



MIAMI BEACH

City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, www.miamibeachfl.gov

COMMITTEE MEMORANDUM

TO: Mayor Matti Herrera Bower and Members of the City Commission

FROM: City Manager Jorge M. Gonzalez

DATE: September 20, 2010

SUBJECT: **Report Of The Finance And Citywide Projects Committee Budget Related Meetings.**

OLD BUSINESS

NEW BUSINESS

June 3, 2010

- approved at July 14, 2010 Commission Meeting

1. FY 2010/11 Operating Budget Status Update

City Manager Jorge Gonzalez presented.

June 1st preliminary tax roll estimate resulted in an overall citywide property value decrease of approximately 10.7%. Applying the decline to the City's General Fund Property Tax revenues would result in a reduction of approximately \$12.74 million in tax revenue citywide. It was noted that the Administration's preliminary estimates contemplated a reduction of up to 15% which equated to approximately \$17.5 million. The Property Appraiser's estimate reduces that amount by approximately \$4.7 million.

The expected revenue as of May was approximately \$209 million and current service level expenditures of approximately \$246.9 million, leaving a shortfall of approximately \$37.5 million.

As of June 1st \$4.7 million dollars in savings has been identified due to the revised property tax roll decline and \$1.66 million in revised pension increases that can be applied to the \$37.5 million shortfall. As a result, the "working gap" is approximately \$31.1 million.

2. Capital Projects Funding -- 5 year Capital Plan

Agenda Item CGA

Date 9-20-10

ACTION

The Committee recommended the following projects:

- **Approved for FY 2010/11**
 - **Seawall-Fleet Management**
 - **Lummus Park Serpentine North**
 - **Par 3 Golf Course Master Plan and Drainage Contingency Plan - clarify tot lot water pad, and Retitle - engineer to include use of reclaimed water**
 - **Restorative Tree Wells - 2B-Collins 64-75 ST**
 - **Fire Station 2 & Hose Tower Refurbishment**
 - **Bandshell Park Master Plan Improvements**
 - **Flamingo Park**
 - **Muss Park**
 - **Muss Park Greenspace Expansion-Chase Avenue**
 - **Seawall Lincoln Rd Streetend (west)**
 - **Seawall Normandy Isle Channel**
 - **Seawall-Alton Rd & I-95 Interchange**
 - **Seawall-Biscayne Bay Streetend Enhancements Phase II - 10 St**
 - **West Avenue Bridge Over Collins Canal**
 - **Building Dept Second Floor Renovations**
 - **Colony Theatre Sound/Audio Equip Purchase**
 - **Fisher Park Tot-Lot Equipment & Additional Safety Surface**
 - **NSPYC Sports Field Restoration**
 - **Polo Park Sport Field Restoration**
 - **Sunset Islands 3 & 4 Entryway Improvements without undergrounding**
 - **Miami Beach Golf Course Drainage Project**
 - **Directory Signs in City Center ROW**
 - **Lincoln Road - Collins to Washington -CC Bid Pack 9C**
 - **South Pointe Park Remediation**
 - **Restorative Tree Wells PH 6 - 5th St Alton to Ocean**
 - **South Pointe Park Playground & Shade Structure Replacement**
 - **South Pointe RDA Imps Phase III-V**
 - **Washington to South Pointe Street Improvements**
 - **17th Street Parking Garage Elevator Enclosure**
 - **Surface Lot 8B Improvements at 42nd and Royal Palm**
 - **Surface Lot 1A Penrods**
 - **Surface Lot 4D West Ave and 16 St**
 - **Surface Lot 9E Harding Ave and 71St (East)**
 - **Surface Lot 12X 9t Street and Washington Ave**
 - **Surface Lot 13X 10th St and Washington**
 - **Surface Lot 17X Collins Ave and 13th St**
 - **Maint13th St Parking Garage 10**
 - **Collins Park Garage (Cultural Campus P I)**
 - **Sunset Harbor Garage/Purdy Garage**
 - **Surface Lot at Collins Ave & 84th**
 - **Surface Lot 19B @ Collins & 53 Street**
- **Funding accelerated:**
 - **Middle Beach Rec Corridor Phase II**

- **Deferred based on funding availability/revised timing of funding needs**
 - **400 Block Lincoln Rd Site Improvement – Wing**
- **Removed from CIP:**
 - **Musco Lighting for Scott Rakow Youth Center**
 - **Shane Watersports Seawall Project-Drainage**
 - **Washington Avenue Cobra Head Lighting**
 - **Fisher Park Shade Structure**
- **Adding a project for a water reclamation plant possibly as part of the Par 3 Golf Course with funding from MDC-CDT**
- **Use West Ave Bridge Payback in FY 10/11 to fund additional seawalls**
- **Accelerate \$4M/per year funding for the next portion of Mid-Beach Beachwalk based on when can permit**
- **Add Parks tot-lot needs for future years unfunded (e.g. Crespit, Tatum, etc.)**
- **Add 46th Street and Royal Palm to the list of Stormwater hotspots**

The Committee asked that the need for attended bathrooms be discussed at the Neighborhoods Committee.

The Committee asked Administration to prepare LTC to address the status of the full Beachwalk, including a future timeline.

The Committee asked that the "Lincoln Road - Collins to Washington -CC BP9C" Project go back to the full Commission to discuss the inclusion of a median.

City Manager Jorge Gonzalez presented.

City Manager Jorge Gonzalez went over the potential funding sources and their balances as of October 1, 2009. The sources include Pay-As-You-Go Capital (PG), Quality of Life (QOL), Parks & Beaches Go Interest (Go-P&B), Parks Go Interest (Go-P), Neighborhoods Go Interest (Go-N), Fire Go, and Miami-Dade County Interlocal Funds committed to CDT/RT Capital Projects. Commissioner Libbin asked if the balances of the Quality of Life funds would increase throughout the year. City Manager Jorge Gonzalez stated that approximately an additional \$800,000 per year per area is added to the QOL fund balances, assuming there is no decline in resort tax, each year.

City Manager Jorge Gonzalez presented the FY 2010/11 additional funding needs for existing funded projects, other planned projects not in adopted CIP and the potential FY 2009/10 funding sources. Conversation ensued. City Manager Jorge Gonzalez then presented the future unfunded projects in the adopted Capital Improvement Plan, and proposed new projects. Conversation ensued.

Commissioner Ed Tobin asked if the need for attended bathrooms in Lummus Park had been evaluated. Chairperson Deede Weithorn asked that this be addressed at a Neighborhoods Committee meeting.

Chairperson Weithorn expressed concern over including a golf course in the FY 2010/11 project

list due to the current economic conditions. CIP Director Charlie Carreno stated that if a lake or surface water feature was included in the Par 3 Golf Course Master Plan that it could be an area where storm water could be discharged in a peak storm water event in order to manage the storm water in the City. Commissioner Jerry Libbin asked if a water reclamation plant project which was proposed as an Energy Conservation Measure (ECM) was included in the Par 3 Golf Course project or as a separate project on the list. The Committee recommended adding the project for a water reclamation plant possibly as part of the Par 3 Golf Course with funding from MDC-CDT.

The Committee recommended accelerating the \$4 million per year funding for the next portion of the Mid-Beach portion of the Beachwalk project based on when it can be permitted. The Committee asked Administration to prepare LTC to address the status of full Beachwalk, including a future timeline.

Commissioner Tobin asked that the sound/audio equipment purchased for the Colony Theater be the best available.

Chairperson Weithorn was not in favor of including the undergrounding of utilities in the Sunset Islands 3 & 4 Entryway Improvements project. Conversation ensued. The Committee recommended moving forward with the Sunset 3 & 4 Entryway Improvements project without undergrounding.

Commissioner Wolfson asked that 46th Street and Royal Palm be added to the list of Stormwater hotspots.

Commissioner Libbin asked if a median was included in the Lincoln Road – Collins to Washington project. Discussion ensued. The Committee asked that the "Lincoln Road - Collins to Washington -CC BP9C" Project go back to the full Commission to discuss the inclusion of a median.

The Committee recommended the following projects:

- Approved for FY 2010/11
 - Seawall-Fleet Management
 - Lummus Park Serpentine North
 - Par 3 Golf Course Master Plan and Drainage Contingency Plan - clarify tot lot water pad, and Retitle - engineer to include use of reclaimed water
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 - Fire Station 2 & Hose Tower Refurbishment
 - Bandshell Park Master Plan Improvements
 - Flamingo Park
 - Muss Park
 - Muss Park Greenspace Expansion-Chase Avenue
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 - Seawall-Alton Rd & I-95 Interchange
 - Seawall-Biscayne Bay Streetend Enhancements Phase II - 10 St
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 - Building Dept Second Floor Renovations
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- Fisher Park Tot-Lot Equipment & Additional Safety Surface
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Beachwalk, including a future timeline.

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" see attachment "

July 1, 2010

1. Discussion regarding the RFP for parking cashiers and attendants

ACTION

The Committee recommended that the item be placed on the July 29, 2010 Finance & Citywide Projects Committee meeting and placed on the subsequent Commission meeting.

Commissioner Jerry Libbin was concerned with the issuance of the Request for Proposal (RFP) for parking cashiers and attendants. Chief Financial Officer Patricia Walker stated that the contract expires August 2011. Chairperson Deede Weithorn had concern with the methodology used in the RFP. The Committee recommended that the item be placed on the July 29, 2010 Finance & Citywide Projects Committee meeting and placed on the subsequent Commission meeting.

NEW BUSINESS

2. FY 2010/11 IT Preliminary Budget Information

ACTION

The Committee requests that a report is given once per year at a Finance & Citywide Projects Committee Meeting on the IT Steering Committee recommended priorities.

Chief Financial Officer Patricia Walker presented the item. Information Technology Director Gladys Acosta presented the budget information and chargeback formulas. Conversation ensued. Commissioner Jerry Libbin asked if a Letter to Commission (LTC) could be given on the recommendations made at the IT Steering Committee meetings. Chairperson Deede Weithorn asked that the report be given once per year at a Finance & Citywide Projects Committee meeting on the recommended priorities.

Commissioner Libbin asked for a detailed report for P-Card usage. Ms. Walker stated that she would review the types of reports available with Commissioner Libbin. Chairperson Weithorn asked if there was a written internal control policy for P-Card usage. Ms. Walker stated that there is a policy in place and would provide a copy of it to Chairperson Weithorn. Commissioner Libbin also suggested that the p-Card usage reports be placed on the City website. Chairperson Weithorn suggested the report be a quarterly report. Ms. Walker stated that the reports were monthly reports and not in a quarterly format. City Manager Jorge Gonzalez stated that a quarterly report would be developed and submitted to the Committee for review.

3. FY 2010/11 Police Preliminary Budget Information

ACTION

Staff is to look into requiring identification to be displayed in the vehicles of contractors/subcontractors working on capital improvement projects throughout the city.

Staff is to provide a breakdown of the 911 calls by Fire Station.

Police Chief Carlos Noriega presented the item. Assistant Chief of Police Ray Martinez presented the budget information for the current year as well as the last two fiscal years. Commissioner Libbin asked Chief Noriega to comment on the number of sworn positions. Chief Noriega stated that currently there are 372 sworn positions budgeted, with 6 vacant positions, and that there is open and continuous recruiting process in place. Commissioner Libbin asked for the number of new hires there have been since the opening of the new extension of Lincoln Road, 1111 Lincoln Road, through today. Human Resources Director Ramiro Inguanzo stated that since January 11, 2010, seven (7) certified officers and zero non certified officers have been hired. Conversation ensued. Assistant Chief Martinez then presented crime statistics and trends. Commissioner Libbin asked if there was a relationship between the contractors/subcontractors doing capital improvements in a neighborhood and the number of larceny crimes. Chief Noriega stated that there was. Commissioner Libbin asked if the City could require identification be displayed in the contractors/subcontractors cars to identify them as such to residents in the neighborhood. Conversation ensued. Commissioner Libbin asked that the number of 911 calls for the Fire Department be broken down by the station that responded. Chairperson Deede Weithorn asked that the budget chart be updated to note the average number of sworn filled positions for each year because there has been an increase in the budget and a decrease in the number of positions. Commissioner Jonah Wolfson asked if police officers patrolled the Beachwalk. Police Chief Noriega stated that the security guards with Security Alliance are now responsible for these duties. Discussion ensued.

The Committee requested:

- Staff to look into requiring identification to be displayed in the vehicles of contractors/subcontractors working on capital improvement projects throughout the city
- Staff to provide a breakdown of the 911 calls by Fire Station

4. FY 2010/11 Risk Management Preliminary Budget Information

ACTION

None

Human Resources Director Ramiro Inguanzo presented the item. Mr. Inguanzo stated that currently there are twenty-one (21) full-time employees, and one (1) part-time employee in the Human Resources Department, which has been reduced by five (5) employees or 22% since FY 2006/07. Commissioner Jerry Libbin asked what Administration Fees and Police Liability Claims IBNR were. City Manager Jorge Gonzalez stated that Administration Fees are an overhead charge, primarily for legal support for the Risk Management Department, which is

applied to all of the internal service funds which are billed to the General Fund. Risk Manager Clifton Leonard stated that the Police Liability Claims IBNR is not a new line item and for existing and that it is for future potential police claims which were not budgeted for in the previous year.

5. FY 2010/11 Procurement Preliminary Budget Information

ACTION

The Committee requested a workshop on Procurement after the budget process.

Chief Financial Officer Patricia Walker presented the item. Commissioner Jerry Libbin asked what was being done to make the City more business friendly. Procurement Director Gus Lopez stated that the department has streamlined the process for adding new vendors including gathering their contact information so that when Request for Proposals (RFPs) are issued the vendor is notified and referring vendors to two bid notification agencies at no cost. Conversation ensued. The Committee requested a workshop on Procurement after the budget process.

6. FY 2010/11 Finance Preliminary Budget Information

ACTION

None

Commissioner Jonah Wolfson stated that he spent a significant amount of time in the Finance Department. Commissioner Wolfson also noted that every operation that goes on within the City on a daily basis in some way involves the Finance Department and that he felt that the department was properly staffed and operating at a high level. City Manager Jorge Gonzalez added that the department also manages over \$500 million in investments and currently the City's bond rating is the highest it's ever been at Aa2.

July 6, 2010

- 1. Executive Session**
- 2. Budget Briefing**

ACTION

The Committee asked that departments evaluate additional reduction alternatives.

The Committee recommended the following service adjustments for the Police and Fire (Ocean Rescue) departments be brought back to the August Budget Briefing meeting:

- Eliminating School Liaison Officers**
- Eliminating the Public Safety Specialist assigned to video crime scene review**
- Eliminating one Domestic Violence Coordinator/Victims Advocate**

- **Changing the Ocean Rescue schedule to 5/8's year-round**
- **Eliminating 3 lifeguard towers**

The Committee recommended:

- **Eliminating 1 filled Administrative Secretary position in the Parks Department**
- **Reducing receptionist in the City Manager's office through a shared function with the City Attorney and Mayor and Commission offices**
- **Eliminate 1 part-time First Assistant City Attorney Position**
- **Reduce 1 secretary in the Mayor and Commission**
- **Reduction of funding for Citywide non-profit contributions by 10%**
- **Eliminate 1 Senior System Analyst in the Information Technology Department**
- **Eliminate 1 Senior Telecom Specialist in the Information Technology Department**
- **Extending the one day pool closure schedule for five (5) additional months**

The Committee did not recommend:

- **Amending the minimum staffing ordinance to reducing the Overtime Budgets in the Fire Department**
- **Closing the Youth Centers one weekend day at each site**
- **Reducing summer camp by one week**

Budget & Performance Improvement Director Kathie Brooks presented and reviewed the status of the FY 2010/11 Operating Budget as of June 1, 2010.

Ms. Brooks presented the positive impact/minimal service impact efficiencies. Commissioner Jerry Libbin asked what the total savings were that would be applied to the \$31.1 million gap. Ms. Brooks stated that the savings was approximately \$518,611 in the General Fund and 60% of \$261,232 from the Internal Service Funds for a total of approximately \$675,350. Commissioner Jorge Exposito suggested that in the future a column be added to reflect the percentage of the budget that is being impacted as a result of the efficiency.

Ms. Brooks then presented the potential service adjustments.

Parks & Recreation – The Committee recommended eliminating 1 filled Administrative Secretary position. The Committee discussed closing the Youth Centers one weekend day at each site. Commissioner Libbin asked if services could be rotated or scheduled throughout the day rather than open all day. Assistant Parks & Recreation Director Julio Magrisso stated that there are minimal staffing requirements for each facility and employees have different areas of technical expertise. Discussion ensued. The Committee recommended not closing the Youth Centers one weekend day at each site, not reducing summer camp by one week, and not extending one day pool closure schedule for five (5) additional months.

The Committee reviewed prior year reductions for all departments. Conversation ensued. The Committee asked that each department submit additional reduction alternatives.

The Committee recommended all potential service reduction alternatives listed for the City Manager, City Attorney, Mayor and Commission, Information Technology departments, and the reduction of funding for programs Citywide by 10%.

Police – Mayor Matti Herrera Bower asked for clarification on the suggested elimination of the

officer assigned to the Police Athletic League (PAL). City Manager Jorge Gonzalez stated that there is currently an officer assigned to the PAL as an Executive Director, however he recommends that the officer be reassigned to duty within the City and City provide some level of funding to the PAL for hiring a retired officer or executive director to fill the position. Discussion ensued. The Committee recommended that all of the suggested service adjustments for Police be brought back to the August Budget Briefing meeting.

Fire – Commissioner Jonah Wolfson asked Fire Chief Eric Yuhr if firefighters would be safe if the minimum staffing levels were changed. Fire Chief Yuhr stated that it is safer for both the citizens and the firefighters to keep the minimum staffing levels where they currently are. The Committee did not recommend reducing the Overtime Budgets by amending the minimum staffing ordinance.

Fire (Ocean Rescue) – The Committee recommended that the suggested service adjustments of changing the Ocean Rescue schedule to 5/8s on a year round schedule and eliminating three (3) lifeguard towers be brought back to the August Budget Briefing meeting.

Ms Brooks then presented the additional potential reductions which only impact the CWA union. Mayor Bower asked to see reductions spread throughout all departments that have the CWA union, not just the ones presented.

The Committee requested that in the future a column be added to reflect the percentage of the budget that is being impacted as a result of the efficiency.

The Committee recommended that the suggested service adjustments for the Police and Fire (Ocean Rescue) departments be brought back to the August Budget Briefing meeting.

The Committee recommended:

- Eliminating 1 filled Administrative Secretary position in the Parks Department
- Reducing receptionist in the City Manager's office through a shared function with the City Attorney and Mayor and Commission offices
- Eliminate 1 part-time First Assistant City Attorney Position
- Reduce 1 secretary in the Mayor and Commission
- Reduction of funding for Citywide non-profit contributions by 10%
- Eliminate 1 Senior System Analyst in the Information Technology Department
- Eliminate 1 Senior Telecom Specialist in the Information Technology Department
- Extending the one day pool closure schedule for five (5) additional months

The Committee did not recommend:

- Amending the minimum staffing ordinance to reducing the Overtime Budgets in the Fire Department
- Closing the Youth Centers one weekend day at each site
- Reducing summer camp by one week

July 7, 2010

1. Budget Briefing

ACTION

The Committee recommended:

- **Increasing Fire Transport Fees**
- **Increasing Sidewalk Café Fees \$5 per sq ft over 2 years (\$2.50 each year), plus CPI after the second year**
- **A \$25 fee per sidewalk establishment to cover the cost of propane tank inspections**
- **Contracting with an advertising company to sell the City's light pole banner inventory**
- **Proceeding with the Ocean Rescue, Pool Lifeguard, Police and Fire uniform sponsorships**
- **Implementing a virtual City store**
- **Producing an Official City map as well as a pocket map**
- **Allowing advertising on the bus shelter at 5th St & Alton Rd**
- **Allowing advertisement on parking garage arms, parking ticket stubs, elevators in parking garages and expanding to parking garage stops**
- **Staff to continue to study blue tooth messaging options through a Request for Proposal (RFP)**
- **Reinstating adult resident pool fee from free to \$3.00 per admission and offer a membership rate for frequent pool users**
- **Increasing the activity fee from \$25 to \$50 per quarter for the 3 After School program quarters**
- **Increasing the Summer Camp Registration Fee from \$50 to \$75.**

The Committee did not recommend:

- **Allowing parking meter wrap advertising**
- **Continuing to offer the sibling discount on non-resident participants enrolled in After School and Summer Day Camps**

The Committee requested Administration meet with establishments that will be affected by the new Neighborhood Establishment Impact Fee and explore the item further.

The Committee asked that the item on increasing beachfront concession upland fees be brought back to the subsequent budget briefing.

The Committee asked that the City Attorney's Office further research allowing the World Poker Tour to be held in Miami Beach.

The Committee recommended the following areas to pursue for future potential:

- **Business Improvement Districts**
- **Respond to cities desiring police services from Miami Beach**
- **Develop a product to market for profit for the FY 2011/12 budget**
- **Bus ads on the South Beach Local**
- **In-window advertising on empty storefronts**
- **Review collection of code fines**
- **Intellectual rights for City produced events and City sponsored events**
- **Reduce credit card processing fees**
- **Parking Kiosk machines that also sell merchandise such as gift cards**
- **Including electric car charging stations in parking garages**
- **Developing and promotion of Miami Beach in the next 20 years as the "most**

mobility friendly” city, “most aging population friendly” city, etc.

The Committee requested staff to pursue the following and bring the items back to the August 2010 Budget Briefing:

- **Parking valet rates**
- **Changing the fees for garage sale permits and for sale sign permits**
- **Increasing the Special Master fee**
- **Charging a late fee for Special Events**
- **Begin charging for public records when staff time exceeds 30 minutes**
- **Allowing sponsorships on Cable TV**
- **Increasing tennis fees and renegotiating the contract**
- **Increasing news rack fees**

City Manager Jorge Gonzalez presented and reviewed the status of the FY 2010/11 Operating Budget as of July 7, 2010. City Manager Jorge Gonzalez stated that the revised “working gap” with the July 1st Certified Tax Roll as of July 7, 2010 is \$32.1 million.

City Manager Jorge Gonzalez stated that in order to generate, in FY 2010/11, the same tax levy received in FY 2009/10 and net to the General Fund the same amount of money, approximately \$96 million, the millage rate adjustment is approximately 0.76. Which means that with a 0.76 millage increase, of which 88% of homesteaded property owners will see an increase of no greater than \$300, 41% of homesteaded property owners would see an increase of zero or see a savings/reduction. Conversation ensued.

City Manager Jorge Gonzalez presented the potential revenue enhancements.

Fire – The Committee recommended increasing Fire Transport Fees to \$500, \$600, and \$800 which are the same rates charged by Miami-Dade County, City of Coral Gables and the City of Miami.

Public Works – The Committee recommended increasing sidewalk café fees by \$5 per square foot from \$15 per square foot to \$20 per square foot over 2 years (\$2.50 each year), plus CPI after the second year, and charging a \$25 fee per establishment to cover the cost of propane tank inspections.

Code Compliance – The Neighborhood Establishment Impact Fee is a new annual fee that would apply to establishments with occupancy levels in excess of 299 occupants without entertainment and 199 occupants with entertainment, whereby Code Officers would be assigned to ensure that the conditional use establishment is abiding by the specific conditions set by the Planning Board. Chairperson Deede Weithorn asked if these Code Officers would be able to site other things that they see in their course of duty. City Manager Jorge Gonzalez confirmed that they could. Commissioner Ed Tobin asked what the fee would be for the average establishment. City Manager Jorge Gonzalez stated that there are sixty (60) establishments with an occupancy level of 400, at a fee of \$12.50 per person, the total fee would be \$5,000.00 per establishment. Commissioner Libbin suggested providing a waiver for establishments that do not have violations issued. Chairperson Weithorn suggested that all establishments pay the fee in the first year, in year two (2) there would be a waiver of the fee for establishments who do not receive violations. The Committee requested Administration meet with the establishments to obtain feedback and explore the item further.

TCD – The Committee recommended contracting with an advertising company to sell the City's light pole banner inventory with the City retaining the right to have restrictions regarding advertising alcohol, cigarettes and pornography.

Corporate Sponsorship & Advertising – The Committee recommended proceeding with the Ocean Rescue, Pool Lifeguard, Police and Fire uniform sponsorships, implementing a virtual City store, producing an Official City map as well as a pocket map, and allowing advertising on the bus shelter at 5th St. & Alton Rd., and allowing advertisement on parking garage arms, parking ticket stubs, elevators in parking garages and expanding to parking garage stops as well. The Committee did not recommend allowing parking meter wrap advertising.

REHCD – The Committee asked that the item on increasing beachfront concession upland fees be brought back to the subsequent budget briefing.

Other Corporate Sponsorship & Advertising – The Committee asked staff to continue to study blue tooth messaging options through a Request for Proposal (RFP).

Parks and Recreation – The Committee recommended not continuing to offer the sibling discount on non-resident participants enrolled in After School and Summer Day Camps. The Committee did recommend reinstating adult resident pool fee from free to \$3.00 per admission and offer a membership rate for frequent pool users. The Committee also recommended increasing the activity fee from \$25 to \$50 per quarter for the three (3) After School program quarters and increasing the Summer Camp Registration Fee from \$50 to \$75.

City Manager Jorge Gonzalez then presented other previously proposed revenue opportunities proposed by Commissioner Jerry Libbin. The Committee asked that the City Attorney's Office further research allowing the World Poker Tour to be held in Miami Beach. The Committee recommended the following areas to pursue for future potential:

- Business Improvement Districts
- Respond to cities desiring police services from Miami Beach
- Develop a product to market for profit for the FY 2011/12 budget
- Reducing credit card processing fees
- Bus ads on the South Beach Local
- In-window advertising on empty storefronts
- Review collection of code fines
- Intellectual rights for City produced events and City sponsored events
- Parking Valet
- Parking Kiosk machines that also sell merchandise such as gift cards
- Including electric car charging stations in parking garages
- Developing and promotion of Miami Beach in the next 20 years as the “most mobility friendly” city, “most aging population friendly” city, etc.

Chairperson Weithorn moved the discussion to the Revenue Enhancement Study. Discussion ensued. The Committee requested staff to pursue the following and bring the items back to the August 2010 Budget Briefing:

- Parking valet rates
- Changing the fees for garage sale permits and for sale sign permits
- Increasing the Special Master fee
- Charging a late fee for Special Events

- Begin charging for public records when staff time exceeds 30 minutes
- Allowing sponsorships on Cable TV
- Increasing tennis fees and renegotiate the contract
- Increasing news rack fees

August 25, 2010

1. Discussion Item: Budget Briefing

ACTION

The Committee approved:

- Increasing tennis court fees to \$5 per hour for residents, \$10 per hour for non-residents and increasing membership fees.
- Increasing the Special Master fee from \$75 to \$100
- Charging a Special Event Application late fee of \$250 or \$500 for events with more than 1,500 attendees
- Establishing a wedding ceremony permit fee of \$125
- Allowing sponsorships on MBTV Channel 77
- Hiring three (3) additional firefighters to work on a weekend schedule in a pilot effort to reduce overtime on these days
- Eliminating two (2) vacant full time and two (2) vacant part time recreation leaders
- Reducing the change-out of the hanging basket program from twice a year to once a year
- Retaining City contributions for Social Services (Douglas Gardens, Stanley C Myers, JVS Hot Meals, Boys and Girls Club) at 100%
- Adding an additional (100) litter cans throughout the City
- Hiring an additional IT analyst position for Cityworks support, funded equally by Water, Sewer, and Stormwater
- Increasing parking enforcement hours in South Beach residential areas and metered lots by extending enforcement hours to 3am
- Increasing the hourly rate in South Beach from \$1.25 to \$1.50 (with existing hours from 9am to midnight) effective October 1, 2010
- Increasing the hourly rate in South Beach from \$1.50 to \$1.75 (with existing hours from 9am to midnight) effective October 1, 2011
- Increasing the Daily Hotel Hang Tag Rate from \$6 per tag to \$10 per tag

The Committee did not approve

- Changing the funding reduction to 20% instead of 10% for Citywide Contributions (excluding Social Services)
- eliminating 4 school liaison officers and 1 school liaison Supervisor

The Committee requested more information on increasing towing rates and franchising valet parking.

The Committee asked the Administration to further explore in-window storefront advertising and referred the item to the Land Use Committee.

The Committee asked City Manager Jorge Gonzalez to review the budget and try to include the following in the FY 2010/11 Budget:

- **Hiring a lobbyist to monitor and track County issues that impact Miami Beach**
- **Creating an Engineering Manager position to oversee design processes**
- **Adding additional part-time Code Officers and an Administrator to address quality of life issues on weekends and during spring break**
- **Retaining the Victims Advocate position at least on a part-time basis**
- **Retaining the Public Safety Specialist position**

The Committee approved implementing efficiencies related to the Communications Workers of America (CWA) union.

The Committee recommended transferring \$3.6 million in available Parking Fund Balance after all obligations have been met for FY 2009/10 to the General Fund for the FY 2010/11 budget, based on the revenues anticipated to be generated in the Parking Fund from increasing the parking rates and hours of enforcement in South Beach that will be used to replace these funds.

As a result of this proposed transfer, the Committee recommended that the millage rate should be increased by 0.5600 instead of the previously proposed 0.7588 mills previously adopted as the preliminary millage for FY 2010/11.

The Committee asked City Manager Jorge Gonzalez to try to include reducing the proposed pool fee increase of \$3.00 per admission for residents back to zero when revising the millage rate.

City Manager Jorge Gonzalez presented and reviewed the status of the FY 2010/11 Operating Budget as of August 25, 2010. City Manager Jorge Gonzalez stated that the revised "working gap" is approximately \$29 million.

City Manager Jorge Gonzalez presented the additional potential revenue enhancements. The Committee discussed increasing the tennis court fees from \$4 to \$5 per hour for residents and from \$8 to \$9 for non-residents as well as increasing membership fees as follows.

<u>Residents:</u>	<u>Current Rate</u>	<u>New Rate</u>
Youth	\$50	\$115
Adult (Single)	185	250
Senior	150	215
Family 2 adults/2 youth	400	660
 <u>Non-Residents:</u>		
Youth	\$75	\$200
Adult (Single)	375	500
Senior	250	375
Family 2 adults/2 youth	700	1,200

Chairperson Deede Weithorn asked if the proposed rates were comparable to what other tennis

facilities currently charge and if non-resident rates should be higher. Parks & Recreation Director Kevin Smith confirmed that they were similar. Mayor Matti Herrera Bower was concerned about the affordability of the new rates for residents. City Manager Jorge Gonzalez stated that only the tennis facilities at Flamingo Park and North Shore Park charge admission and all other tennis courts are no charge. Discussion ensued. The Committee approved increasing the hourly rates to \$5 per hour for residents, \$10 per hour for non-residents and increasing membership fees as follows.

<u>Residents:</u>	<u>Current Rate</u>	<u>New Rate</u>
Youth	\$50	\$115
Adult (Single)	185	250
Senior	150	215
Family 2 adults/2 youth	400	660
 <u>Non-Residents:</u>		
Youth	\$75	\$250
Adult (Single)	375	550
Senior	250	425
Family 2 adults/2 youth	700	1,250

Special Master Fees – The Administration is proposing increasing the Special Master fee from \$75 to \$150 based on processing costs. Mayor Bower asked if the increased fee would cover the City's cost. City Clerk Robert Parcher stated that the increased cost would cover the staffing and Special Master costs and added that the fee has not been increased in over 15 years. Commissioner Michael Gongora felt that \$150 was too high. The Committee approved increasing the Special Master fee from \$75 to \$100.

Special Event Application Late Fee – The Committee approved charging a late fee of \$250 or \$500 for events with more than 1,500 attendees.

The Committee approved establishing a wedding ceremony permit fee of \$125 to cover the cost of permitting.

The Committee approved charging for Public Records when staff time exceeds 30 minutes.

The Committee approved allowing sponsorships on MBTV Channel 77.

The Committee requested more information on increasing towing rates and franchising valet parking.

The Committee asked the Administration to further explore in-window advertising and referred the item to the Land Use Committee.

City Manager Jorge Gonzalez presented the additional potential reductions. The Committee approved hiring three (3) additional firefighters to work on a weekend schedule to reduce the cost of overtime on the weekends, eliminating two (2) vacant full time and two (2) vacant part time recreation leaders, reduce the change-out of the hanging basket program from twice a year to once a year, and to retain City contributions for Social Services (Douglas Gardens, Stanley C Myers, JVS Hot Meals, Boys and Girls Club) at 100%. The Committee did not approve changing the funding reduction to 20% instead of 10% for Citywide Contributions (excluding Social Services).

The Committee recommended re-instating 4 school liaison officers and 1 school liaison Supervisor, previously proposed for elimination.

The Committee discussed potential enhancements and efficiencies previously requested for reconsideration. The Committee wanted to include the following in the FY 2010/11 budget: hiring a lobbyist to monitor and track County issues that impact Miami Beach; create an Engineering Manager position to oversee design processes; add additional part-time Code Officers and an Administrator to address quality of life issues on weekends; retaining the Victims Advocate position and the Public Safety Specialist position however funding is not available to fully fund all of these positions. City Manager Jorge Gonzalez stated that he would review the budget and try to include all of the positions in FY 2010/11.

The Committee approved the following Enterprise Funds enhancements:

- Additional (100) litter cans throughout the City
- Hire an additional IT analyst position for Cityworks support, funded equally by Water, Sewer, and Stormwater
- Increase parking enforcement in residential areas and metered lots

City Manager Jorge Gonzalez presented examples of the impact of reductions related to CWA efficiencies. Discussion ensued. The Committee approved implementing efficiencies related to the Communications Workers of America (CWA) union.

City Manager Jorge Gonzalez explained the available Parking Fund balance as of September 30, 2009.

The Committee approved:

- Increasing the hourly rate in South Beach from \$1.25 to \$1.50 (with existing hours from 9am to midnight) effective October 1, 2010
- Increasing the hourly rate in South Beach from \$1.50 to \$1.75 (with existing hours from 9am to midnight) effective October 1, 2011
- Increasing the hours of enforcement in south beach from 9am to midnight to 9am to 3am
- Increasing the Daily Hotel Hang Tag Rate from \$6 per tag to \$10 per tag

The Committee recommended approving, as part of the FY 2010/11 Budget, moving the \$3.6 million from the Parking Fund to the General Fund. This will allow the proposed millage increase of 0.76 to be reduced to approximately 0.56. The Committee asked City Manager Jorge Gonzalez to try to include reducing the proposed pool fee increase of \$3.00 per admission for residents back to zero when revising the millage rate.

The Committee approved:

- **Increasing tennis court fees to \$5 per hour for residents, \$10 per hour for non-residents and increasing membership fees.**
- **Increasing the Special Master fee from \$75 to \$100**
- **Charging a Special Event Application late fee of \$250 or \$500 for events with more than 1,500 attendees**
- **Establishing a wedding ceremony permit fee of \$125**
- **Allowing sponsorships on MBTV Channel 77**

- Hiring three (3) additional firefighters to work on a weekend schedule in a pilot effort to reduce overtime on these days
- Eliminating two (2) vacant full time and two (2) vacant part time recreation leaders
- Reducing the change-out of the hanging basket program from twice a year to once a year
- Retaining City contributions for Social Services (Douglas Gardens, Stanley C Myers, JVS Hot Meals, Boys and Girls Club) at 100%
- Adding an additional (100) litter cans throughout the City
- Hiring an additional IT analyst position for Cityworks support, funded equally by Water, Sewer, and Stormwater
- Increasing parking enforcement hours in South Beach residential areas and metered lots by extending enforcement hours to 3am
- Increasing the hourly rate in South Beach from \$1.25 to \$1.50 (with existing hours from 9am to midnight) effective October 1, 2010
- Increasing the hourly rate in South Beach from \$1.50 to \$1.75 (with existing hours from 9am to midnight) effective October 1, 2011
- Increasing the Daily Hotel Hang Tag Rate from \$6 per tag to \$10 per tag

The Committee did not approve

- Changing the funding reduction to 20% instead of 10% for Citywide Contributions (excluding Social Services)
- eliminating 4 school liaison officers and 1 school liaison Supervisor

The Committee requested more information on increasing towing rates and franchising valet parking.

The Committee asked the Administration to further explore in-window storefront advertising and referred the item to the Land Use Committee.

The Committee asked City Manager Jorge Gonzalez to review the budget and try to include the following in the FY 2010/11 Budget:

- Hiring a lobbyist to monitor and track County issues that impact Miami Beach
- Creating an Engineering Manager position to oversee design processes
- Adding additional part-time Code Officers and an Administrator to address quality of life issues on weekends and during spring break
- Retaining the Victims Advocate position at least on a part-time basis
- Retaining the Public Safety Specialist position

The Committee approved implementing efficiencies related to the Communications Workers of America (CWA) union.

The Committee recommended transferring \$3.6 million in available Parking Fund Balance after all obligations have been met for FY 2009/10 to the General Fund for the FY 2010/11 budget, based on the revenues anticipated to be generated in the Parking Fund from increasing the parking rates and hours of enforcement in South Beach that will be used to replace these funds.

As a result of this proposed transfer, the Committee recommended that the millage rate should be increased by 0.5600 instead of the previously proposed 0.7588 mills previously adopted as the preliminary millage for FY 2010/11.

The Committee asked City Manager Jorge Gonzalez to try to include reducing the proposed pool fee increase of \$3.00 per admission for residents back to zero when revising the millage rate.

**FY 2010/11 CAPITAL BUDGET AND FY 2010/11 TO FY 2014/15 CAPITAL IMPROVEMENT PLAN
CAPITAL FUNDING PRIORITIES**

GENERAL FUND/TOURISM RELATED PROJECTS

POTENTIAL FUNDING SOURCES AS OF 10/1/09	(In Millions)
302 - PAY-AS-YOU-GO CAPITAL (PG)	\$ 0.6
161 - QUALITY OF LIFE FUNDS (QOL)	\$ 1.4 Noth Beach
	\$ 1.4 Mid-Beach
	\$ 0.8 South Beach
	\$ 3.6 Total
BOND FUNDING - INTEREST AND RECAPTURED FUNDS	
370 - RCP - 1996 BONDS	\$ 0.3
377 - 1999 PARKS & BEACHES GO(GO-P&B)	\$ -
383 - 2003 PARKS GO INTEREST (GO-P)	\$ 0.2
	\$ 0.5 Total
376 - NEIGHBORHOODS GO (GO-N)	\$ -
384 - 2003 GO BONDS NEIGHBORHOOD IMPROVEMENTS	\$ 0.5
	\$ 0.5 Total
375 - 1999 GO BONDS - FIRE SAFETY (E)	\$ 1.4
378 - 1999 GO BONDS - FIRE SAFETY (B)	\$ 0.1
382 - 2003 GO BONDS FIRE SAFETY - FIRE SAFETY	\$ 0.6
	\$ 2.1 Total
Projected 10/1/10	
Miami-Dade County Interlocal Funds for CDT/RT Capital Projects	\$ 4.0 Pending July 1 Certification of Tax Roll for South Pointe and Miami-Dade County Millage Rates

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PROJECTED PROJECT SAVINGS	SAVINGS				TOTAL
	PAY-GO	CAP-RES	MDC-CDT	GO-N	
Normandy Shore Clubhouse	(611,000)	(802,500)			(1,413,500)
Lumms Park 10 St Auditorium		(511,347)			(511,347)
Scott Rakow Youth Center Phase II	(2,500,000)				(2,500,000)
Seawall Pine Tree Dr Rehab at 83rd St				(193,209)	(193,209)
Project Savings	(3,111,000)	(1,313,847)	0	(193,209)	(4,618,056)

Recommendation: Reclassify capital reserve savings to Pay-As-You Go Funding. Will result in \$5.024 Million in Pay-As-You-Go funding for Pay-As-You-Go Eligible Projects in FY 2010/11

PROJECT	PRIOR	FY 2010/11	FY 2011/12 - FY 2014/15	FUTURE - TBD	TOTAL ADDITIONAL FUNDING	COMMENTS/POTENTIAL FUNDING SOURCES	FY 2010/11 PRIORITY (high, medium, low)
FY 2010/11 ADDITIONAL FUNDING NEEDS FOR EXISTING FUNDED PROJECTS							
Additional Funding for Existing Projects in Adopted CIP							
Seawall-Fleet Management (FY11 \$445,289 prog - \$1,365,000 addtl)	66,793	1,810,289			1,810,289	PG	High
Lummas Park Serpentine North		395,000			395,000	QOL-SB, MDC-CDT	Medium
Par 3 Golf Course Master Plan	25,000	4,161,992			4,161,992	\$400K QOL-MB needed 09/10 - Else MDC-CDT	High
Restorative Tree Wells - 2B-Collins 64-75 ST		183,068			183,068	QOL-NB	Medium
Fire Station 2 & Hose Tower Refurbishment	13,785,888	441,237			441,237	GO-F	
Bandshell Park Master Plan Improvements	1,500,000	418,313			418,313	Park Imps, QOL-NB, MDC-CDT, GO-P	Medium
Fleming Park	13,413,307	219,755			219,755	Construc Mgt, QOL-SB, MDC-CDT, GO-P	High
Muss Park	339,828	110,801			110,801	Increased cost, GO-P	High
Muss Park Greenspace Expansion-Chase Avenue	480,000	183,428			183,428	Increased cost for final design, GO-P	High
Seawall Lincoln Rd Streetend (west)	725,820	43,549			43,549	Const mgmt, GO-N SAVINGS	High
Seawall Normandy Isle Channel (prior FEMA and GO N)	324,150	61,760			61,760	Constuc/contingency GO-N SAVINGS	High
Restorative Tree Wells - 2C-71 St Bay D/RueNot			86,432		86,432	QOL-NB	Low
Restorative Tree Wells - PH3-Washington Ave			689,997		689,997	QOL-SB	Low
Restorative Tree Wells - PH4 - Ocean Drive			689,997		689,997	QOL-SB	Low
Restorative Tree Wells - PH5 - 41 ST			488,546		488,546	QOL-MB	Low
Sub-total Additional Funding for Existing Projects in Adopted CIP	30,660,586	8,029,192	1,954,972	0	9,984,164		
FUTURE UNFUNDED PROJECTS IN ADOPTED CIP							
28th St Obelisk Monument Restoration				742,575	742,575		Low
Alton Road Fountain @ 20th Street				278,600	278,600		Low
Baywalk				8,307,619	8,307,619		Low
Fund 147 Art in Public Places			380,346		380,346		Low
Indian Creek Pedestrian Bridges				595,185	595,185		Medium
Middle Beach Rec Corridor Phase II				12,703,119	12,703,119		Medium
Middle Beach Rec Corridor Phase III				12,094,466	12,094,466		Medium
Musco Lighting for Scott Rakow Youth Center				104,500	104,500		Low
North Shore Open Space Park Beach Maintenance Facility				2,745,090	2,745,090		Low
Seawall-Alton Rd & I-95 Interchange		633,484		633,484	1,266,968	Match-High Priority bal future FIND	High
Seawall-Bay Road Rehabilitation				275,180	275,180	Not FIND eligible, PG	Medium
Seawall-Biscayne Bay Streetend Enhancements Phase II - 10 St		542,491		542,332	1,084,823	Match-High Priority bal future FIND, PG-	High
Seawall-Dickens Avenue Shoreline & Bike Path				350,000	350,000	Not FIND eligible, PG	Medium
Seawall-Indian Creek Greenway				15,000,000	15,000,000		Low
Seawall-Lincoln Court Rehabilitation				547,760	547,760	Not FIND eligible, PG	Medium
Seawall-Muss Park Seawall Rehabilitation				674,000	674,000	Not FIND eligible, PG	Medium
Seawall-Wofford Park Rehabilitation (43rd & Pine Tree)				790,000	790,000	Not City's responsibility	Low
Shane Watersports Seawall Project-Drainage				320,000	320,000	Not City's responsibility	Low
Washington Avenue Cobra Head Lighting				40,000	40,000		Low
West Avenue Bridge Over Collins Canal (in addition to PTP funding)	1,259,372	1,303,396	2,375,033		3,678,429	FY 09/10 need PG - to be reimbursed by RIF	High
Sub-Total Future Unfunded Projects in Adopted CIP	1,259,372	2,479,371	2,755,379	56,743,910	61,978,660		

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PROJECT	PRIOR	FY 2010/11	FY 2011/12 - FY 2014/15	FUTURE - TBD	TOTAL ADDITIONAL FUNDING	COMMENTS/POTENTIAL FUNDING SOURCES	FY 2010/11 PRIORITY (high, medium, low)
PROPOSED NEW PROJECTS							
Building Dept Second Floor Renovations		206,713			206,713	Building Operations Reserves	Aesthetics-Med, Balance High
Colony Theatre Sound/Audio Equip Purchase		67,400			67,400	CAC Grant Match	High
Crespl Park Field Renovation				62,680	62,680		Medium
Fairway Pk Installation of Black Aluminum Fence				68,306	68,306		Medium
Fisher Park Irrigation System Restoration				49,800	49,800		Low
Fisher Park Tot-Lot Equipment & Additional Safety Surface		150,000			150,000	GO-P	High
Fisher Park Shade Structure				50,000	50,000		Low
Flamingo Park Madvac System (re-submittal)				37,570	37,570		Low
Flamingo Park Pool - New Lockers				25,000	25,000		Medium
LaGorce Park New Tot-Lot & Safety Surface				61,981	61,981	PG	Medium
MBGC-Golf Netting (re-submittal)				99,500	99,500		Low
NSPYC Sports Field Restoration		107,100			107,100	PG	High
NSPYC-Refurbishment of Fitness Center				73,213	73,213		Medium
Polo Park Sport Field Restoration		132,557			132,557	PG	Medium
Relocation of Homeless Services Division				85,560	85,560		Low
Stillwater Park Sports Field, Landscape & Irrigation Restoration				63,894	63,894		Medium
Sunset Islands 3 & 4 Entryway Improvements		465,599			465,599	PG	High
Miami Beach Golf Course Drainage Project		151,017			151,017	MDC-CDT	High
New Tennis Courts (5) at a Site TBD	300,000				0	Transferred from Flamingo Park	High
7300 Dickens Avenue Landscape Area Irrigation System Installation				36,674	36,674		Medium/Low
Tatum Park-Construction of Two Outdoor Sand Volleyball Courts				90,751	90,751		Low
Rue Vendome/Bianritz Drive Pocket Park & Community Rain Garden				25,500	25,500		Low
Monuments - Palm Island Fountain				99,897	99,897		Low
Monuments - Pine Tree Fountain				118,002	118,002		Low
Monuments - Water Tower Restoration Star Island				593,205	593,205		Low
Monuments - World War Memorial				61,770	61,770		Low
Monuments - Polo Player Statue				63,900	63,900		Low
Monuments - Carl Fisher Memorial Monument				172,530	172,530		Low
Monuments - The Great Spirit Monument				64,326	64,326		Low
Monuments - Mermaid				97,341	97,341		Low
Sub-Total New Projects		1,280,386	0	2,101,380	3,381,766		
TOTAL PROJECTS SUPPORTED BY PROPERTY/TOURISM TAXES	31,919,958	11,788,949	4,710,351	58,845,290	75,344,590		

FUNDING RECOMMENDATIONS	AVAILABLE	RECOMMENDED	BALANCE
PG	5,024,000	4,994,916	29,084
MDC-CDT (estimated)	4,000,000	3,913,009	86,991
GO-P	500,000	444,229	55,771
GO-N, GO-N SAVINGS	500,000	105,309	394,691
GO-F	2,100,000	441,237	1,658,763
QOL-NB	1,400,000	601,381	798,619
QOL-MB	1,400,000	400,000	1,000,000
QOL-SB	800,000	614,755	185,245
TOTAL	15,724,000	11,514,838	4,209,164
Other Funding			
Buildings Reserves		206,713	
CAC Match		67,400	
		<u>11,788,949</u>	

PROJECT	PRIOR	FY 2010/11	FY 2011/12 FY 2014/15	FUTURE - TBD	TOTAL ADDITIONAL FUNDING	COMMENTS/POTENTIAL FUNDING SOURCES	FY 2010/11 PRIORITY (high, medium, low)
CITY CENTER PROJECTS							
Projected 10/1/10							
Annual Funds Available Net of recurring costs: \$10-15 million. \$15 million committed in FY 2010/11 for NWS Grant							
POTENTIAL PROJECT SAVINGS BASED ON BIDS							
CCHV Neighborhood Imp Historic District - BP9A (3,500,000) (Note additional \$645K in savings reallocated in FY 2009/10)							
Potential Project Savings Based on Bids (3,500,000)							
Collins Park Streetscape Rotunda Repay Parking Advance				634,530	634,530		Low
Little Stage Complex				7,390,120	7,390,120		Low
Multi-Purpose Parking Facility - Repay Parking Advance (Total \$40.1M)				4,789,492	4,789,492		Low
17th Street Garage East Façade			2,500,000		2,500,000		Low
Bass Museum Expansion Phase II				15,000,000	15,000,000		Low
400 Block Lincoln Rd Site Improvement - Wing		50,000			50,000		Medium
Directory Signs in City Center ROW		108,268			108,268		Medium
Preferred Lot Parking Garage				70,000,000	70,000,000		Low
Lincoln Road - Collins to Washington -CC Bid Pack 9C	2,488,093	28,490			28,490	Construc Mgt	High
Lincoln Road- Washington Ave to Lennox			20,000,000		20,000,000		Low
Collins Canal S./Pedestrian Enh. and Seawall - Meridian to Washington			10,000,000		10,000,000	Replaces Dade Blvd to Park St - Promenade & L	Low
Convention Center Connectors/Complex - Lincoln Road Connector				10,000,000	10,000,000	Includes Penn, Drexel and Meridian	Low
Collins Park Ancillary Improvements			5,000,000		5,000,000		Low
17th Street North Improvements (landscaping, irrigation, lighting, etc.)			2,000,000		2,000,000		Low
Botanical Gardens/Collins Canal Corridor Enhancements			1,208,662		1,208,662		Low
Collins Park Pkg Garage (Cultural Campus I) - Repay Pkg Advance				24,046,775	24,046,775		Low
TOTAL CITY CENTER RDA	2,488,093	186,758	40,708,662	131,860,917	172,756,337		
SOUTH POINTE PROJECTS							
Available Funds (In Millions)							
South Pointe Pre-RDA Expiration Funds as of 10/1/09	\$	0.26					
South Pointe Renewal and Replacement as of 10/1/10	\$	0.49					
Projected 10/1/10							
Miami-Dade County Interlocal Funds for CDT/RT Capital Projects	\$	8.00	Pending July 1 Certification of Tax Roll for South Pointe and Miami-Dade County Millage Rates				
South Pointe Pre and Post RDA Projects							
5th & Alton Rd Joint Venture (repayment)			7,297,725		7,297,725		Low
South Pointe Park Remediation		800,000			800,000		High
Restorative Tree Wells PH 6 - 5th St Alton to Ocean		202,987			202,987		High
South Pointe Park Playground & Shade Structure Replacement		275,000			275,000		High
South Pointe RDA Imps Phase III-V	20,603,389	228,027			228,027	Construc Mgt	High
South Pointe Pier	6,625,671	0	90,821		90,821	Construc Mgt	Low
Washington to South Pointe Street Improvements		594,675					Medium
South Pointe LED Lighting Program Retrofit		TBD					
Sunrise Plaza Streetend Project		789,000					Medium
TOTAL SOUTH POINTE	20,603,389	2,899,689	7,388,546	0	8,894,560		

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PROJECT	PRIOR	FY 2010/11	FY 2011/12 - FY 2014/15	FUTURE - TBD	TOTAL ADDITIONAL FUNDING	COMMENTS/POTENTIAL FUNDING SOURCES	FY 2010/11 PRIORITY (high, medium, low)
CONVENTION CENTER PROJECTS							
Available Funding Net of 6% and 11% Reserves as of 10/1/09		(In Millions)					
CONVENTION CENTER OPERATING FUND		\$ 1.75					
Previously appropriated funding recommended for deferral to future years, providing funding for future projects							
CC-Ballroom Upgrades		(500,000)					
CC- Carpet Replacement		(150,000)					
CC- East and West Sidewalk Replacement		(200,000)					
CC - Life Safety Upgrades		(200,000)					
CC - Painting		(850,000)					
Total Deferred		(1,900,000)					
CC- Miscellaneous Projects - FY 10/11 (priority #1)		250,000			250,000		High
CC-Meeting Room Renovations (Priority #2)		1,500,000		2,000,000	3,500,000		High
CC-Electrical Switchgear Testing & Maintenance (Priority #3)		400,000		800,000	1,200,000		High
CC-Exterior Stairs & Handrailing Repairs (Priority #4)		350,000			350,000		High
CC-Main Kitchen Equipment Upgrades		90,000			90,000		High
CC-Loading Dock Bay Repairs		80,000			80,000		High
CC-Replace Skylight Panels		400,000			400,000		High
CC-Repl 4 Roll-Up Loading Dock Doors (replace only 2)		150,000			150,000		High
CC-Installation of Exhaust Fans in Storage Ramps		250,000			250,000		High
CC-Catwalk Beam Cleaning		15,000			15,000		High
CC-Procurement of Truck		20,000			20,000		High
CC-Air Vents on Main Roof Drains				1,000,000	1,000,000		High
CC-Ballroom Upgrades				1,200,000	1,200,000		Low
CC-C/D Airhandlers Replacement				300,000	300,000		Low
CC-Carpet Replacement				1,500,000	1,500,000		Low
CC-Cleaning Equipment				300,000	300,000		Low
CC-Concession Stand Renovations				50,000	50,000		Low
CC-East and West Sidewalk Replacement				400,000	400,000		Low
CC-Executive Offices furniture Replacement				300,000	300,000		Low
CC-Exhibit Hall Floor Repairs				800,000	800,000		Low
CC-Exhibit Hall Lighting Upgrades				400,000	400,000		Low
CC-Exterior Marquee signage				1,800,000	1,800,000		Low
CC-Floor Pocket Connector Replacement				700,000	700,000		Low
CC-Future FF&E				475,635	475,635		Low
CC-Future General Maintenance				5,600,000	5,600,000		Low
CC-Future Mechanical				75,000	75,000		Low
CC-Hall Sound System Replacement				500,000	500,000		Low
CC-Hurricane Imp Resistant Glass Inst				4,000,000	4,000,000		Low
CC-Install Exhaust Fans-StorageRamp				250,000	250,000		Low
CC-Install Rubber Floor-Serv Corridors				350,000	350,000		Low
CC-Installation of Rubber Flooring in Service Corridors				350,000	350,000		Low
CC-Interior Door Gen Master Key Syst				20,000	20,000		Low
CC-Landscaping				150,000	150,000		Low
CC-Life Safety Upgrades				1,800,000	1,800,000		Low
CC-Lighting Control System Replace				700,000	700,000		Low
CC-Maint High Boom Scissors & Forklifts				300,000	300,000		Low
CC-Meeting Room Signage Replace				50,000	50,000		Low
CC-Misc Projects Future Years				750,000	750,000		Low
CC-NewGen Master Key Sys Ext Door				9,000	9,000		Low
CC - Painting				850,000	850,000		Low

PROJECT	PRIOR	FY 2010/11	FY 2011/12 - FY 2014/15	FUTURE - TBD	TOTAL ADDITIONAL FUNDING	COMMENTS/POTENTIAL FUNDING SOURCES	FY 2010/11 PRIORITY (high, medium, low)
CC-Panic Hardware Install Hall Doors				69,000	69,000		Low
CC-Renov North & South Load Docks				500,000	500,000		Low
CC-Renovate Old NW Chiller Room				300,000	300,000		Low
CC-Renovate West Kitchen				1,000,000	1,000,000		Low
CC-Renovations to Loading Docks				500,000	500,000		Low
CC-Replace 6 Package Roof Units for Water Cooled Units				650,000	650,000		Low
CC-Replacement East Side Doors				500,000	500,000		Low
CC-Replacement of Sound Equipment				600,000	600,000		Low
CC-Security Cameras System Upgrades				600,000	600,000		Low
CC-Sensor Switches - Lighting Control				20,000	20,000		Low
CC-Solar Energy Project				3,000,000	3,000,000		Low
CC-Telephone Infrastructure & Switching Equipment				400,000	400,000		Low
CC-Video Information System				150,000	150,000		Low
CC-West Kitchen Renovation				1,000,000	1,000,000		Low
CC-West Side Dimmer				500,000	500,000		Low
TOTAL CONVENTION CENTER	0	3,505,000	0	37,568,635	41,073,635		

PROJECT	PRIOR	FY 2010/11	FY 2011/12- FY 2014/15	FUTURE - TBD	TOTAL ADDITIONAL FUNDING	COMMENTS/POTENTIAL FUNDING SOURCES	FY 2010/11 PRIORITY (high, medium, low)
PARKING PROJECTS							
Available Funds as of 10/1/09 (In Millions)							
Operating net of 11% and 6% Reserves	\$	3.2					
SB Parking Impact Fee	\$	1.0					
MB Parking Impact Fee	\$	0.1					
NB Parking Impact Fee	\$	2.5					
Project Savings/Deleted							
17th Street parking Garage Maintenance		2,352,030	(129,764)			(129,764) Parking Operations	
	Total Savings		(129,764)	-	-	(129,764)	
Additional Funding for Existing Projects in Adopted CIP							
17th Street Parking Garage Elevator Enclosure	610,000	36,600			36,600	Parking	High
Surface Lot 8B Improvements at 42nd and Royal Palm	1,305,000	78,300			78,300	Parking - Construct Mgt	Medium
Surface Lot 1A Penrods	1,320,000	121,600			121,600	Parking - Design & Eng/Constr Mgt	Medium
Surface Lot 4D West Ave and 16 St	525,000	31,500			31,500	Parking - Construct Mgt	Medium
Surface Lot 9E Harding Ave and 71St (East)	225,000	25,000			25,000	Parking - Design & Eng	Medium
Surface Lot 12X 9t Street and Washington Ave	97,000	53,000			53,000	Parking - Design & Eng/Constr	Medium
Surface Lot 13X 10th St and Washington	340,000	18,000			18,000	Parking - Design & Eng	Medium
Surface Lot 17X Collins Ave and 13th St	418,000	25,080			25,080	Parking - Construct Mgt	Medium
Maint 13th St Parking Garage 10		105,000			105,000	Parking	High
Surface Lot 10F So Lincoln Lane & Meridian			302,100		302,100	Parking	Low
Surface Lot 24C 6972 Bay Dr			323,300		323,300	Parking	Low
Surface Lot 24B 971-71st Street			180,200		180,200	Parking	Low
Surface Lot P46 Bass Museum Lot			220,000		220,000	Parking	Low
Surface Lot 2B Meridian & 6th St			233,200		233,200	Parking	Low
Surface Lot 10C 1662 Meridian Ave			1,325,000		1,325,000	Parking	Low
Surface Lot Michigan Lot			1,272,000		1,272,000	Parking	Low
Surface Lot 10G 1620 Michigan Ave			174,900		174,900	Parking	Low
Surface Lot 10X 1663 Lenox Ave			911,600		911,600	Parking	Low
Surface Lot 5H 1901 Meridian Ave			238,500		238,500	Parking	Low
Surface Lot 8H 4001 Prairie Ave			556,500		556,500	Parking	Low
Surface Lot 10D 1620 Jefferson Ave			556,500		556,500	Parking	Low
Surface Lot 22X NSYC Lot			381,600		381,600	Parking	Low
Surface Lot 25X 7061 Bonita Dr			127,200		127,200	Parking	Low
Additional Funding for Existing Projects Not in Adopted CIP	4,840,000	494,080	6,802,600	0	7,296,680		
Proposed New Parking Projects							
Surface Lot 26C (P-107) Collins and 79th				797,500	797,500	Parking Ops	Low
Surface Lot 26D (P-109) Collins and 83rd				880,000	880,000	Parking Ops	Low
Sub-Total Proposed New Parking Projects	0	0	0	1,677,500	1,677,500		
TOTAL PARKING OPERATIONS	4,840,000	494,080	6,802,600	1,677,500	8,974,180		

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PROJECT	PRIOR	FY 2010/11	FY 2011/12 - FY 2014/15	FUTURE - TBD	TOTAL ADDITIONAL FUNDING	COMMENTS/POTENTIAL FUNDING SOURCES	FY 2010/11 PRIORITY (high, medium, low)
PROPOSED PARKING BONDS							
PROPOSED PARKING PROJECTS PENDING PAYBACK FROM PURDY AVE BOND							
Surface Lot at Collins Ave & 84th	725,000				0	Prop Pkg Bonds-09/10	Medium
Surface Lot 19B @ Collins & 53 Street	1,540,000				0	Prop Pkg Bonds-09/10	Medium
13th Street Parking Garage Maintenance 09	90,000				0	Prop Pkg Bonds-09/10	Medium
17th Street Parking Garage Maintenance 09	135,000				0	Prop Pkg Bonds-09/10	Medium
Collins Park Garage Cultural Campus Parking Garage I	19,432				0	Prop Pkg Bonds-09/10	Medium
Master Meter Phase II	1,496,878				0	Prop Pkg Bonds-09/10	Medium
Pay-on-Foot-Machines	315,578				0	Prop Pkg Bonds-09/10	Medium
Sub-total Proposed Parking Bonds	4,321,888						
PARKING BONDS FOR PROGRAMMED PROJECTS							
Collins Park Garage (Cultural Campus P I)(to be repaid by City Center in f	5,000,000	19,046,775			19,046,775	Prop Pkg Bonds-09/10	High
North Beach Parking Garage			25,000,000		25,000,000	Prop Pkg Bonds-Future	Low
South Beach Parking Garage				25,000,000	25,000,000	Prop Pkg Bonds-Future	Low
Sunset Harbor Garage/Purdy Garage	13,892,000	6,968,435			6,968,435	Prop Pkg Bonds-09/10	High
					0		
ADDITIONAL FUNDING NEEDS FOR BOND-FUNDED PROJECTS							
Surface Lot at Collins Ave & 84th	See above	43,500			43,500	Prop Pkg Bonds-09/10	High
Surface Lot 19B @ Collins & 53 Street	See Above	129,500			129,500	Prop Pkg Bonds-09/10	High
					0	Prop Pkg Bonds-09/10	
TOTAL PARKING BONDS	23,529,465	26,188,210	25,000,000	25,000,000	76,188,210		
			ALL YEARS	2010 Series	49,717,875		
				FUTURE	50,000,000		
TOTAL PARKING PROJECTS	28,369,465	26,682,290	31,802,600	26,677,500	85,162,390		

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