,037	\$ 1,314,037	3.70%		
Convert 20 out of 48 FT Life Guard 1s to PT. The annual impact w/pension is \$303,201 and w/o pension is \$184,088	\$ 193,843	\$ 1,507,880	4.24%		
<b>Citywide Budget</b>					
Reduce funding for various programs by 10%:					
Jewish Museum	\$ 49,500	\$ 49,500			
July 4th Celebration non sponsored events	\$ 40,500	\$ 90,000			
Latin Chamber of Commerce	\$ 18,000	\$ 108,000			
Miami Beach Chamber/Visitor Ctr	\$ 36,000	\$ 144,000			
Miami Design Preservation League	\$ 22,500	\$ 166,500			
North Beach Development Corp.	\$ 18,000	\$ 184,500			
Orange Bowl	\$ 16,875	\$ 201,375			
S Beach/Grtr Miami Hosp. Chamber	\$ 18,000	\$ 219,375			
Sister Cities	\$ 13,680	\$ 233,055			
Hot Meals-JVS	\$ 46,930	\$ 279,985			
Douglas Gardens	\$ 21,660	\$ 301,645			
Stanley C. Myers	\$ 21,660	\$ 323,305			
Boys and Girls Club	\$ 16,606	\$ 339,911			
Contribution to Garden Center	\$ 137,228	\$ 477,139			
<b>Internal Service Funds</b>					
<b>Information Technology</b>					
Public Safety Radio System Motorola Maint + Site rental + Alerting Maint + Microwave Maint + Subscriber Maint + replacements = Public Safety	\$ 598,000	\$ 598,000	5%		
Annual SW maintenance NW CAD + Telestaff + PowerDMS = Public Safety	\$ 335,000	\$ 1,650,700	15%		
GIS + ESRI + Cityworks + WebQA = Public Works	\$ 99,700	\$ 1,760,400	16%		
Laserfische Electronic Records Management Programin HR, Finance, City Clerk, Building, Planning	\$ 36,000	\$ 1,796,400	16%		
RecWare = Parks and Recreation	\$ 18,000	\$ 1,814,400	16%		
Active Strategy, Performance Management Software = OBPI	\$ 22,000	\$ 1,838,400	17%		
Ebuilder, Project Management Software= CIP	\$ 20,000	\$ 1,856,400	17%		
Folio = City Clerk	\$ 10,000	\$ 1,866,400	17%		
Snaps Surevey Software = OBPI	\$ 2,400	\$ 1,868,800	17%		
MBTV SW = Communications	\$ 11,500	\$ 1,880,300	17%		
HR Risk Mgt SW = HR	\$ 11,000	\$ 1,891,300	17%		
HR Applicant tracking = HR	\$ 18,000	\$ 1,909,300	17%		
Novatime Electronic handreader timeclock = Public Works, Fleet, Building, Sanitation	\$ 10,000	\$ 1,919,300	17%		
Cassidian R911 = Fire EOC	\$ 12,500	\$ 1,931,800	17%		
EOC AV Maintenance = Fire EOC	\$ 6,000	\$ 1,937,800	17%		
F4W = Fire EOC	\$ 24,900	\$ 1,962,700	18%		
Listserve = Communications	\$ 4,000	\$ 1,966,700	18%		
Citysourced = Public Works	\$ 7,000	\$ 1,973,700	18%		
<b>Central Services</b>					
Change (1) full-time Central Service Technician to part-time status. Potential Impact: Printing of Business Cards, (4) Commission Committee Agendas, MBLIne, Carbonless Forms, Grant packages among other miscellaneous emergency/time sensitive jobs will be delayed or result in overtime. Processing all outgoing U.S. mail, receiving & sorting all incoming U.S. and interoffice mail will be delayed or require overtime.	\$ 13,072	\$ 13,072	1.90%		

**ATTACHMENT G**

**POTENTIAL SERVICE REDUCTION ALTERNATIVES NOT INCLUDED IN PROPOSED BUDGET**

	Impact	Cumulative Impact	% of FY 14 Budget net	Positions Affected	Cumulative Positions
<b>Property Management - Non RDA</b>					
No Service Reductions were proposed	\$ -	\$ -	0.00%	0.0	0.0
<b>Property Management - City Center</b>					
No Service Reductions were proposed	\$ -	\$ -	0.00%	0.0	0.0
<b>Fleet Management</b>					
No Service Reductions were proposed	\$ -	\$ -	0.00%	0.0	0.0
<b>Enterprise Funds</b>					
<b>Water</b>					
No Service Reductions were proposed	\$ -	\$ -	0.00%	0	0
<b>Sewer</b>					
No Service Reductions were proposed	\$ -	\$ -	0.00%	0	0
<b>Stormwater</b>					
No Service Reductions were proposed	\$ -	\$ -	0.00%	0.0	0.0
<b>Sanitation</b>					
Eliminate night crew in South point Park ISL	\$ 64,095	\$ 64,095	0.6%	2	2
Eliminate night crew on Beachwalk, increase in cleanliness index rating to 2.5	\$ 69,815	\$ 133,910	1.2%	2	2.0
Merge Mid beach and north beach pressure cleaning crews into one. Current cleaning cycle is every 10 days will decrease to every 20 days.	\$ 40,250	\$ 174,160	2%	2.0	2.0
Reduce LOS on Ocean, Washington, & Lincoln from 7 to 5 nights. Increase in cleanliness index rating to 2.5.	\$ 147,225	\$ 321,385	2.9%	6.0	6.0
Decrease level of service on Beach walk from 7 days to 5 days, increase in cleanliness index rating to 2.5.	\$ 59,382	\$ 380,767	3.5%	2.0	2.0
Provision of Dog Dispenser bags will mean that there will be no bags available for residents	\$ 12,063	\$ 392,830	3.6%	0.0	0
<b>Parking</b>					
Marketing (IMPACT: consumers would not have readily accessible information concerning available parking options throughout Miami Beach therefore increasing the perception of not enough available parking. Impact to ability to a more comprehensive marketing program planned with the Office of Communications. Current budget amount is \$71,000.	\$ 28,000	\$ 28,000	0.1%	0.0	
Reduce Sanitation (IMPACT: Based on the newer service levels we would have lower cleanliness index feedback since garages would not be cleaned 7 days a weeks as indicated by the Sanitation Director that is the current service level.)(TOTAL: \$756,447 in transfer out)	\$ 188,000	\$ 214,000	0.9%	0.0	

**RESOLUTION NO. \_\_\_\_\_**

**A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, ADOPTING TENTATIVE BUDGETS FOR THE GENERAL, G.O. DEBT SERVICE, RDA AD VALOREM TAXES, ENTERPRISE, AND INTERNAL SERVICE FUNDS FOR FISCAL YEAR 2013/14 SUBJECT TO A SECOND PUBLIC HEARING SCHEDULED ON MONDAY, SEPTEMBER 30, 2013 AT 5:01 P.M.**

**WHEREAS**, the Manager's proposed General Fund operating budget released September 6th, 2012 was \$264,643,000 and the total proposed operating budget for FY 2013/14 was \$450,128,000 including the General Fund, General Obligation Debt Service, Enterprise Funds and Transfers to the Redevelopment District; and

**WHEREAS**, the tentatively adopted General Fund budget includes \$4.6 million in employee givebacks; \$617,000 in efficiencies; brings in an additional \$2 million in Resort Tax revenues to the General Fund to offset tourism-eligible expenditures, and includes modest increases in revenues; and

**WHEREAS**, these decreases in expenditures in the General Fund tentatively proposed budget are offset by \$1.7 million in various service enhancements – the majority of which was related to Police and Fire service enhancements, Building service enhancements (due to increased demand), supplemental elder meal program funding, a new ethics hotline, restoring key administrative positions to strengthen internal controls; and

**WHEREAS**, the FY 2013/14 proposed General Fund budget is about \$27 million (11 percent) more than the FY 2006/07 budget despite pension contribution increases of 127 percent during the same period, in spite of the fact that inflation from October, 2006 through June, 2013, a similar period, was approximately 16 percent; and

**WHEREAS**, the proposed General Fund budget included total revenue of \$264,643,000 with enhancements of \$370,000 for: false alarm fees in Police and Fire, nightclub permit fees, grease trap permit fees, and parks fitness rental permit; and

**WHEREAS**, the budget for Internal Service funds, which are wholly supported by transfers from the General Fund, Enterprise Funds and the Redevelopment district, is \$75,481,000, which included potential additions and enhancements totaling \$14,000 offset by including efficiencies of \$50,000; and

**WHEREAS**, the proposed Enterprise Fund budgets totaling \$159,619,000 included potential additions and enhancements totaling \$343,000 offset by efficiencies of \$83,000; and

**WHEREAS**, the proposed budget includes a revenue increase of \$8.4 million over FY 2012/13, primarily due to increases in property tax revenue, transfers from resort taxes, transfers from Parking surplus; and

**NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND THE CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA**, that the City of Miami Beach hereby adopts tentative budgets for the General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, and Internal Service Funds for Fiscal Year 2013/14 as summarized and listed below, subject to a second public hearing scheduled at 5:01 P.M., Monday, September 30, 2013.

**Revenue Summary  
by Fund and Major Category**

<b>REVENUES</b>	<b>GENERAL</b>	<b>G.O. DEBT SERVICE</b>	<b>RDA</b>	<b>ENTERPRISE</b>	<b>TOTALS</b>	<b>INTERNAL SERVICE</b>
<b>GENERAL OPERATING REVENUES</b>						
Ad Valorem Taxes	\$ 105,731,000				\$ 105,731,000	
Af Valorem - South Pointe Costs	10,249,000				10,249,000	
Ad Valorem - Capital Renewal & Repl.	1,981,000				1,981,000	
Ad Valorem Taxes - Normandy Shores	147,000				147,000	
Other Taxes	22,765,000				22,765,000	
Licenses and Permits	23,383,000				23,383,000	
Intergovernmental	10,214,000				10,214,000	
Charges for Services	10,315,000				10,315,000	
Fines and Forfeits	2,639,000				2,639,000	
Interest	2,921,000				2,921,000	
Rents and Leases	6,945,000				6,945,000	
Miscellaneous	12,441,000				12,441,000	
Resort Tax Contribution	32,965,000				32,965,000	
Other	8,516,000				8,516,000	
Reserves- Building Dept Operations	1,500,000				1,500,000	
Prior Year Set Aside	2,700,000				2,700,000	
Prior Year Set Aside for Pension Credit	831,000				831,000	
Prior Year Surplus From Parking Op Fund	8,400,000				8,400,000	
<b>Sub-total</b>	<b>\$ 264,643,000</b>				<b>\$ 264,643,000</b>	
<b>G.O. DEBT SERVICE FUND</b>						
Ad Valorem Taxes		\$ 5,924,000			\$ 5,924,000	
Other		\$ 8,000			\$ 8,000	
<b>Sub-total</b>		<b>\$ 5,932,000</b>			<b>\$ 5,932,000</b>	
<b>FUND TOTAL</b>	<b>\$ 264,643,000</b>	<b>\$ 5,932,000</b>			<b>\$ 270,575,000</b>	
<b>RDA FUND-City TIF only</b>						
<b>AD VALOREM TAXES</b>						
Property Taxes-RDA City Center (net)			\$ 19,934,000		\$ 19,934,000	
<b>FUND TOTAL</b>			<b>\$ 19,934,000</b>		<b>\$ 19,934,000</b>	
<b>ENTERPRISE FUNDS</b>						
Convention Center				\$ 12,726,000	\$ 12,726,000	
Parking				47,227,000	\$ 47,227,000	
Sanitation				17,915,000	\$ 17,915,000	
Sewer Operations				38,132,000	\$ 38,132,000	
Storm Water				12,097,000	\$ 12,097,000	
Water Operations				31,522,000	\$ 31,522,000	
<b>FUND TOTAL</b>				<b>\$ 159,619,000</b>	<b>\$ 159,619,000</b>	
<b>INTERNAL SERVICE FUNDS</b>						
Central Services						\$ 948,000
Fleet Management						10,369,000
Information Technology						15,527,000
Property Management						9,325,000
Risk Management						13,935,000
Medical & Dental Insurance						25,377,000
<b>FUND TOTAL</b>						<b>\$ 75,481,000</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 264,643,000</b>	<b>\$ 5,932,000</b>	<b>\$ 19,934,000</b>	<b>\$ 159,619,000</b>	<b>\$ 450,128,000</b>	<b>\$ 75,481,000</b>

**TOTAL EXPENDITURES BY FUND AND DEPARTMENT**  
**Fiscal Year 2013/14**

FUNCTION/DEPARTMENT	GENERAL	G.O. DEBT SERVICE	RDA	ENTERPRISE	TOTALS	INTERNAL SERVICE
<b>MAYOR &amp; COMMISSION</b>	\$1,738,000				<b>\$1,738,000</b>	
<b>ADMINISTRATIVE SUPPORT SERVICES</b>					<b>\$15,280,000</b>	
CITY MANAGER	2,992,000					
COMMUNICATIONS	836,000					
BUDGET & PERFORMANCE IMPROV	2,050,000					
ORG DEV & PERFORMANCE INITIATIVE	392,000					
FINANCE	4,644,000					
PROCUREMENT	1,200,000					
INFORMATION TECHNOLOGY						15,527,000
HUMAN RESOURCES/LABOR RELATIONS	1,822,000					
Risk Management						13,935,000
Medical & Dental Insurance						25,377,000
CITY CLERK	1,344,000					
Central Services						948,000
<b>CITY ATTORNEY</b>	4,842,000				<b>\$4,842,000</b>	
<b>ECONOMIC DEV. &amp; CULTURAL ARTS</b>					<b>\$33,136,000</b>	
Economic Development						
REAL ESTATE, HOUSING & COMM. DEV.	776,000					
Homeless Services	1,067,000					
BUILDING	12,195,000					
PLANNING	3,467,000					
Cultural Arts						
TOURISM & CULTURAL DEV	2,905,000					
CONVENTION CENTER				12,726,000		
<b>OPERATIONS</b>					<b>\$194,107,000</b>	
CODE COMPLIANCE	4,876,000					
COMMUNITY SERVICES	577,000					
PARKS & RECREATION	30,059,000					
PUBLIC WORKS	6,735,000					
Property Management						9,325,000
Sanitation				17,915,000		
Sewer				38,132,000		
Stormwater				12,097,000		
Water				31,522,000		
CAPITAL IMPROVEMENT PROJECTS	4,967,000					
PARKING				47,227,000		
FLEET MANAGEMENT						10,369,000
<b>PUBLIC SAFETY</b>					<b>\$160,550,000</b>	
POLICE	98,612,000					
FIRE	61,938,000					
<b>CITYWIDE ACCOUNTS</b>					<b>\$10,067,000</b>	
CITYWIDE ACCTS-Normandy Shores	225,000					
CITYWIDE ACCTS-Operating Contingency	1,000,000					
CITYWIDE ACCTS-Other	8,842,000					
Carryforward from Prior Year Set Asides						
Transfers						\$2,561,000
Capital Investment Upkeep Fund	216,000					
Info & Comm Technology Fund	395,000					
Reserve	550,000					
Pay-as-you-go Capital	1,400,000					
CAPITAL RENEWAL & REPLACEMENT	1,981,000					\$1,981,000
<b>G.O. DEBT SERVICE</b>		5,932,000			<b>\$5,932,000</b>	
<b>RDA-City TIF Transfer only</b>						
City Center			19,934,000		<b>19,934,000</b>	
<b>TOTAL - ALL FUNDS</b>	<b>\$264,643,000</b>	<b>\$5,932,000</b>	<b>\$19,934,000</b>	<b>\$159,619,000</b>	<b>\$450,128,000</b>	<b>\$75,481,000</b>

**PASSED and ADOPTED this 11th day of September, 2013.**

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**MAYOR**

**ATTEST:**

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**CITY CLERK**

**MIAMI BEACH  
CITY OF MIAMI BEACH  
NOTICE OF PUBLIC HEARINGS**

**NOTICE IS HEREBY** given that public hearings will be held by the Mayor and City Commission of the City of Miami Beach, Florida, in the City Commission Chambers, 3rd Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **Wednesday, September 11, 2013** to consider the following:

X **5:01 p.m.**

The First Public Hearing Adopting The Proposed Millage Rates And Budgets For Fiscal Year (FY) 2013/14 For The City Of Miami Beach.

**5:02 p.m.**

The First Public Hearing Adopting The Proposed Millage Rate And Budget For Fiscal Year (FY) 2013/14 For The Normandy Shores Local Government Neighborhood Improvement District.

Inquiries may be directed to the Office of Budget and Performance Improvement (305) 673-7510.

**INTERESTED PARTIES** are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the City Clerk's Office, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting may be continued, and under such circumstances, additional legal notice will not be provided.

Rafael E. Granado, City Clerk  
City of Miami Beach

Pursuant to Section 286.0105, Fla. Stat., the City hereby advises the public that if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

To request this material in accessible format, sign language interpreters, information on access for persons with disabilities and/or any accommodation to review any document or participate in any City-sponsored proceeding, please contact us five days in advance at (305) 673-7411 (voice) or TTY users may also call the Florida Relay Service at 711.

**Ad #797**

# MIAMI BEACH

## CITY OF MIAMI BEACH

### NOTICE OF PUBLIC HEARINGS

**NOTICE IS HEREBY** given that public hearings will be held by the Mayor and City Commission of the City of Miami Beach, Florida, in the Commission Chambers, 3rd Floor, City Hall, 1700 Convention Center Drive, Miami Beach, Florida, on **Wednesday, September 11, 2013** to consider the following:

#### 5:01 p.m.

A Resolution Adopting: 1) The Tentative Ad Valorem Millage Of 5.8009 Mills For General Operating Purposes, Which Is Six And Eight-Tenth Percent (6.8%) More Than The "Rolled-Back" Rate Of 5.5158 Mills; And 2) The Debt Service Millage Rate Of 0.2529 Mills; Further Setting The Second Public Hearing To Consider The Millage Rate For Fiscal Year (FY) 2013/14, On Monday, September 30, 2013 At 5:01 p.m.

#### 5:01 p.m.

A Resolution Adopting Tentative Budgets For The General, G.O. Debt Service, RDA Ad Valorem Taxes, Enterprise, And Internal Service Funds For Fiscal Year 2013/14 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:01 p.m.

#### 5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Ad Valorem Millage Of 1.2887 Mills For Fiscal Year (FY) 2013/14 For The Normandy Shores Local Government District, Which Is Nineteen Percent (19.0%) More Than The "Rolled-Back" Rate Of 1.0664 Mills Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:02 p.m.

#### 5:02 p.m.

A Resolution Of The Board Of Directors Of The Normandy Shores Local Government Neighborhood Improvement District Adopting The Tentative Operating Budget For Fiscal Year (FY) 2013/14 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:02 p.m.

#### 5:03 p.m.

A Resolution Adopting The Tentative Capital Improvement Plan For Fiscal Years (FY) 2013/14-2017/18 And Adopting The City Of Miami Beach Tentative Capital Budget For (FY) 2013/14 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

#### 5:03 p.m.

A Resolution Adopting Fiscal Year (FY) 2013/14 Tentative Budgets For Special Revenue Funds For Fleet Tax; The 7th Street Parking Garage Operations; The 5th And Alton Parking Garage Operations; Art In Public Places (AIPP), Tourism And Hospitality Scholarship Program, Green/Sustainability Funds, Waste Hauler Additional Services And Public Benefit, Construction Funds, Education Compact Funds, Red Light Camera Funds, And Emergency 911 Funds Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

#### 5:03 p.m.

A Resolution Authorizing The Tentative Appropriation Of \$1,200,000 From Fiscal Year 2013/14 People's Transportation Plan Funds And \$87,000 From Fiscal Year 2013/14 South Beach Congestion Mitigation Funds, To Fund The Tentative Operating Budget For The South Beach Local In Miami Beach; And Further The Tentative Appropriation Of \$301,000 From Fiscal Year 2013/14 People's Transportation Plan Funds For Administrative And Technical Operating Expenditures, As Part Of The Five Percent (5%) Allowable For Administrative Assistance And Technical Assistance Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

#### 5:03 p.m.

A Resolution Authorizing The Adoption Of The Miami Beach Cultural Arts Council's Fiscal Year 2013/14 Tentative Budget In The Amount Of \$1,470,000 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

#### 5:03 p.m.

A Resolution Adopting And Appropriating Funds For The Fiscal Year 2013/14 Police Special Revenue Account Tentative Budget In The Amount Of \$75,000 For The Purchase Of Three Items Set Forth In Exhibit "A," And Such Account Funded By Unclaimed Evidence Currently Held In The Police Special Revenue Account Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

#### 5:03 p.m.

A Resolution Adopting And Appropriating Funds For The Police Confiscation Trust Fund Tentative Budget For Fiscal Year 2013/14 In The Amount Of \$724,000, To Be Funded From State Concoated Funds In The Amount Of \$335,000 And Federal Justice Concoated Funds In The Amount Of \$489,000, For The Appropriation And Expenditure Of Those Items Set Forth In Exhibit "A," Which Shall Be Funded Through The Police Confiscation Trust Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

#### 5:03 p.m.

A Resolution Adopting And Appropriating Funds For The Fiscal Year 2013/2014 Police Training & School Resources Fund Tentative Budget In The Amount Of \$35,000 Subject To A Second Public Hearing Scheduled On Monday, September 30, 2013 At 5:03 p.m.

Inquiries may be directed to the Office of Budget & Performance Improvement at (305) 673-7510.

**INTERESTED PARTIES** are invited to appear at this meeting, or be represented by an agent, or to express their views in writing addressed to the City Commission, c/o the City Clerk, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. Copies of these items are available for public inspection during normal business hours in the City Clerk's Office, 1700 Convention Center Drive, 1st Floor, City Hall, Miami Beach, Florida 33139. This meeting or any of the items herein may be continued, and under such circumstances additional legal notice will not be provided.

Rafael E. Oranedo, City Clerk  
City of Miami Beach

Pursuant to Section 206.0106, Fla. Stat., the City hereby advises the public that: if a person decides to appeal any decision made by the City Commission with respect to any matter considered at its meeting or its hearing, such person must ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. This notice does not constitute consent by the City for the introduction or admission of otherwise inadmissible or irrelevant evidence, nor does it authorize challenges or appeals not otherwise allowed by law.

To request the material in accessible format, sign language interpreters, information on access for persons with disabilities and/or an accommodation to review any document or participate in any City-sponsored proceeding, please contact us five days in advance at (305) 673-7411 (voice) or TTY users may also call the Florida Relay Service at 711.

Ad: 8804

RESOLUTION NO. \_\_\_\_\_

**A RESOLUTION OF THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH, FLORIDA, SETTING THE PUBLIC HEARING TO ADOPT THE SECOND AMENDMENT TO THE GENERAL FUND, ENTERPRISE FUND, INTERNAL SERVICE FUND AND SPECIAL REVENUE FUND BUDGETS FOR FISCAL YEAR (FY) 2012/13**

**WHEREAS**, the budgets for the General Fund, Enterprise Fund, Internal Service Fund and Special Revenue Fund for Fiscal Year 2012/13 were approved on September 27, 2012 with the adoption of Resolution No. 2012-28014; and

**WHEREAS**, the first amendment to the General Fund, Enterprise Fund, Internal Service Fund and Special Revenue Fund for Fiscal Year 2012/13 was approved on April 17, 2013 with the adoption of Resolution No. 2013-28185; and

**WHEREAS**, the Administration requests that the Mayor and City Commission set a public hearing to be held on September 30, 2013, to adopt the second amendment to the General Fund, Enterprise Fund, Internal Service Fund and Special Revenue Fund budgets for Fiscal Year (FY) 2012/13; and

**WHEREAS**, the City of Miami Beach provides a wide range of municipal services including Police; Fire-Rescue; Parks and Recreation; Water, Sewer, Stormwater, and Sanitation; and Public Works; and

**WHEREAS**, the City's annual operating budget allows us to address the needs of the community and includes: the General Fund; General Obligation Debt Service Fund; Enterprise Funds; Transfers to the Redevelopment Agency; and Other Special Revenue Funds; and

**WHEREAS**, the General Fund is the primary operating fund for the City and includes much of the usual activities of any municipality including Police, Fire, Parks and Recreation, Public Works Streets and Engineering, Building, Tourism and Culture as well as general administrative functions, and the Office of the Mayor and Commission; and

**WHEREAS**, within the General Fund, Citywide Accounts reflect expenditures that do not fall under the purview of a particular Department such as accumulated leave payments, grants to social service agencies and non-profits, and special studies; and

**WHEREAS**, General Obligation Debt is the debt service funding required for voter-approved bonds issued with the belief that a municipality will be able to repay its debt obligation through taxation or revenue from projects, and no assets are used as collateral; and

**WHEREAS**, the Enterprise Fund Budget is comprised of Departments that use revenues received for services provided to the general public on a continuing basis and are primarily financed through user charges, and the criteria used to determine if an operation should be an Enterprise Fund includes: 1) that it generates revenues; 2) that it provides services to the community; and 3) that it operates as a stand-alone entity, without subsidies from taxes, etc; and

**WHEREAS**, the City's Enterprise Fund Departments are: Convention Center, Sanitation, Stormwater, Water, Sewer, and Parking; and

**WHEREAS**, the City of Miami Beach Redevelopment Agency is a separate entity, whose Chairperson and Board of Directors are also the City's Mayor and City Commission; and

**WHEREAS**, Special Revenue Funds include the Resort Tax Fund as well as 7<sup>th</sup> Street Garage Operations; 5<sup>th</sup> & Alton Garage Operations; Art in Public Places; Tourism and Hospitality Scholarship Program; Green/Sustainability Fund; Waste Hauler Additional Services and Public Benefit Contribution Fund; Education Compact Fund; Red Light Camera Fund and Emergency 911 Fund; and

**WHEREAS**, the Resort Tax Fund is supported primarily by taxes levied on hotel, motel, rooming house and short term apartment room rents as well as on food and beverages sold at retail in any restaurant, as authorized by State Statute, and is used to fund tourism-eligible expenditures; and

**WHEREAS**, Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments on a cost-reimbursement basis and Internal Service Fund rates are set to recover the full cost of providing a particular service, and the Internal Service Funds budgeted expenditures are completely offset by revenues received from the General Fund, Enterprise Fund Departments and Special Revenue Funds; and

**WHEREAS**, the City's Internal Service Fund Departments are Information Technology, Central Services, Risk Management, Property Management, and Fleet Management; and

**WHEREAS**, the Administration recommends that the Mayor and City Commission of the City of Miami Beach, Florida, set a public hearing to adopt the Second Amendment to the General Fund, Enterprise Fund, Internal Service Fund and Special Revenue Fund Budgets for Fiscal Year (FY) 2012/13; and

**WHEREAS**, the key intended outcome supported is to improve the City's financial health and maintain overall bond rating.

**NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF MIAMI BEACH** that the Mayor and City Commission hereby set a public hearing to adopt the Second Amendment to the General Fund, Enterprise Fund, Internal Service Fund and Special Revenue Fund Budgets for Fiscal Year (FY) 2012/13.

**PASSED and ADOPTED** this \_\_\_\_\_ day of September, 2013.

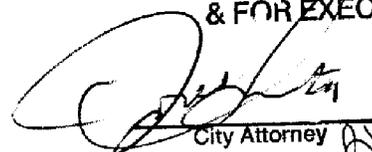
**ATTEST:**

\_\_\_\_\_  
**MAYOR MATTI HERRERA BOWER**

\_\_\_\_\_  
**RAPHAEL E. GRANADO, CITY CLERK**

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APPROVED AS TO  
FORM & LANGUAGE  
& FOR EXECUTION

  
\_\_\_\_\_  
City Attorney

9/6/13  
\_\_\_\_\_  
Date