

ENVIRONMENTAL SCAN

2000-2010

Updated
May 10, 2010



MIAMI BEACH

Our Mission:

We are committed to providing excellent public service and safety to all who live, work, and play in our vibrant, tropical, historic community.

Our Vision:

The City of Miami Beach will be:

- Cleaner and Safer;
- Beautiful and Vibrant;
- A Unique Urban and Historic Environment;
- A Mature, Stable Residential Community with Well-improved Infrastructure;
- A Cultural, Entertainment, Tourism Capital; and
- An International Center for Innovation and Business

While Maximizing Value to our Community for the Tax Dollars Paid

Our Values

- We maintain the City of Miami Beach as a world-class city.
- We work as a cooperative team of well-trained professionals.
- We serve the public with dignity and respect.
- We conduct the business of the City with honesty, integrity, and dedication.
- We are ambassadors of good will to our residents, visitors and the business community.

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Demographics

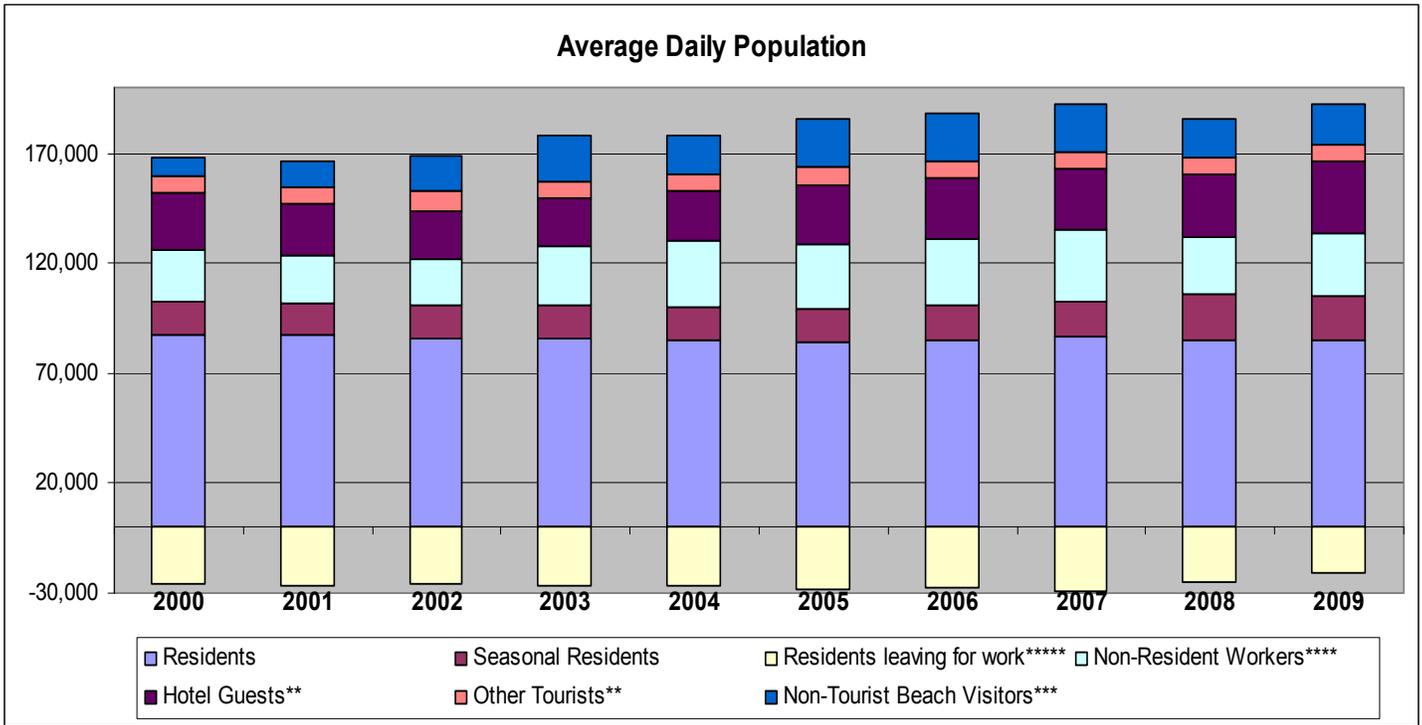
Demographic and Economic Information							
Calendar year*	1980	1990	2000	2005	2006	2007	2008
Population	96,298	92,639	87,933	84,086	84,880	80,250/ 86,916**	79,406/ 84,633**
Population under 18	n/a	13,081	11,815	11,999	13,624	11,213	11,970
Population over 65	48,727(51%)	27,884(30%)	16,927(19%)	15,140	13,808	14,379	13,628
Median Age	65	45	39	39	40	40	41
Race			White 86.7%	White 87.6%	White 87.3%	White 86.4%	White 88.5%
			Black 4.8%	Black 3.3%	Black 1.4%	Black 2.5%	Black 2.8 %
			Asian 1.4%	Asian 2.0%	Asian .6%	Asian 1.1%	Asian 1.7%
			Other 7.1%	Other 9.1%	Other .4%	Other 10%	Other 8.5%
			(Hispanic 53.4%)	(Hispanic 53.4%)	(Hispanic 52.1%)	(Hispanic 52.2%)	(Hispanic 49.4 %)
Households	55,673	49,243	46,242	46,911	44,521	43,319	41,463
Median Household	\$8,503	\$15,312	\$27,322	\$33,763	\$44,739	\$38,884	42,274
% earnings from	37.4%	57.1%	72.2%	78.6%	79.0%	77.4%	78
Mean earnings	\$16,234	\$31,320	\$56,767	\$61,706	\$79,940	\$73,407	\$81,863
Average household size	n/a	1.85	1.87	1.79	1.91	1.90	2
Family Households	24,895	21,326	18,342	16,579	17,652	16,528	16,228
Median Family Income	\$14,061	\$22,020	\$33,440	\$47,545	\$54,431	\$50,548	\$53,491
Family Size	n/a	n/a	2.76 (Miami-Dade 3.35)	2.79	2.84	2.78	3
Housing Units Total	64,129	62,413	59,723	65,411	65,583	66,327	66,194
Housing breakdown:							
Single Family			5,580	5,603	5,556	5,417	5,401
Condo			30,117	39,609	40,825	40,949	40,987
Rental			24,105	21,597	19,202	18,332	18,090
Owner-occupied	14,447	14,067	16,895	18,891	19,109	18,903	22,804
Renter-occupied	41,238	35,238	29,299	28,020	25,412	24,416	18,659
Vacant available	n/a	13,108	13,529	15,208	20,123	19,488	38.20%
Vacant Seasonal use only	n/a	4,207	7,668	8,896	10,680	10,979	

Data for 1980, 1990, and 2000 based on U.S. Census Bureau

Data for 2005, 2006, 2007 and 2008 data based on American Community Survey.

The population estimate provided by the University of Florida for revenue sharing purposes differs from the U.S. Census. University of Florida estimate: 2005 -93,535; 2006 - 92,145; 2007 - 93,721; 2008 - 94,284.

**2007 & 2008 Official Estimate of Population, US Census Bureau



Average Daily Population											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Residents	87,933	87,292	86,251	86,010	85,368	84,086	84,880	86,916	84,633	84,633	-3.8%
Seasonal Residents	14,616	14,616	14,616	14,616	14,917	14,917	15,805	15,805	20,967	20,927	43.2%
Residents leaving for work*****	(25,697)	(26,288)	(26,053)	(26,247)	(26,802)	(28,551)	(27,720)	(28,765)	25,114	21,024	-181.8%
Non-Resident Workers****	23,708	22,115	21,161	27,301	30,021	29,278	30,201	32,421	26,439	28,465	20.1%
Hotel Guests**	25,926	23,272	21,562	22,014	22,480	26,986	28,219	28,219	28,276	32,570	25.6%
Other Tourists**	7,765	7,544	9,587	7,236	7,735	8,675	7,437	7,437	7,615	7,615	-1.9%
Non-Tourist Beach Visitors***	8,203	11,662	15,388	20,636	17,866	22,202	21,605	21,605	18,093	18,093	120.6%
Other Day Trippers											
Daily Population	142,454	140,213	142,512	151,566	151,585	157,593	160,427	163,638	162,877	173,288	21.6%

All population data based on Census for 1980, 1990, and 2000. The population estimate provided by the University of Florida for revenue sharing purposes differs from the U.S. Census in 2005 which was 93,535, 92,145, and 93,721 in 2007.. The demographics and economic information for the City of Miami Beach reflects the dramatic change since 2000 as the City has changed from a retirement community to a younger, higher income, working community.

** Hotel Guests, Tourists not staying, - Synovate on behalf of the GMCVB

*** Beach Non Tourists - CMB Economic Development Division using Synovate & Ocean Rescue Data

**** Non Resident Workers - CMB Economic Development Division using Census and Labor Market Data

*****Residents Leaving for Work information not available for 2009.

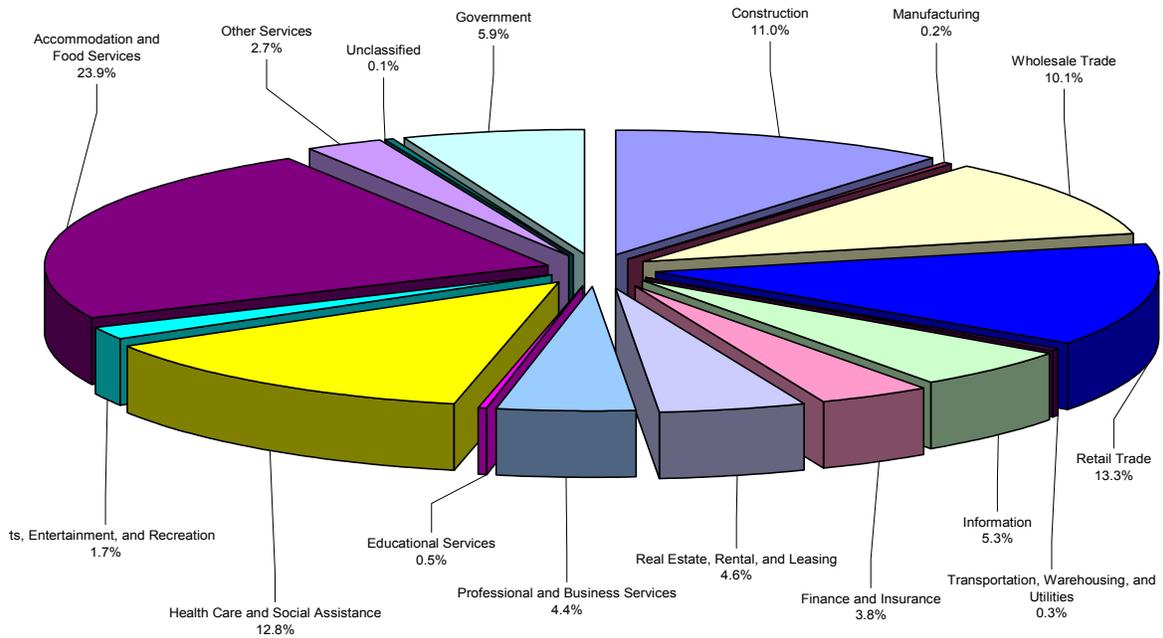
Voter Registration City of Miami Beach											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008***	2009****	% Change since 2000
Registered Voters*	10,634	37,232	N/A	35,624	41,581	42,522	41,965	39,645	40,724	46,178	273%
% Voted General Election	N/A	35.02%	N/A	19.00%	76.68%	11.33%	41.53%	25.15%	n/a	16.81%	N/A
% Voted Run-Off Election	N/A	32.82%	N/A	14.65%	N/A	9.51%	9.51%	23.26%	n/a	12.56%	N/A
% Voted Special Election**	77.27%	35.02%	N/A	19.00%	11.56%	N/A	41.53%	25.15%	38.32%	16.81%	-67%

* 2000-Special Election - only (8) precincts
*2005-Registered voters General 42,522, Registered voters Run-Off 42,469
*2006-Registered voters General 41,965, Registered voters Run-Off 42,172
*2007-Registered voters General 39,645, Registered voters Run-Off 39,883
**2004-Special Election March 9, 2004, Registered voters 36,804 turn out 11.56%
***2008- Special election January 29, 2008 reg voters 40,724, 2008 special election August 26, 2008 reg voters 43,664
****2009 General /special 46,178, registered voter run-off 45,941

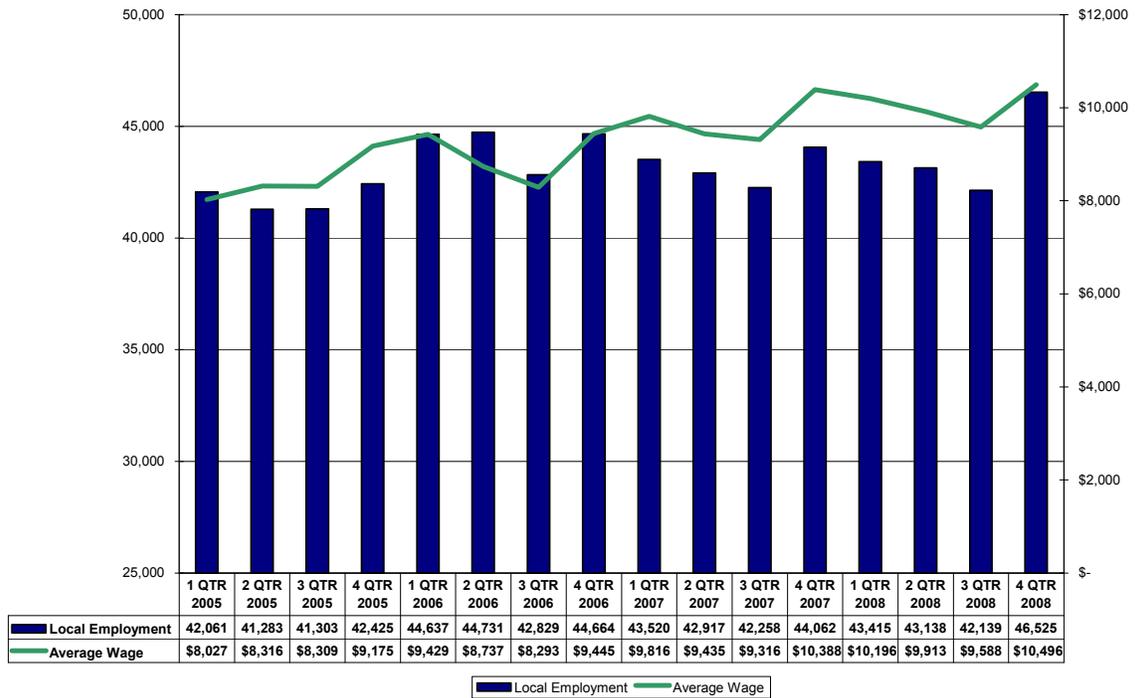
2008 Industry Overview*									
Calendar Year	Establishment		Employees		Revenue		Payroll		
Construction	119	3.3%	622	1.5%	\$ 791,145,654	11.0%	\$ 23,206,699	1.3%	
Manufacturing	28	0.8%	86	0.2%	\$ 16,602,432	0.2%	\$ 3,452,613	0.2%	
Wholesale Trade	202	5.6%	629	1.5%	\$ 732,944,180	10.1%	\$ 50,307,621	2.9%	
Retail Trade	444	12.3%	4,556	10.7%	\$ 959,691,591	13.3%	\$ 123,312,983	7.2%	
Transportation, Warehousing, and Utilities	30	0.8%	125	0.3%	\$ 18,244,850	0.3%	\$ 4,348,015	0.3%	
Information	96	2.7%	1,313	3.1%	\$ 382,239,070	5.3%	\$ 93,949,832	5.5%	
Finance and Insurance	173	4.8%	752	1.8%	\$ 272,170,547	3.8%	\$ 47,988,664	2.8%	
Real Estate, Rental, and Leasing	386	10.6%	1,354	3.2%	\$ 334,396,373	4.6%	\$ 44,477,145	2.6%	
Professional and Business Services	717	19.8%	3,163	7.4%	\$ 316,164,134	4.4%	\$ 190,450,068	11.1%	
Educational Services	34	0.9%	381	0.9%	\$ 38,674,979	0.5%	\$ 16,004,136	0.9%	
Health Care and Social Assistance	357	9.9%	7,422	17.5%	\$ 926,166,163	12.8%	\$ 358,781,638	20.8%	
Arts, Entertainment, and Recreation	99	2.7%	1,119	2.6%	\$ 123,359,513	1.7%	\$ 36,506,806	2.1%	
Accommodation and Food Services	474	13.1%	16,427	38.7%	\$ 1,684,567,848	23.3%	\$ 516,532,072	30.0%	
Other Services	433	12.0%	2,181	5.1%	\$ 194,546,467	2.7%	\$ 51,499,997	3.0%	
Unclassified	20	0.6%	31	0.1%	\$ 7,683,478	0.1%	\$ 1,831,085	0.1%	
Public Administration	12	0.3%	2,321	5.5%	\$ 424,652,255	5.9%	\$ 158,756,679	9.2%	
	3,622		42,482		\$ 7,223,249,532		\$ 1,721,406,054		

*Full Year estimate based on 1st two quarters of 2008 data.

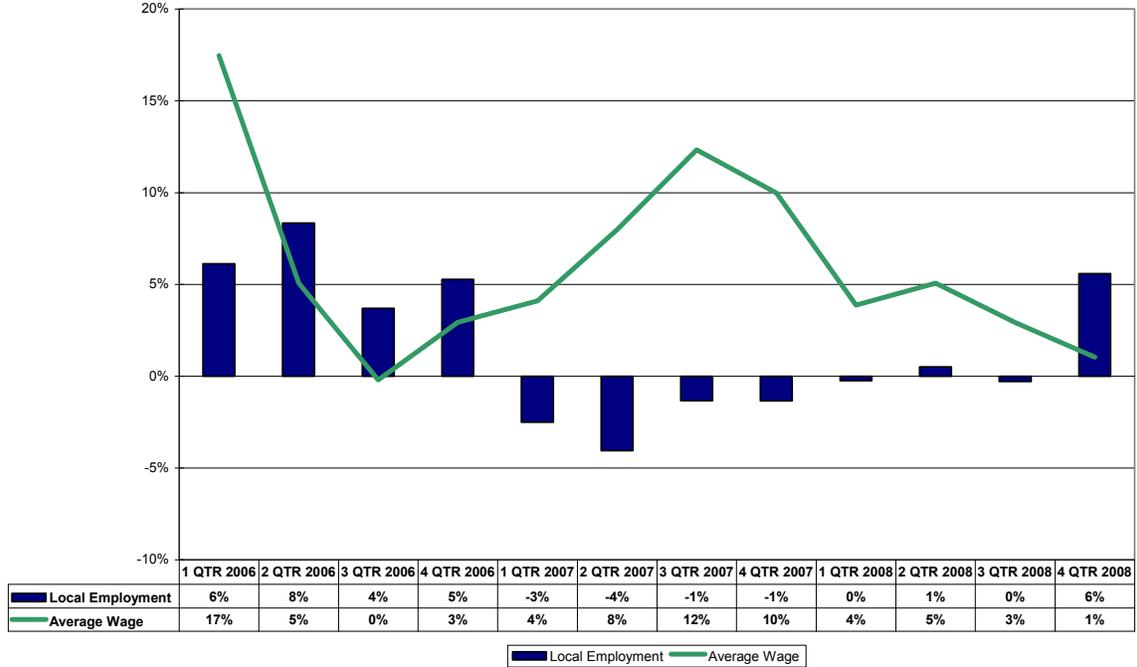
2008 Industry Share of Gross City Product



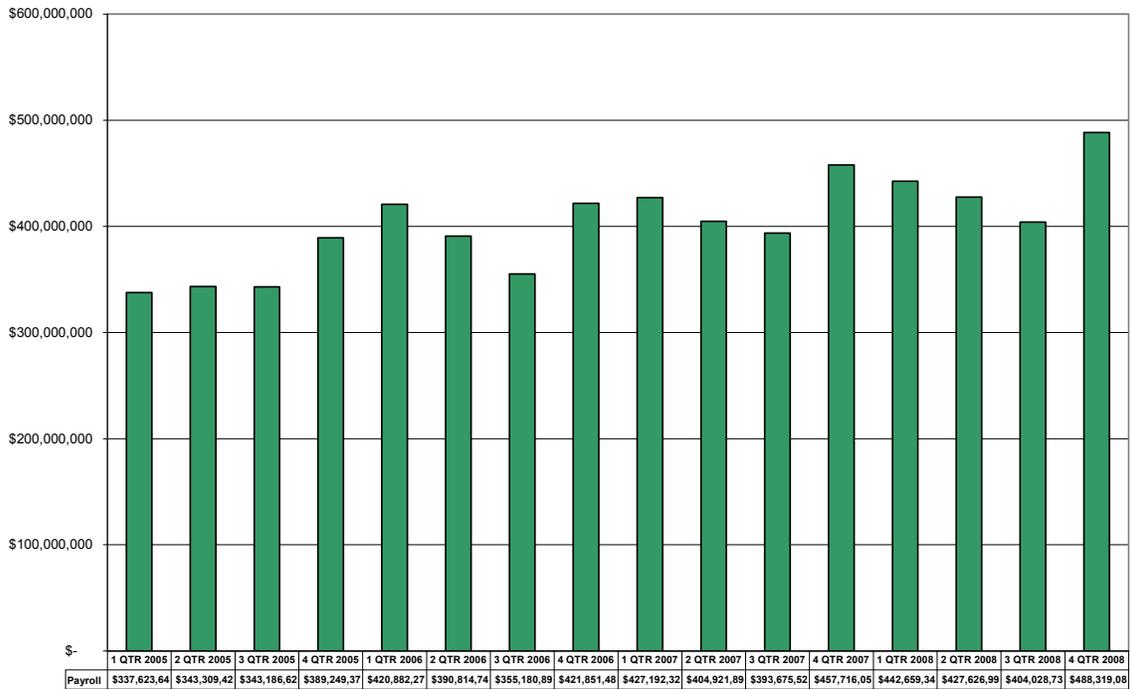
Local Employment and Average Quarterly Wage



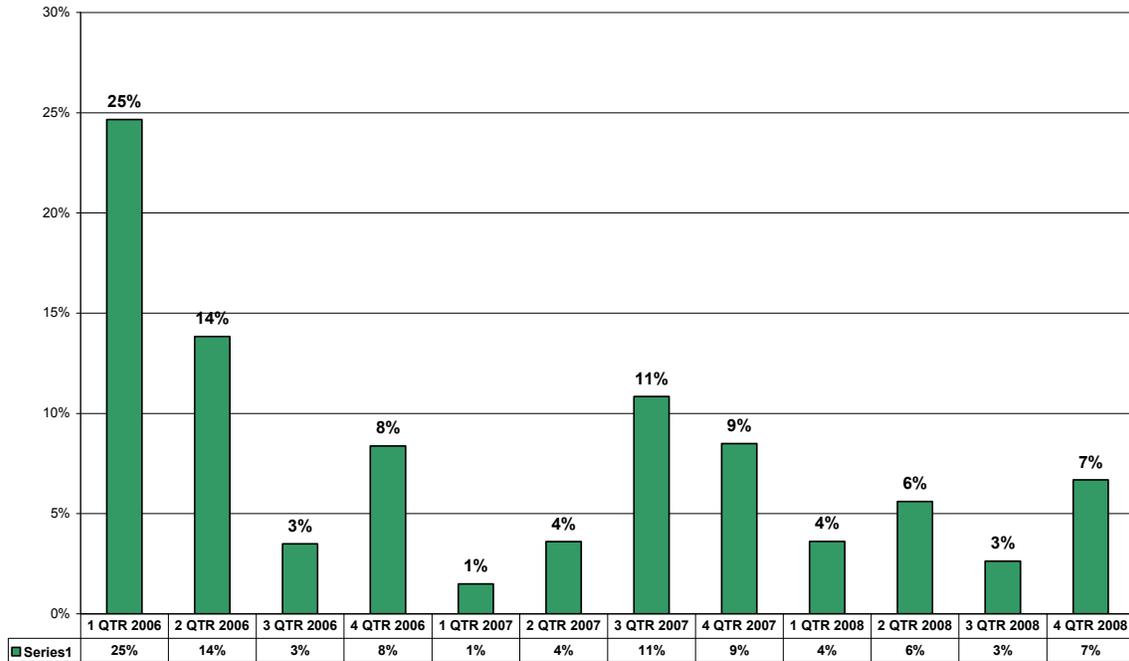
Local Employment and Average Quarterly Wage Year to Year Change



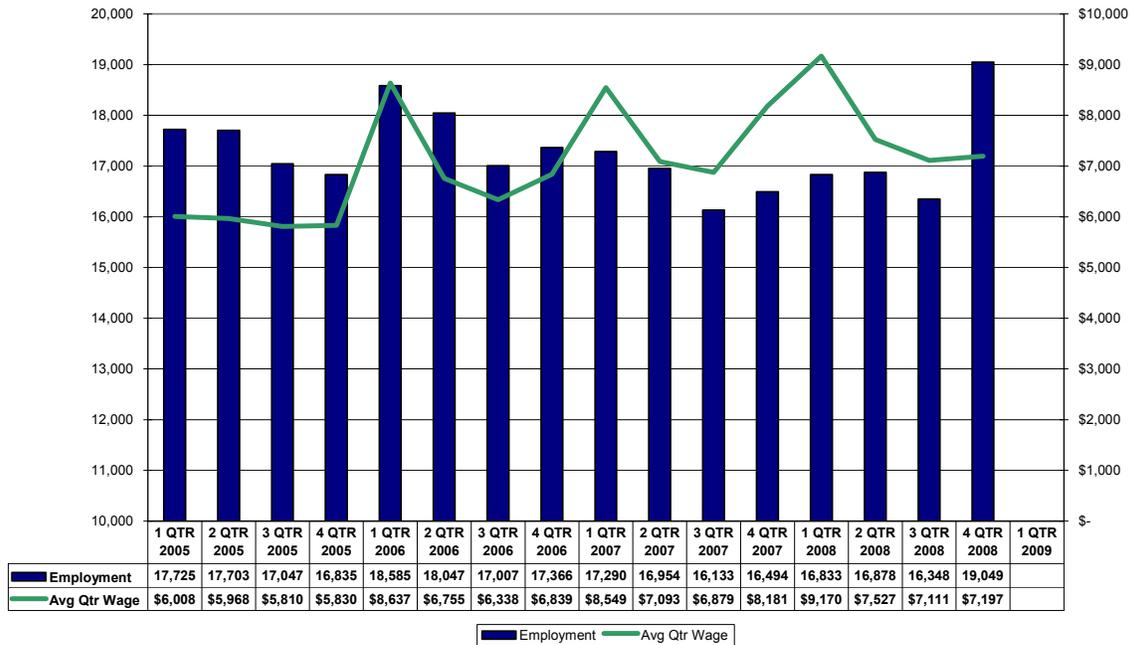
Total Local Business Payroll



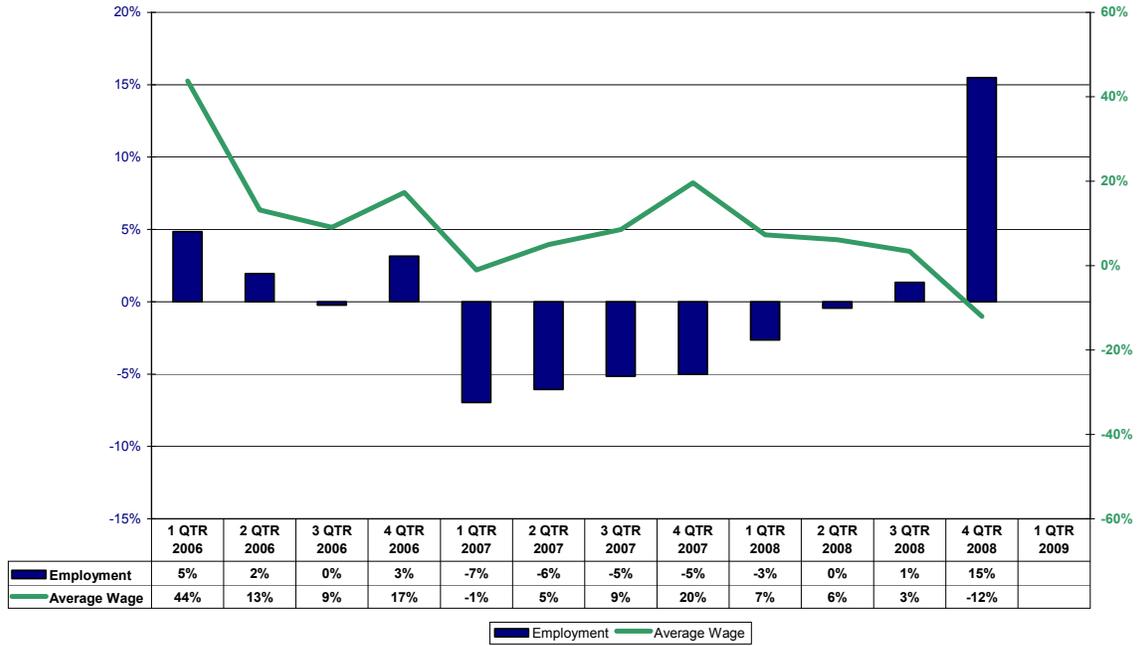
**Total Local Business Payroll
Year to Year Change**



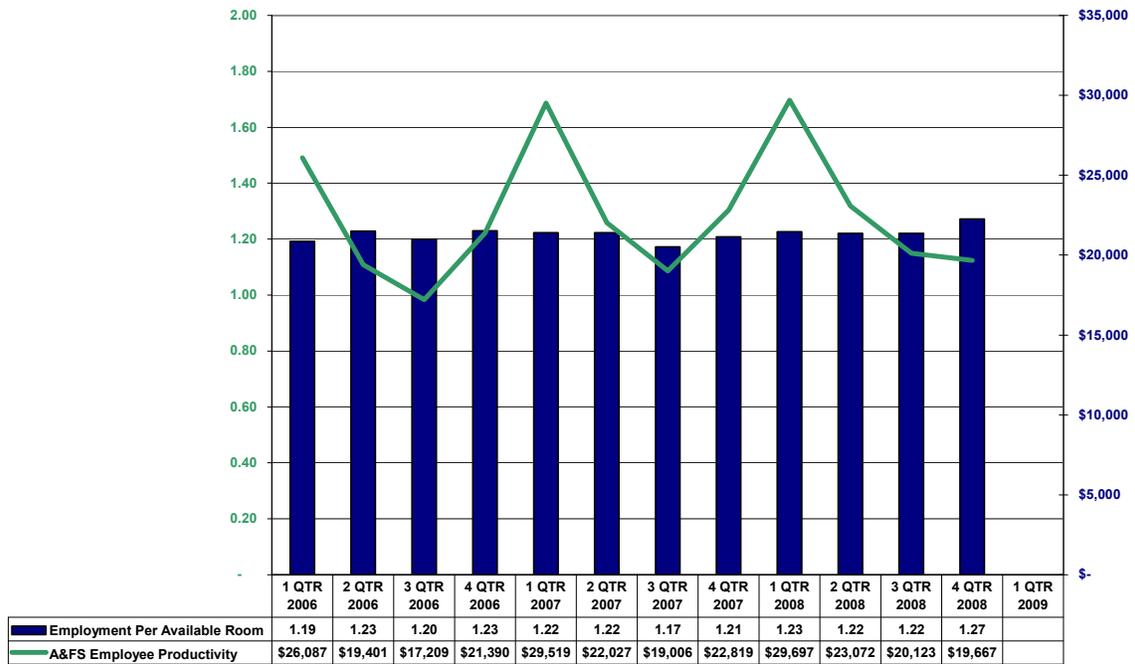
**Accommodations & Food Services
Employment and Average Quarterly Wage**



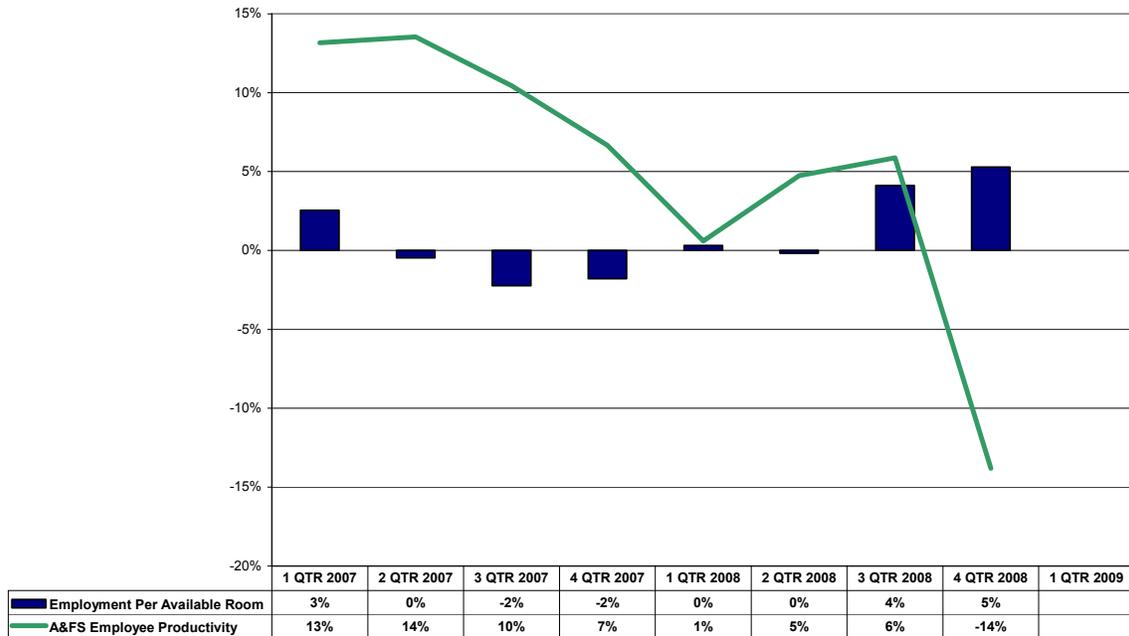
**Accommodations & Food Services
Employment and Average Quarterly Wage
Year to Year Change**



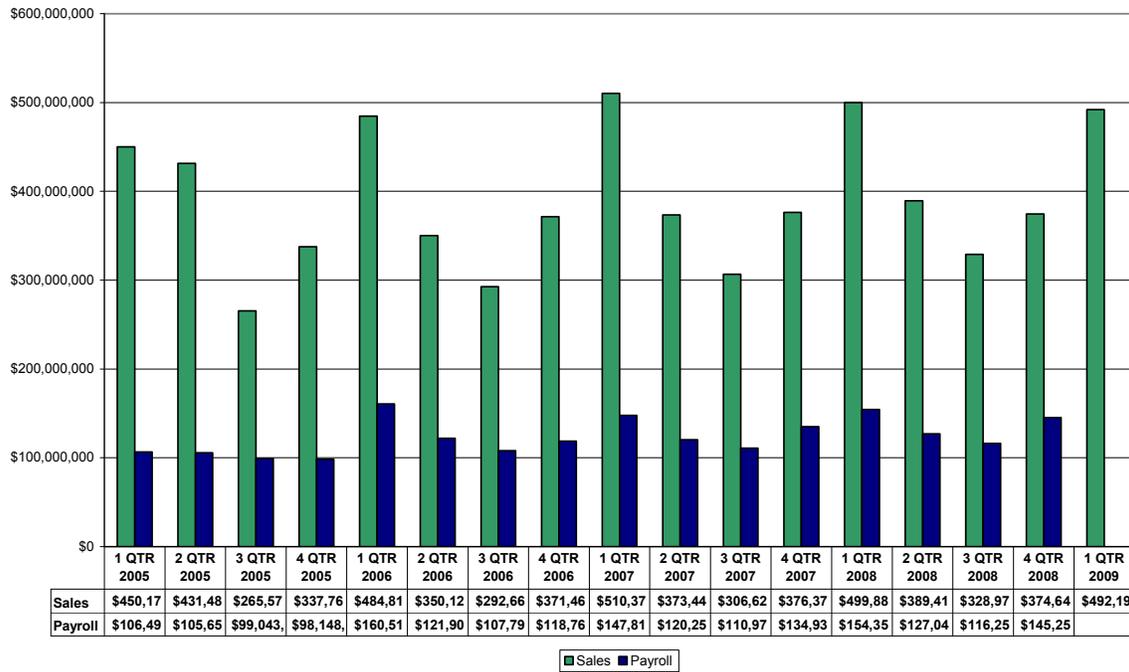
**Accommodations & Food Services
Employee Productivity and Employment Per Hotel Room**



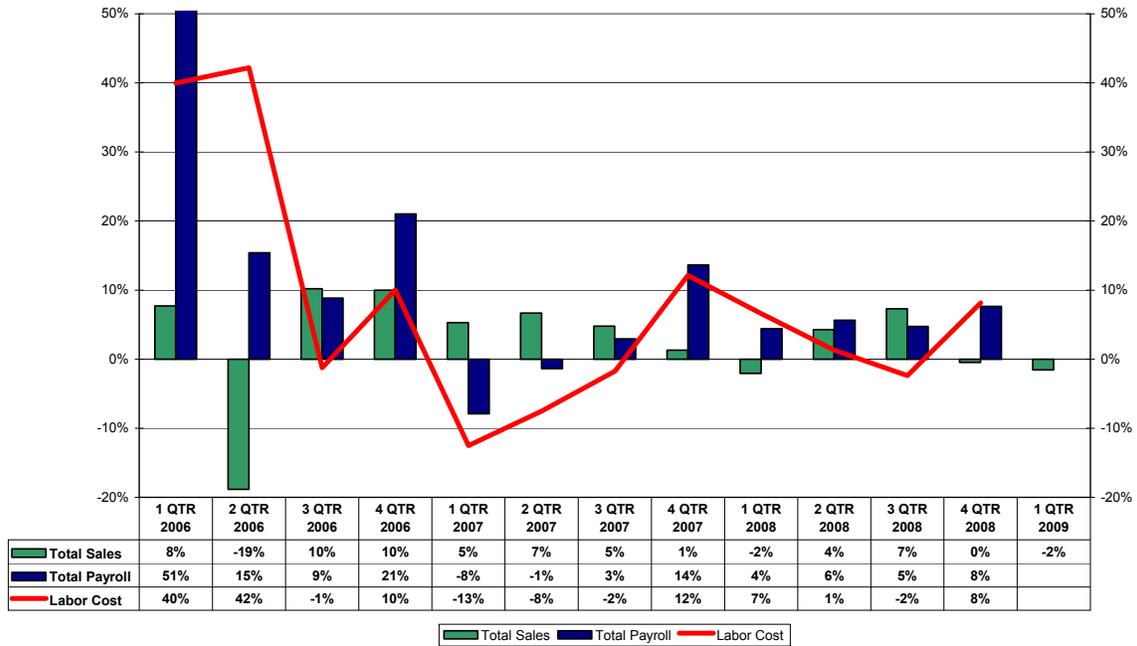
**Accommodations & Food Services
Employee Productivity and Employment Per Hotel Room
Year to Year Change**



**Accommodations & Food Services
Sales, Payroll and Labor Cost**



**Accommodations & Food Services
Sales, Payroll and Labor Cost
Year to Year Change**



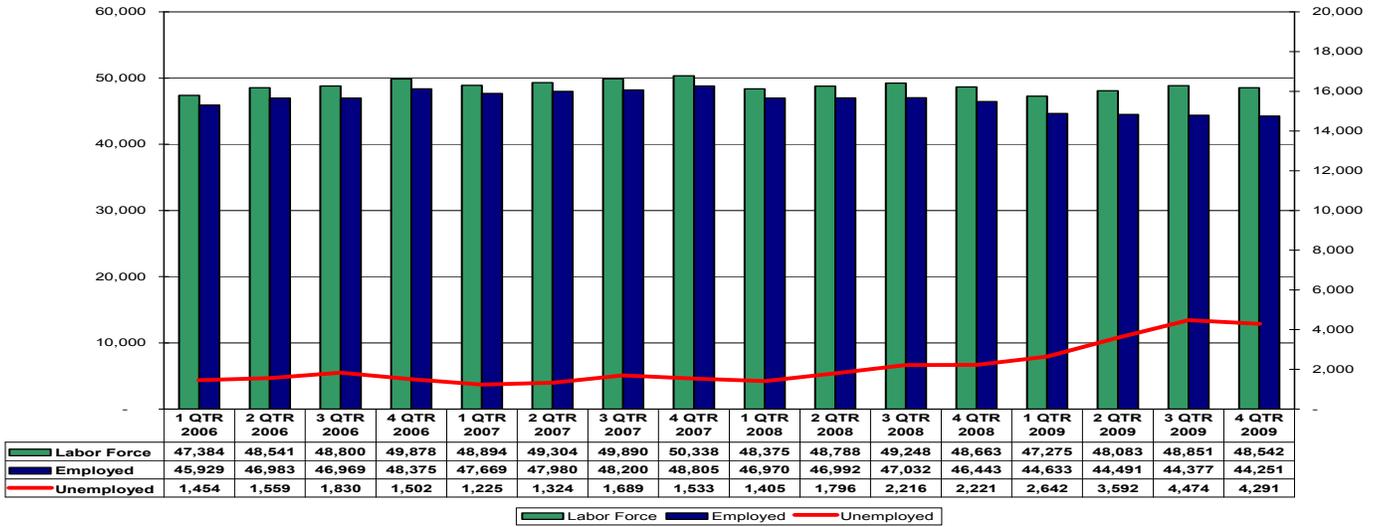
Citywide Labor Supply

Year	Labor Force	Employed	Unemployed	Employed in MB	Leave MB	Local Jobs**	Non-Resident Workers
2002	46,889	42,844	4,045	16,418	26,426	38,250	21,832
2003	47,100	43,163	3,937	16,393	26,770	38,971	22,578
2004	47,549	44,074	3,475	16,590	27,484	40,941	24,351
2005	48,804	46,950	1,854	17,513	29,437	41,768	24,255
2006	48,651	46,627	1,586	20,359	26,268	44,228	23,869
2007	49,607	48,164	1,443	19,399	28,765	43,355	23,956
2008	48,767	46,859	1,910	18,875	27,984	43,804	23,607
2009	48,150	44,436	3,714	20,671	27,479	46,867	25,854
% Change since 2002	3%	4%	-8%	26%	4%	23%	18%

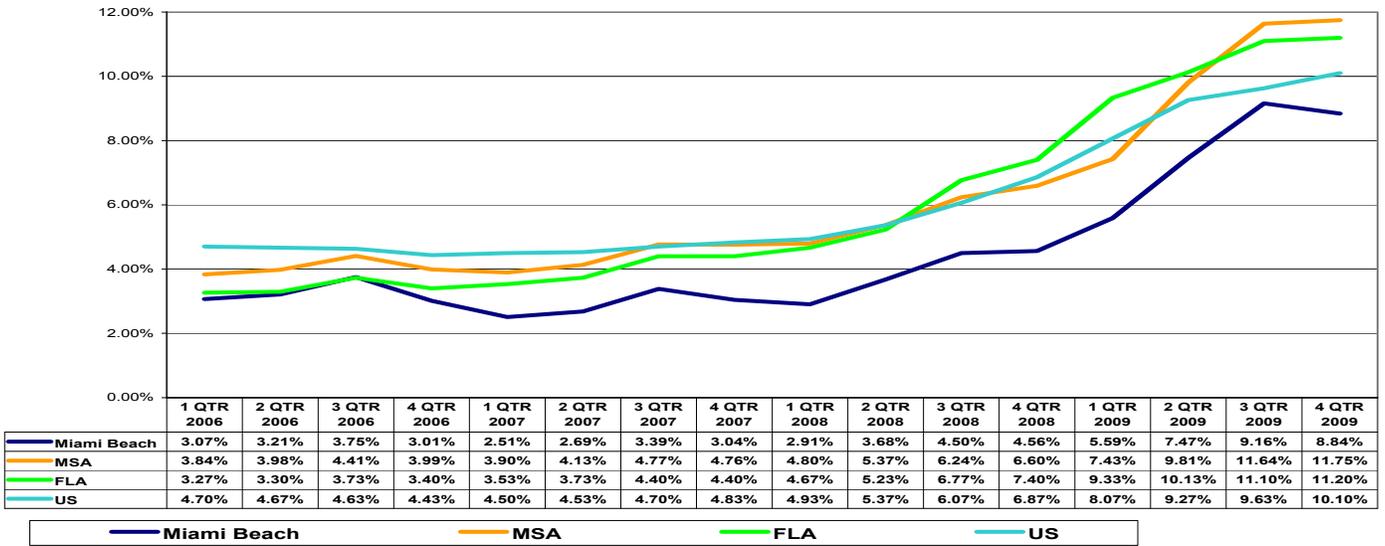
*Data is periodically revised by the State.

**2009 first two quarter average

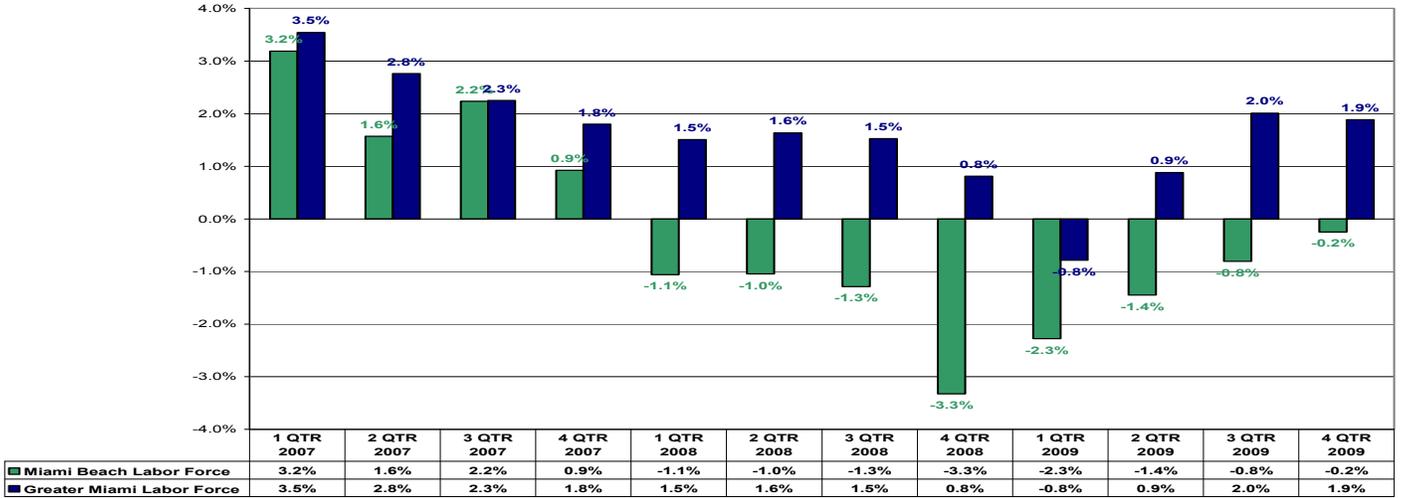
Miami Beach Resident Workforce



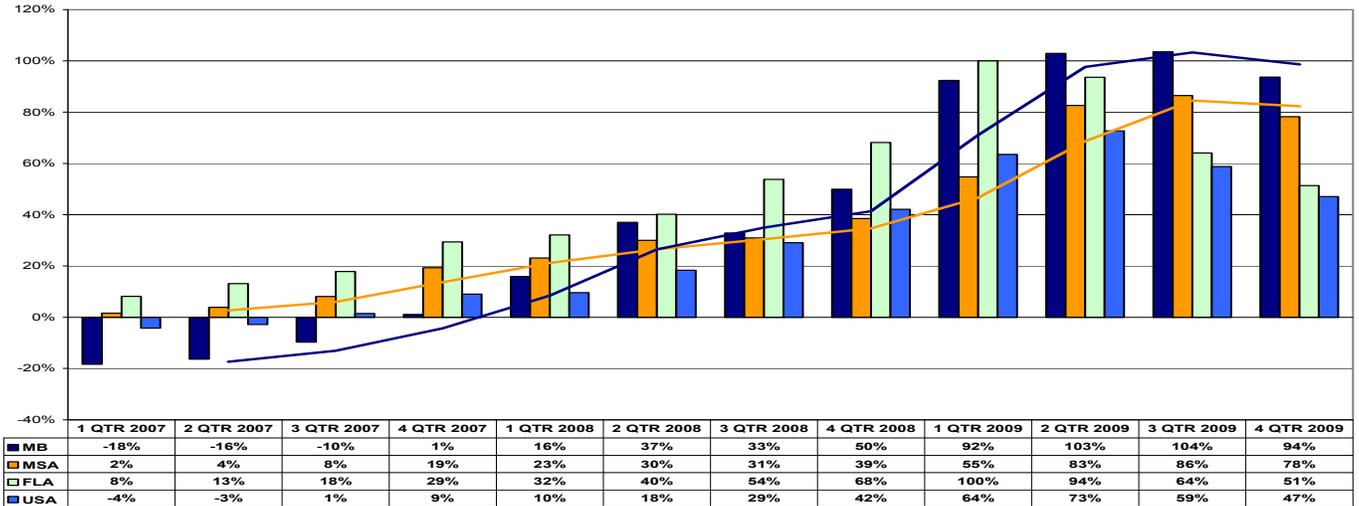
Unemployment Rate



Labor Force Year to Year Change



Unemployment Rate Year to Year Change



Industry Labor Supply

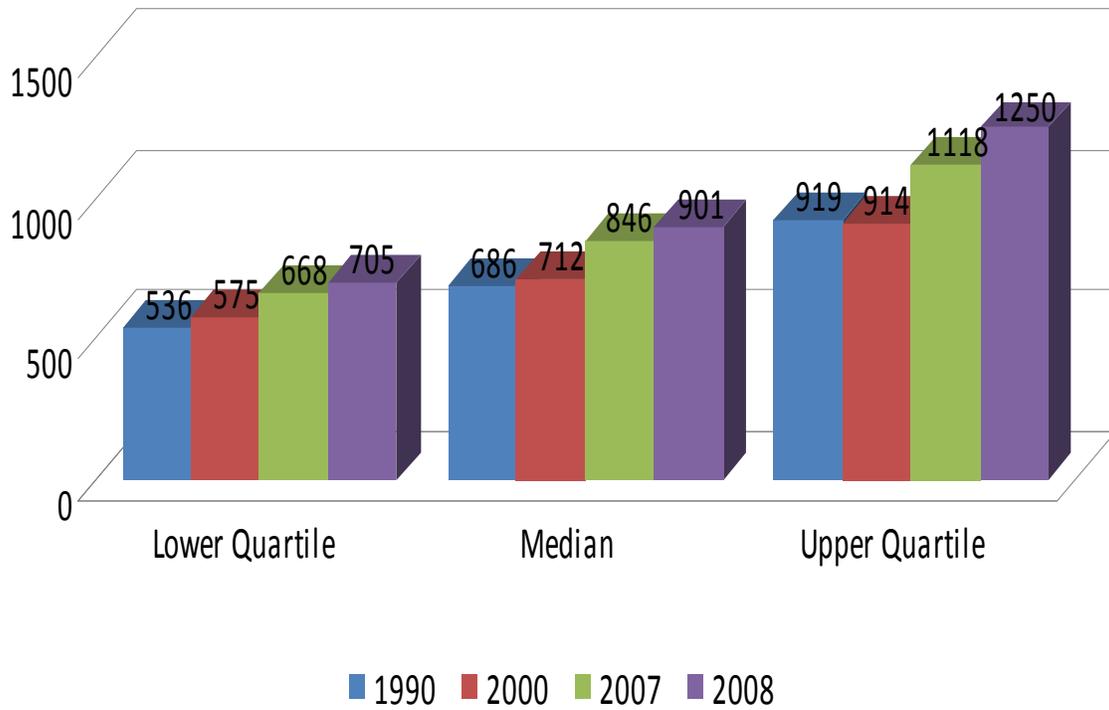
INDUSTRY LABOR SUPPLY		
Calendar Year 2008	Local Jobs	Resident Workforce
Construction	622	2,487
Manufacturing	86	1,561
Wholesale Trade	629	2,146
Retail Trade	4,556	3,511
Transportation, Warehousing, and Utilities	125	2,097
Information	1,313	1,658
Finance and Insurance	2,106	4,828
Real Estate, Rental, and Leasing		-
Professional and Business Services	3,163	7,462
Educational Services	7,803	6,633
Health Care and Social Assistance		-
Arts, Entertainment, and Recreation	17,546	10,778
Accommodation and Food Services		-
Other Services	2,181	2,487
Unclassified	31	-
Public Administration	2,321	975

Industry Wages

INDUSTRY WAGES				
Calendar Year 2008	Average Wage	Employee Output	Per Worker Monthly Housing Affordability	Estimated Household Housing Affordability
Construction	37,325	1,272,461	933	1,278
Manufacturing	40,134	192,993	1,003	1,375
Wholesale Trade	79,963	1,165,001	1,999	2,739
Retail Trade	27,065	210,639	677	927
Transportation, Warehousing, and Utilities	34,674	145,497	867	1,188
Information	71,566	291,168	1,789	2,451
Finance and Insurance	63,801	361,853	1,595	2,185
Real Estate, Rental, and Leasing	32,846	246,950	821	1,125
Professional and Business Services	60,207	99,949	1,505	2,062
Educational Services	42,017	101,536	1,050	1,439
Health Care and Social Assistance	48,338	124,780	1,208	1,656
Arts, Entertainment, and Recreation	32,625	110,243	816	1,117
Accommodation and Food Services	31,445	102,551	786	1,077
Other Services	23,618	89,219	590	809
Unclassified	58,364	244,902	1,459	1,999
Public Administration	68,411	182,990	1,710	2,343

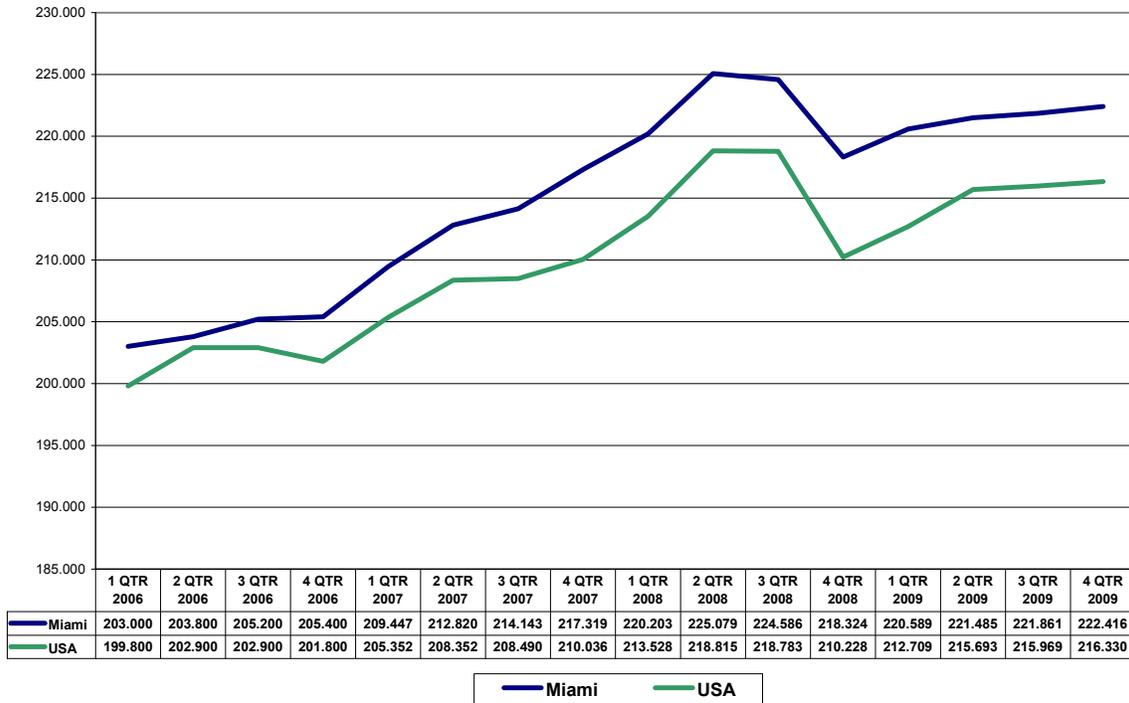
Apartment Rent

Adjusted for Inflation

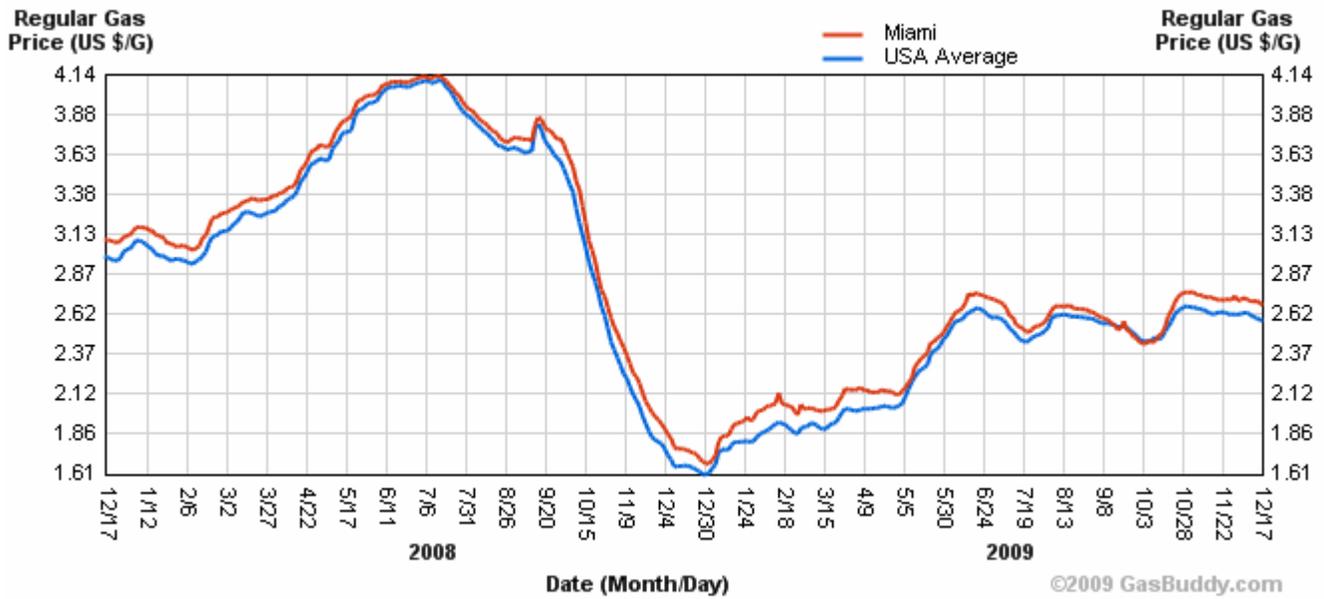


Adjusted for Inflation based on CPI information.

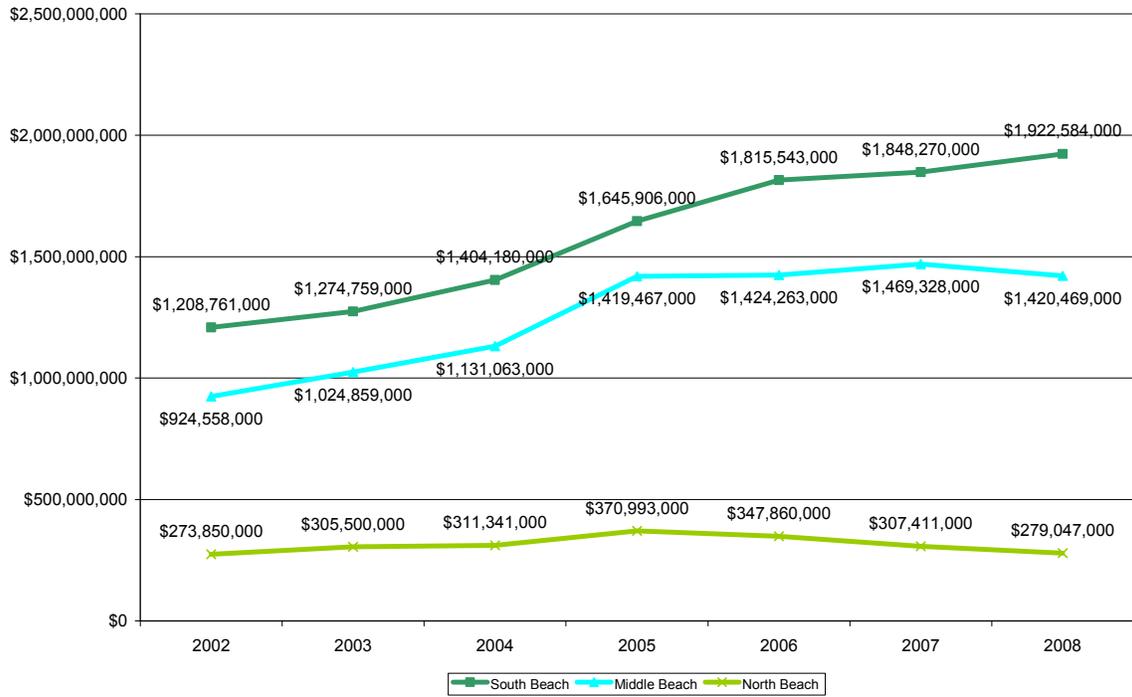
Consumer Price Index



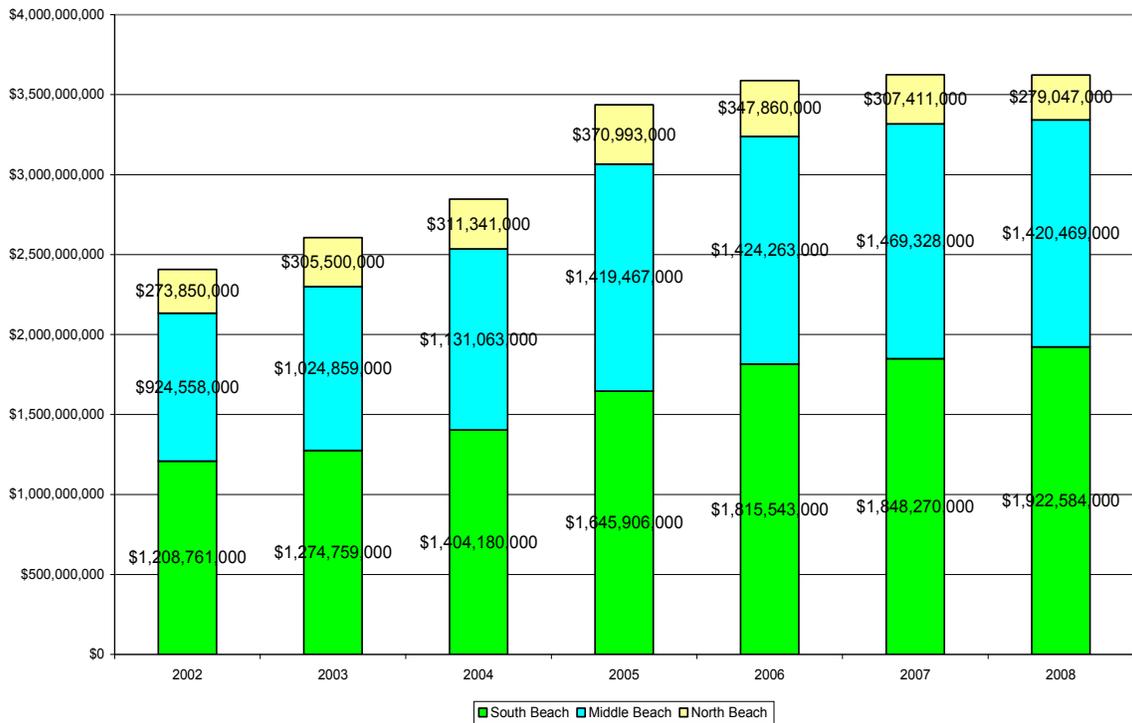
24 Month Average Retail Price Chart



Miami Beach Bank Deposits



Miami Beach Bank Deposits



Cleaner

Sanitation (a Division of the Public Works Department)

Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Sanitation Fund	\$4,624	\$5,571	\$6,005	\$6,591	\$7,160	\$9,025	\$14,800	\$14,794	\$14,774	\$15,605
SBST General Fund	\$0	\$0	\$676	\$828	\$621	\$603	\$0	\$0	\$0	\$0
Total	\$4,624	\$5,571	\$6,681	\$7,419	\$7,781	\$9,628	\$14,800	\$14,794	\$14,774	\$15,605

Budget (in 000)		
Fiscal Year	2010	% Change since 2000
Sanitation Fund	\$16,351	254%
SBST General Fund	\$0	
Total	\$16,351	254%

Budget Sanitation Personnel										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
General Fund	0	0	20	23	15	15	0	0	0	0
Sanitation Fund	71	71	78	96	84	95	148	184	193	192
Total Division	71	71	98	119	99	110	148	184	193	192

Budget Sanitation Personnel		
Fiscal Year	2010	% Change since 2000
General Fund	0	
Sanitation Fund	192	170%
Total Division	192	170%

Litter/Trash Services provides service in the following areas:

- Ocean Drive and Lincoln Road- crews of 10 (morning shift) and 4 (night shift) provide continuous service from 6:30AM – 11:30PM. (7 days effective 4-14-06)
- Washington Avenue – crew of 9 provides service from 6:30AM – 3:00PM (7 days)
- Washington Avenue – crew of 4 provides service from 3:00PM – 11:30PM (7 days effective 4-14-06)
- South of 5th Street – crew of 6 provides service from 9:30AM – 11:30 7 days a week
- Late night entertainment crew of 7 provides continuous litter control 5 nights a week on Washington Avenue and the entertainment district South of 5th Street from 3:00AM – 11:30AM
- Citywide surface parking lots – crew of 6 provides service 7 days a week 1 time per day – levels of service to each parking lot vary by identified need
- Sand sifting operation – crew of 1 using sand sifter machine from 6:30AM – 3:00PM 5 days a week – new cycle monthly
- Roving Crew of 2 operates 6:30AM – 3:00PM 5 days a week citywide to address time sensitive sanitation issues
- Alleyways – 1 Mini-Crane 1 HEO II 2 crews of 3 provide cleanliness of alleyways throughout the City but concentrating on the business district 5 days a week
- Litter Control: Enhanced Service Team of 5 operates T-S from 6:30Am – 3:00PM in the following areas: Flamingo Park Area, Collins Avenue (between 17th and 28th Street Collins), and Harding Avenue corridor (between 63rd St. and 87th Terrace including side streets, Byron Avenue from 63rd to 72nd, Carlyle Avenue from 63rd to 72nd, and Abbott Avenue from Indian Creek to 72nd)
 - Crew of 5 at 41st Street Corridor and 71st Street to Rue Granville (between 63rd and 75th Street),
 - Crew of 6 at Beach Walk 7 days from 6:30AM – 3:00PM, crew of 2 Beach Walk 5 days (R-M) from 3:00PM – 11:30PM, crew of 2 Boardwalk 5 days (R-M) from 6:30AM – 3:00PM
 - Overnight crew of 6 provide litter control services 5 days a week from 3:00AM – 11:30AM on Washington Avenue and Club district South of 5th Street (Ocean Drive and Collins)

Pressure Cleaning service:

- 7 Crews of 2 operate Monday – Friday from 5:30AM – 2:00PM in the following areas: Lincoln Road, Washington Avenue, Collins Avenue (between 17th and 28th Street Collins), Ocean Drive, 41st Street Corridor, and 71st Street to Rue Granville (between 63rd and 75th Street)

Restroom Service

- Beachfront restroom service frequency: 4 times per day, 7 days a week with pressure cleaning exterior area 1 time per week

Sanitation Trends / Local Levels of Service											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change Since 2003
Illegal Dumping (tons per month)				172	208	192	243	152	92	93	-46%
Residential Waste (tons per month)				18,500	19,650	15,970	15,708	15,500	14,882	13,354	-28%
Litter cans				1,316	2,000	2,050	2,095	2,335	2,335	2,735	108%
Mechanized Sweeping (miles per day)				4.11	11	15	15	15	15	20	387%
Mobile Sweeping (Miles per day)				156	156	156	156	156	156	156	0%

Cleanliness Index

The objective of the Public Area Cleanliness Index is to score the cleanliness of the area based on contributing factors.

Factors assessed as part of the Cleanliness Index are:

- Litter / Waste
- Organic Materials
- Animal Waste
- Garbage Cans

The cleanliness index and assessments assists in achieving the following:

- The index provides a quantitative measurement to gauge the cleanliness of the City as it relates to the vision and Key Intended Outcomes.
- The departments responsible for cleaning the public area use the data captured by the index to direct their efforts in improving their maintenance functions. For example, Sanitation uses their cleanliness rating score to evaluate whether the service level assigned to a street and sidewalk is sufficient to keep the area acceptably clean.
- The index assists the departments in determining what factors affect the cleanliness of the public area.
- The index evaluates if different initiatives and service levels are effective in making the public area cleaner.

Index
1 - Extremely Clean
2 - Clean
3 - Somewhat Clean
4 - Somewhat Dirty
5 - Dirty
6 - Extremely Dirty

Cleanliness Index Score Per Public Area (target = 1.5)

Public Area	FY2005/06	FY2006/07	FY2007/08	FY2008/09	% change from prior FY score	% change from base FY score
Overall City Score	2.10	1.78	1.75	1.75	0.4%	-16.6%
Streets*	2.03	1.66	1.69	1.73	2.7%	-14.5%
Not including alleys	1.94	1.57	1.59	1.66	3.9%	-14.4%
Commercial - Entertainment	1.95	1.56	1.56	1.65	5.8%	-15.3%
Commercial - Non-Entertainment	1.83	1.51	1.60	1.65	3.1%	-10.0%
Residential	2.01	1.63	1.64	1.68	2.0%	-16.5%
Alleys**	2.60	2.28	2.07	1.97	-4.9%	-24.3%
Sidewalks	2.06	1.66	1.72	1.73	0.1%	-16.2%
Commercial - Entertainment	2.04	1.61	1.68	1.69	0.7%	-17.5%
Commercial - Non-Entertainment	1.95	1.64	1.75	1.79	2.2%	-8.3%
Residential	2.14	1.74	1.75	1.77	1.4%	-17.3%
Parks	1.90	1.75	1.52	1.55	1.9%	-18.1%
Parking	2.21	1.81	1.87	1.96	4.9%	-11.1%
Waterway	2.59	2.08	2.09	2.10	0.6%	-18.8%
Beach Areas						
City of Miami Beach Responsibility	1.85	1.75	1.59	1.62	2.0%	-12.5%
Miami-Dade County Responsibility	1.93	1.91	1.70	1.61	-5.1%	-16.7%

Percentage of Assessments scoring 2.0 or better (target = 90%)

Public Area	FY2005/06	FY2006/07	FY2007/08	FY2008/09	Difference from prior FY score	Difference from Base Year
Citywide	65.2%	82.4%	80.3%	81.0%	0.7%	15.8%
Streets	73.4%	89.8%	87.4%	87.1%	-0.4%	13.7%
Commercial-Entertainment	67.3%	90.1%	88.2%	88.1%	0.0%	20.8%
Commercial - Non-Entertainment	82.3%	92.4%	88.5%	84.6%	-3.9%	2.3%
Residential	73.5%	85.6%	86.1%	87.0%	0.9%	13.6%
Sidewalks	66.7%	87.6%	80.8%	85.2%	4.4%	18.4%
Commercial-Entertainment	63.6%	89.8%	84.8%	88.6%	3.8%	25.0%
Commercial - Non-Entertainment	71.8%	88.0%	77.7%	78.3%	0.6%	6.6%
Residential	66.2%	84.1%	78.3%	83.9%	5.5%	17.6%
Alleys*	41.9%	59.6%	63.8%	67.0%	3.1%	25.0%
Parks	66.6%	76.8%	86.2%	84.1%	-2.0%	17.6%
Parking	56.4%	76.4%	74.4%	72.8%	-1.6%	16.4%
Waterway	54.5%	69.4%	69.5%	71.9%	2.4%	17.4%
Beach (CMB)	73.1%	81.4%	86.2%	84.4%	-1.8%	11.3%
Beach (MDC)	71.2%	74.0%	84.5%	85.8%	1.4%	14.6%

Safer

Police

Budget (In 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
General Fund	\$41,377	\$45,508	\$48,733	\$53,412	\$56,474	\$62,054	\$68,645	\$75,253	\$76,958	\$80,799
RDA City Center Budget	0	0	0	0	\$1,045	\$1,840	\$2,166	\$2,665	\$2,993	\$3,262
RDA South Point Budget	0	0	0	0	\$891	\$1,389	0	0	0	0
Total	\$41,377	\$45,508	\$48,733	\$53,412	\$58,410	\$65,283	\$70,811	\$77,918	\$79,951	\$84,061

Budget (In 000)		
Fiscal Year	2010	% Change since 2000
General Fund	\$81,128	96%
RDA City Center Budget	\$2,871	
RDA South Point Budget	0	
Total	\$83,999	103%

Police Personnel											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	
General Fund Sworn	381	381	381	366	366	366	375.5	389.5	382.5	367.5	
City Center Sworn					9.5	10.5	10.5	13.5	14	13.5	
South Point Sworn					6.5	7.5	0	0	0	0	
Total Sworn					382	384	386	403	396.0	381	
General Fund Civilian	159	163	165	154	146	147.5	161.25	163.25	145.5	146.5	
RDA Civilian (City Center)					0	2.75	2.75	2.75	2.50	2.5	
South Point Civilian					0	2.75	0	0	0	0	
Total non-sworn					146	153	164	166	148	149	
Total Staffing	540	544	546	521	528	537	550	569	544	530	

Police Personnel		
Fiscal Year	2010	% Change since 2004
General Fund Sworn	356.5	-3%
City Center Sworn	13.5	42%
South Point Sworn	0	-100%
Total Sworn	370	-3%
General Fund Civilian	136.5	-7%
RDA Civilian (City Center)	2.5	
South Point Civilian	0	
Total non-sworn	139	-5%
Total Staffing	509	-4%

There are four Patrol Shifts per day providing 24-hour coverage 7 days per week. The following are the shifts and **minimum** staffing:

Day Shift (7:00 AM to 5:00 PM):

RDA Zone Officer; Lincoln Road, seven days a week, opposite days off.

Patrol Officers;

Day Shift (7:00 AM to 5:00 PM):

Patrol Officers 22

Beat officers one covers 41 Street, Monday to Thursday.

All Terrain Vehicle Officers three seven days a week coverage.

Marine Patrol (4); four officers split the week to provide seven days coverage.

Motorcycle Officers; five officers provide Monday to Friday coverage.

Traffic Crash Investigators; two provide coverage Monday – Friday.

Sergeants; 4 assigned each day per week. One bike/ATV sergeant Wednesday – Saturday.

Public Safety Specialists; 4 provide coverage Monday to Friday, 7AM to 3:30 PM.

Bicycle Officers; six provide coverage 7 days a week with different days off.

Afternoon Shift (3:00 PM to 1:00 AM):

Patrol Officers; (mini. staffing) 23

Crime Suppression Officers; nine provide coverage Wednesday – Saturday.

Public Safety Specialist; two provide coverage Friday - Tuesday, 3PM to 11:30PM.

Sergeants; 4 assigned each day.

Midnights Shift (11:00 PM to 9:00 AM):

Patrol Officers; (Mini Staffing) 23

Sergeants; four assigned each shift

4th Shift (8PM to 6:00 AM, Fri. to Mon.):

Bicycle; seven officers Entertainment District

One Sergeant

RDA South Pointe (8:00 AM to 6:00 PM):

South Pointe RDA merged with RDA City Center

RDA City Center (1100-2100 hours seven days a week coverage):

10 officers; two sergeants provide coverage seven days a week, 2 public safety specialists provide coverage Monday – Friday 0700 – 1530 hours.

CRIME AND ENFORCEMENT ACTIVITY											
Crime statistics are UCR verified											
Actual # of Part I Crimes											
Types of Crimes and Enforcement Activity Calendar Year	2000*	2001	2002	2003	2004	2005**	2006	2007	2008	2009	% Change since 2000
Part 1 Violent Crimes (murder, rape, robbery & aggravated assault excluding forcible sex offenses)	1,125	1,143	997	1,070	1,159	1,085	1,000	1,014	990	906	-19%
# Forcible Sex Offenses (rape, sodomy, fondling)	98	98	80	102	88	88	115	58	50	41	-58%
Part 1 Property Crimes (burglary, larceny-theft, motor vehicle theft)	11,070	9,976	9,313	9,438	9,164	8,121	7,582	7,805	8,215	8,439	-24%
Total Part 1 Crimes	12,293	11,217	10,390	10,610	10,411	9,294	8,697	8,877	9,205	9,345	-24%

*2000 Part I Violent Crimes included the 98 forcible sex offenses (information that we did not have in 2006), therefore, Part I changed to 1225 with 98 sex offenses **2005 Part I Violent Crimes included the 88 sex offenses (double count), therefore, the correct number is 1085 and 88 sex offenses ***Total number of arrests on the 2006 ES were not UCR verified totals. All numbers on the ES are now UCR verified and come from the FDLE Crime in Florida MB Police Department data.

CRIME AND ENFORCEMENT ACTIVITY											
Per 100,000 per residential population											
Types of Crimes and Enforcement Activity Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Population	87,933	87,292	86,251	86,010	85,368	84,086	84,880	86,916	85,036	84,633	-4%
Violent Crimes	1,137	1,422	1,243	1,363	1,461	1,290	1,178	1,167	1,164	1,071	-6%
Property Crimes	12,589	11,428	10,748	10,973	10,735	9,658	8,933	8,980	9,661	9,971	-21%
Total Part 1 Crimes	13,979	15,850	11,991	12,336	12,195	10,948	10,111	10,147	10,825	11,042	-21%
Total # of arrests	9,457	8,654	9,010	10,052	12,054	15,107	15,183	16,030	14,982	14,081	49%

CRIME AND ENFORCEMENT ACTIVITY											
Per 100,000 per Average Daily Population											
Types of Crimes and Enforcement Activity Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Average Daily Population	142,454	140,213	142,912	151,566	151,585	157,593	160,427	163,638	162,877	173,288	22%
Part 1 Violent Crimes	858	885	754	773	835	688	623	620	608	523	-39%
Part 1 Property Crimes	7,771	7,115	6,517	6,227	6,045	5,153	4,726	4,770	5,044	4,870	-37%
Part 1 Crimes Total	8,629	8,000	7,271	7,000	6,880	5,842	5,349	5,389	5,652	5,393	-38%
Total # of arrests	5,838	5,388	5,463	5,704	6,788	6,460	8,033	8,515	8,554	8,040	38%

*All population information based on U.S. Census data. The population estimate provided by the University of Florida for revenue sharing purposes differs from the U.S. Census.

Part I Crime Comparison per 100,000 City of Miami Beach, State of Florida, United States											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Miami Beach % Part I Crimes per residential Population*	13.9	12.8	11.9	12.3	12.1	10.9	10.1	10.1	10.8		-22%
Miami Beach Part I Crimes % per Average Daily Population*	8.6	8.0	7.2	7.0	6.8	5.8	5.3	5.3	5.8		-33%
Florida Part I Crimes % per Population	5.6	5.5	5.3	5.1	4.8	4.6	4.6	4.6	4.6		-18%
United States Part I Crimes % per Population	4.1	4.1	4.1	4.0	3.9	3.9	3.8				-7%

All population information based on U.S. Census data. The population estimate provided by the University of Florida for revenue sharing purposes differs from the U.S.. 2005-2007 State information from Florida Department of Health Office of Planning, Evaluation, and Data Analysis. 2005-2006 National Stats from Federal Bureau of Investigation.

National/State Trends

CRIME AND ENFORCEMENT ACTIVITY											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Total # arrests Part I***	8,316	7,554	7,807	8,646	10,290	10,180	12,887	13,933	13,247	13,338	60%
Traffic Violations	37,704	31,435	25,316	25,742	44,174	45,524	58,615	52,976	49,389	44,521	18%
Parking Violations	17,017	11,320	8,467	7,773	26,763	33,497	27,465	12,546	20,387	18,565	9%

Forcible Sex Offenses: Forcible Rape											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2002
# Known*			21	25	24	30	51	36	28	25	19%
# Unknown			30	47	28	32	30	22	22	16	-47%
% Known*			41%	35%	46%	48%	63%	62%	56%	60%	46%
% Unknown			59%	65%	54%	52%	37%	38%	44%	40%	-32%
Total			51	72	52	62	81	58	50	41	-20%

*To be defined as known, the victim knew/interacted with the subject prior to the date of the offense.

Police Calls for Service											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2002
Police Service Calls - all			121,087	128,047	144,120	139,418	144,744	149,045	144,382	138,941	15%

Neighborhood Contacts											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2006
Neighborhood Contacts							13,373	45,046	55,702	41,741	212%

Fire

Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
	\$20,233	\$21,249	\$23,625	\$27,114	\$28,580*	\$30,760	\$33,731	\$35,808	\$37,904	\$41,499

*Ocean Rescue (O.R) division added to Fire Department in mid-year FY 2004 but is reported separately (see Ocean Rescue budget chart) for both FY 2004 and 2005.

Budget (in 000)		
Fiscal Year	2010	% Change since 2000
	\$42,444	110%

Fire Personnel										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Sworn	196	201	201	205	205	205	207	208	208	203
Civilian	12	12	12	13	13	14	17	17	13	18
FPP Analysts	5	5	5	5	5	6	6	7	9	9
Total Staffing	213	218	218	223	223	225	230	232	230	230

Fire Personnel		
Fiscal Year	2010	% Change since 2000
Sworn	200	2%
Civilian	17	42%
FPP Analysts	9	80%
Total Staffing	226	6%

Calls for Service											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007*	2008	2009**	% Change since 2000
Total # of Calls	18,637	18,048	17,188	17,683	18,694	19,429	18,131	22,589	22,640	25,015	34%
Rescue Only	14,796	14,865	14,730	13,406	14,768	14,700	13,532	16,794	16,599	15,482	5%
All Other	3,841	3,183	2,458	4,277	3,926	4,153	4,599	5,795	6,041	9,533	148%
Total Transport	8,745	8,558	8,404	7,994	7,747	8,728	7,845	8,506	8,310	9,466	8%
City Transport	8,123	7,974	7,775	7,021	6,751	7,218	6,533	6,974	7,307	8,039	-1%
Private Transport	515	456	444	625	996	1,510	1,312	1,532	1,003	1,427	177%

FIRE INSPECTIONS											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007*	2008	2009	% Change since 2000
Existing building inspections	1,828	2,415	1,982	1,793	1,455	997	981	1,086	2,265	881	-52%
# of cases taken to Special Master	621	604	755	1,009	1,116	869	717	349	330	218	-65%
Night Club Inspections	3,375	3,370	3,011	2,976	2,973	2,978	2,664	3,376	2,908	3,068	-9%
Citations issued for overcrowding violations	41	18	22	19	37	35	23	36	20	33	-20%
Plan review during permitting phase	3,517	4,643	4,616	4,003	4,353	4,955	5,810	5,603	6,305	6,606	88%
Site inspections	1,688	2,867	2,716	2,662	2,925	3,710	3,956	3,944	3,870	5,199	208%
On-duty Inspections	1,695	1,748	1,778	1,453	1,742	1,663	1,773	2,249	1,984	1,536	-9%
# of buildings referred to Fire Prevention due to violations	393	538	751	554	607	684	719	1,211	1,585	183	-53%

*2007 Rescue only increase due to counting calls handled where patient refused treatment or transport after examined by fire personnel. ** Total number of all other calls shows an increase due to the inclusion of cancelled calls. Dispatch is currently going through implementation of the new world CAD and records management system. Many of the reports are not working as hoped and this year we have been unable to segregate cancelled calls. Existing Building Fire Inspections Effective October 1 2008 firefighters assigned to fire prevention were reassigned to response units and the positions for inspectors were civilianized and decreased. The organization went from eight firefighter inspectors to three civilian inspectors. From October 08 to March of 09 the positions remained unfilled, once filled in March inspectors had to be trained and were not doing inspections until later in the year. Number of Buildings Referred to Fire Prevention Due to Violations during 2009 emphasis was placed on having company officers perform one re-inspection before submitting to the fire prevention bureau for violation.

Ocean Rescue Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
	\$3,911	\$4,130	\$4,553	\$4,681	\$5,331	\$5,832	\$6,223	\$7,495	\$7,841	\$8,292

Ocean Rescue Budget (in 000)		
Fiscal Year	2010	% Change since 2000
	\$8,457	116%

Ocean Rescue Personnel										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Full-time	66	66	68	68	68	68	68	76	76	76
Part-time	50	50	50	50	50	48	48	48	48	48

Ocean Rescue Personnel		
Fiscal Year	2010	% Change since 2000
Full-time	76	15%
Part-time	48	-4%

Approximately 43-45 lifeguards are on duty from February to October (9AM - 7PM) / November to January (9AM – 5PM) and 29 towers. Approximately 43-45 lifeguards are on each shift during the week. On weekends the number of lifeguards increases to 47-50. During February to October, shifts are 10 hours each from 9AM to 7PM. During November to January shifts are 8 hours from 9AM to 5 PM. There are 29 towers. For each shift, 8-10 towers are staffed with a second lifeguard. One (1) boat is staffed by two lifeguards. Four (4) Lieutenants are on duty and one operation supervisor. In FY 2007 added 3 new stands at 5th Street, Lincoln Road, and 18th Street and added 8 lifeguards.

Calls for Service- Ocean Rescue											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007*	2008	2009	% Change Since 2000
Estimated Beach Patrons/ Provided Protection to Beach Patrons	8,995,000	9,813,000	11,318,000	11,142,000	11,300,000	13,551,409	13,825,468	17,170,503	16,924,660	16,039,224	78%
Victims rescued	421	788	518	895	900	764	313	637	506	579	38%
Out-of Ocean Assists	489	1,087	1,383	987	1,300	2,965	2,339	2,749	2,457	1,866	282%
Preventive actions	88,847	119,616	147,409	159,280	160,000	280,104	365,103	447,251	455,757	349,882	294%
Major medical actions	98	95	138	116	140	94	101	159	208	175	79%
Minor first-aid victims	11,035	11,065	13,946	12,665	14,000	17,877	20,957	22,246	28,187	28,698	160%
Lost persons reunited	512	488	436	361	450	329	206	534	1,071	846	65%
Beach rules & laws enforced	34,944	366,687	44,897	46,647	43,000	98,358	145,437	212,658	391,531	175,838	403%
Boat intrusion advisements	3,199	3,042	5,162	2,968	5,300	3,499	4,228	4,470	5,183	4,999	56%
Jet ski intrusion advisements	6,296	5,083	7,114	5,542	6,500	9,486	12,027	10,999	12,574	15,158	141%
# of Drownings*				7	10	7	3	0	2	1	-86%
Guarded area on duty hours				0	2	1	2	0	1	0	
Guarded area off duty hours				0	0	1	0	0	0	0	
Unguarded area on duty hours				5	5	3	0	0	1	1	-80%
Unguarded area off duty hours				2	3	2	1	0	0	0	-100%

*Additional 3 Lifeguard Towers in 2007

Community Emergency Response Teams Number of Training Session and Participants											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2002
Sessions			1	3	2	3	4	3	5	3	200%
Participants			6	50	42	30	77	16	50		-100%

The City of Miami Beach



Beautiful and Vibrant

Greenspace

Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
	\$6,085	\$6,322	\$6,414	\$6,495	\$6,650	\$6,966	\$7,130	\$8,613	\$8,011	\$8,565

Budget (in 000)		
Fiscal Year	2010	% Change since 2000
	\$8,009	32%

Parks Staffing										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Full Time	79	79	70	58	67	68	69	76.5	76.5	73.5
Part Time	1	1	1	1	1	1	1	1	1	0

Parks Staffing		
Fiscal Year	2010	% Change Since 2000
Full Time	65.5	-17%
Part Time	0	-100%

Performance Tasks											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change Since 2000
Park Litter removal 211 yearly	211	210	210	211	211	211	211	211	156	156	-26%
Reduce Workman's Comp Claims from Previous year	38	38	29	28	15	17	15	14	23	19	-50%
Resolve Hazardous Tree instances within 24 hours	100%	100%	97%	100%	100%	99%	99%	99%	75%	81%	-19%

Parks Replacement Plan

- Replace 50,000 square feet of Turf annually
- Replace 6,000 linear feet of Hedge Material annually
- Replace 10,000 Perennials annually
- Replace 20 Canopy Trees annually
- Replace 60 Palms annually. Reforestation program has taken this over with over 4,300 trees and palms planted since the inception of the program
- Replace 300 cubic yards of Tot Lot sand annually
- Replace 2,500 cubic yards of Mulch annually
- Turf mowing 30x citywide
- Yearly tree/palm fertilization 2x
- Plant/turf fertilization 3x

Mature, Stable Residential Community

Code Compliance

Budget (General Fund) (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
	\$1,575	\$1,644	\$1,804	\$1,911	\$1,925	\$2,267	\$2,733	\$3,529	\$3,516	\$4,237

Budget (General Fund) (in 000)		
Fiscal Year	2010	% Change since 2000
	\$4,095	160%

Personnel											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	
Compliance Officers-FT	19	20	22	23	24	27	30	30	30	25	
Compliance Officers-PT	0	0	0	0	0	0	0	0	0	3	
Support	14	13	13	11	12	12	12	14	12	18	
Total- FT	33	33	35	34	36	39	42	44	42	43	
Total - PT	0	0	0	0	0	0	0	0	0	3	

Personnel		
Fiscal Year	2010	% Change since 2000
Compliance Officers- FT	25	32%
Compliance Officers- PT	3	
Support	17	21%
Total- FT	42	27%
Total- PT	3	

CODE STAFFING							
Afternoon / Nights - Number includes 1 Administrator							
Afternoon / Nights - Number includes 2 Administrators							
Zone Coverage - Number includes 4 Administrators							
Number includes no Administrators							
Time	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
6:30 AM	2	2	2	2	2	1	1
7:00 AM	3	3	3	3	3	1	1
7:30 AM	3	3	3	3	3	1	1
8:00 AM	20	20	20	20	20	1	1
8:30 AM	20	20	20	20	20	3	3
9:00 AM	20	20	20	20	20	3	3
9:30 AM	20	20	20	20	20	3	3
10:00 AM	20	20	20	20	20	3	3
10:30 AM	20	20	20	20	20	3	3
11:00 AM	20	20	20	20	20	3	3
11:30 AM	20	20	20	20	20	5	5
12:00 PM	20	20	20	20	20	5	5
12:30 PM	20	20	20	20	20	5	5
1:00 PM	20	20	20	20	20	5	5
1:30 PM	20	20	20	20	20	5	5
2:00 PM	20	20	20	20	20	5	5
2:30 PM	18	18	18	18	18	4	4
3:00 PM	18	18	18	18	18	4	4
3:30 PM	17	17	17	17	17	4	4
4:00 PM	17	17	17	17	17	4	4
4:30 PM	4	5	5	5	5	8	7
5:00 PM	4	5	5	5	5	6	5
5:30 PM	4	5	5	5	5	6	5
6:00 PM	4	5	5	5	5	6	5
6:30 PM	4	5	5	5	5	6	5
7:00 PM	4	5	5	5	5	6	5
7:30 PM	4	5	5	5	5	6	5
8:00 PM	4	5	5	5	5	6	5
8:30 PM	4	5	5	5	5	6	5
9:00 PM	4	5	5	5	5	6	5
9:30 PM	4	5	5	5	5	6	5
10:00 PM	4	5	5	5	5	6	5
10:30 PM	4	5	5	5	5	6	5
11:00 PM	4	5	5	5	5	6	5
11:30 PM	4	5	5	5	5	6	5
	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Monday
12:00 AM	4	5	5	5	5	6	5
12:30 AM	4	5	5	5	5	6	5
1:00 AM				3	3	5	5
1:30 AM				3	3	5	5
2:00 AM				3	3	5	5
2:30 AM				3	3	5	5
3:00 AM				2	2	2	2
3:30 AM				2	2	2	2
4:00 AM				2	2	2	2
4:30 AM				2	2	2	2
5:00 AM				2	2	2	2
5:30 AM				2	2	2	2
6:00 AM	2	2	2	4	3	3	4

Calls for Service											
Violations/Fiscal Year	2000	2001	2002	2003	2004*	2005	2006	2007	2008	2009	% Change
City Code	1,350	1,382	1,400	1,278	1,596	2,137	1,790	1,252	1,461	3,286	143%
Warning Notices											
Marine Related	72	33	38	31	26	36	47	24	25	14	-81%
Property Maintenance	2,750	2,377	2,879	2,163	5,286	5,982	1,687	1,314	1,416	1,304	-53%
Zoning	1,497	1,467	1,258	878	893	1,337	1,372	1,393	1,217	831	-44%
Sanitation					921	1,192	2,272	1,524	1,444	1,063	
Total warnings	4,319	3,877	4,175	3,072	7,126	8,547	5,378	4,255	4,102	3,212	-26%

* Change in reporting methodology for 2004 forward.

Special Master Cases				
Fiscal Year	2006	2007	2008	2009
Appeal cases heard	532	260	173	149
Building cases heard	628	888	1,074	1,194
Code Compliance cases heard	1,299	1,445	1,620	1,518
Fire cases heard	430	278	218	181
Total cases heard	2,889	2,871	3,085	3,042
Cases closed	2006	2007	2008	2009
Appeal cases closed	102	73	89	136
Building cases closed	120	145	126	140
Code Compliance cases closed	743	936	961	915
Fire cases closed	304	210	174	185
Total cases closed	1,269	1,364	1,350	1,376
% Cases Closed	43.9%	47.5%	43.7%	45.2%

Cases Opened					
Violations/Fiscal Year	2005	2006	2007	2008	2009
City Code -ROW/ Public	892	920	537	754	871
Noise	597	1,708	2,827	3,575	3,652
Business Tax/OCC License	652	550	650	630	2,313
Marine Patrol	36	47	24	25	14
Property Maintenance	1,500	1,694	1,315	1,416	1,303
Zoning	1,337	1,389	1,393	1,217	831
Sanitation	1,192	2,280	1,524	1,443	1,063
Total	6,206	8,588	8,270	9,060	10,047

Note: FY 2009 - 370 cases per officer

Community Services

Homelessness											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change
Number of Homeless Contacts				1,900	4,495	5,521	8,292	17,949	21,199	14,631	670%
Number of Homeless Placements				360	568	529	855	762	932	578	61%
Permanent and Transitional Housing Placements*				15	73	34	113	54	47	18	20%

*The number of permanent and transitional placements is significantly lower since no longer case managing clients placed in Salvation Army beds.

Miami Beach Homeless Per Capita								
Calendar Year	Miami Beach Actuals	Miami Beach per capita	Key West per capita	Key West Actuals	San Francisco per capita	San Francisco Actuals	City of Miami per capita	City of Miami Actuals
Jan. 2000	314	3.14						
Jun. 2001	277	3.15						
Nov. 2001	281	3.19						
Apr. 2002	255	2.90						
Nov. 2002	310	3.52						
Apr. 2003	301	3.42						
Dec. 2003	304	3.45						
Apr. 2004	259	2.94						
Jan. 2005*	239	2.81	42.65	981	8.69	6,248	2.09	759
Jan. 2006	218	2.56						
Jan. 2007	173	2.04	48.74	1,212	8.57	2,771	1.11	447
Jan. 2008	98	1.14			N/A	N/A	1.28	5.14
Jan. 2009	141	1.66	12.84	1,040	8.05	6,514	.96	411
Jan. 2010	149	1.75					1.24	512

Homeless Calls for Service										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Total number of contacts					4,495	5,521	8,292	17,949	21,199	14,631
Clients served					1,689	1,715	1,838	2,622	2,382	1,278
Clients placed in shelter					568	491	855	762	932	578
Clients provided with tokens					240	260	820	224	969	756
Clients who were relocated					306	225	194	182	155	99
Clients transitioned to permanent housing					54	34	113	54	47	14
Clients provided with transportation					n/a	837	1,144	1,153	669	597
Tokens distributed					1,847	3,650	3,184	3,224	2,810	2,400
New Intakes completed					934	954	1,054	798	663	501

Miami Beach Clients Served											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007*	2008	2009**	% change since 2004
Homeless Services (emergency shelter, rent vouchers, referral services)					3,135	1,532	246	2,622	2,478	1,313	-58%
AIDS/HIV Services (meals, referral services, counseling, housing)					1,445	626	246	77	268	63	-96%
Youth Services (childcare, tutoring, after school care, job training)					725	706	515	1,406	535	1051	45%
Referral Services (employment, immigration, tenant assistance)					1,562	1,400	4,000	4,408	4,598	5,856	275%
Job Training/Creation (training for job retention, employment and training developmentally disabled)					86	43*		61	16	0	-100%
Elderly Services (home delivered meals, meals served at congregate sites, adult day care, counseling, referral services)					399	510	465	258	14,499	749	88%
Health Services (general and specialized health care services)					5,768	22,956	13,100	21,222	5,000	21,269	269%
Housing (rehabilitation, first time homebuyer assistance, counseling)					116	275	159	106	316	326	181%
Total individuals or families served					13,236	28,048	18,692	30,160	27,710	29,349	122%*

*2007 Homeless Services increase due to using HMIS (Homeless Management Information System) to collect all referral/service information (each client may receive more than one service) Health Services shows an increase in clients served because current services are initial health screenings instead of advanced diagnostic which is a lower unit cost. Youth Services show a greater focus on aftercare programming rather than comprehensive holistic programming therefore resulting in increase service numbers. Elder services show a decrease in clients due to increase cost of services. **AIDS decline due funding allocation to AIDS Now only, Youth Services increase due to CDBG and YEN/Success University, Job training not funded, Elderly Services info. provided from Little Havana Activities/ Nutrition Center, Jewish Community Services, and Little Havana Activities/Rainbow Care/Community Services, Health Services increase info through Miami Beach Community Health Center.

Parks and Recreation

Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
	\$5,160	\$5,611	\$6,189	\$7,025	\$8,532	\$9,419	\$11,567	\$14,119	\$14,303	\$14,515

Budget (in 000)		
Fiscal Year	2010	% Change Since 2000
	\$14,038	181%

Recreation Staffing										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Full Time	75	75	78	101	115	115	122	123	116	116
Part Time*	86	86	96	104	143	143	150	149	142	129

*Part time employees include seasonal summer employees.

Recreation Staffing		
Fiscal Year	2010	% Change Since 2000
Full Time	111	48%
Part Time*	129	50%

Program Registration and Participation											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006*	2007**	2008	2009	% Change since 2000
After School Registration	3,168	2,976	2,558	3,371	2,650	2,410	2,367	2,645	2,810	2,680	-15%
Summer Camps Registration	1,269	1,053	2,340	2,819	2,114	2,241	2,279	2,527	2,417	2,758	117%
Athletics Registration	718	1,140	1,051	1,018	940	1,020	1,253	1,442	2,087	2,080	190%
Total Registration	5,155	5,169	5,949	7,208	5,704	5,671	5,899	6,614	7,314	7,518	46%
Total Participation								4,884	5,476	5,764	18%
Pools Attendance	25,838	27,416	28,000	65,437	66,000	79,135	119,800	161,176	145,337	141,524	448%
Senior Scene Club						52	120	117	158	182	250%
Teen Participation						80	116	151	172	213	166%

*Total Participation available as of FY2007 based on new recreation software and pool attendance free to residents.

**Normandy Park and Pool open 2007.

Parks & Recreation Scholarship Summary									
Fiscal Year	2006	2006 Scholarships	2007	2007 Scholarships	2008	2008 Scholarships	2009	2009 Scholarships	% \$ change since 2006
After School	\$165,279	1,545	\$234,979	2,115	\$257,300	2,241	\$239,744	2,045	45%
Summer Specialty Camps & Classes (345)	\$40,353	196	\$69,395	347	\$55,961	271	\$53,881	188	34%
Athletics (Intramural & Traveling)	\$7,275	79	\$10,533	41	\$2,112	10	\$3,125	16	-57%
Summer Day Camp	\$345,881	940	\$368,394	1,035	\$297,938	861	\$329,712	940	-5%
Totals	\$558,789	2,760	\$683,300	3,538	\$613,310	3,383	\$626,462	3,189	12%

Number of Miami Beach Facilities

Number of Miami Beach Facilities:	
2	Municipal Regulation Golf Courses
1	Par Three
6	Staffed Parks (North Shore Park and Youth Center, Muss Park, Flamingo Park, Normandy Isle Park & Pool, South Pointe Park and North Shore Open Space)
18	Active Parks (including staffed parks: Beachview Park Fisher Park, Maurice Gibb Memorial Park, Polo Park, Crespi Park, Fairway Park, LaGorce Park, Muss Park, Flamingo Park, Normandy Isle Park, Normandy Shore Park, North Shore Park & Youth Center, Stillwater Park, Tatum Park, Lummus Park, Palm Island Park, South Pointe Park and North Shore Open Space)
19	Passive Parks (Collins Park, Indian Beach Park, Marjory Stoneman Douglas Park, Pinetree Park, Belle Isle Park, Sunset Island II Park, Sunset Island IV Park, Triangle Park, Allison Park, Altos Del Mar Park, Brittany Bay Park, North Shore Bandshell, Parkview Island Park, Hibiscus Island Park, Pier Park, Pancoast Park, Poinciana Park, Buoy Park and Washington Park)
3	Youth/Community Centers (SRYC, NSPYC & 21st street)
3	Pools (SRYC, Flamingo & Normandy Isle)
1	Ice Rink
6	Tennis Sites (Flamingo, Polo, Normandy Shores, NSPYC, Palm and Fairway)
42	Tennis Courts (Flamingo: 17, Polo: 4, Normandy Shores: 4, North Shore Park : 12, Palm: 3 and Fairway: 2)
4	Bark Parks (Pinetree Park, Flamingo Park, Belle Isle Park and Washington Park)
19	Playground Tot-Lots (Muss, Flamingo, Crespi, Fisher, LaGorce, Lummus, Maurice Gibb, Marjory Stoneman, Normandy Shores (under construction), Palm, Polo, Stillwater, Tatum, Fairway, South Pointe Park, Beach View Park - 53rd Street, North Shore Open Space, North Shore Park & Youth Center & Normandy Isle).
1	Football Stadium and Track
1	Baseball Stadium
7	Sports Fields (Flamingo: 2, Fairway: 1, Normandy Isle: 1, NSPYC: 2 and Polo: 1)
21	Rental Sites (North Shore Open Space/Ice Rink/Youth Centers, 21st Street Recreation Center, any and all tot-lots)
15	Basketball Courts (Flamingo: 2, Fairway: 1, NSPYC: 1, Stillwater: 1, Polo Park: 4, Tatum Park: 1, SRYC: 1, Palm: 1, Normandy Isle: 2 and Crespi: 1)
6	Bowling Lanes
2	Dance Floors (21st Street & NSPYC)
12	Computers for Public Use

Desired Open Space Guidelines and Standards	
Facility Type	Minimum Number Required
Swimming Pool	1 per 50,000 persons
Golf Course (min. 9 holes)	1 per 50,000 persons
Basketball Court	1 per 5,000 persons
Tennis court	1 per 2,000 persons
Multiple-Use Court's (shuffle, bocce, etc.)	1 per 4,000 persons
Designated Field Area (baseball, softball, soccer, etc.)	1 per 10,000 persons
Tot Lots	1 per 10,000 persons
Vitacourse	1 per 40,000 persons
Boat Ramp	1 per 100,000 persons
Outdoor Amphitheater	1 per 50,000 persons
Activity Building for Multiple Uses	1 per 10,000 persons
*Rating indicates number above desired minimum:	
• 50 recreation and open space sites throughout the North, Mid and Southern Districts of the city.	
• 726.83 acres of recreational open space.	
• Special purpose parks comprise over 365 acres or approximately 50% of total park system	
• The South District, which is currently providing only 2.86 acres per 1,000 population, does not meet the city's LOS minimum standard for open space.	
• The Mid-Beach District has the largest amount of recreation space of any district at over 376 acres, or just over 15 acres per 1,000 population.	
• The North District is currently meeting the city's LOS standard at 6.74 acres for open space per	
• The City of Miami Beach suffers from a lack of large open field space. There is currently only one regulation baseball field and one regulation softball field within the city limits.	
• More children under 18 living in the City of Miami Beach than ever before, it has been necessary to re-assess the needs of the community and its respective populations accordingly.	

As of NRPA 2005

NRPA (National Recreation and Parks Association) published Park, Open Space, and Greenways Guidelines providing typical park classifications, number of acres as system should have, and recommended service levels based on population. Individual community's needs, recreational interests, resources and desires were not a factor. The per capita ratio should be used as a "suggested guidelines".

Miami Beach Golf Club and Normandy Shores Golf Club

Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
MB Golf Club										
Revenues			\$0	\$2,700	\$3,303	\$4,117	\$4,114	\$4,047	\$4,120	\$4,214
Expenses			\$470	\$2,749	\$3,225	\$3,701	\$4,172	\$4,226	\$4,227	\$4,300
Normandy Shores										
Revenues									\$168	\$2,338
Expenses									\$852	\$2,864

Staffing: Managed by contract.

Facilities: One regulation 18 hole golf course

*No funds budget for the Miami Beach Golf Course in FY 00/01. In FY 01/02, the budget consisted of the debt service plus partial year funding for operations. FY 02/03 was the first year that the MB Golf Course had a full budget.

Budget (in 000)		
Fiscal Year	2010	% Change since 2003
MB Golf Club		
Revenues	\$3,861	43%
Expenses	\$3,874	41%
Normandy Shores		
Revenues	\$1,870	1013%
Expenses	\$2,420	184%

Staffing: Managed by contract.

Facilities: One regulation 18 hole golf course

Rounds Played											
Fiscal Year	2000	2001	2002	2003 *	2004	2005	2006	2007	2008	2009	% Change
Total Rounds of Golf				30,655	37,152	42,923	44,252	44,078	42,850	44,527	45%
Rounds of Golf Played by Hotel Guests/Non-residents**				7,425	12,200	13,570	15,215	14,401	12,635	28,526	284%
* December 2002 to September 2003											

**2009 utilization increased due to the Premier Card Summer membership and the reopening of the Normandy Shores Golf Club in December 2008.

Trends:

- Miami Beach Golf Club re-opened 12/17/02 following renovations increasing golf revenues to \$2,066,618 in green fees and cart fees of \$793,938 for FY 03-04

Normandy Shores*

*Facility under renovation since calendar year 2005. Re-opened in December 2008. New golf course club house anticipated to open quarter three FY '10.

Par 3

- Estimated maintenance expense 2005 \$18,000
- Course is free of charge for play

Housing and Community Development

Community Development Block Grant Funding History and Community Funding Breakdown*												
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	% Change since 2000
CDBG Annual Entitlement	\$2,773,000	\$2,770,000	\$2,867,000	\$2,777,000	\$2,163,000	\$2,118,000	\$2,002,924	\$1,798,808	\$1,790,228	\$1,737,497.00	\$1,877,485.00	-32%
CDBG Program Income	\$375,000	\$400,000	\$400,000	\$1,000,000	\$500,000	\$160,000	\$160,000	\$160,000	\$160,000	\$0	\$0	-100%
CDBG Recaptured / Reprogrammed Funds	\$73,913	0	\$34,853	\$295,799	\$135,653	\$401,393	\$401,393	\$401,393	\$401,393	\$15,528.00	\$51,063.00	-31%
Total CDBG Funding	\$3,218,913	\$3,267,000	\$3,211,853	\$3,458,799	\$2,753,653	\$2,564,317	\$2,564,317	\$2,564,317	\$2,564,317	\$1,753,025.00	\$1,928,548.00	-40%
Number of agencies funded	22	18	16	18	16	16	16	16	16	15	15	-32%
Number of programs funded	35	34	34	33	30	28	28	28	28	22	22	-37%
Number of carry-over programs	0	9	9	9	7	7	7	7	7	10	10	
Total # programs funded	35	43	43	42	37	35	35	35	35	32	32	-9%

HOME Funding History*												
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	% Change since 2000
HOME Annual Entitlement	\$1,470,000	\$1,472,000	\$1,626,000	\$1,628,000	\$1,292,021	\$1,414,284	\$1,238,368	\$1,159,144	\$1,167,625	\$1,263,276	\$1,254,418	-15%
Total HOME Funding	\$1,470,000	\$1,472,000	\$1,626,000	\$1,728,000	\$1,292,021	\$1,639,784	\$1,463,868	\$1,167,625	\$1,167,625	\$1,263,276	\$1,254,418	-15%

*Source- Fiscal Year Action Plans 2000-2001 through 2009-2010

Housing and Community Development Division Staffing*												
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	% Change since 2000
	13	12	12	9	10	6	7.3	7	7.3	7	6.6	-49%
Professional	10	9	9	7	8	4	5.2	5	5.3	6	5.6	-44%
	3	3	3	2	2	2	2.1	2	2	1	1	-67%

*Source- Fiscal Year Action Plans 2000-2001 through 2009-2010

SHIP scattered site locations						
2004	2005	2006	2007	2008	2009	
Wayne Ave., (7300) # 215	7133 Bay Drive #306	7850 Byron Ave. # 906	7118 Bonita Dr.	6801 Indian Creek Blvd. # 203	1551 Michigan Avenue	
Pennsylvania Ave (1400) # 203	653 Michigan Ave. #8	7900 Tatum Way # 313	6801 Harding Ave. #511	6855 Abbott Ave. # 203	1620 West Avenue # 505	
8th Street (1030) # 202	8540 Byron Ave. #2D	4141 Nautilus Dr. # 8B	7705 Abbot Ave.	7900 Tatum Dr. # 207	7850 Byron Avenue # 301	
Abbot Ave., (8219) # 1	7340 Gary Ave. #2	8305 Crespi Blvd. #2D	503 74th St.	330 85th St. # 9	7734 Abbot Avenue # 102	
Harding Ave. (7434) # 3	653 Michigan Ave. #7	1289 Marseilles Dr. #43	1985 Bar Dr.	1551 Michigan Ave. #5	7445 Harding Avenue # 209	
Calais Dr., (2233) # 23	910 Bay Drive #31	6885 Byron Ave. #108	6900 Bar Dr.	7850 Byron Ave. #206	2000 Biarritz Dr. # 402	
Byron Ave., (8001) # 4-A	6905 E. Bay Drive #11	8001 Crespi Blvd. #5C	899 West Ave.	1400 Pennsylvania Ave # 51	244 79th St. #12 A	
Michigan Ave. (642) # 25	7900 Tatum Waterway #303	8001 Crespi Blvd. #7B	8125 Abbot Ave.	620 76th St. # 5	6900 Bay Dr. # 4 C	
Marseilles Dr., (1289) # 43	734 Meridian Ave. #2A	1145 Normandy Dr. #403	8400 Byron Ave. #5A	1620 West ave. 505	8050 Byron Avenue # 201	
Bay Drive, ((1971) # 3	7636 Abbot Ave. #6	1220 71st St. #44	8400 Byron Ave. #2D	1218 Drexel Ave. #203	1670 Bay Rd. #4D	
Byron Ave., (7101) # 207	6725 Harding Ave. #303	6900 Bay Dr. # 9E	7850 Byron Ave.	8330 Crespi Blvd. #17	1250 West Ave # 12/N/J.C.	
Euclid Ave., (536) # 9	7118 Bonita Drive #502	8001 Abbot Ave. # 17	1145 Normandy Dr.	2445 Flamingo Pl. #2	401 69th Street, # 1409	
Abbot Ave., (8101) # 17	8305 Crespi Blvd. #5D	6941 Carlyle Ave. #404	7620 Carlyle Ave.	2000 Biarritz Dr.		
Indian Creek Drive (7150) # 301	1985 Bay Dr. #22		8011 Abbott Ave.	7850 Byron Ave. #301		
West Ave., (800) # PH33	1990 Marseilles Dr. #500			1975 Normandy Dr. #203		
Carlyle Ave., (7620) # 906	1985 Bay Drive #15			1885 Marseille Dr. #308		
Marseilles Dr., (1960) # 303				1334 Euclid Ave. #5		
Carlyle Ave., (7620) # 503				7445 Harding Ave. # 209		
Marseilles Dr., (1990) # 405						

City of Miami Beach Affordable Housing Units					Number of Units in Affordable Housing Stock Over Time																
Developer/Project	Address		Units	Afford End	2007	2008	2009	2010	2011	2014	2015	2016	2017	2018	2019	2020	2026	2036	2037	2042	
Funded by CMB																					
Jefferson Apts.	542 Jefferson Avenue	Rental	27	2014	27	27	27	27	27												
Knightbridge	7133 Bay Drive	Rental	9	2016	9	9	9	9	9	9	9										
Crespi Park Apts.	1023 79St I/Crespi	Rental	16	2017	8	8	8	8	8	8	8	8									
Sabrina Apts.	1551 Penn. Ave.	Rental	20	2018	20	20	20	20	20	20	20	20	20								
Michigan 530	530 Michigan Ave.	Rental	9	2019	9	9	9	9	9	9	9	9	9	9							
Westchester	516 15th Street	Rental	24	N/A	24	24	24	24	24	24	24	24	24	24	24						
Michigan 532	532 Michigan Ave.	Rental	18	2020	18	18	18	18	18	18	18	18	18	18	18	10					
Waterway Village	1945 Calais Dr.	Rental	11	2026	10	10	10	10	10	10	10	10	10	10	10	10					
Shelbourne	710 Jefferson Ave.	Rental	24	2036	24	24	24	24	24	24	24	24	24	24	24	24	24				
Madison Apts.	259 Washington Ave.	Rental	17	2037	17	17	17	17	17	17	17	17	17	17	17	17	17	17			
Fernwood	935 Penn. Ave	Rental	18	2042	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18		
		Subtotal	193		184	184	184	184	184	157	157	148	140	120	111	79	59	35	18	0	
Non CMB Funded																					
Ann-El Apartments	700 Euclid Avenue	Rental	44	N/A																	
Blackstone	800 Washington Avenue	Rental	26	N/A																	
Council Towers	1040 N. Collins Avenue	Rental	250	N/A																	
Edward Apts.	935 Collins Avenue	Rental	112	N/A																	
Federation Tower	757 West Avenue	Rental	113	N/A																	
Four Freedoms House	3800 Collins Avenue	Rental	178	N/A																	
Harding Village	8540 Harding Avenue	Rental	92	N/A																	
London Arms	727-735 Collins Avenue	Rental	58	N/A																	
Lulav Square	628 Lenox Avenue	Rental	140	N/A																	
211 Collins	211 Collins Avenue	Rental	16	N/A																	
Rebecca Towers South	150 Alton Rd.	Rental	200	N/A																	
Rebecca Towers North	200 Alton Rd.	Rental	200	N/A																	
Riviera	337 20th Street	Rental	56	N/A																	
Shep Davis Plaza	220 23rd Street	Rental	49	N/A																	
Stella Maris House	8638 Harding Ave.	Rental	136	N/A																	
Swezy	1220 Pennsylvania Ave.	Rental	10	N/A																	
		Subtotal	1680		1680	1680	1680	1680	1680	1680	1680	1680	1680	1680	1680	1680	1680	1680	1680	1680	
Under Development																					
1241 Normandy	1241 Normandy Dr.	Rental	4	rehab	4	4	4														
Barclay, Allen, London	19th & Washington	Rental	66	rehab	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138		
Sunsoft (Carrfour)	530 Meridian Ave.	Rental	55	rehab	55	55	55	55	55	55	55	55	55	55	55	55	55	55	55		
Villa Maria	2800 Collins Avenue	Rental	34	rehab	34	34	34	34	34	34	34	34	34	34	34	34	34	34	34		
Villa Matti	2800 Collins Avenue	Rental	36	new const	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36		
321 Michigan Avenue	321 Michigan Avenue	Rental	30	new const	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30		
234 Jefferson Avenue	234 Jefferson Avenue	Rental	21	new const	21	21	21	21	21	21	21	21	21	21	21	21	21	21	21		
328 Jefferson Avenue	328 Jefferson Avenue	Rental	5	rehab	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5		
Madeline Apts.	7871 Crespi Blvd.	Rental	16	rehab				16	16	16	16	16	16	16	16	16	16	16	16		
		Subtotal	267																		
Section 8 Vouchers																					
Housing Auth Jurisdiction		Subtotal	2613		2613	2613	2613	2613	2613	2613	2613	2613	2613	2613	2613	2613	2613	2613	2613	2613	
		Total	4737		4,800	4,800	4,800	4,812	4,812	4,785	4,785	4,776	4,768	4,748	4,739	4,707	4,687	4,663	4,646	4,293	

Affordable Housing Programs:

- On an average, the City spends \$2,300,000 annually in affordable housing initiatives. The funds are provided to the City by U.S. HUD and the State of Florida.
- The Scattered Sites Program (also know as the Home Buyer Program) assists 25 first-time home buyers annually. The Program has now closed on over 317 units, and last year Miami-Dade County recognized it as the leading program of its kind in the county. MBCDC provides rental affordable housing, homeownership assistance, owner occupied rehabilitation assistance, and housing counseling to income-eligible elderly, families and disable participants. MBCDC acquires multi-family buildings and single units and rehabilitates them (bringing them up to Code) and then it provides affordable rental units. Currently, they own 470 units, of which 335 are operational and 135 units are currently under rehab.
- On an average, during any given year, there are 500 affordable units through out Miami Beach which have received some form of assistance from the City.
- The Section 8 Program is operated directly by the Housing Authority of the City of Miami Beach. The number of units in Miami Beach receiving assistance from the Section 8 Program is estimated to be around 3000.
- There are approximately 292 affordable housing units scheduled to come online in the next 18 months.

Urban and Historic Environment

Historic Significance (Planning)

Historic Significance (Planning):

* The City has 12 Local Historic Districts

*The City has an inventory of 1,515 contributing properties within existing Local Historic Districts and a total number of 1,861 properties located within the existing Local Historic Districts

*The City has 15 individually locally designated historic sites, including 3 locally designated bridges.

*The City has 10 individually locally designated single family homes

*The City has the Miami Beach National Register Architectural District designated in 1979 (commonly known as the Art Deco District)

*The City has the Normandy Isles National Register Historic District designated in 2008. (Normandy Isles Historic District contains 222 Contributing Properties)

*The City has the North Shore National Register Historic District designated in 2009. (North Shore Historic District contains 520 contributing properties)

*The City has five individually designated National Register listings:

- Beth Jacob Social Hall and Congregation designated in 1980
- The Venetian Causeway designated in 1989
- The Ocean Spray Hotel designated in 2004
- The Cadillac Hotel designated in 2005
- The Fontainebleau Hotel designated in 2008

* In 2009, the City adopted the designation of the local Morris Lapidus / mid 20th century historic district which includes 12 contributing properties

* In 2009, the City expanded the local Flamingo Park Historic District to include 3 contributing properties on the east side of Alton Road between 6th Street and 8th Street

City of Miami Beach Survey of Historic Properties											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Number of Surveyed Properties*	2,104	2,104	2,104	2,104	2,104	2,865	2,979	3,863	3,893	3918	86%
Number of Properties Designated Contributing within Local Historic Districts	1,353	1,457	1,457	1,457	1,470	1,478	1,478	1,478	1,500	1,515	12%
Number of Individual, Local Historic Preservation Sites Designated	10	11	13	13	13	14	14	14	14	15	50%
Number of Single Family Homes locally Designated	0	0	0	0	2	5	8	8	8	10	400% (% change 2004)
# of Districts locally designated or expanded	11	12	12	12	13	14	14	14	15	17	55%
# of national register districts listed	1	1	1	1	1	1	1	1	2	3	200%
# of national register individual sites listed	2	2	2	2	3	4	4	4	5	5	150%

*Includes all properties throughout the city that have been surveyed to date but may not yet have been brought forward for local designation.

Neighborhood Character & Development

Adopted Ordinances Related to Preservation of Neighborhood Character and Growth Management 2007			2000
Date of adoption	Ordinance No.	Description	
05/10/2000	2000-3241	Patron age restriction	
05/24/2000	2000-3246	Limiting accessory uses for hotels located in residential districts.	
07/12/2000	2000-3255	Comprehensive Plan amendment addressing environmental protection, land acquisition, greenways and recreational facilities	
	2000-3256	Comprehensive Plan amendment establishing TCMA's	
09/13/2000	2000-3264	Hours of operation for after-hours dance halls	
	2000-3271	Expanding the definition of a full building permit	
01/31/2001	2001-3292	Designation of the Collins Waterfront Historic District	
02/21/2001	2001-3294	Lincoln Road signage ordinance	
03/14/2001	2001-3297	Development regulations for the Altos del Mar single family districts.	
03/28/2001	2001-3300	Rezoning of west side of Washington Avenue between 6 th & 7 th Streets from RM-1 to RM-2	
06/06/2001	2001-3307	Height of fences for parks	
	2001-3310	Designation of Pine Tree Drive fro 30 th to 46 th Street as a historic roadway`	
07/18/2001	2001-3314	1. Clarifying the language of 130-69.5 for parking lots within 100 feet of residential districts requiring Conditional Use.	
10/17/2001	2001-3325	Transferring the authority of the review of lot splits from the Planning Director to the Planning Board	
	2001-3326	Restoration/replication of historic signs; cultural institution banners; projection of images on building walls	
	2001-3227	Prohibiting roaming billboards on Ocean Drive and from 6 th Street, Lincoln Lane, Lenox Avenue & Drexel and Pennsylvania Avenue	
	2001-3328	1. Offices on 2 nd floors in I-1 district; 2. prohibition of bars, dance halls or entertainment establishments not operating as restaurants in the I-1 district; 3. Creating a CD-2 overlay Purdy Avenue/Dade Blvd. around the I-1, prohibiting bars, dance halls or entertainment establishments not operating as	
03/20/2002	2002-3354	Designation of Monument Island and Flagler Memorial as a historic site	
	2002-3355	Designation of the 69 th Street Fire Station as a historic site.	
04/10/2002	2002-3361	Procedures for the review and approval of demolition requests for architecturally significant single-family homes constructed prior to 1942.	
05/29/2002	2002-3370	Reinstating MR Marine Recreation as a land use element in the Comprehensive Plan	
06/19/2002	2002-3374	Creating the West Avenue Bay Front Overlay district	
07/10/2002	2002-3375	Single-family new construction procedures for properties where single-family structure was demolished without a permit	
07/31/2002	2002-3379	Single-family development regulations incorporating lot coverage and size of structure among other regulations	
11/13/2002	2002-3385	1. Restrictions for TV monitors as signs; 2. Removing color restrictions for real estate signs; 3. Criteria for signs for retail storefronts sharing interior spaces; 4. Regulations for signs in RO district	
	2002-3386	Maximum building height in RPS-4 within the Ocean Beach Local Historic	
02/05/2003	2003-3392	Comprehensive Plan Amendment including provision for other uses in the different land use categories	
02/26/2003	2003-3399	Garages in RM-1 also service commercial uses	
05/21/2003	2003-3410	Parking requirements for elderly housing	
06/11/2003	2003-3414	Single-family designation and development procedures	
	2003-3415	Changes to the sign code: 1. allowing "open / closed" type signs 2. signs on valance of awnings	
	2003-3417	Restricting outdoor / open air entertainment establishments in R-PS4 and C-PS1, 2, 3 and 4 districts.	
11/25/2003	2003-3430	Increasing max. square feet for the RS-4 in Altos del Mar	
	2003-3431	Management office as accessory use for non-contiguous multiple residential buildings	
	2004-3434	Commercial uses on the ground floor of residential buildings in the RM-2 north of 41 st to 44 th Streets, from Indian Creek to Collins Avenue except that parking must be provided on site for the accessory uses.	
01/14/2004	2004-3437	Revised standards for fences in residential districts.	
03/17/2004	2004-3438	Designation of the North Beach Resort Historic District.	
04/14/2004	2004-3440	Sign regulations for vertical retail centers	

Date of adoption	Ordinance No.	Description
05/05/2004	2004-3445	Prohibiting dance halls and entertainment establishments in the CD-2, I-1 and PS south of 5 th Street except for C-PS3 & 4 where they would be accessory uses to a hotel of 250 units or more.
05/26/2004	2004-3447	Public and private cultural institutions open to the public and banquet facilities as conditional uses in the MXE
07/28/2004	2004-3453	FLUM change for a portion of the Federal Triangle and a waterfront portion of the Hinson Parcel from ROS to MR and from C-PS3 to ROS respectively
09/08/2004	2004-3457	Enabling ordinance for the creation of Conservation Districts
10/13/2004	2004-3458	West Avenue Bay Front Overlay District – minimum and maximum developable lot regulations within the underlying RM-1 multifamily residential district (preserve and enhance the City’s urbane pedestrian experience).
11/10/2004	2004-3463	CCC, Civic and Convention Center District – providing that required parking for uses in this district can be located off-site
	2004-3464	Establishing revised standards for parking lot setback requirements when there is an approved street improvement plan that incorporates a public-private parking agreement.
	2004-3465	Enforcement of Neighborhood Conservation District regulations and criteria and application of equitable estoppel to permits and approvals.
12/08/2004	2004-3467	Permitting Temporary parking lots in the MXE district to continue operating for an additional 5 years, subject to restrictions and landscaping requirements.
	2004-3469	Establish an Ad valorem tax Exemption process for architecturally and historically significant single-family homes to promote protection and
02/02/2005	2005-3474	Amending landscaping standards by increasing the amount of landscaping required for temporary and provisional parking lots, and prohibiting provisional parking lots in residential districts.
02/23/2005	2005-3475	Historic designation of the 28 th Street Obelisk
04/20/2005	2005-3481	Designation of the Flamingo Waterway Historic District
05/18/2005	2005-3482	Demolition procedures for non-designated structures
09/08/2005	2005-3493	Procedures for the reconstruction of contributing buildings in Historic Districts
10/19/2005	2005-3495	Reconstruction of demolished buildings and engineering requirements
10/19/2005	2005-3496	Procedures for the removal of historic signs
10/19/2005	2005-3497	Creation of the Gilbert Fein Neighborhood Conservation District
10/19/2005	2005-3496	Removal of Historic Signs
10/19/2005	2005-3495	Reconstruction of Demolished properties and engineering requirements
01/11/2006	2006-3501	DRB scope & exceptions – authority to review townhomes.
02/08/2006	2006-3503	Increase parking requirements for residential uses and suites hotel units.
03/08/2006	2006-3508	Limitation of time with mobile storage containers (PODS)
03/08/2006	2006-3510	Requirement for parking pedestals facing streets and waterways to be clad with residential or commercial uses
05/10/2006	2006-3513	Conditional Use for new construction of structures 50,000 square feet and over in the I-1 district.
05/10/2006	2006-3514	Conditional Use review to be the first step in the review process for new structures 50,000 square feet and over.
05/10/2006	2006-3515	Height reduction in the Flamingo Park RM-1 district
07/12/2006	2006-3518	Guidelines for PB review of structures 50,000 sq. ft. and over.
07/12/2006	2006-3523	Allow non-conforming gas states in the City to repair beyond the 50% rule, including the installation of emergency generators and additions when FAR is available, subject to certain regulations, including but not limited to Conditional Use approval.
07/12/2006	2006-3521	Planning Board review criteria for the review of the sale, exchange, conveyance or lease of 10 years or more of City-owned property.
07/12/2006	2006-3522	Re-adoption of the maximum height regulations, setback requirements for the tower portion of a structure, setback and additions to follow the existing building line in the R-PS1, 2, 3, 4. (This regulation had been challenged on the notice provided at the
09/06/2006	2006-3527	Modification of approvals of Certificate of Appropriateness, clarifying that tie votes on a motion shall be deemed a denial.
09/06/2006	2006-3529	Single-family development regulations.
10/11/2006	2006-3537	Extending the time frame for zoning-in-progress
10/11/2006	2006-3540	Flamingo Park new Development Regulations and prohibition of roof top additions
12/06/2006	2006-3545	Parking Impact fees increased
01/17/2007	2007-3546	Conditional Use Approval For New Construction Of Structures 50,000 Square Feet And Over In
02/14/2007	2007-3547	Modify And Expand The Requirements For Roofing Materials In All Districts
02/14/2007	2007-3548	Lighting Associated With Marine Structures
03/14/2007	2007-3549	Allowing Variances From Minimum Open Space Requirements For Major Cultural Institutions Within A Local Historic District
03/14/2007	2007-3550	Clarifying The Requirements And Procedures For Designation Of Historic Structures And Districts And The Issuance Of Demolition Permits

Date of adoption	Ordinance No.	Description
04/11/2007	2007-3554	Board of Adjustment Terms extended to 2 years
04/11/2007	2007-3555	Height Variances restricted to no more than 3 feet; no variances for number of stories
07/11/2007	2007-3563	Permit Robotic Parking Systems in Main Use Garages in GU and CCC zoning districts
07/11/2007	2007-3564	Criteria for Division of Land / Lot Splits
09/05/2007	2007-3565	Prohibited Dance Hall/Entertainment Establishment Uses in CD-1 low-intensity commercial districts
09/05/2007	2007-3565	Clarifying the Design Review and Historic Preservations Regulations for Reconstruction of Contributing Buildings and Creating Safeguards
09/05/2007	2007-3567	Reduced Parking Requirements for Low & Moderate Income Elderly Housing Projects
09/05/2007	2007-3568	Increased Allowable Encroachments of Walkways to allow for ADA accessibility
09/05/2007	2007-3569	Clarifying Single Family Partial Demolition Procedures
10/17/2007	2007-3577	CANDO District Overlay
10/17/2007	2007-3578	Historic Preservation Designation Timeframes
12/17/2007	2007-3588	Ocean Front Height Requirements - Historic Districts
12/17/2007	2007-3589	Ocean Front Height Requirements - Architectural District
1/16/2008	2008-3592	HP Designation -Flamingo Park Historic District Westward Expansion
1/16/2008	2008-3593	HD Hospital District Amendment
2/13/2008	2008-3596	Comprehensive Plan Amendment - Public School Facilities Element
2/13/2008	2008-3597	Demolition Evaluation Criteria
2/13/2008	2008-3598	Commercial Use Of Single Family Homes
3/12/2008	2008-3559	Extensions of Time
3/12/2008	2008-3602	Accessory Bars & Restaurants In RPS Districts
6/25/2008	2008-3608	Urban Light Industrial District (I-1).
10/07/2008	2008-3617	Mechanical And Robotic Parking Systems
1/28/2009	2009-3624	Residency Requirements For Planning Board & HPB Members
1/28/2009	2009-3625	Lot Split Review Criteria
1/28/2009	2009-3627	Expanding The Boundaries Of The Flamingo Park Historic District
02/25/2009	2009-3629	Short Term Rental of Single-Family Homes
03/18/2009	2009-3630	Application Requirement for Appointment to a Land Use Board.
03/18/2009	2009-3631	Accessory Bars & Restaurants in RPS Districts
05/13/2009	2009-3637	Lot Split Criteria
05/13/2009	2009-3638	Recusals & Absences For Land Use Board Members
05/13/2009	2009-3639	Single Family Ad Valorem Tax Exemptions for Historic Preservation
09/09/2009	2009-3649	Commercial Rooftop Venues South Of 5th Street
10/14/2009	2009-3661	Designating The Morris Lapidus / Mid 20th Century Historic District
10/14/2009	2009-3663	Changes To The I-1 Urban Light Industrial District
10/14/2009	2009-3662	Designate 1600 Lenox Avenue As An Historic Site
12/09/2009	2009-3665	Flags & Flagpoles
12/09/2009	2009-3667	Temporary Parking Lots - Amendment To The 10-Year Limit
01/13/2010	2010-3672	Revising Planning Department Fee Schedule

Investment in the Arts / Growth of the Entertainment Industry

Cultural Development Budget (Operations)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Bass Museum	\$798,795	\$1,089,440	\$1,064,366	\$1,134,185	\$1,120,853	\$1,277,560	\$1,372,435	\$1,560,867	\$1,516,326	\$1,618,165
CAC	1,141,577	1,399,812	994,335	829,403	630,351	954,440	1,263,157	1,281,917	1,045,372	1,041,175
Botanical Gardens	0	80,675	200,500	160,500	165,007	152,475	152,475	152,475	152,475	152,475
Festivals/Events (some events are paid out of other budgets)	67,624	90,000	97,000	92,000	410,400	94,150	95,557	168,763	138,750	118,750
Theaters (Byron Carlyle/Colony)	45,000	60,000	68,053	97,614	216,358	263,513	530,001	722,964	741,014	448,494
Gleason	1,927,968	2,208,948	2,010,125	2,198,155	2,069,264	2,205,871	2,239,953	2,338,613	0	0
Art in Public Places	13,218	35,545	158,270	30,283	214,294	89,905	53,354	50,477	96,675	491,054
Tourism/Cultural Development Department	371,997	376,618	425,277	497,063	539,303	558,099	600,345	929,427	889,795	901,755
Total Operations Budget	4,366,179	5,341,038	5,017,926	5,039,203	5,365,830	5,596,013	6,307,277	7,205,503	4,580,407	4,771,868

Cultural Development Budget (Operations)		
Fiscal Year	2010	% Change since 2000
Bass Museum	\$1,441,002	80%
CAC	\$1,106,300	-3%
Botanical Gardens	\$152,475	
Festivals/Events (some events are paid out of other budgets)	\$118,750	76%
Theaters (Byron Carlyle/Colony)	\$418,991	831%
Gleason	\$0	-100%
Art in Public Places	\$1,102,847	8244%
Tourism/Cultural Development Department	\$784,083	111%
Total Operations Budget	\$5,124,448	17%

Museum/Theater Attendance											
Fiscal Year	2000	2001	2002	2003	2004*	2005	2006	2007	2008	2009	% Change
Bass			19,000	22,000	29,721	40,346	19,211	25,210	30,071	26,414	39%
Fillmore (Gleason)	292,702	245,310	362,369	283,297	228,868	212,200	220,412	96,087	82,703	60,990	-83%
Total Attendance	292,702	245,310	381,369	305,297	258,589	252,546	239,623	121,297	112,774	87,404	-77%
* closed for two months - October and November 2003.											

Gleason Theater Usage (in days)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Performances	168	159	192	170	192	134	136	71	52	
Use Days	204	232	229	194	180	194	184	99	52	
% of Occupancy	56%	64%	63%	53%	49%	53%	50%	40%	40%	

Cultural Grants Awarded										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Number of grants awarded	56	58	71	51	51	49	50	51	36	43
Grant award amounts	\$585,000	\$958,000	\$548,600	\$493,600	\$500,750	\$599,015	\$613,810	\$642,887	\$630,000	\$627,169

Convention Center/VCA/GMCVB Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Convention Center	\$10,050	\$11,332	\$10,468	\$11,199	\$12,113	\$14,476	\$16,380	\$15,405	\$16,979	\$17,373
VCA	\$924	\$935	\$839	\$945	\$1,025	\$1,355	\$1,474	\$1,608	\$1,450	\$1,527
GMCVB	\$5,063	\$5,357	\$5,000	\$5,389	\$5,810	\$5,000	\$5,150	\$5,305	\$5,463	\$5,627

Convention Center Attendance											
Fiscal Year	2000	2001	2002	2003	2004*	2005	2006	2007	2008	2009	% Change
Convention Center Attendance	567,129	609,921	521,495	513,652	489,869	560,277	649,671	707,133	889,695	632,700	12%

Family-Friendly Culture in Parks Series	
Calendar Year	Count
October-06	20
November-06	75
December-06	150
January-07	250
February-07	250
March-07	190
April-07	700
May-07	
June-07	200
July-07	200
August-07	
September-07	
October-07	100
November-07	
December-07	50
January-08	120
February-08	50
March-08	600
April-08	50
May-08	150
June-08	250
July-08	
August-08	
September-08	
October-08	450
November-08	300
December-08	75
January-09	2,250
February-09	250

Capital Investment in City's Arts and Cultural	
Facility	City's Capital Investment
Cultural Campus (Excluding Bass)	\$21,400,000
Bass Museum	\$8,600,000
Colony Theater	\$8,034,000
Botanical Garden	\$1,800,000
Byron Carlyle	\$3,500,000
Jackie Gleason Theater	\$5,431,000
10 th Street Auditorium*	\$9,814,000
Wolfsonian- City Contribution	\$176,000
Jewish Museum	\$500,000
Little Acorn Theater	\$637,000
Regional Library	\$7,300,000
Library at South Pointe	\$317,000
Lincoln Park - adjacent to NWS project	\$19,485,100
New World Symphony Garage	\$17,085,135
Grant-in-Aid- New World Symphony Campus	\$15,000,000
Additional Cultural - MMPF/NWS Land Value	\$35,000,000
Total for all Cultural Arts Facilities	\$154,079,235

* To be done in conjunction with the Serpentine

Culture, Entertainment Tourism Capital and International Center for Innovation and Business

Investment in the Arts / Growth of the Entertainment Industry

Tourism Indicators/Local Trends*											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Total # of Rooms	16,882	17,879	17,974	18,153	17,013	15,828	14,643	13,855	14,138	16,285	-4%
Occupancy	67%	63%	60%	67%	70%	72%	71%	73%	72%	66%	-2%
Average Daily Room Rate	\$122.95	\$119.70	\$124.68	\$153.77	\$171.70	\$194.75	\$163.76	\$182.39	\$188.93	\$166.72	36%
Revenue Per Available Room per day (REV PAR)	\$69.58	\$65.68	\$60.72	\$68.30	\$90.22	\$119.95	\$115.75	\$133.52	\$136.73	\$109.34	57%
Revenue Per Available Room Per Year	\$25,400	\$23,974	\$22,165	\$24,726	\$32,933	\$43,782	\$41,670	\$48,067	\$49,223	\$39,362	55%
Resort Tax per available room per day	\$3.59	\$3.63	\$3.26	\$3.72	\$4.54	\$5.55	\$6.37	\$7.25	\$7.46	\$6.36	77%
Resort Tax per available room Per Year	\$1,312	\$1,325	\$1,190	\$1,360	\$1,662	\$2,025	\$2,323	\$2,647	\$2,732	\$2,323	77%
Resort Tax Collections (Fiscal Year)	\$21,826,469	\$24,120,145	\$20,942,797	\$23,679,273	\$28,279,802	\$32,045,079	\$34,022,740	\$36,674,571	\$38,624,487	\$37,828,845	73%
1% Resort Tax Collections (Fiscal Year)	\$3,846,406	\$4,317,669	\$3,464,292	\$3,972,739	\$4,863,664	\$5,580,228	\$5,915,386	\$6,429,081	\$6,925,521	\$6,559,369	71%
2% Resort Tax Collections (Fiscal Year)	\$17,980,063	\$19,802,476	\$17,478,505	\$19,706,534	\$23,416,138	\$26,464,851	\$28,107,354	\$30,245,490	\$31,698,966	\$31,269,476	74%
Convention Development Tax* (fiscal Year)	\$29,187,730	\$30,999,229	\$25,650,343	\$27,761,842	\$32,424,603	\$37,575,390	\$41,468,702	\$44,681,327	\$46,965,592	\$40,702,498	39%
CDT Miami Beach											

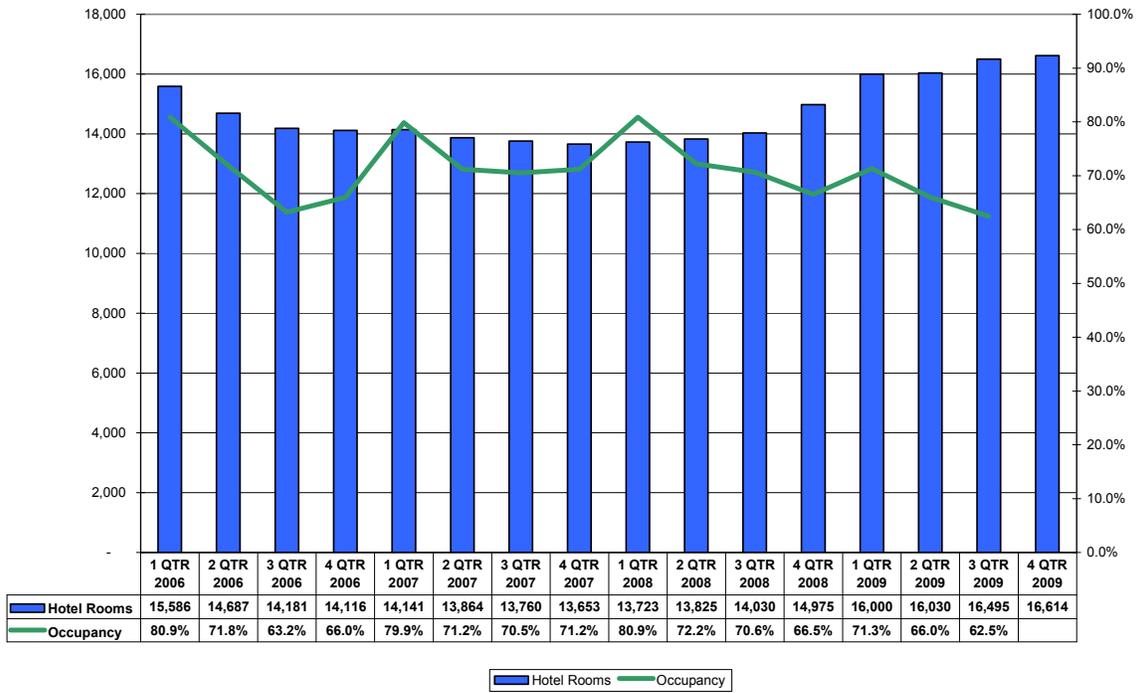
*Source: www.Miami-Dade County Office of the Tax Collector, April 2009

% Hotel Occupancy National & State Comparison											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
United States:	64%	60%	59%	59%	61%	63%	65%	63%	46%	55%	-14%
Florida	66%	62%	61%	62%	69%	69%	67%	64%	75%	57%	-14%
Miami-Dade County	70%	65%	62%	65%	68%	73%	71%	72%	77%	65%	-7%
Miami Beach	67%	63%	60%	67%	70%	72%	71%	74%	75%	65%	-3%

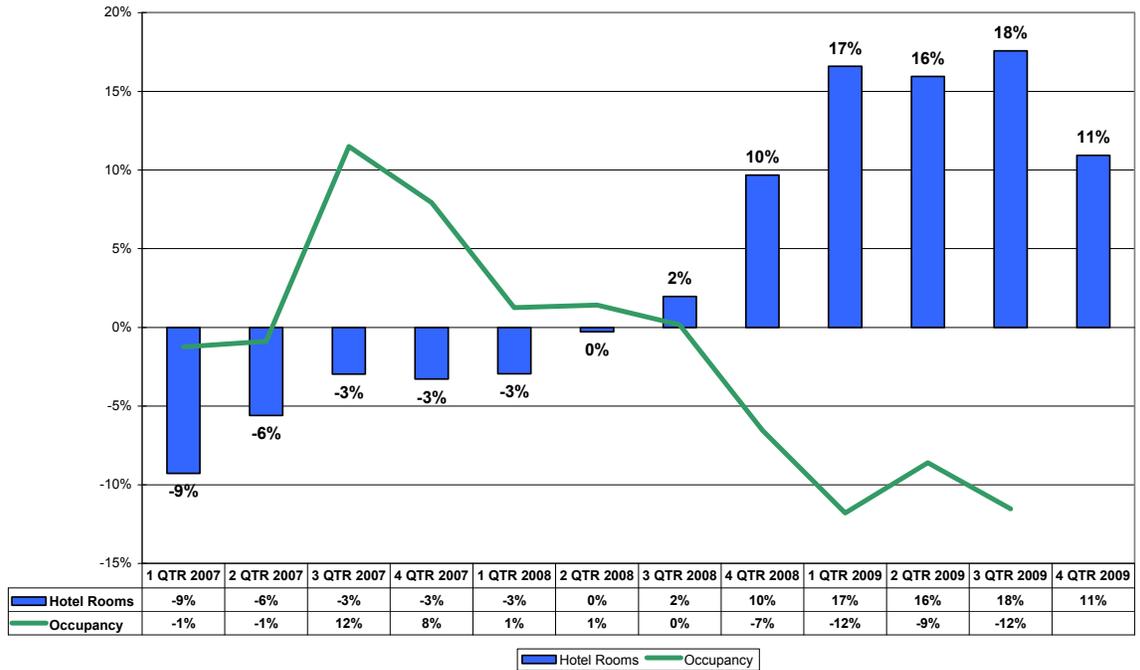
Average Daily Room Rate National & State Comparison											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
United States	\$85.81	\$83.92	\$83.47	\$83.03	\$86.16	\$90.77	\$98.00	\$104.00	\$106.00	\$97.51	14%
Florida	\$89.01	\$88.09	\$89.28	\$89.21	\$92.16	\$99.80	\$109.98	\$117.00	\$132.00	\$105.37	18%
Miami-Dade County	\$107.39	\$103.78	\$101.19	\$105.24	\$113.25	\$126.27	\$140.19	\$158.00	\$190.00	\$141.00	31%
Miami Beach*	\$122.95	\$119.70	\$124.68	\$153.77	\$171.70	\$194.75	\$163.76	\$182.37	\$188.93	\$166.72	36%

*Actual Revenue Number

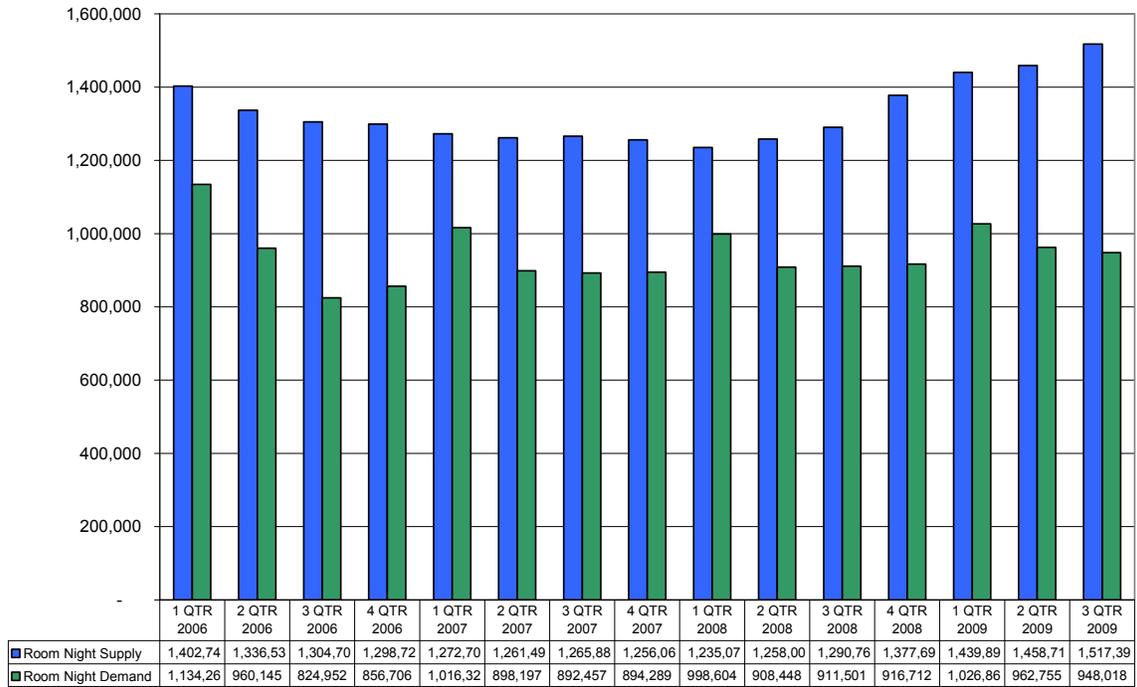
Number of Hotel Rooms and Occupancy Rate



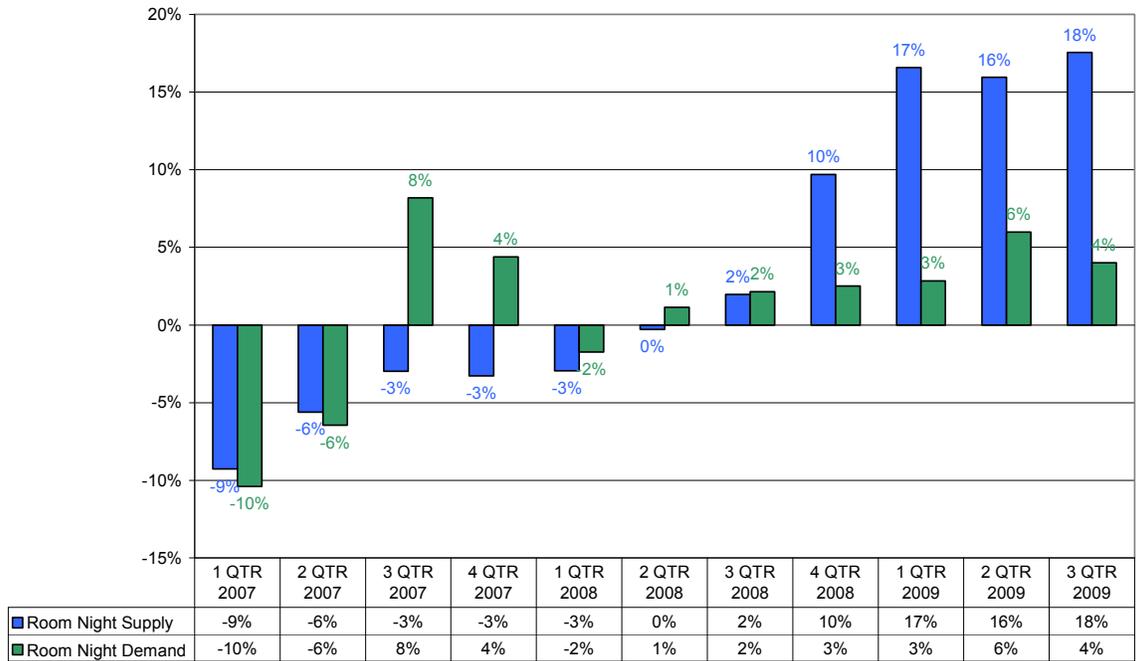
Number of Hotel Rooms and Occupancy Rate Year to Year Change



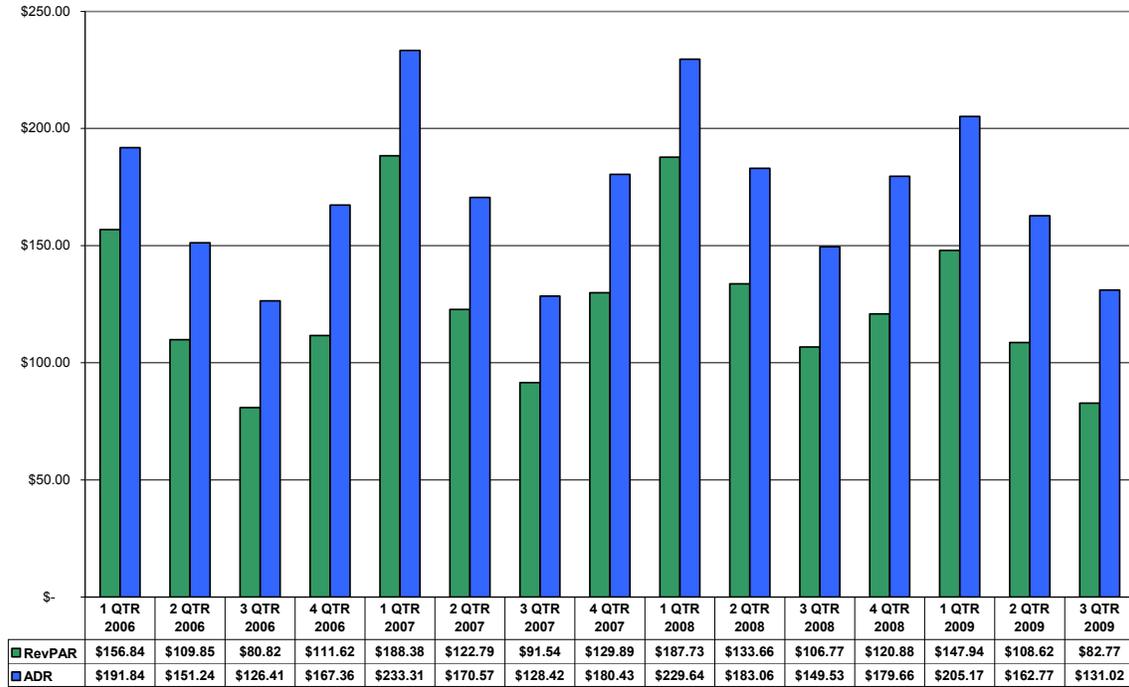
Hotel Room Night Supply and Demand



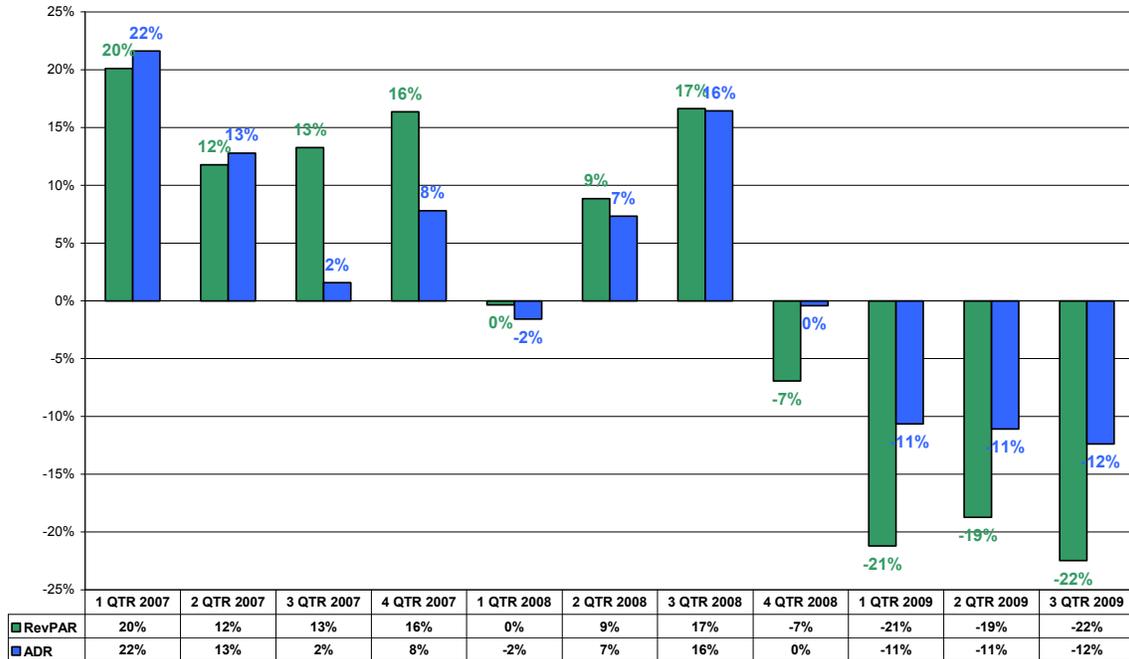
Room Night Supply and Demand Year to Year Change



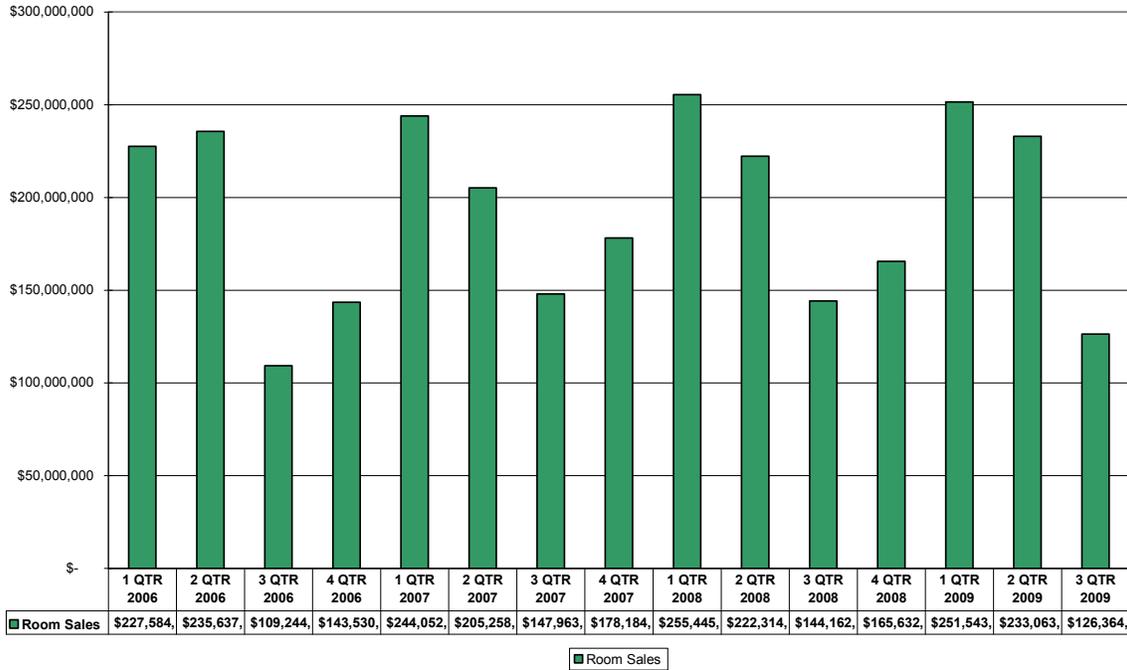
Revenue Per Available Room and Average Daily Rate



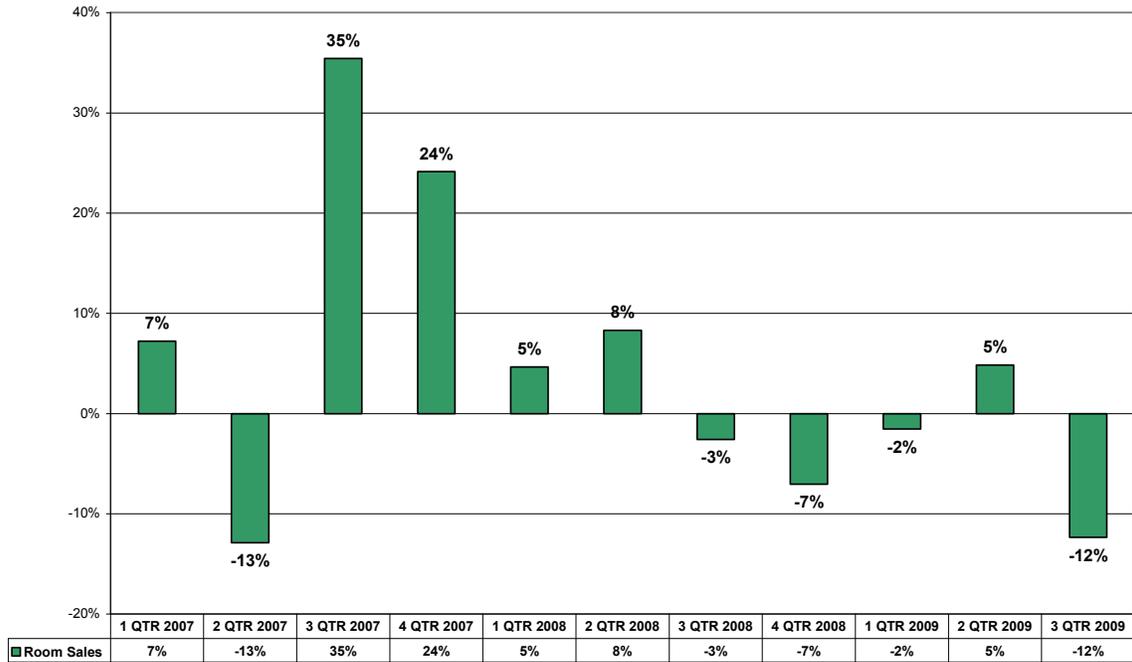
**Miami Beach Revenue Per Available Room and Average Daily Rate
Year to Year Change**



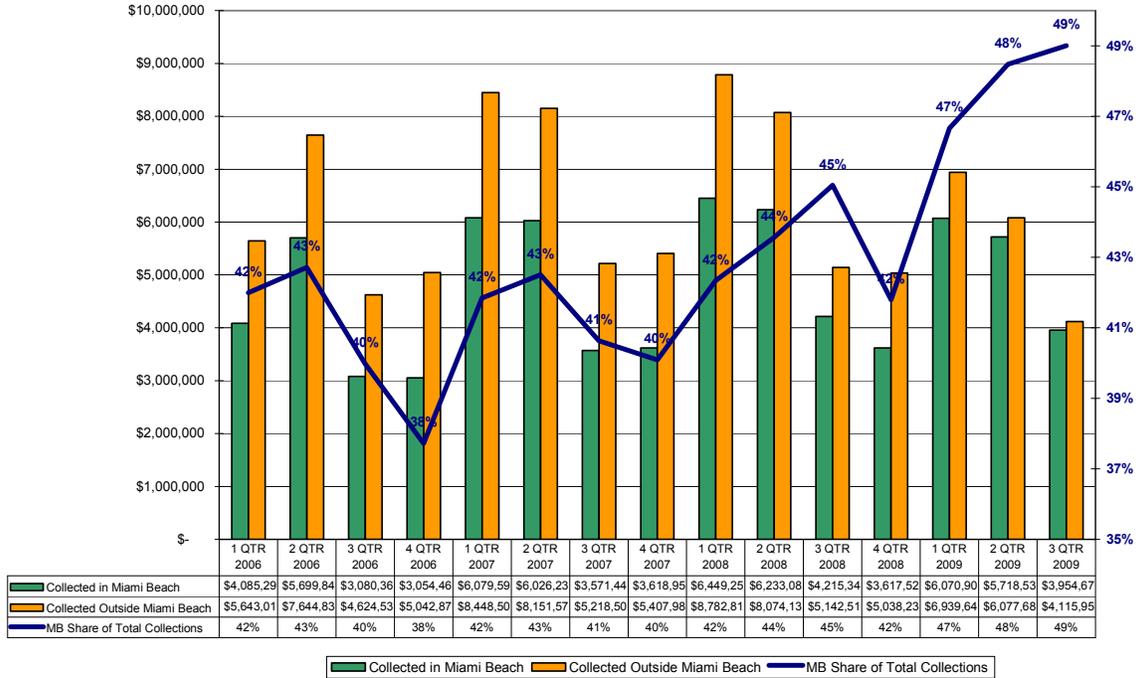
Hotel Room Sales Volume



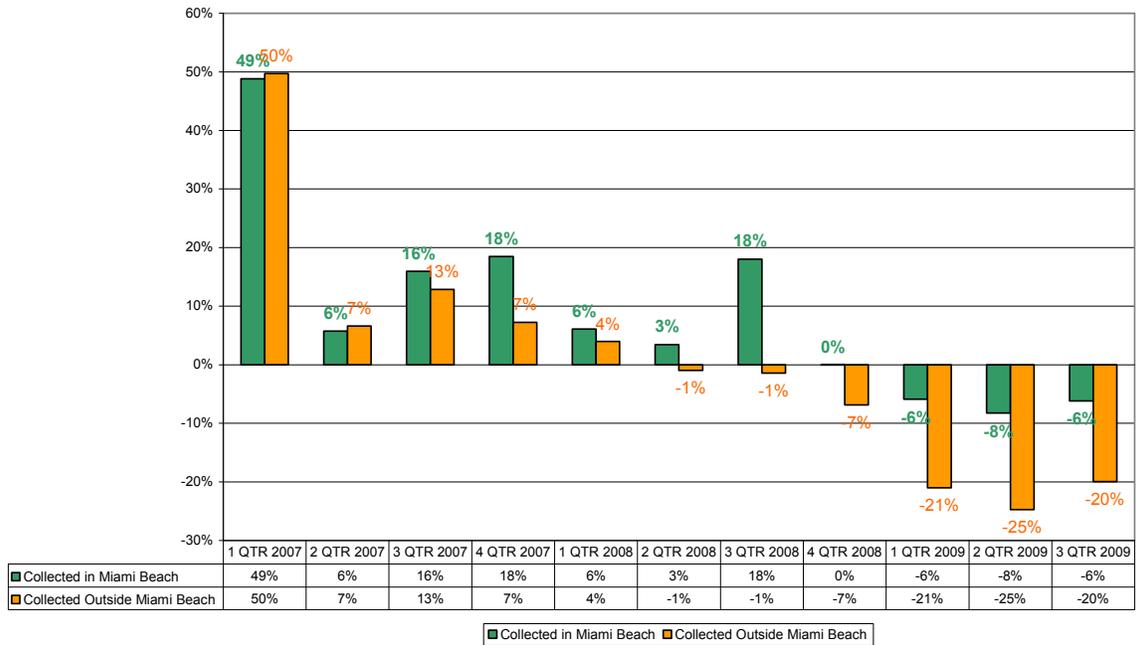
Total Hotel Room Sales Volume Year to Year Change



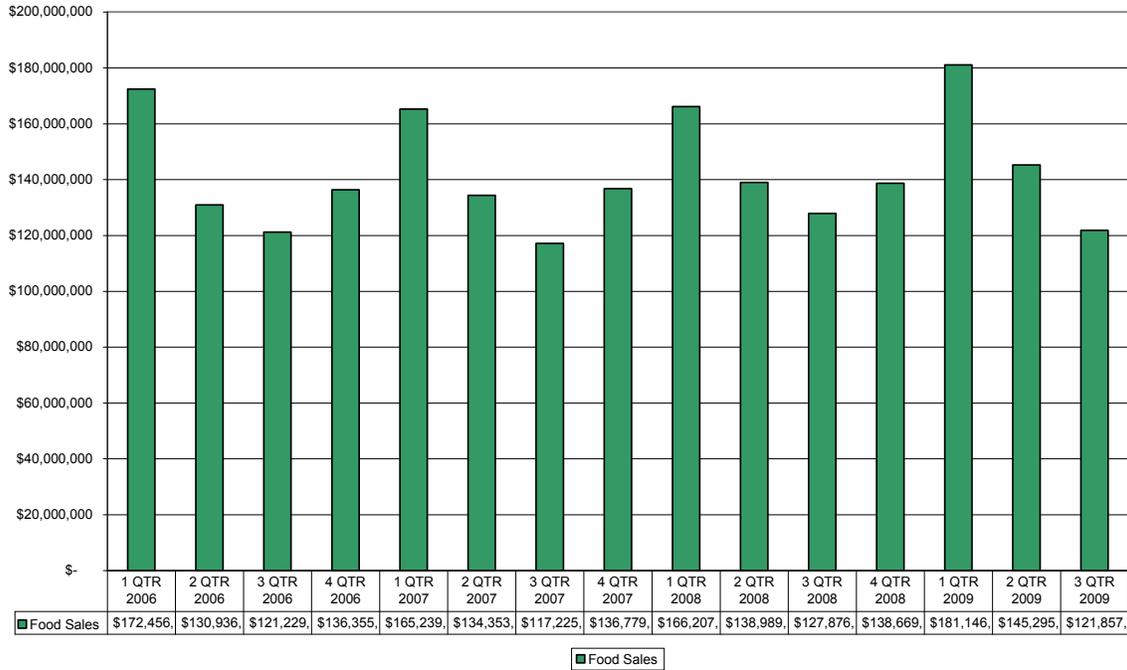
**Miami-Dade County Convention Development Tax Receipts
(3% tax on hotel room sales)**



**Miami-Dade County Convention Development Tax Receipts
(3% tax on hotel room sales)
Year to Year Change**

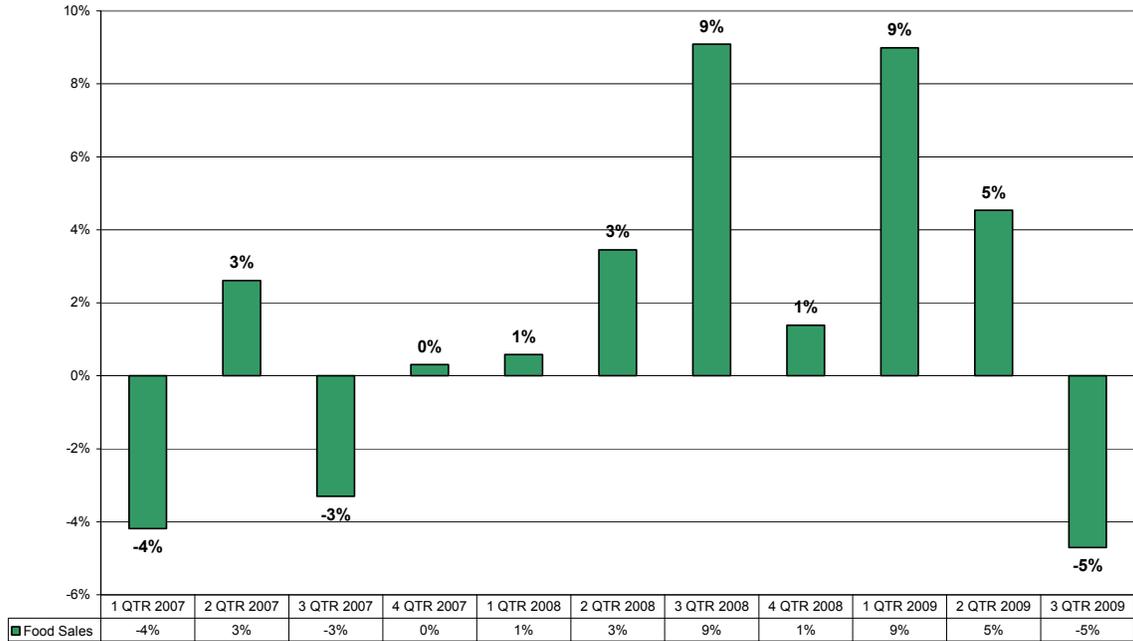


Food Sales Volume

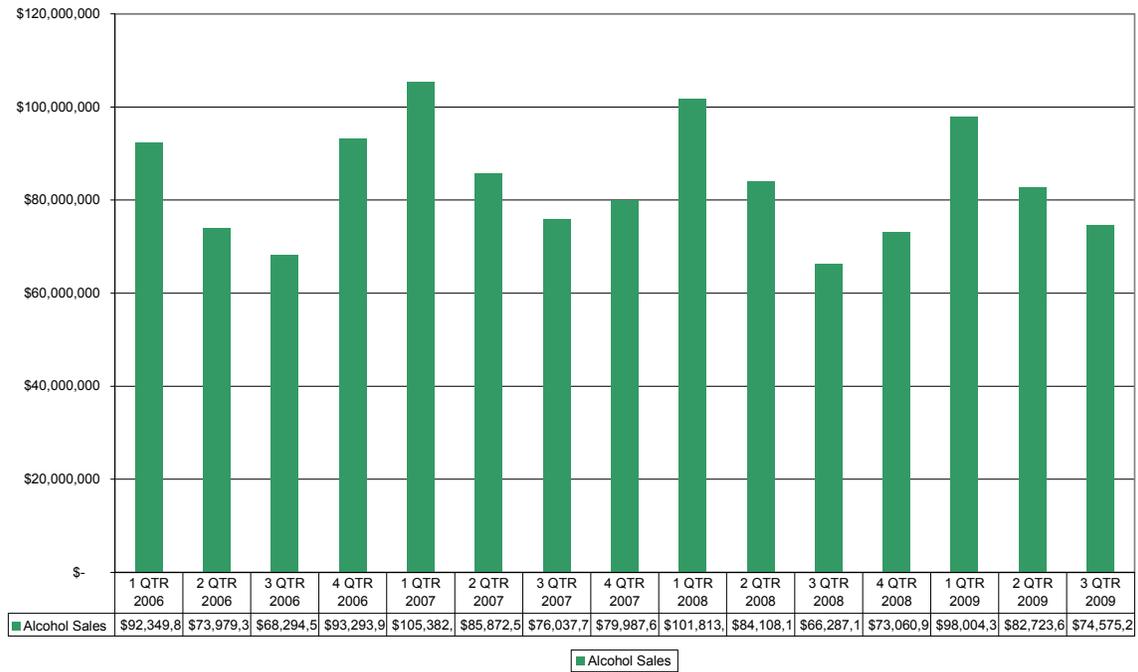


Food Sales Volume Year to Year Change

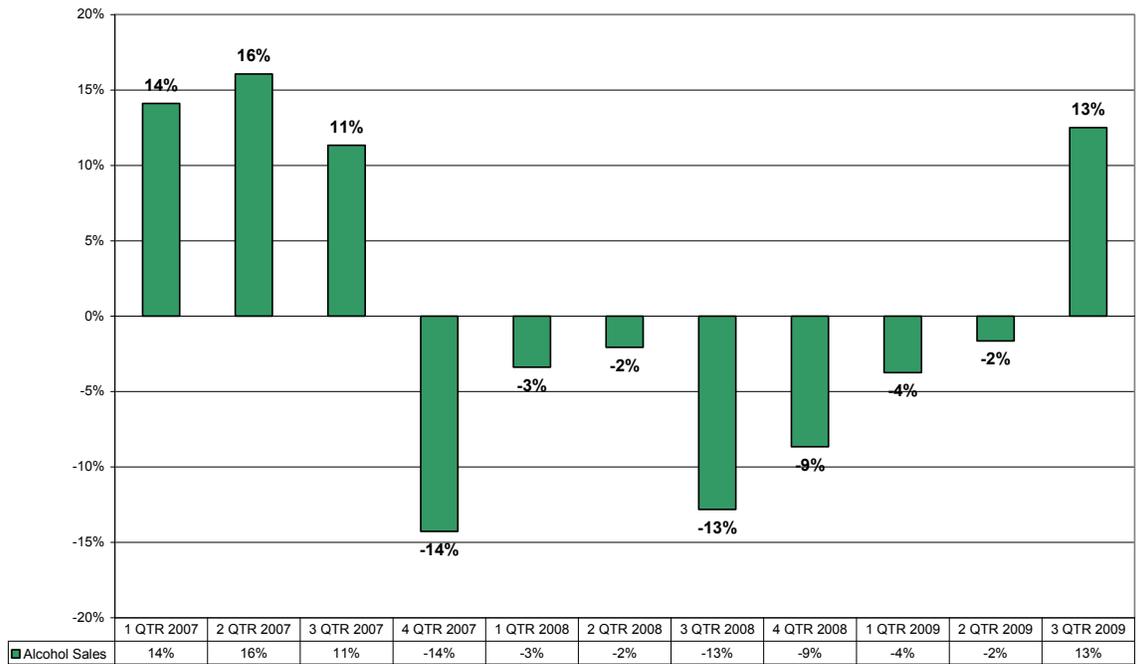
*2nd Quarter is April Sales only



Alcohol Sales Volume

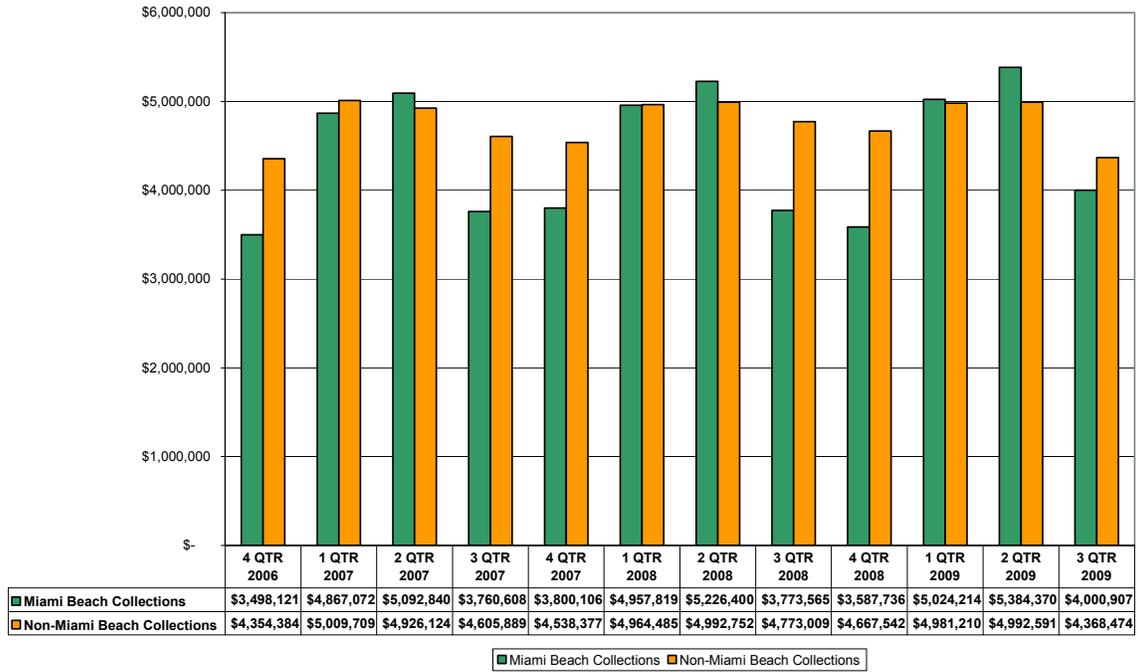


Alcohol Sales Volume Year to Year Change



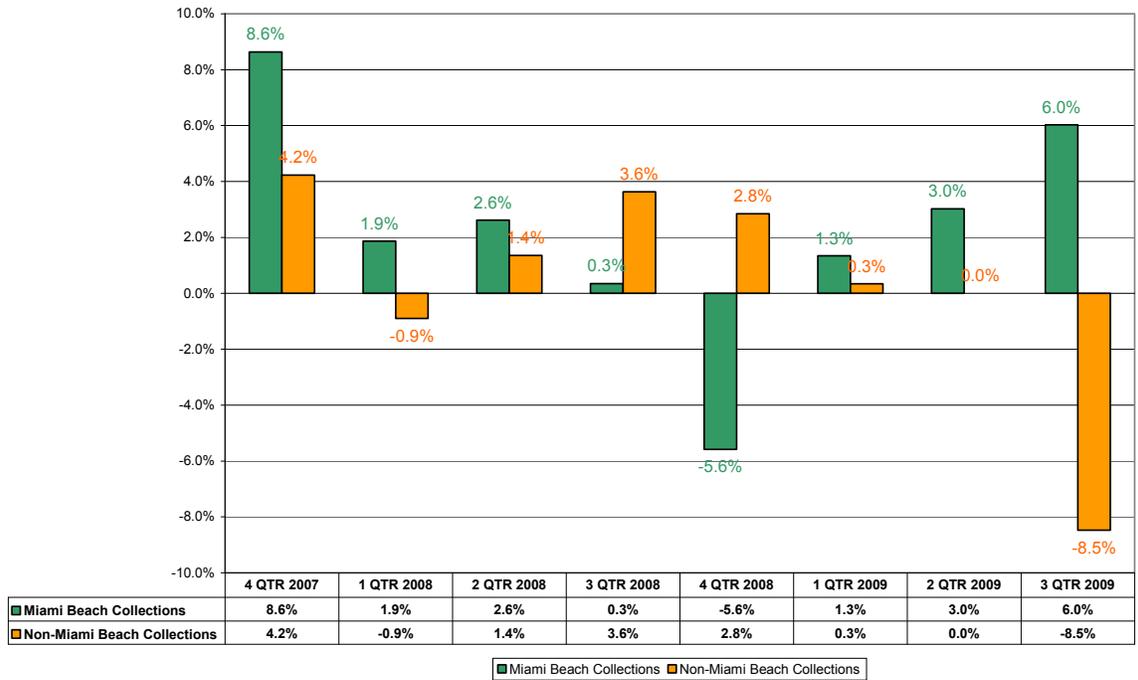
Miami-Dade County Food and Beverage Tax Collections

Collected in Miami Beach is 2% Resort Tax, Non-Miami Beach is TDT Surtax and Homeless & Spouse Abuse tax



Miami-Dade County Food and Beverage Tax Collections

Collected in Miami Beach is 2% Resort Tax, Non-Miami Beach is TDT Surtax and Homeless & Spouse Abuse tax



Building

Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
	\$ 2,812	\$ 3,262	\$ 3,753	\$ 4,255	\$ 4,568	\$ 5,482	\$ 6,586	\$ 8,269	\$ 8,689	\$8,991

Budget (in 000)		
Fiscal Year	2010	% change since 2000
	\$8,602	206%

Building Dept. Staffing		
Fiscal Year	2010	% change since 2000
Full Time	72	64%
Part Time	0	

Building Department Measurements											
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	% Change since 2000
Building and Trade Permits	16,033	16,193	15,989	20,128	19,093	13,685	13,460	13,939	11,060	10,277	-36%
Building and Trade Plans review	19,720	19,917	32,006	33,072	33,586	37,707	32,656	42,374	39,754	35,926	82%
Inspections for Trade / Building permits	41,976	60,289	81,964	85,617	77,423	55,409	52,296	61,023	60,188	55,856	33%
Inspections for Business License Applications	2,446	1,879	1,611	1,641	1,722	1,871	1,504	1,815	n/a	n/a	
Notices of Violations	943	596	875	998	1,558	1,164	1,072	1,490	1,080	1,256	33%
Issue Certificate of Occupancy & Certificates of Completion	583	604	727	788	726	622	780	761		383	-34%

All Construction Master Permits 1994-2009				
	Job Valuation >= 1,000,000		All Job Valuations	
Fiscal Year	# PERMITS	JOB VALUATION	# PERMITS	JOB VALUATION
FY2008/09	73	\$330,144,931.46	10277	\$567,660,720.52
FY2007/08	99	\$802,867,689.31	11055	\$1,114,061,294.46
FY2006/07	112	\$899,727,070.46	12730	\$1,168,170,169.35
FY2005/06	95	\$952,306,026.35	12225	\$1,179,728,398.21
FY2004/05	100	\$1,016,077,724.53	12836	\$1,239,252,797.09
FY2003/04	59	\$361,863,313.93	11368	\$577,575,403.05
FY2002/03	71	\$723,510,390.13	11134	\$938,906,800.07
FY2001/02	58	\$459,780,837.00	10651	\$622,602,435.56
FY2000/01	58	\$406,585,860.00	9764	\$576,222,305.84
FY1999/00	55	\$480,375,575.00	9209	\$610,692,664.11
FY1998/99	41	\$264,749,771.00	9645	\$400,917,754.77
FY1997/98	42	\$240,750,697.00	7948	\$361,351,559.00
FY1996/97	35	\$234,935,735.00	7893	\$333,525,328.00
FY1995/96	19	\$171,138,000.00	7434	\$265,141,295.00
FY1994/95	19	\$247,966,000.00	6669	\$335,423,421.00
Totals			150,838	\$ 10,291,232,346.03

PERMIT INFLUX									
Name of Category	FY 05/06		FY 06/07*		FY 07/08*		FY 08/09*		# of Customer % Change
	Customers served	No Shows							
Building Permit Applications	35,393	979	32,982	1,897	27,442	1,817	19,728	1,882	40%
Contractors Licenses	13,513	312	6,357	183	3,004	75	8,237	287	-30%
Plans Router (Needs Assesment)	15,478	1,432	14,321	1,503	17,778	1,723	13,097	1,471	9%
CO/CC	3,507	90	2,745	45	2,049	44	2,049	307	25%
Building Plan Review	6,667	881	6,319	573	7,360	703	5,786	620	8%
Stuctural Plan Review	5,808	659	5,854	686	5,661	731	4,421	642	24%
Electrical Plan Review	4,097	223	3,700	193	4,066	326	3,596	177	3%
Plumbing Plan Review	3,853	255	3,344	196	3,031	187	2,404	144	28%
Mechanical Plan Review	2,738	251	2,169	224	1,850	154	1,497	117	31%
Engineering Plan Review	6,202	721	4,433	346	3,541	354	2,820	320	36%
Accessibility Plan Review	3,017	259							
Fire Plan Review	4,478	380	4,900	450	5,535	726	4,673	454	5%
Public Works Plan Review	1,238	1,119	2,370	2,029					
Planning and Zoning Plan Review	9,572	1,431	8,816	1,602	6,576	3,077	5,197	2,268	41%
Cashier	484	56							
Plans Router Final	10,293	2,119	8,974	1,698	1,261	2,100	7,762	2,296	14%
Walk Direct	71	21	119	38	98	35	155	25	-30%
Owner Verification							64	11	
Violations							8,093	1,089	
In Plan Review							2,802	1,160	
Homeowner							280	213	
Recertification							366	8	
Summary									
Total Tickets Taken	137,597		119,066		101,304		106,518		11%
Total Customers Served	126,409		107,403		89,252		93,027		13%
Total No Shows	11,188		11,663		12,052		13,491		-16%
Total No Shows %	8.1%		9.8%		11.9%		12.7%		-29%

Well-Improved Infrastructure

Parking

Parking Garages							
Fiscal Year '09	Total # Spaces Available	Daily Turn Over Ratio	Daily Avg Utilization - for year	Month with highest daily avg	Highest daily avg	Month with lowest daily avg	Lowest daily avg
7th Street/Collins Avenue*	646	1.59	1,023	March	1,358	October	764
12th Street/Drexel Avenue	134	1.35	180	March	256	October	132
13th Street/Collins Avenue	286	1.57	448	March	566	October	368
16th Street/Collins Avenue**	803	1.22	979	March	1,215	September	793
17th Street Garage	1,460	2.19	3,192	February	3,519	September	2,765
42nd Street Garage	620	0.57	354	April	503	August	301
Total	3,949		6,176				

Parking Inventory						
	2005	2006	2007	2008	2009	% Change since 2005
Garages	3,949	3,949	3,949	3,949	3,949	0%
Attended Lots	1,306	1,306	1,306	1,081	981	-25%
Metered Lots	4,455	4,455	4,506	4,508	4,559	2%
On-Street Spaces	3,888	3,888	3,888	3,888	3,888	0%
TOTAL	13,598	13,598	13,649	13,426	13,377	-2%

TOTAL VEHICLE ENTRIES							
Fiscal Year	2004	2005	2006	2007*	2008	2009	% Change since 2004
17th Street Garage - 2G	892,994	975,754	1,039,322	1,133,898	1,216,262	1,164,728	30.43%
7th Street Garage - 1G	431,573	434,946	407,424	403,208	406,027	373,706	-13.41%
17th Street Lots - 5A**	515,006	571,127	555,963	530,692			
12th Street Garage - 2A	59,346	66,212	44,121	69,126	67,436	65,761	10.81%
13th Street Garage - 17A	139,004	157,271	154,902	162,927	163,746	163,612	17.70%
42nd Street Garage - 8A	163,269	228,813	192,952	162,725	129,261	128,922	-21.04%
16th Street Garage - Anchor	273,104	295,135	316,509	353,086	380,868	357,390	30.86%
TOTAL Vehicle Entries	2,474,296	2,729,258	2,711,193	2,815,672	2,363,600	2,254,119	-8.90%

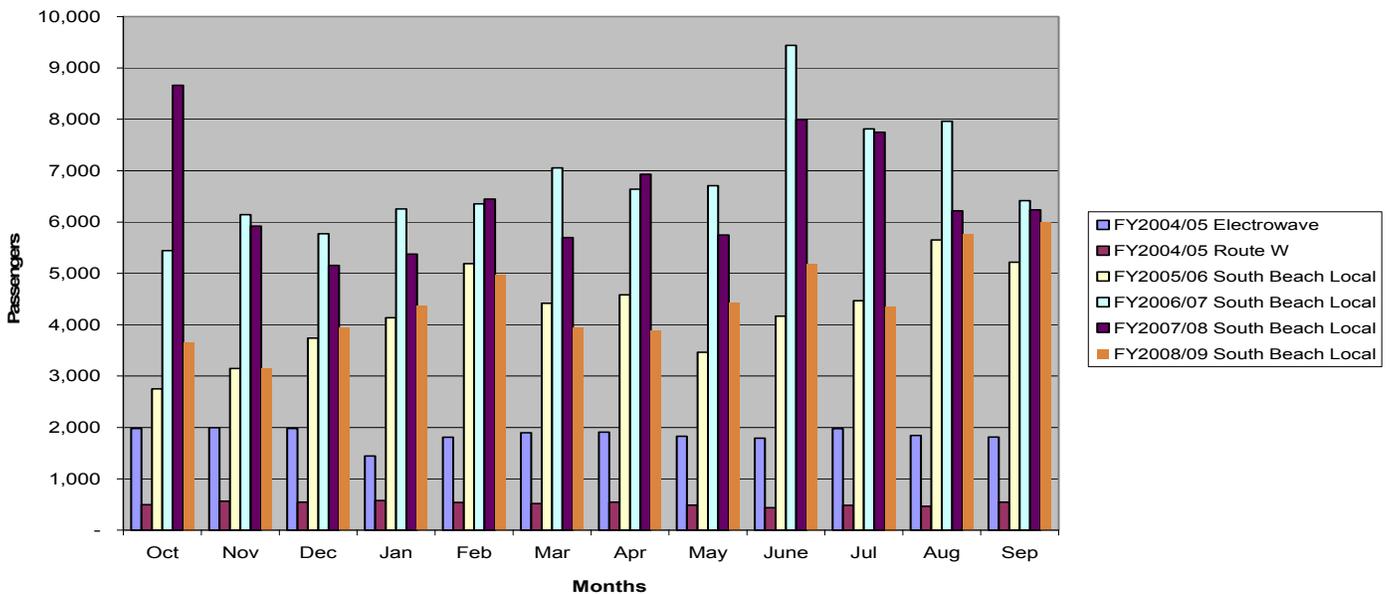
*2007 decrease in 42nd Street Garage utilization due to valet hotel non-renewal (Fontainebleau and Four Points Sheraton) **17th Street Garage partially closed to transient users and the revenue control equipment removed to allow for construction of New World Symphony Garage.

The number of permits or parking cards sold as of October 1 through September 30								
	2003	2004	2005	2006	2007	2008*	2009**	% Change since 2003
Residential Parking Permits	24,377	25,471	26,161	26,837	26,437	28,131	11,557	-53%
Municipal Parking Permits	42,392	41,108	42,234	47,722	48,964	48,660	41,651	-2%
The number of Ipark devices issued and renewed								
# of Ipark devices issued						1,761	3,080	
Monthly renewals count						1,068	3,654	
Reload Sales \$25						\$14,675	\$46,400	
Reload Sales \$50						\$24,050	\$89,900	

*# of Ipark devices issued and renewed from October 1 to March 2009. **FY08 includes residential parking permits includes visitor hang tags no longer being sold and have been replaced by scratch tags. FY09 scratch tags total 79,147 and FY08 total 12,217.

Total Passenger Count Electrowave, Route W and South Beach Local							
Fiscal Year	Route W	Electrowave	South Beach Local				
Month	2004/05	2004/05	2005/06	2006/07	2007/08	2008/09	% Change
Oct	15,422	61,418	96,415	168,825	268,558	113,504	-58%
Nov	16,918	59,863	101,492	184,270	177,550	94,180	-47%
Dec	16,922	61,378	129,500	178,958	159,774	122,059	-24%
Jan	17,913	44,807	140,175	193,977	166,717	135,246	-19%
Feb	15,072	50,678	145,710	177,894	180,562	139,308	-23%
Mar	16,037	58,798	152,827	218,715	176,585	122,535	-31%
Apr	16,436	57,338	141,280	199,188	207,913	116,521	-44%
May	15,061	56,684	117,790	207,996	178,121	137,394	-23%
June	13,154	53,705	133,576	283,247	239,810	155,639	-35%
July	14,995	61,294	154,650	242,257	240,218	135,134	-44%
Aug	14,324	57,203	194,802	246,927	192,781	178,540	-7%
Sept	16,386	54,438	166,053	192,567	187,103	179,611	-4%
Total Passengers	188,640	677,604	1,674,270	2,494,821	2,375,692	1,629,671	-31%

Comparison between South Beach Local, Electrowave and Route W
Average Passengers/Day
FY2008/09



FY 2008/09 ridership decreased 31% relative to FY 2007/2008. This decrease can be attributed to numerous factors including a change in the method for collecting ridership data, changes in the economy, and changes in transit service. Approximately 3% to 8% of the decrease may be a result of some tourism business shifting to the Middle Beach neighborhood following the opening of the Fontainebleau and Eden Roc Hotels in late 2008, in addition to a County wide decrease in transit ridership of approximately 10% (Summer 2008 ridership to Summer 2009). In spite of the decrease, the South Beach Local is MDT's most successful operating bus circulator.

Municipal Mobility Plan (MMP) Project Bank Implementation Status Legend and Totals

Updated as of FY 2009/10

<i>Project Phase</i>			<i>No. of MMP</i>	<i>Estimated Total</i>
LEGEND	%	Project Phase Description	Projects	Project Costs
Completed	62.16	Projects completed and delivered for public use	23	\$ 118,916,332
Construction	5.41	Construction contract awarded, or construction in progress	2	\$ 23,600,000
Design	18.92	Preparation of engineering plans and specifications	7	\$ 119,688,825
Planning	13.51	Conc. design and/or PD&E Study in process or completed	5	\$ 17,936,220
Not started	0.00	Planning and/or BODR is yet to begin	0	\$ -
	100%	TOTAL ACTIVE MMP PROJECTS:	37	\$ 280,141,377
<i>Deleted</i>		<i>MMP Projects that have been deleted for various reasons, or no longer serve any useful purpose.</i>	7	
		TOTAL ORIGINAL MMP PROJECTS:	44	

Completed

<i>MMP Proj. #</i>	<i>Project</i>	<i>Agency in Charge</i>	<i>Project Status</i>	<i>Estimated Project Cost</i>
3	Harding Avenue Safety Project, 88th-75th Strs.	FDOT	Construction completed in 2006.	1,461,477
4	Biscayne Elem. School Circulation Safety Improvs.	CITY	Project completed by PW in 2000.	158,000
5	Indian Crk/71st St/Dickens Intersect.Improvs.	FDOT	Improvements completed by FDOT in 2000.	128,421
13	La Gorce/Pine Tree Traffic Calming	COUNTY	Project completed in 2000 with RIF & City funds.	1,860,000
14	Alton Road Improvements, 63rd to 43rd Strs.	FDOT	Project completed in March 2005.	3,786,229
19	43rd St./Alton Road Intersection Improvements	FDOT	Project completed in 2001.	604,499
21	Indian Ck.Dr./41st St Intersection Improvements	CITY	Dual left-turn was implemented in 2001.	68,500
23	41st Street Streetscape/Pedestrian Crossings	CITY	Project completed in 2000.	2,500,000
24	Alton Road Improvements, 41st St. to Michigan	FDOT	Project completed in March 2005.	2,666,616
27	Meridian/Dade Bridge and Intersection Improvs.	FDOT	Bridge replaced / project completed in 1999.	3,366,652
28	Alton Rd at 20th & Sunset Dr. Intersection Improvements	COUNTY	Completed in 2002 with RIF funds.	182,000
29	Alton Rd/Dade Blvd. Intersect.Improvs/Left-turn	COUNTY	Completed in July 2004 with RIF funds.	121,500
31	17th St/Alton Rd. Intersection Improvements	CITY	Completed in 2002 with Concurrency Mitigation funds.	98,000
37	Washington Ave. Improvements/Enhancmts.	CITY	Project completed in 2006.	12,169,888
38	Alton Road at 5th Street Intersection Improvs, (westbound dual left turns)	CITY	Project completed in 2005 by developer per development agreement.	
41	SB Atlantic Greenway (Beachwalk-Phase I)	CITY	Project completed in April 2005.	4,500,000
43	Ocean Drive Operational Improvements	CITY	Project completed in 2004.	259,275
7	Indian Creek Drive Capacity Improvements from 63rd Street to 68th Street	FDOT	Combined with Project # 11.	
11	63rd St.at Indian Creek At-Grade Improvements, 63rd-68th Street Resurfacing, plus 63rd Street Bridge Rehabilitation	FDOT	Completed in 2008.	14,700,000
9	Collins Ave. Commercial Loading Regulation Program, between 63rd Street and 72nd Street	CITY	The Collins Ave. Commercial Loading Regulation Program is completed. Parking and Police implemented Clearing of Lanes, Easements, Alleyways, and ROW (CLEAR), a program designed to address double parking along the City's major corridors, including this area. Violators will be issued moving violations by the Police Dept which will include higher fines and possibly points on their driver's license.	TBD
10	NBRC/Atlantic Greenway (beach bike/ped facility) from 75th Street to 64th Street	CITY	Completed in July 2009.	4,126,000
16	47th Str. Operational Improvmts./ Traffic Calming (projct combined with MMP #17 Nautilus Neighborhood)	CITY	Completed in 2009. Bike lanes, which are a method of traffic calming, were striped along 47th Street from Pine Tree Drive to Bay Road.	27,000,000
17	Nautilus Neighborhood Calming (CIP)	CITY	Completed in 2009. CIP issued a Construction NTP to Ric-Man on Friday, February 9, 2007. Bike lanes were included as part of this project along Royal Palm Ave,	34,400,000
			Sub-total	118,916,332

Construction

MMP Proj. #	Project	Agency in Charge	Project Status	Estimated Project Cost
42	South Pointe Streetscape/Pedestrian Access (CIP Project)	CITY	Phase I completed; Phase II began construction in May 2009; Phases III, IV, V are estimated to begin construction in late summer 2010. The estimated construction cost for Phases II to V is \$23,000,000.	23,000,000
26	Dade Blvd at 23rd Street Bridge & Intersection Alignment (Utilizing RIF District 8 funds)	COUNTY	The City Commission voted against total reconstruction and realignment of bridge, so the County removed this scope from the project. The County will make minor repairs to the bridge. The construction for this project is anticipated to commence in February 11, 2010 and end in February 10, 2011. All work will be performed during the hours of 7:00 A.M. to 6:00 P.M. No work will be performed on Saturday or Sundays.	600,000
Sub-total				23,600,000

Design

MMP Proj. #	Project	Agency in Charge	Project Status	Estimated Project Cost
2	North Shore Neighborhood ROW Improvements Traffic Calming (CIP)	CITY	90% design level. The project is estimated to begin construction in August 2010.	12,398,000
35	Flamingo Neighborhood Calming/Enhancs	CITY	60% Design plans. This project was on hold due to a lack of funding, but will now commence in Fall 2010.	86,269,130
33	16th Street Operational Improvs/Enhancs.	CITY	Basis of Design Report (BODR) approved by City Commission. Phase II commenced on March 1, 2010 and will be conducted via in-house design services.	8,000,000
36	Collins Ave Milling & Resurfacing	FDOT	The Collins 5th-15th Streets project is presently at 30% design. The project was transferred to FDOT, who is providing 100% of the funding.	2,721,695
32	Venetian Cswy Bike/Ped/Greenway/Enhancs.	CITY	Miami Beach (CIP)/Miami/County have entered into an agreement for MDC to implement the project.	2,800,000
6	Normandy Dr/71st St. Milling & Resurfacing	FDOT/ CITY	There are four FDOT projects that compromise the milling and resurfacing on Normandy Drive and 71st Street. For all four projects, design plans were completed during 2007-09 and construction is estimated to begin in November 2010. Additional scope of work includes ADA and pedestrian improvements. Bike lanes will be striped on Normandy from Biarritz Drive to Rue Notre Dame, and then from Rue Versailles to Bay Drive East. Bike lanes will be striped on 71st Street from Biarritz Drive to Rue Notre Dame, then from Rue Versailles to Rue Vendome, and then from Bay Drive East to just east of Byron Avenue. Liveable Communities study completed by FDOT at City request.	2,000,000
15	Middle Beach Recreational Corridor (MBRC) from 64th Street to 44th Street (20 blocks)	CITY	The Eden Roc Hotel has agreed to replace the existing boardwalk adjacent to its property with at-grade beachwalk. The City has entered into an agreement with the Eden Roc that includes the design, permitting and construction of a beachwalk behind its property to the northern boundary of Indian Beach Park/City parking lot at 46th Street. The City has received \$704,078 in federal funding to supplement the Eden Roc's contribution toward the construction. The City has received \$570,000 in federal funding for the design of the remaining portion of the MBRC project and is currently seeking construction funding.	5,500,000
Sub-total				119,688,825

Planning

MMP Proj. #	Project	Agency in Charge	Project Status	Estimated Project Cost
25	Indian Creek Trail / Greenway (CIP)	CITY	Planning conceptual schematics were completed for a pilot project from 23rd to 26th Streets. Design or construction funding is not available.	TBD
34	Alton Road Reconstruction, 5th St-Michigan	FDOT	FDOT completed a Project Development and Environment (PD&E) Study during 2007-2008 and the project is now at 30% design. Capacity Improvements on 8th, 11th, 15th, 16th Streets are finished.	6,000,000
39	Bay Link Transit Corridor	COUNTY	Project on hold.	
40	South Beach Transit Facilities (Potamkin 5th Street & Alton; Vitri 5th Street and Alton and 23rd Street)	CITY/ MDT/ Private	City has yet to determine/approve an appropriate site for this facility.	4,900,000
30	West Ave/17 St/Dade Intersect. Reconfiguration	CITY	Feasibility study completed, public workshop held, and presentation made to the Finance and Citywide Projects Committee on July 10, 2008 and on December 9, 2009. FHWA approved a Categorical Exclusion Type II Class of Action Determination for the environmental permitting phase, which requires a project development and environment (PD&E) Study. City staff will contract with a consultant to initiate the PD&E study.	7,036,220
Sub-total				17,936,220

Deleted

<i>MMP Proj. #</i>	<i>Project</i>	<i>Agency in Charge</i>	<i>Project Status</i>	<i>Total Estimated Project Cost</i>
1	North Beach Community Shuttle Expansion	N/A	Shuttle service expansion to North Beach has not been authorized by Commission	N/A
8	North Beach Waterfront Access Improvements at Brittaney Bay Park	N/A	When Water Taxi discontinued service on Indian Ck., this project became null & void	N/A
12	Collins Ave. Realignment, 6000 to 6300 Strs.(the so-called Mirabella project)		Project was not approved by FDOT and deemed unfundable (cost-benefit ratio)	N/A
18	Middle Beach Community Shuttle Expansion	N/A	Expansion not authorized by Commission	N/A
20	Middle Beach Intermodal Facility	N/A	MDT / Mt.Sinai defunct project. FTA funds were transferred to Miami Beach Intermodal Project.	N/A
22	Alton Road at 41st Str. Intersection Calming	N/A	FDOT did not allow placement of a traffic circle at the east landing of the J.Tuttle Cwy	N/A
44	Collins Ave. Grand Blvd., 63rd to 26th Street	CITY	City-proposed enhancement project was not approved by FDOT.	N/A

Bridge Ratings 2009*			
BRIDGE #	BRIDGE NAME	SUFFICIENCY RATING	Last Inspection Date
876740	HOLOCAUST MEMORIAL BRIDGE	78.3	22-Jul-08
876705	WASHINGTON AVE. OVER COLLINS CANAL	85.1	29-Sep-08
876707	SUNSET DRIVE OVER SUNSET LAKE CANAL	58.0	28-Aug-08
876708	SUNSET DRIVE OVER SUNSET LAKE CANAL	69.3	29-Sep-08
876710	WEST 29TH STREET OVER SUNSET LAKE CANAL	55.6	29-Sep-08
876718	77TH STREET OVER BISCAYNE POINT CANAL	64.9	1-Apr-08
876719	77TH STREET OVER TATUM WATERWAY	61.0	1-Apr-08
876721	HENEDON AVE. OVER BISCAYNE POINT CANAL	50.8	20-Oct-08
876726	CONVENTION CENTER DRIVE OVER COLLINS CANAL	93.5	29-Apr-09
876727	17TH STREET OVER COLLINS CANAL	51.0	17-Sep-08
876728	BAY DRIVE OVER NORMANDY WATERWAY	96.2	26-Nov-08
876729	BIARRITZ DRIVE OVER NORMANDY WATERWAY	78.6	28-Aug-08
876731	STAR ISLAND	83.6	29-Aug-08
876732	73RD STREET OVER TATUM WATER WAY	79.5	29-May-08
876733	FOUNTAIN STREET OVER BISCAYNE BAY	79.0	21-Jan-08
876734	PALM WAY OVER BISCAYNE BAY	79.0	15-Jan-08
876735	85TH ST. OVER TATUM WATERWAY	96.2	26-Aug-08
876736	PINE TREE DRIVE OVER LA GORCE CANAL	71.5	20-Oct-08
876737	NOREMAC AVE. OVER BISCAYNE POINT	93.9	20-Oct-08
876738	CLEVELAND ROAD OVER WEST BISCAYNE PT. CANAL	93.4	22-Jul-08
876739	DAYTONIA ROAD OVER BISCAYNE POINT	88.9	28-Aug-08
870788	SUNSET LAKE CANAL	85.1	13-Dec-07
870790	WEST 47TH STREET OVER BISCAYNE WATERWAY	85.2	20-Oct-08
874481	VENETIAN CAUSEWAY- BETWEEN DADE BLVD AND BELLE ISLAND	69.2	21-Jul-08
874477	VENETIAN CAUSEWAY- BETWEEN BELLE ISLAND AND SPOIL ISLAND	53.5	21-Jul-08
874474	VENETIAN CAUSEWAY- BETWEEN SPOIL ISLAND (BASCULE BRIDGE)	57.5	12-Dec-07
874473	VENETIAN CAUSEWAY- BETWEEN SPOIL ISLAND AND RIVO ALTO ISL.	57.5	17-Jul-08
874472	VENETIAN CAUSEWAY- BETWEEN RIVO ALTO ISLAND AND SPOIL ISL.	44.7	27-Jul-08
874471	VENETIAN CAUSEWAY- BETWEEN SPOIL ISLAND AND DI LIDO ISLAND	55.5	21-Jul-08
874466	VENETIAN CAUSEWAY- BETWEEN DI LIDO ISLAND AND SPOIL ISLAND	57.6	21-Jul-08
874465	VENETIAN CAUSEWAY- BETWEEN SPOIL ISLAND AND SAN MARINO IS	47.9	21-Jul-08
874463	VENETIAN CAUSEWAY- BETWEEN SAN MARINO ISLAND AND SPOIL IS	55.5	16-Jul-08
874461	VENETIAN CAUSEWAY- BETWEEN SPOIL ISLAND & SAN MARCOS ISL.	44.7	16-Jul-08
874712	PINE TREE DRIVE 235' SOUTH OF WEST 51st STREET	35.5	28-Feb-08
874706	COLLINS CANAL 70' SOUTH OF DADE BLVD AND 23rd STREET	49.1	10-Apr-08
870085	71st STREET 160' WEST OF BONITA DRIVE	76.4	1-Mar-07
870055	ARTHUR GODFREY ROAD OVER INDIAN CREEK CANAL	80.0	14-Nov-07
870054	ARTHUR GODFREY ROAD 157' EAST OF MERIDIAN AVENUE	92.5	7-Feb-07
870670	WEST 63rd STREET 139' EAST OF PINE TREE DRIVE	92.5	23-Aug-07
870665	ALTON ROAD OVER COLLINS CANAL	89.0	7-Mar-07
870613	EAST 63rd STREET OVER INDIAN CREEK	55.0	28-Feb-07
870711	ALTON ROAD 153' NORTH OF 48th STREET	96.2	29-Nov-07
870710	ALTON ROAD 123' NORTH OF CHASE AVENUE	94.8	7-Nov-07

* Bridge sufficiency rating provides an overall measure of the bridge's condition; ratings are on a scale of 1 to 100, with 100 considered as an entirely sufficient bridge, usually new; an entirely deficient bridge would receive a rating of 0.

Source: FDOT Bridge Inspection Report every 2 years

Atlantic Greenway Network-Bike Master Plan

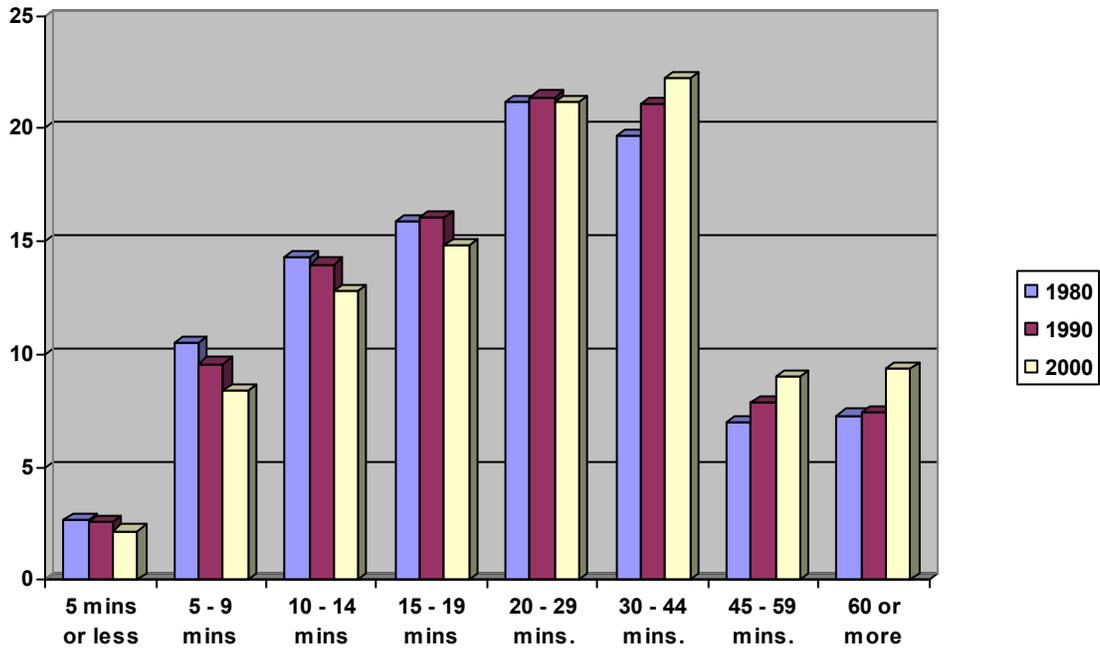


Intersection Levels of Service for Miami Beach								
The Adopted Level of Service for Miami Beach is D						2010(with implementation of the Municipal Mobility Plan)		
						1998		
						AM Peak	Midday Peak	PM Peak
						Hour	Hour	Hour
Ref #	N-S Rd	E-W Rd	LOS	LOS	LOS	Hour	Hour	Hour
North Beach								
16	Abbott Ave	71 St	NA	NA	B	NA	NA	B
17	Byron Ave	85 St	NA	NA	B	NA	NA	B
18	Collins Ave	71 St	NA	NA	B	NA	NA	C
19	Dickens Ave	77 St	NA	NA	B	NA	NA	B
20	Harding Ave	71 St	NA	NA	F	NA	NA	C
21	Harding Ave	77 St	NA	NA	B	NA	NA	B
22	Harding Ave	85 St	NA	NA	B	NA	NA	B
23	Indian Cr/Dickens	71 St	NA	NA	F	NA	NA	D
Middle Beach								
61	23rd St	Dade Blvd			C			C
62	Alton Rd	41 St	F		F	D		D
63	Alton Rd	47 St	F		F	C		B
64	Alton Rd	43 St	F	F	F	D	D	D
65	Alton Rd	Chase	C		B	B		B
66	Alton Rd	Michigan Ave	F	F	F	B	B	D
67	Alton Rd	20 St	D	B	B	C	B	C
68	Alton Rd	Dade Blvd	C		C	C		D
69	Collins/Indian Cr	44 St			B			B
70	Collins Ave	29 St		B	B		B	B
71	Collins Ave	41 St			B			B
72	Collins Ave	63 St			B			B
73	Collins Ave	5800 Block			B			B
74	Indian Creek Dr	41 St			F			E
75	Indian Creek Dr	63 St			D			D
76	Pine Tree Dr	41 St	F	C	F	C	C	D
77	Sheridan Ave	41 St	B		B	B		B
78	Royal Palm Ave	41 St	B		B	B		B
79	Prairie Ave	41 St	C		B	C		B
80	N. Meridian Ave	41 St	E		C	C		C
81	Pine Tree Dr	47 St			B			B
82	Pine Tree Dr	51 St			B			B
83	Pine Tree Dr	63 St			C			C
84	Praire/Conv Ctr Dr	Dade Blvd	B		B			B
85	Meridian Ave	Dade Blvd	B		B			C
86	Washington Ave	Dade Blvd			F			C
South Beach								
129	Alton Rd	11 St	F		F	B		B
130	Alton Rd	15 St	F	F	F	B	C	C
131	Alton Rd	17 St	F	F	F	D	E	D
132	Alton Rd	5 St	B		F	C		C
133	Alton Rd	8 St			F			C
134	Alton Rd	Lincoln Rd	B	F	F	B	B	C
135	Collins Ave	10 St	A	B	B	A	B	B
136	Collins Ave	11 St	B	B	B	B	D	C
137	Collins Ave	14 St	B	B	B	B	B	B
138	Collins Ave	15 St	B	B	B	B	B	C
139	Collins Ave	17 St	B	B	B	B	B	B
140	Collins Ave	18 St	A	B	B	A	B	B
141	Collins Ave	20 St	A	B	B	A	B	B
142	Collins Ave	21 St	A	B	B	A	B	B
143	Collins Ave	22 St	B	B	B	B	B	B
144	Collins Ave	23 St	B	B	B	B	B	B
145	Collins Ave	24 St	B	B	B	B	B	B
146	Collins Ave	26 St	A	A	A	A	A	A
147	Collins Ave	5 St	B	C	C	B	C	C
148	Collins Ave	8 St	A	B	B	B	B	B
149	Collins Ave	Espanola Way	A	A	A	A	B	B
150	Collins Ave	Lincoln Rd	C	C	C	C	C	C
151	Jefferson Ave	5 St			C			C
152	Meridian Ave	17 St	B	B	B	B	B	C
153	Meridian Ave	5 St			F			B
154	Michigan Ave	5 St			B			B
155	Ocean Dr	5 St	C		C	C		C
156	Washington Ave	17 St	B	C	F	B	C	C
157	Washington Ave	5 St			B			B
159	Washington Ave	Lincoln Rd			B			B

Mean Travel Time to Work arranged by population: 1980 – 2000*

MSA Name		Less Than 15 Minutes	15 - 29 Minutes	30 - 44 Minutes	45 - 59 Minutes	60 or more Minutes	
		2000	2000	2000	2000	2000	
5 million or more	New York	20.2	28.8	21.3	11.3	18.4	
	Los Angeles	22.4	34.9	22.6	9	11.1	
	Chicago	21.3	30.3	23.5	11.7	13.2	
	Washington, DC	17.7	32.1	24.9	12.4	12.8	
	San Francisco	22.2	34	22	10	11.8	
	Philadelphia	24.7	34.6	21.7	9.5	9.5	
	Boston	25.6	32.8	22	9.8	9.9	
	Detroit	24.5	38.2	22.1	8.6	6.6	
	Dallas	22.4	35.9	24	9.9	7.8	
	Atlanta	18.3	32.4	25.1	12.4	11.8	
	Miami	19	35.3	26.7	10.3	8.8	
	Seattle	23.4	36.6	22.2	8.7	9.1	
	Phoenix	23.8	37	24.1	8.8	6.3	
	Less than 5 million	Minneapolis	26.4	41.4	21.3	6.7	4.2
Cleveland		27.3	40.6	20.8	6.6	4.7	
San Diego		24.7	40.7	21.6	6.7	6.4	
St. Louis		24.9	37.9	23.1	8.4	5.6	
Denver		24	38.1	23.7	8.2	6	
Tampa		26.4	37.8	21.3	8.1	6.5	
Pittsburgh		28.3	36.4	20.2	8.3	6.9	
Portland		27.2	39.8	20.4	6.9	5.7	
Cincinnati		25.7	41.1	21.7	6.9	4.6	
Sacramento		26.8	38.8	21	6.6	6.7	
Kansas City		28	41.9	20.6	5.8	3.7	
Milwaukee		30.7	42.8	18	4.8	3.8	
Orlando		21.1	38.1	25.8	8.8	6.2	
Indianapolis		27	40.8	21.6	6.1	4.4	
San Antonio		23.9	43.2	22.2	5.7	5	
Norfolk		26	42.9	20.3	5.9	4.9	
Las Vegas		24.4	45.2	20.9	4.2	5.2	
Columbus		26.6	44.1	19.6	5.5	4.2	
Charlotte		23.8	38.7	23	8.5	6.1	
New Orleans		24.5	38.1	21.1	8.5	7.9	
Salt Lake City		29.2	43.6	18	4.8	4.4	
Greensboro		30	44.3	16.9	4.6	4.3	
Austin		24.5	38.6	22.5	8.3	6.1	
Nashville		23.9	38.6	23	8.8	5.7	
Less than 5 million		Providence	32.2	39.9	16.3	5.4	6.2
		Raleigh	24.7	40.4	22.3	7.4	5.2
		Hartford	29.9	41	19.3	5.3	4.5
		Buffalo	32.5	43.8	16.8	3.7	3.2
		Memphis	22.9	43.4	23.2	6.1	4.4
		West Palm Beach	25.2	39.4	22.1	6.8	6.5
	Jacksonville	22.2	38.8	24.4	8.7	5.9	
	Rochester	33.6	42.7	15.6	4.6	3.6	
	Grand Rapids	34.9	42.9	14.8	4.1	3.3	
	Oklahoma City	30.2	43.4	18.3	4.4	3.7	
	Louisville	26.3	46	19.8	4.2	3.6	
	Average Mean Travel Time	23.5	35.9	22.2	9	9.5	

A declining proportion of workers have short commutes (less than 15 minutes) in the large metro areas, and a greater proportion of workers are traveling 45 minutes and more. Miami follows this pattern with an increase of 4% in travels of more than 60 minutes.



* Source: Journey to Work Trends in the United States and its Major Metropolitan Areas, 1960 – 2000. Publication No. FHWA -EP-03-058

**Areas with a Greater than Average Increase in Travel Time (in minutes): 1990 – 2000.
The Average travel time is 25 minutes and 30 seconds**

Average travel time: 25.3			
Metropolitan Statistical Area	1990 Average Travel Time	2000 Average Travel Time	Change in Travel Time
Atlanta	26.0	31.2	5.2
Miami	24.1	28.9	4.8
West Palm Beach	20.9	25.7	4.8
Raleigh	20.2	24.9	4.7
Charlotte	21.6	26.1	4.5
Boston	23.6	27.8	4.2
Orlando	22.8	27.0	4.2
New York	30.0	34.0	4.1
Jacksonville	22.6	26.6	4.0
Philadelphia	24.0	27.9	3.9
Austin	21.7	25.5	3.8
Tampa	21.8	25.6	3.8
Sacramento	21.8	25.6	3.8
Las Vegas	20.3	24.1	3.8
San Francisco	25.6	29.3	3.7
Denver	22.2	25.9	3.7
Providence	19.6	23.2	3.6
Seattle	24.1	27.7	3.6
Greensboro	18.8	22.4	3.6
Washington, DC	28.2	31.7	3.5
Dallas	24.1	27.5	3.4

Capital Improvement Plan

Completed Projects

CAPITAL PROJECT	COMPLETED PROJECT VALUE					
	FY 2000/01 thru FY 2003/04	FY 2004/05	FY 2005/06	FY2006/07	FY 2007/08	FY 2008/09
CIP						
17th St. Parking Garage	\$4,200,000					
Jackie Gleason Theater Roof	\$2,400,000					
Miami Beach Convention Center Roof	\$7,800,000					
41st St. Streetscape Improvements	\$1,700,000					
Lincoln Road Improvements	\$17,000,000					
North Shore State ROW Improvements	\$13,100,000					
42nd St. Parking Garage	\$3,700,000					
Jackie Gleason Porte Cochere	\$350,000					
Allison Island ROW Improvements	\$750,000					
PAL Building Renovations	\$800,000					
4601 Collins Avenue Parking Lot	\$200,000					
Flamingo Park Pool	\$3,140,000					
Groups "A" and "B" Parks	\$2,760,000					
Lincoln Lane & Meridian Parking Lot (10F)	\$150,000					
Miami Beach Golf Course	\$7,320,000					
North Shore Open Space Park Phases I, II	\$2,100,000					
Pine Tree Park	\$375,000					
South Point Police Sub-Station	\$150,000					
Chase Avenue Streetscape	\$400,000					
Espanola Way Streetscape	\$900,000					
Marseille Drive Streetscape	\$1,500,000					
South Pointe Phase I Streetscape	\$10,200,000					
12th Street Garage Renovation		\$940,000				
137 Washington Ave. Surface Lot		\$400,000				
13th St. Garage Sign		\$17,000				
17th Street Parking Garage Maintenance		\$350,000				
7200 Collins Avenue Parking Lot		\$700,000				
75th Street Water Tanks		\$3,400,000				
Bass Museum Addition and Renovation		\$8,260,000				
Bass Museum Dehumidifiers		\$250,000				
Bay Road Streetscape (14th to 16th Streets)		\$1,023,000				
Booster Pump Station at 25th Street (Fire Station No. 2 Phase I)		\$5,518,000				
Byron Avenue and 71st Street Parking Lot		\$320,000				
Convention Center Restrooms and ADA Improv Phases A & B		\$2,001,000				
Epicure Parking Lot Improvements		\$150,000				
Julia Tuttle 36" Water Main		\$350,000				
Lenox & 17th Street Parking Lot		\$412,000				
Library Demolition		\$150,000				
Lummus Park Phase I		\$800,000				
Miami Beach Golf Course Clubhouse & Restrooms		\$4,410,000				
North Shore Park & Youth Center		\$6,600,000				
Regional Library		\$11,180,000				
South Shore Community Center Phases I & II		\$1,200,000				
Old City Hall Courthouse Renovation		\$500,000				
Old City Hall Parking Dept. Relocation		\$300,000				
Victory Garden		\$1,100,000				
42nd Street Streetscape		\$1,600,000				
75th Street Streetscape		\$300,000				
4th Street and Alton Road Parking Lot		\$120,000				
Collins Park Cultural Center Sidewalks		\$412,000				
La Gorce Island Enhancements		\$350,000				
La Gorce/Pine Tree Drive Landscaping Medians		\$470,000				
13th St. Garage - Emergency Repairs			\$750,000			
17th St. Garage - Post tension cable replacement			\$800,000			
17th Street Parking Garage Maintenance			\$350,000			
401 Alton Road Parking Lot Fence			\$30,000			
Colony Theater			\$8,816,000			
Convention Center Restrooms and ADA Improvements Phase C			\$800,000			
Fairway Park Sports Lighting			\$350,000			
Lummus Park Phase II (Restrooms)			\$500,000			
Maurice Gibb Memorial Park			\$250,000			
North Shore Open Space Park Phase III			\$900,000			
Palm Island Guardhouse			\$140,000			
Scott Rakow Youth Center Phase I			\$5,600,000			
Terminal Island Pump Station / MacArthur Causeway 20" Water Line			\$3,266,000			
TOPA Lobby Interiors			\$1,100,000			
Indian Creek Greenway Pilot Project			\$300,000			
Washington Ave. ROW Improvements			\$19,028,000			
07th St. Garage - General Repairs				\$180,000		
12th St. Garage - General Repairs				\$215,000		
13th St. Garage - General Repairs				\$227,000		
16th St. Garage - General Repairs				\$195,000		
16th Street Drainage Improvements (Wash Ave ROW)				\$1,100,000		
17th Street Garage - Paystation & Electrical Upgrades				\$350,000		
Fire Station 4				\$6,400,000		
Miami Beach Golf Course - Drainage Well				\$100,000		
Miami Beach Golf Course - Signs				\$61,000		
Normandy Isle Park & Pool				\$6,235,000		

CAPITAL PROJECT	COMPLETED PROJECT VALUE					
	FY 2000/01 thru FY 2003/04	FY 2004/05	FY 2005/06	FY2006/07	FY 2007/08	FY 2008/09
Parking Dept. Shop				\$44,000		
Pump Station Upgrades - 27 of 31 Pump Stations Completed:				\$18,900,000		
Scott Rakow Restrooms A/C (Phase I)				\$250,000		
Shane Water Sports Parking Lot				\$331,000		
Surface Parking Lot 5C (TOPA)				\$1,040,000		
41st Street Bridges				\$1,600,000		
Flamingo Neighborhood 7th & 8th Streets ROW Improvements				\$1,650,000		
Flamingo Neighborhood Box Culvert Structural Assessment & Clean-out				\$580,000		
Flamingo Park - Holtz Stadium Demolition & Site Restoration				\$211,000		
07th Street Parking Garage Maintenance					\$330,000	
17th Street Parking Garage Electrical Upgrades 1st to 3rd Floors					\$1,347,030	
21st Street Spoil Area Underground Utility Installations					\$96,000	
Beachfront Restrooms - 21st Street					\$558,000	
Belle Isle Park					\$600,000	
777 Building Sign Replacement					\$25,000	
Preferred Surface Lot (P-Lot, Conv. Center)					\$590,000	
Surface Parking Lot 8E - 4141 Alton Road Phase 1 (8E)					\$200,000	
Scott Rakow Swimming Pool Renovation					\$237,000	
Surface Parking Lot 18A - 6475 Collins Ave.						\$195,000
Surface Parking Lot 24A - 971 Normandy Drive						\$190,800
Surface Parking Lot 8C - 4000 Chase Ave.						\$560,000
08th Street Spot Flooding Remediation						\$75,000
CIP	COMPLETED, BUT NOT REMOVED FROM FY 2009/10 - 2013/14 CIP					
Bay Road Drainage Pump Station Close-out (West Ave.)				\$15,000		
Multi-Purpose Municipal Parking Facility - 1. Constr. Fencing & Demo.				\$340,000		
Multi-Purpose Municipal Parking Facility - 2. Pilings & Retaining Wall				\$1,550,000		
TOPA ADA and Interior Improvements				\$1,970,000		
Collins Ave. Signalization (Flamingo/Lummus BP-10B)				\$800,000		
Beachfront Restrooms - 46th Street				\$558,000		
Beachfront Restrooms - 64th Street				\$558,000		
10th St. Auditorium FPL Duct Bank Installation					\$217,000	
12th Street Parking Garage Maintenance					\$1,622,000	
13th Street Parking Garage Canopy					\$399,000	
16th Street Parking Garage (Anchor) - Cable Replacements					\$395,000	
Altos del Mar Park Interim Improvements					\$225,000	
Fairway Park Pavilion					\$947,000	
Fire Station # 2 Building B					\$8,857,000	
Historical Monument Repair/Restoration Study					\$30,000	
Multi-Purpose Municipal Parking Facility - 3. Underground Utilities					\$1,150,000	
Normandy Shores Golf Course					\$9,228,000	
Normandy Shores Golf Course Cart Barn					\$1,432,000	
Normandy Shores Golf Course Clubhouse Demolition					\$44,000	
Normandy Shores Golf Course Field Restrooms					\$363,000	
Normandy Shores Golf Course Maintenance Facility					\$947,000	
Pump Station Landscaping - Pump Station # 15 - Phase 1					\$90,000	
Pump Station Landscaping - Pump Station # 19					\$114,000	
Pump Station Landscaping - Pump Station # 28 - Phase 1					\$290,000	
Pump Station Odor Control - Pump Station # 28					\$800,000	
Pump Station Upgrades - Remaining Pump Stations					\$10,143,000	
Belle Isle ROW Improvement Project (13B)					\$8,876,000	
Flamingo Lummus ROW Improvement Project (10B)					\$16,098,000	
Oceanfront East ROW Improvements BP-6, Phase I					\$5,919,000	
777 Building - Third Floor Renovation						\$700,000
10th Street Auditorium & Beach Patrol Headquarters						\$9,598,000
16th Street Parking Garage Gen'l. Repairs						\$395,000
17th Street Parking Garage Elevator Refurbishment						\$1,005,000
Carl Fisher Clubhouse & Little Stage Theater Renovations						\$175,000
Colony Theater ADA Restrooms, & Dumpster Enclosure						\$470,000
Flagler Memorial Monument & Island						\$1,119,000
Par 3 Master Plan						\$25,000
South Pointe Park						\$28,347,000
TOPA Phase IIa						\$571,000
TOPA Phase IIb						\$650,000
TOPA Phase III - Live Nation Mezzanine Bar						\$90,000
06th Street & Lenox ROW Improvements (Flamingo BP-1A)						\$1,035,000
So. Pointe WW Booster (Coast Guard) Pump Sta. FPL Relocation						\$114,000
So. Pointe WW Booster (Coast Guard) Pump Sta. Demolition						\$145,000
Pumps Station Landscaping # 2						\$4,000
Pumps Station Landscaping # 5						\$8,000
Pumps Station Landscaping # 10						\$31,000
Pumps Station Landscaping # 28 Phase II						\$194,000
Pumps Station Landscaping # W4						\$25,000
12th Street Parking Garage Louvers						\$200,000
Surface Parking Lot 26A (Collins & 80th St.)						\$725,000
Surface Parking Lot 08E Phase II (4141 Alton Rd.)						\$200,000
Surface Parking Lot 08D (Pine Tree Dr.)						\$170,000
Pump Station No. 15 Landscaping, PH II						\$110,000
Pump Station No. 11 Landscaping						\$33,000
CIP Total:	\$80,995,000	\$53,583,000	\$42,980,000	\$45,460,000	\$72,169,030	\$47,159,800

CAPITAL PROJECT	COMPLETED PROJECT VALUE					
	FY 2000/01 thru FY 2003/04	FY 2004/05	FY 2005/06	FY2006/07	FY 2007/08	FY 2008/09
OTHER DEPARTMENTS						
TCD - Convention Center						
Southeast Chiller Replacement (440)	\$300,000					
Enviro Waste Systems Trash Pulverizer	\$47,000					
Enviro Waste Systems Trash Pulverizer (440B)	\$113,000					
Security Camera System Upgrades	\$150,000					
Miscellaneous Replacement	\$210,000					
Switch Gear Testing	\$70,000					
Security Camera Replacement	\$25,000					
General Landscaping	\$25,000					
E. Restaurant Removal of Grillwork	\$25,000					
Convention Center - Carpet Replacement	\$150,000					
North Shore Youth Center - "Circle"	\$104,000					
Chiller Replacement		\$685,037				
Miscellaneous Replacement		\$209,282				
Miscellaneous Funds (From Closeouts)		\$38,979				
Procurement Datastream 7 i			\$55,056			
JGT Stage Upgrades			\$6,113			
Gordian Group Fees/JGT Stage Upgrades			\$92			
Procurement Carpet f/MBCC			\$98,407			
West food court renovations			\$371,861			
Gordian Group fees/West food ct renovations			\$5,578			
Linen Replacement			\$11,386			
MBCC Chiller Replacement			\$831,473			
Gordian Group Fees/Chiller replacement			\$12,472			
F&L Construction			\$34,789			
Replacement HVAC equipment			\$311,423			
Gordian Group Fees/HVAC Equipment			\$4,671			
Valet booths for JGT & MBCC			\$2,500			
Linen for MBCC & JGT			\$6,696			
Computer for HR Manager			\$1,143			
Pipe & Drape for MBCC & JGT			\$5,905			
Radios for MBCC/JGT			\$15,330			
Dance Floor for MBCC			\$21,522			
MBCC chiller #4 replacement				\$1,060,428		
Gordian Group fees f/MBCC chiller 4 replacement				\$22,014		
Misc Project at MBCC				\$212,765		
MBCC Chiller Replacement #3				\$16,629		
Escalator and Bollard Repairs				\$23,483		
Gordian Group fees f/Escalator and Bollard Repairs				\$352		
Datastream update expenses				\$2,400		
Concrete Planter Repair				\$31,961		
Gordian Group fee f/ Concrete Planter Repair				\$479		
Datastream (Software to monitor facility maintenance) update expenses				\$1,281		
Datastream (Software to monitor facility maintenance) update expenses				\$9,900		
Datastream (Software to monitor facility maintenance) update expenses				\$2,447		
Upgrade of Genesis Automation System				\$5,785		
Sound System Replacement 1				\$100,000		
Sound System Replacement 2				\$29,849		
Gordian Group Fee Sound System JOC				\$1,948		
Buss Duct Replacement				\$640,579		
Cooling Tower Roof Replacement				\$151,058		
Gordian Fee Cooling Tower JOC				\$2,518		
Convention Center - Replace Sound Equipment				\$100,000		
Convention Center - Backflow preventers					\$150,000	
Public Works						
Bridge Replacement - Meridian Ave.	\$1,180,139					
Bridge Replacement - Daytona Road	\$1,131,072					
Ocean Drive Improvements	\$349,000					
20" Water Main Collins Ave.	\$1,116,318					
Washington Ave. ROW Project	\$1,611,555					
Beachwalk Phase 1, 14th Street to 21st Street		\$4,769,379				
I & I Mitigation, Sewer Renov. Upgrades		\$5,621,529				
Repair Rentals - Generators& Pump Equipment		\$111,529				
Roof Repair/Replacement - City Facilities		\$441,527				
Roof Repairs - City Facilities		\$441,572				
Water & Sewer Pump Station Upgrades Program		\$50,087				
Asphalt & Sidewalk Restoration - Water		\$142,287				
Collins Canal Waterway Revitalization		\$252,644				
Concurrency Management Review		\$59,400				
Large User Agreement with Satellite Cities			\$12,477			
Potable Water Control Valve			\$15,978			
Water & Wastewater Rate Review			\$25,628			
Engineering Services			\$48,853			
Paint - 70 Traffic Signals			\$173,503			
Cost of Service Analysis				\$21,847		
FY06 Equipment Rental - Sewer				\$117,311		

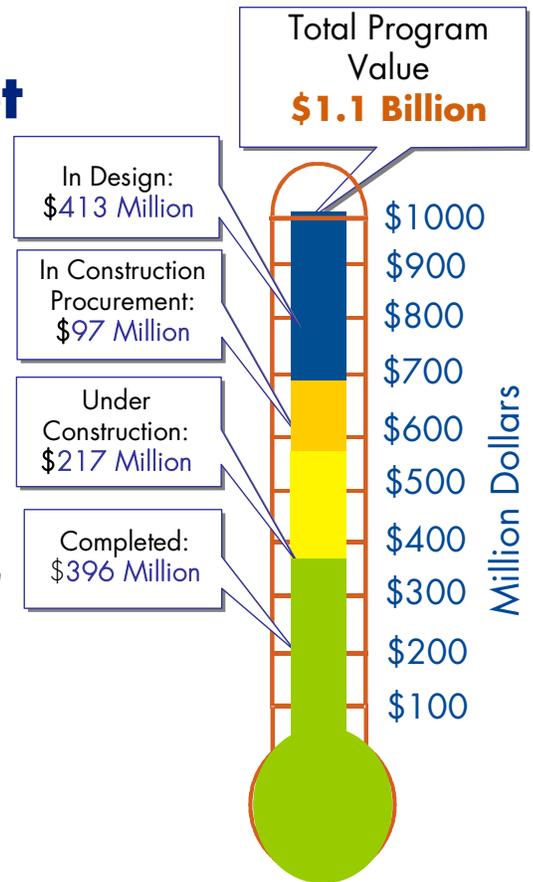
CAPITAL PROJECT	COMPLETED PROJECT VALUE					
	FY 2000/01 thru FY 2003/04	FY 2004/05	FY 2005/06	FY2006/07	FY 2007/08	FY 2008/09
CIP						
FY06 Equipment Rental - Water				\$20,679		
Pump Station Emergency Response Plan				\$23,141		
Seawall Improvement - North Beach				\$90,450		
Wastewater System Evaluation				\$70,119		
Water & Wastewater Study				\$19,275		
Water System Evaluation				\$72,820		
17th ROW Project				\$47,895		
77th St. Tatum Waterway Bridge				\$211,327		
Bay Road from Lincoln Road to 16th St.				\$480,500		
Espanola Way ROW Project				\$306,667		
Henedon Ave Bridge				\$534,928		
Washington Ave ROW				\$1,611,555		
Convention Center Bridge					\$718,094	
North Bay Road Traffic Calming - Pilot Program					\$20,000	
Bicycle Pedestrian Project - Atlantic Greenway Network Master Plan					\$337,321	
FY06 Sidewalk & Street Restoration - Mid Beach					\$64,730	
FY06 Sidewalk & Street Restoration - North Beach					\$65,808	
FY06 Sidewalk & Street Restoration - South Beach					\$65,950	
Washington Avenue Bridge					\$700,000	
No. Beach Recreational Corridor						\$6,808,999
Parks and Recreation						
Flamingo Park - Park			\$126,889			
Muss Park - Playground, Tot-Lots, and Shade Structures			\$43,542			
Marjorie Stoneman Douglas Park - Playground, Tot-Lots & Shade Structures				\$116,646		
Miami Beach Golf Course Renovations				\$58,279		
Normandy Isle Park & Pool				\$139,803		
Palm/Hibiscus Island Playgrounds, Tot-Lots, & Shade Structures				\$114,144		
Tree Wells Pilot Project					\$252,733	
Fairway Park Sod and Irrigation System					\$200,000	
OTHER DEPARTMENTS TOTAL						COMPLETED, BUT NOT REMOVED FROM FY 2009/10 - 2013/14 CIP
TCD - Convention Center						
South Pointe park Public Art Project					\$500,000	
Collins Park Public Art Project - "Maze"					\$359,920	
Convention Center - Package Unit Replacement					\$2,000,000	
Convention Center - Siemens A/C Retrofit					\$1,110,000	
Parks and Recreation						
Natural Baskets for Arthur Godfrey Road					\$50,000	
Community Garden in North Beach					\$110,114	
Parking						
Closed Circuit Television System					\$973,920	
Public Works						
Historic Old City Hall					\$5,200,000	
Replace 5,000 Volt Direct Burial					\$680,000	
South Shore Community Center (County G.O.)					\$500,000	
Sunset Harbor & 20st Storm Wtr Imp					\$550,000	
Trash Receptacles					\$125,000	
Alton Road Traffic Signalization					\$166,862	
Bike Lane Striping on 16th St. & Prairie Ave					\$23,255	
Harding Ave					\$51,873	
North Bay Road Traffic Calming					\$20,000	
Traffic Signal Posts/Mast Arms Painting					\$205,000	
Stormwater System Prairie Avenue					\$2,000,000	
Palm Island Seawall Repairs						\$8,000
Beachwalk North Extension						\$525,000
17th Street Bridge						\$689,045
TOTAL OTHER DEPTS. BY YEAR:	\$6,607,084	\$12,823,252	\$2,243,286	\$6,473,262	\$17,200,580	\$8,031,044
GRAND TOTAL BY YEAR (Other Depts. + CIP):	\$87,602,084	\$66,406,252	\$45,223,286	\$51,933,262	\$89,369,610	\$55,190,844
CUMULATIVE COMPLETED TOTAL BY YEAR:	\$87,602,084	\$154,008,337	\$199,231,623	\$251,164,885	\$340,534,495	\$395,725,339
COMPLETED FACILITY PROJECTS, BY YEAR:	\$37,780,318	\$62,699,921	\$25,672,930	\$44,110,390	\$56,037,717	\$46,057,800
COMPLETED FACILITY PROJECTS CUMULATIVE:	\$37,780,318	\$100,480,240	\$126,153,170	\$170,263,560	\$226,301,277	\$310,139,396
COMPLETED ROW PROJECTS, BY YEAR:	\$49,821,766	\$3,706,331	\$19,550,356	\$7,822,872	\$33,331,893	\$9,133,044
COMPLETED ROW PROJECTS, CUMULATIVE:	\$49,821,766	\$53,528,097	\$73,078,453	\$80,901,325	\$114,233,218	\$173,188,028
ALL PROJECTS COMPLETED, BY YEAR:	\$87,602,084	\$66,406,252	\$45,223,286	\$51,933,262	\$89,369,610	\$55,190,844
ALL PROJECTS COMPLETED, CUMULATIVE:	\$87,602,084	\$154,008,337	\$199,231,623	\$251,164,885	\$340,534,495	\$395,725,339

Total Capital Program Budget

meets dynamic needs of City / Residents:

- Original Program
 - Parks & Facilities \$260 Million
 - ROW Improvements \$140 Million
 - Total \$400 Million

- Current Program *(completed, under construction & in design)*
 - Parks & Facilities \$576 Million
 - ROW Improvements \$547 Million
 - Total \$1.123 Billion

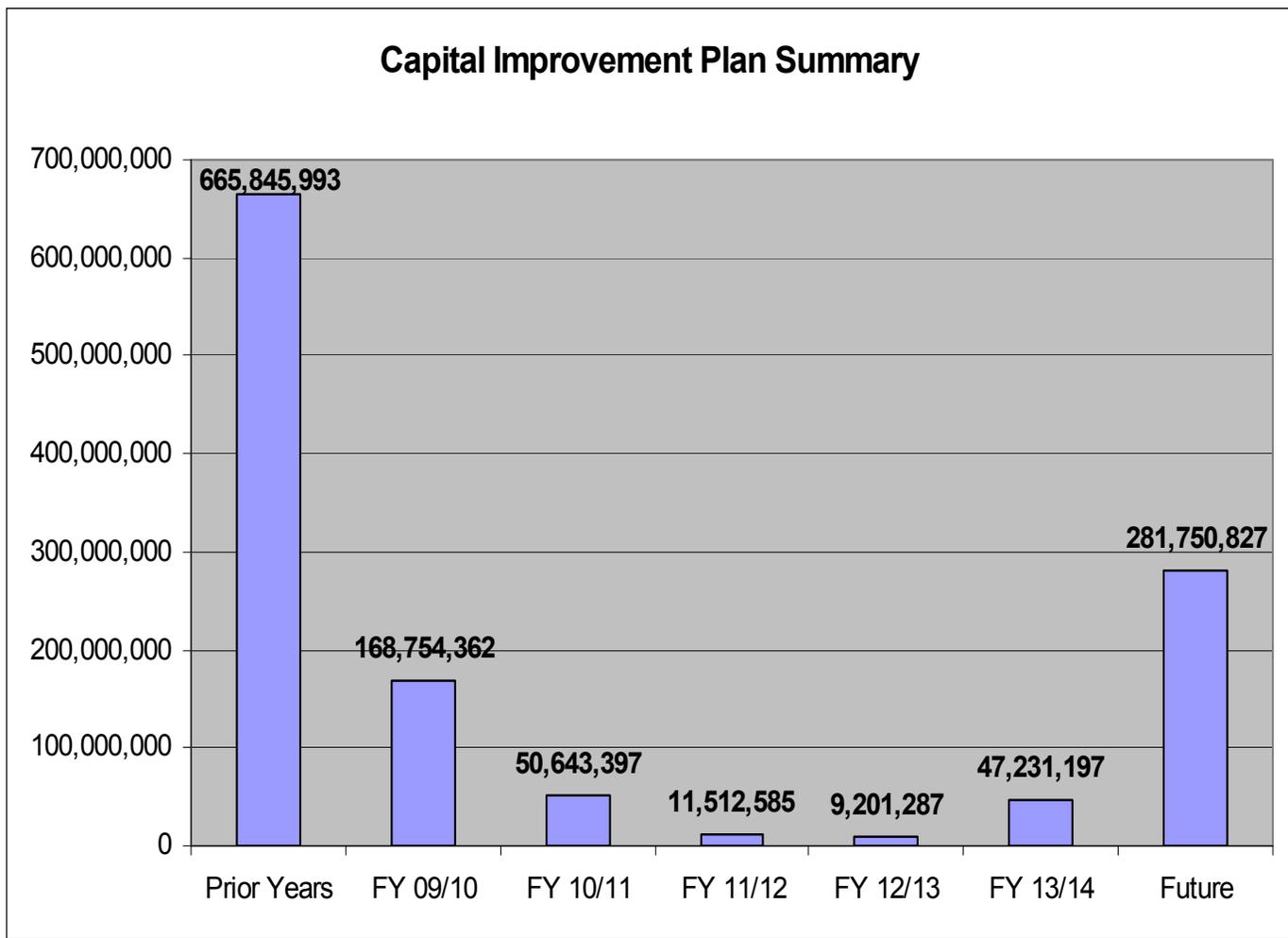


Capital Budget Appropriations prior years through FY 2009/10

Source of Funding	Prior Years	FY 2009/10
HUD Section 108 Loan	\$2,000,000	\$0
7th Street Garage	\$12,063,600	\$0
Parking Impact Fund	\$15,156,461	\$3,600,000
Concurrency Mitigation Fund	\$1,034,614	\$50,000
Resort Tax - 2%	\$1,907,344	\$0
Quality of Life	\$7,853,833	\$2,146,686
Transit Surtax	\$12,908,754	\$1,390,555
Police Department Grant Fund	\$362,200	\$0
Special Revenue	\$397,936	\$0
Capital Project not financed by bonds	\$4,838,797	\$0
Pay-As-You-Go	\$22,971,702	\$4,775,719
Grants Funds	\$19,545,138	\$2,406,970
Realloc Funds - other Capital Projects	\$328,269	\$0
City Center RDA	\$96,968,761	\$13,170,050
RCP 1996 GO Bond	\$2,491,690	\$0
RCP 1996 County Safe Neighborhood Bonds	\$637,896	\$0
1999 GO Bonds - Neighborhood Improvement	\$3,849,864	\$0
Gulf Breeze	\$1,270,552	\$0
1999 GO Bonds Fire Safety [E]	\$2,506,654	\$0
1999 GO Bonds Neighborhood Improvement [B]	\$7,117,921	\$100,000
1999 GO Bonds Parks and Beaches	\$1,212,373	\$900,000
1999 GO Bonds Fire Safety [B]	\$2,566,170	\$0
South Pointe RDA	\$46,110,530	\$3,600,000
Gulf Breeze Loan 2001	\$5,000,000	\$0
2003 GO Bonds - Fire Safety	\$217,229	\$0
2003 GO Bonds Parks & Beaches	\$11,181,197	\$4,750,000
2003 GO Bond Neighborhood Improvement	\$49,748,969	\$2,549,376
South Pointe CDT Agreement Rev/Rst	\$8,228,191	\$4,741,673
South Pointe Capital	\$49,583,191	\$6,208,498
Gulf Breeze Loan 2006	\$20,672,503	\$2,800,000
Water and Sewer Bonds 2000s	\$41,384,899	\$161,398
Stormwater Enterprise Fund	\$5,167,535	-\$3,167,137
Stormwater Bonds 2000s	\$62,635,203	\$0
Sanitation Environment Fund	\$1,326,761	\$0
Convention Center	\$770,000	\$0
Convention development Tax 35M	\$7,746,383	\$900,000
Convention development Tax 15M	\$13,480,644	\$600,000
RDA - Anchore Garage Fund	\$1,047,900	\$0
RDA - Anchore Shops Fund	\$507,200	\$0
Parking Operation Fund	\$37,530,160	\$2,653,678
Parking System Rev. Bonds	\$11,172,381	\$0
Parking Construction Bonds	\$684,030	\$0
Information & Comunication Technology Fund	\$1,889,760	\$192,973
911 Emergency Funds	\$370,817	\$0
Art in Public Places	\$115,000	\$0
GO Bond 2000 Interest	\$275,487	\$0
Equipment Loan/Lease	\$9,666,956	\$3,997,000
Building Technology Capital Project	\$1,469,091	\$469,609
Convention Development Taxes	\$2,343,237	\$0
Capitla Reserve	\$16,391,868	\$0
Miami-Dade County Bond	\$24,349,000	\$1,000,000
FEMA	\$97,410	\$0
Proposed Future South Pointe Financing	\$18,603,498	-\$18,603,498
Capitla Replacement Fund	\$1,060,438	\$0
IBLA default	\$165,000	\$0
Stash Site	\$50,000	\$0
Proposed parking bonds	\$0	\$18,213,888
Proposed Future Stormwater Bond	\$0	\$65,724,192
428 Interest Water and Sewer	\$1,963,328	\$0
Proposed future water and sewer bonds	\$44,738,763	\$6,459,143
424 Interest Water and Sewer	\$1,142,095	\$0
ARRA 2009 Stimulus Bill	\$2,128,811	\$0
Total	\$721,005,994	\$131,790,773

Capital Budget Program Areas

Program Areas	Prior Years	FY 09/10
Art in Public Places	\$347,000	\$0
Bridges	\$2,909,076	\$569,407
Convention Center	\$18,092,893	\$5,290,000
Environmental	\$11,958,813	\$0
Equipment	\$18,982,059	\$6,000,030
General Public Buildings	\$31,640,076	\$3,000,000
Golf Courses	\$19,350,755	\$0
Information Technology	3,611,973	\$959,362
Jackie Gleason Theater	\$5,430,571	\$0
Monuments	\$369,029	\$381,780
Parking Garages	\$87,416,203	\$19,822,110
Parking Lots	\$3,442,000	\$4,708,000
Parks	\$82,113,158	\$19,395,498
Seawalls	\$3,512,932	\$433,691
Street/Sidewalk/Streetscape Improvements	\$307,141,768	\$93,372,675
Transit/Transportation	\$21,862,563	\$3,277,372
Utilities	\$47,665,124	\$11,544,437
Sub Totals	\$665,845,993	\$168,754,362



Public Works

General Fund Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Public Works										
General Fund	\$3,064	\$3,818	\$4,965	\$4,496	\$4,522	\$4,974	\$5,690	\$7,034	\$6,223	\$6,513

General Fund Budget (in 000)		
Fiscal Year	2010	% Change since 2000
Public Works		
General Fund	\$6,545	114%

Enterprise Fund Budget (in 000)										
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Water	\$17,249	\$16,150	\$16,572	\$18,266	\$19,945	\$20,128	\$18,592	\$24,623	\$23,977	\$27,135
Sewer	\$26,036	\$26,363	\$27,965	\$27,301	\$26,673	\$27,710	\$26,252	\$30,587	\$30,268	\$31,249
Storm Water	\$2,408	\$2,532	\$4,480	\$5,420	\$6,847	\$6,203	\$6,799	\$8,368	\$8,150	\$9,196
Total Enterprise	\$45,693	\$45,045	\$49,017	\$50,987	\$53,465	\$54,041	\$51,643	\$63,578	\$62,395	\$67,578
Grand Total	\$48,757	\$48,863	\$53,982	\$55,483	\$57,987	\$59,015	\$57,333	\$70,612	\$68,618	\$74,091

Enterprise Fund Budget (in 000)		
	2010	% change since 2000
Water	\$31,693	84%
Sewer	\$35,701	37%
Storm Water	\$11,439	375%
Total Enterprise	\$78,833	73%
Grand Total	\$85,378	75%

Public Works Personnel												
Fiscal Year Breakdown of Department Staff	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	% Change since 2000
General Fund Positions	25	44	45	38	35	35	35	36	29	27.0	26.0	4%
Streets/Lights	23	22	22	23	24	22	22	22	21.5	20.5	18.5	-20%
Water	57	72	72	72	71	68.7	68.7	68.7	62.7	58.7	53.7	-6%
Sewer	43	43	43	43	40	40.7	41.7	41.7	40.7	37.7	32.7	-24%
Stormwater	17	19	19	22	23	23.6	24.6	24.6	26.1	25.1	25.1	48%
Property Mgmt	66	80	73	66	65	66	64	64	62	59.0	47.0	-29%
Total	231	280	274	264	258	256	256	257	242	228.0	202.7	-12%

Operations

Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
<u>Scope of Maintenance Needs</u>										
Miles of Paved Streets	140	140	140	140	140	140	140	140	140	140
Miles of Alleys	33	33	33	33	33	33	33	33	33	33
Miles of Sidewalks	242	242	242	242	242	242	242	242	242	242
Miles of Curb / Gutter	200	200	200	200	200	200	200	200	200	200
City-owned Bridges	29	29	29	29	29	29	29	29	29	29
Miles of Landscape Medians / Swales	91	91	91	91	91	91	91	91	91	91
Street Lights	5,800	5,800	5,800	5,810	5,817	5,850	5,900	6,000	6,200	6,200
Miles of Lights-cables	250	250	250	251	252	260	265	265	265	268
Landscape Up-Lights	800	810	810	860	880	940	1,000	1,000	1,000	1,100
Linear Feet of Seawalls (city-owned)	7,300	7,300	7,300	7,300	7,300	7,300	7,300	7,300	7,300	7,300
<u>Storm Water Collection System</u>										
Miles fo Drainage Pipes	59	59	59	59	59	59	59	59	59	59
Drainage Basins	172	172	172	172	172	172	172	172	172	172
Stormwater Outfalls	353	353	353	353	353	353	353	353	353	353
Storm water Catch Basins	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,200
Manholes	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,200
<u>Water Distribution System</u>										
Miles of Pipes	180	180	180	180	180	180	180	180	180	180
Water Meters	12,550	12,550	12,557	12,300	12,350	12,424	12,460	12,460	12,460	12,460
Fire Lines	700	700	700	708	710	712	717	717	717	717
Fire Hydrants	1,000	1,000	1,003	1,003	1,006	1,006	1,009	1,009	1,009	1,009
Water Valves	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000
Water Crossings	86	86	86	86	86	86	86	86	86	86
Water Tanks	4	4	4	2	2	4	4	4	4	4
<u>Sewer System</u>										
Miles of Pipes	152	152	152	152	152	152	152	152	152	152
Manholes	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750
<u>Pump Station System</u>										
Sewer Pump Stations	23	23	23	23	23	23	23	23	23	23
Water Pumping Stations	5	5	5	5	5	5	5	6	6	6
Stormwater Pump Station	0	0	0	0	0	0	3	6	7	7

Planned Additional Infrastructure

Right of Way (ROW) Infrastructure Improvement Program

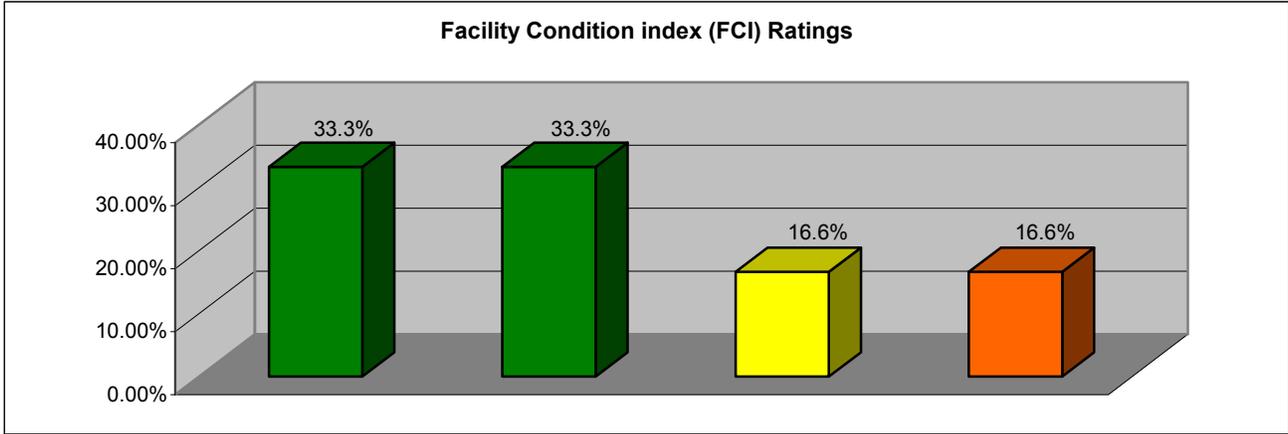
- Additional 122,931 Linear Feet (~ 19 Miles) to Stormwater Collection System
- Additional 32 Stormwater Pump Stations
- Additional 195 Drainage Wells
- Additional 4,558 Palms
- Additional 7,436 Trees
- Additional 309,109 Bushes
- Repair – Average 600 water leaks annually
- Replace – Average of 175 Fire Hydrants
- Exercise – Over 2,000 valves annually
- Collect – Over 2,100 Water Samples Annually
- Test – Average 4,000 Water Chlorine Tests Conducted Annually

Facility Condition Index (FCI)

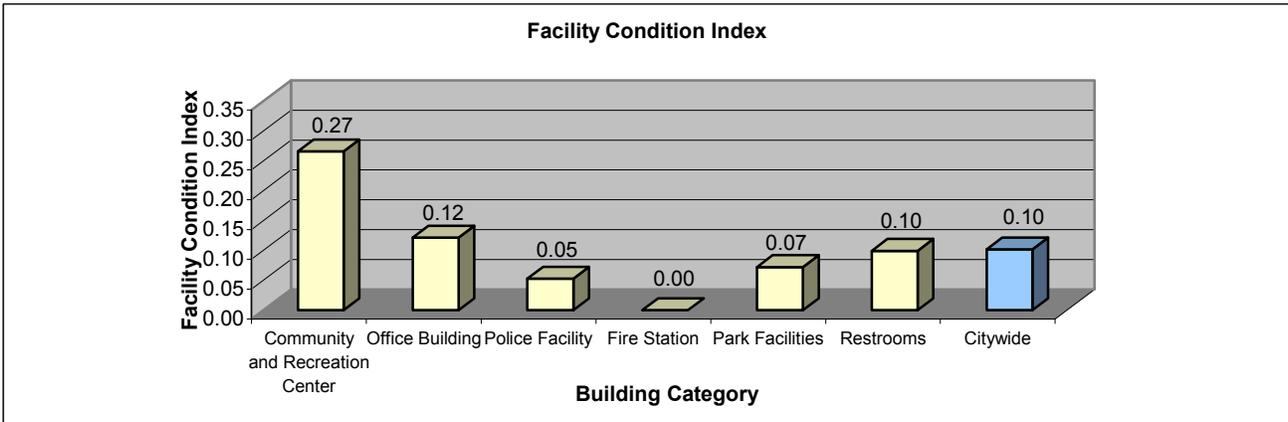
Facility Condition Index Rating (FCI): total value of existing requirements divided by the current replacement value of the building. Rating is as follows: Excellent 0.00 to 0.05, Good 0.05 to 0.10, Fair 0.10 to 0.15, and Poor Greater than 0.15.

Inspection Date	Name	Category	Age (in years)	Total FCI Cost	Total Repl. Value	FCI
3/8/2007	12th Street Parking Garage	Parking	20	80	2013	0.04
3/8/2007	13th Street Parking Garage	Parking	27	319	3906	0.08
3/8/2007	16th Street Parking Garage	Parking	10	529	11984	0.04
3/8/2007	17th Street Parking Garage	Parking	31	903	18481	0.05
3/8/2007	42nd Street Parking Garage	Parking	37	468	8459	0.06
3/8/2007	7th Street Parking Garage	Parking	12	413	10112	0.04
3/8/2007	Police Garage	Parking	20	652	8784	0.07
12/12/2006	10th St. Auditorium/Beach Patrol	Community and Recreation Center	48	562	1477	0.32
8/10/2007	14th St. Beach Restroom	Community and Recreation Center	60	45	199	0
8/10/2007	Crespi Park Building	Community and Recreation Center	52	48	145	0.18
10/8/2007	Electrowave Building	Maintenance and Operation Facility	13	13	141	0.09
8/10/2007	Fire Station 2	Fire Station	69	779	3064	0.23
8/10/2007	Fire Station 4	Fire Station	0	0	1189	0
8/10/2007	Flamingo Park-Baseball Field Restrooms	Community and Recreation Center	58	165	208	0.79
8/10/2007	Flamingo Park-Basketball Court Electric Building	Community and Recreation Center	32	0	14	0
8/10/2007	Flamingo Park Neham Field House	Community and Recreation Center	38	6	47	0.12
8/10/2007	Flamingo Park-Property Mgmt. Painting and Mechanical Shop	Maintenance and Operation Facility	33	65	250	0.27
8/10/2007	Flamingo Park Racquet Ball Court	Community and Recreation Center	49	93	375	0.17
8/10/2007	Flamingo Park-Robert L. Michnoff-Memorial Field House	Community and Recreation Center	25	24	176	0.15
8/10/2007	Flamingo Park Tennis Center	Community and Recreation Center	57	99	520	0.13
8/10/2007	Flamingo Park Baseball Stadium	Community and Recreation Center	51	189	1245	0.09
9/19/2007	Fleet Maintenance Shop #1	Maintenance and Operation Facility	62	257	1451	0.11
9/19/2007	Fleet Maintenance Shop #2	Maintenance and Operation Facility	20	264	1578	0.08
9/19/2007	Fleet Maintenance Shop #3	Maintenance and Operation Facility	20	167	593	0.19
8/10/2007	Lumms Park Beach Restroom	Community and Recreation Center	33	40	187	0.22
9/20/2007	Marine Patrol Building	Police Facility	17	25	247	0.03
8/10/2007	Muss Park Building	Community and Recreation Center	35	27	205	0.13
8/10/2007	Property Mgmt. Carpentry Shop	Maintenance and Operation Facility	67	29	190	0.16
8/10/2007	Property Management Office	Office Building	67	53	280	0.19
8/10/2007	Sanitation Storage	Maintenance and Operation Facility	12	3	25	0.12
8/10/2007	Stillwater Park Building	Community and Recreation Center	56	40	210	0.13
8/10/2007	Tatum Park Building	Community and Recreation Center	53	48	231	0.21
By Categories						
3/8/2007	12th Street Parking Garage	Parking	20	80	2013	0.04
3/8/2007	13th Street Parking Garage	Parking	27	319	3906	0.08
3/8/2007	16th Street Parking Garage	Parking	10	529	11984	0.04
3/8/2007	17th Street Parking Garage	Parking	31	903	18481	0.05
3/8/2007	42nd Street Parking Garage	Parking	37	468	8459	0.06
3/8/2007	7th Street Parking Garage	Parking	12	413	10112	0.04
3/8/2007	Police Garage	Parking	20	652	8784	0.07
	Category Total			3364	63739	0.38

Inspection Date	Name	Category	Age (in years)	Total FCI Cost	Total Repl. Value	FCI
12/12/2006	10th St. Auditorium/Beach Patrol	Community and Recreation Center	48	562	1477	0.32
8/10/2007	14th St. Beach Restroom	Community and Recreation Center	60	45	199	0
8/10/2007	Crespi Park Building	Community and Recreation Center	52	48	145	0.18
8/10/2007	Flamingo Park-Baseball Field Restrooms	Community and Recreation Center	58	165	208	0.79
8/10/2007	Flamingo Park-Basketball Court Electric Building	Community and Recreation Center	32	0	14	0
8/10/2007	Flamingo Park Neham Field House	Community and Recreation Center	38	6	47	0.12
8/10/2007	Flamingo Park Racquet Ball Court	Community and Recreation Center	49	93	375	0.17
8/10/2007	Flamingo Park-Robert L. Michnoff-Memorial Field House	Community and Recreation Center	25	24	176	0.15
8/10/2007	Flamingo Park Tennis Center	Community and Recreation Center	57	99	520	0.13
8/10/2007	Flamingo Park Baseball Stadium	Community and Recreation Center	51	189	1245	0.09
8/10/2007	Flamingo Park Racquet Ball Court	Community and Recreation Center	49	93	375	0.17
8/10/2007	Flamingo Park-Robert L. Michnoff-Memorial Field House	Community and Recreation Center	25	24	176	0.15
8/10/2007	Flamingo Park Tennis Center	Community and Recreation Center	57	99	520	0.13
8/10/2007	Flamingo Park Baseball Stadium	Community and Recreation Center	51	189	1245	0.09
8/10/2007	Flamingo Park Racquet Ball Court	Community and Recreation Center	49	93	375	0.17
8/10/2007	Flamingo Park-Robert L. Michnoff-Memorial Field House	Community and Recreation Center	25	24	176	0.15
8/10/2007	Flamingo Park Tennis Center	Community and Recreation Center	57	99	520	0.13
8/10/2007	Flamingo Park Baseball Stadium	Community and Recreation Center	51	189	1245	0.09
8/10/2007	Lumms Park Beach Restroom	Community and Recreation Center	33	40	187	0.22
8/10/2007	Muss Park Building	Community and Recreation Center	35	27	205	0.13
8/10/2007	Stillwater Park Building	Community and Recreation Center	56	40	210	0.13
8/10/2007	Tatum Park Building	Community and Recreation Center	53	48	231	0.21
Category Total				2196	9871	3.72
10/8/2007	Electrowave Building	Maintenance and Operation Facility	13	13	141	0.09
8/10/2007	Flamingo Park-Property Mgmt. Painting and Mechanical Shop	Maintenance and Operation Facility	33	65	250	0.27
9/19/2007	Fleet Maintenance Shop #1	Maintenance and Operation Facility	62	257	1451	0.11
9/19/2007	Fleet Maintenance Shop #2	Maintenance and Operation Facility	20	264	1578	0.08
9/19/2007	Fleet Maintenance Shop #3	Maintenance and Operation Facility	20	167	593	0.19
8/10/2007	Property Mgmt. Carpentry Shop	Maintenance and Operation Facility	67	29	190	0.16
8/10/2007	Sanitation Storage	Maintenance and Operation Facility	12	3	25	0.12
Category Total				798	4228	1.02
8/10/2007	Fire Station 2	Fire Station	69	779	3064	0.23
8/10/2007	Fire Station 4	Fire Station	0	0	1189	0
Category Total				779	4253	0.23
9/20/2007	Marine Patrol Building	Police Facility	17	25	247	0.03



Building Category	Total FCI Cost	Total Replacement Value	FCI
Community and Recreation Center	2196	9871	0.16
Office Building	53	280	0.19
Police Facility	25	247	0.03
Fire Station	779	4253	0.23
Maintenance and Operations Facility	798	4228	0.14
Parking	3364	63739	0.05
Citywide	7215	82618	0.13



Capital Renewal and Replacement

- Resolution No. 2004-25697 as amended by resolution No. 2005-25832, established a Capital Renewal and Replacement fund for projects meeting the following criteria
 - Projects that extend the useful life of a City of Miami Beach general fund asset by at least 5 years with a threshold value of at least \$25,000; for example the replacement a major component of the asset such as roofs, HVAC systems, electrical systems, fire alarm systems, sprinkler systems that due to significant deterioration would constrain the remaining useful life of the asset, OR
 - Projects that significantly reduce future maintenance cost over the remaining life of the asset providing for a reduction in future maintenance costs that are greater than the cost of the project.
- The Mayor and Commission may authorize additional uses of the funds for unforeseen or unanticipated events affecting life, health, property or public safety subject to a five-sevenths (5/7) vote.
- Concurrent with the establishment of a dedicated renewal and replacement reserve for general fund assets, the City is developing of a schedule of renewal, replacement, and routine maintenance requirements for the City's buildings, structures and facilities
- Major tasks to develop this schedule include 1) inspecting the City's buildings, structures and facilities; 2) procuring Capital Planning and Management Solution software and inputting the inspection results; and 3) forecasting component requirements for the life of each asset
- As the renewal and replacement requirements are identified for the major components, they will be incorporated into future year project lists for review by the Mayor and Commission during the budget process. Routine maintenance requirements identified will be addressed elsewhere

	" Dedicated Millage For Capital Renewal and Replacement "							
	Tax Levy							
	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Inc/(Dec)
General Operating	7.299	7.299	7.299	7.192	5.5173	5.5472	5.5472	0
Renewal & Replacement	0	0.126	0.182	0.182	0.1382	0.1083	0.1083	0
Total Operating Millage	7.299	7.425	7.481	7.374	5.6555	5.6555	5.6555	0
Debt Service	0.874	0.748	0.592	0.299	0.2415	0.2375	0.2568	0.0193
TOTAL	8.173	8.173	8.073	7.673	5.897	5.893	5.9123	0.0193

City of Miami Beach Fiscal Year 2009/10 Capital Renewal and Replacement Projects Request			
LIFE SAFETY HAZARD CATEGORY			
Asset	Project	Over 25k	Cumulative Total
Fire Station 3	Fire Alarm System Upgrade. Building fire alarm system is aged and coverage is minimal.	42,015	
Fire Station 3	Interior and Overhead Door Replacement. Interior hollow metal and hollow wood core doors are aged, not fire rated.	145,225	187,240
Fire Station 1	Interior and Exterior Door Replacement. Interior hollow metal and hollow wood core doors are aged, not fire rated.	280,351	467,591
Garden Center	Roof Replacement. The wood framed roof system spanning between the buildings creating a covered walkway is damaged.	45,438	513,029
City Wide Beach Showers	Beach Showers Renovation The current plumbing installation lacks proper drainage causing a safety hazard.	47,286	560,315
NOT LIFE SAFETY HAZARD BUT BEYOND USEFUL LIFE CATEGORY			
Scott Rakow	Roof Replacement Roof has been patched and repaired several times.	560,000	1,120,315
South Shore Community Ctr	Roof Replacement Roof has been patched and repaired several times.	67,000	1,187,315
City Hall	Elevator Renovation Southeast Elevator Passenger Elevator is aged and in deteriorated condition.	175,000	1,362,315
Crespi Park Building	Sanitary Sewage Line Replacement & Sanitary Waste System Upgrade The sanitary sewage distribution piping is hubbed cast iron that is aged	73,210	1,435,525
Fire Station 1	Ceiling Replacement The painted sheetrock or plaster ceiling finishes in several areas showed signs of wear, age or damage.	48,069	1,483,594
Fire Station 3	Ceiling Replacement The painted sheetrock or plaster ceiling finishes in several areas showed signs of wear, age or damage.	41,295	1,524,889
Police Station	Ceiling Replacement The acoustical ceiling tiles in some areas of the building are stained, worn, or damaged.	113,550	1,638,439
Fire Station 3	Restroom Renovation The ceramic tile on the bathroom walls is aged.	66,067	1,704,506
Police Station	Restroom Renovation The ceramic wall tiles in the bathrooms are aged.	56,466	1,760,972
Fire Station 1	Restroom Renovation The ceramic tile on the bathroom walls is aged, stained and generally deteriorated.	93,668	1,854,640
777 Building	Restroom Renovation The ceramic floor tiles in the washrooms and localized areas of the corridors are stained.	78,206	1,932,846
South Shore Community Center	Exhaust Fan & Chiller Pipe Replacement The HVAC chilled water distribution piping is original to the system, is worn, and shows evidence of corrosion.	84,576	2,017,422
		SUBTOTAL	2,017,422
		CONTINGENCY	9,285
		TOTAL	2,026,707

City of Miami Beach			
Fiscal Year 2009/10 Capital Renewal and Replacement Projects Request			
INTERNAL SERVICE FUNDS			
LIFE SAFETY HAZARD CATEGORY			
Fleet Management	Electrical Upgrades Medium sized electrical distribution system has exceeded its average useful service.	280,000	
NOT LIFE SAFETY HAZARD BUT BEYOND USEFUL LIFE CATEGORY			
Fleet Management	Roof Replacement Roof has been patched.	115,000	395,000
Fleet Management	Sanitary Line Replacement & Waste System Upgrade With the exception of repairs and recent installations, the sanitary sewage distribution piping is hubbed cast iron that is aged.	130,402	525,402
Fleet Management	Plumbing Fixture Replacement The flush valves and faucet sets for lavatories, water closets, and urinals and sinks throughout the buildings are worn from use.	61,499	586,901
Sanitation Building & Fleet Building	Repaint Building & Waterproofing Facility experiences large amount of wear.	90,000	676,901
		SUBTOTAL	676,901
		10% CONTINGENCY	67,690
		TOTAL	744,591

ENTERPRISE FUNDS			
Public Works - Utilities	Roof Replacement & Waterproofing Total project \$600,000-less \$252,189 funded in FY 08.	347,811	347,811
PARKING DEPARTMENT			
LIFE SAFETY HAZARD CATEGORY			
42 St Parking Garage	Fire Alarm System Replacement. The fire alarm devices are aged beyond their expected life. Building Inspected last on 2006.	41,071	
16 St Parking Garage	Fire Alarm System Replacement. The fire alarm devices are aged beyond their expected life. Building Inspected last on 2006.	43,377	84,448
		SUBTOTAL	84,448
		CONTINGENCY	8,445
		TOTAL	92,893

CITY OF MIAMI BEACH FY 2008/09 RENEWAL AND REPLACEMENT PROJECTS	
PROJECT NAME / DESCRIPTION	
POLICE STATION BUILDING	
Replace communications & security: fire alarm system	125,000
Replace two passenger elevators and lifts (Partially Funded FY 08 - Total \$499,719 less \$225,806 previous funding)	273,913
Replace Police Parking Garage: fire alarm system & exit Signs	59,321
TOTAL POLICE STATION BUILDING	458,234
CITY HALL BUILDING	
Replace Service Elevator: Total Project \$201,484 Less Funded FY 06 \$88,000	113,484
Replace Halon System in Roof Radio Room	30,000
TOTAL CITY HALL BUILDING	143,484
CITY OF MIAMI BEACH FY 2008/09 RENEWAL AND REPLACEMENT PROJECTS (CONTINUED)	
777 17th STREET BUILDING	
Replace fire sprinklers	144,681
TOTAL 777 17TH STREET BUILDING	144,681
21st STREET COMMUNITY CENTER BUILDING	
Replace clay roof tiles	75,000
TOTAL 21st STREET COMMUNITY CENTER BUILDING	75,000
FIRE STATION 1	
Replace exterior windows	208,876
TOTAL FIRE STATION 1	208,876
FIRE STATION 3	
Replace Exterior Windows	103,500
Replace roof	294,474
TOTAL FIRE STATION 3	397,974
SOUTH SHORE COMMUNITY CENTER	
Replace lighting & branch circuitry, emergency lights & power system and exit signs	50,000
TOTAL SOUTH SHORE COMMUNITY CENTER	50,000
VARIOUS BUILDINGS	
FLAMINGO POOL FACILITY	
Pool Deck Repair and Replacement - Assessment	30,000
NORTH SHORE OPEN SPACE PARK	
Replace Pavilions in North Shore Open Space Park	150,000
VARIOUS	
Install backflow preventors at various locations to comply with Code	35,000
TATUM/MUSS PARK BUILDINGS	
Domestic water distribution upgrade	50,000
TOTAL MISC. REQUESTS - VARIOUS BUILDINGS	265,000
SUB TOTAL	1,743,249
CONTINGENCY	475,725
TOTAL	2,218,974

CITY OF MIAMI BEACH PROPERTY MANAGEMENT FY 07-08 RENEWAL AND REPLACEMENT FUND	
CAPITAL RENEWAL AND REPLACEMENT Project Name / Description	Project Appropriation
Transformers, Halon System and Main Breakers	\$110,000
Underground Fuel Tank Replacement and Generator Fuel Delivery System	\$205,268
Emergency Generators	\$55,000
Passenger Elevator Replacement (2)	\$225,806
TOTAL POLICE STATION BUILDING	\$596,074
CITY HALL BUILDING	
Electrical Upgrades	\$50,000
TOTAL CITY HALL BUILDING	\$50,000
HISTORIC CITY HALL BUILDING	
Electrical Upgrades	\$140,000
Replacement on Interior Build-outs	\$490,000
TOTAL HISTORIC CITY HALL BUILDING	\$630,000
777 17th STREET BUILDING	
Partial Roof Replacement, Water Proofing and Painting	\$286,000
TOTAL 777 17th STREET BUILDING	\$286,000
PUBLIC WORKS YARD	
Roof Repair / Replacement	\$108,205
Exterior Wall Replacement	\$143,984
TOTAL PUBLIC WORKS YARD	\$252,189
SOUTH SHORE COMMUNITY CENTER	
Fire Alarm System Replacement	\$44,572
Air Distribution, Chilled Water Pumps and HVAC Replacement	\$210,402
Plumbing Compressed Air System Replacement	\$27,484
Elevator Hydraulic Unit Replacement	\$113,363
TOTAL SSCC BUILDING	\$395,821
GARDEN CENTER	
Electrical Updates	\$25,000
A/C Replacement	\$56,055
TOTAL GARDEN CENTER	\$81,055
POLICE SUB STATION	
A/C Replacement	\$30,000
TOTAL POLICE SUB STATION	\$30,000
21st COMMUNITY CENTER	
Pressure Clean and Paint Eterior	\$60,000
TOTAL 21st COMMUNITY CENTER	\$60,000
FIRE STATION 1	
Roof Repair / Replacement	\$181,632
Fire Alarm System Replacement	\$30,054
Electrical Upgrades	\$49,643
Piping and Plumbing Fixture Replacement	\$27,557
Air Distribution, Exhaust Fan and Window Unit Replacement	\$48,966
TOTAL FIRE STATION 1	\$337,852
FIRE STATION 3	
Air Distribution, Duct Work and HVAC Intake Carbon Monoxide Infiltration Replacement	\$43,821
Electrical Upgrades	\$81,322
Roof Top A/C Unit Replacement	\$69,431
Plumbing Compresor Replacement	\$27,791
Air Distribution, Exhaust Fan and Vehicle Bay Exhaust Fan Replacement	\$44,422
TOTAL FIRE STATION 3	\$266,787
NORTH SHORE YC	
Exterior Wall Upgrades	\$141,144
Exterior Window Upgrades	\$28,608
Roof Repair Upgrades	\$40,812
TOTAL NORTH SHORE YC	\$210,564
STORAGE TANK REPAIR AND REMOVAL PROJECT (4 LOCATIONS)	\$65,000
TOTAL STORAGE TANK REPAIR AND REMOVAL PROJECT	\$65,000
GRAND TOTAL	\$3,266,096
FY 08 CONTINGENCY	\$4,754

CITY OF MIAMI BEACH PROPERTY MANAGEMENT FY 2006/07 RENEWAL AND REPLACEMENT PROJECTS	
CAPITAL RENEWAL AND REPLACEMENT Project Name / Description	Project Appropriation
POLICE STATION BUILDING	
Backflow Preventor for Fire Sprinkler System	\$26,000
TOTAL POLICE STATION BUILDING	\$26,000
CITY HALL BUILDING	
Restrooms/City Hall	\$42,000
Floor Finishes: Carpet Aged and Deteriorated	
Carpet Aged and deteriorated - 10 years old - needs replacement	\$147,805
Loading Dock Electric Roll-up Door Replacement and Doors and Hardware Lock Replacement	\$34,100
Water Riser Replacement	\$27,214
Roof Openings: Skylight Deteriorated and Leaking	\$35,562
TOTAL CITY HALL BUILDING	\$286,681
HISTORIC CITY HALL BUILDING	
Elevator Renovation - Phase II	\$150,000
Carpet & Floor Tile Replacement	\$30,654
Water Closet & Flush Valve Replacement	\$27,000
TOTAL HISTORIC CITY HALL BUILDING	\$207,654
777 17th STREET BLDG	
Replacement of air handler, controls and duct system	\$558,000
TOTAL 777 17TH STREET BUILDING	\$558,000
SCOTT RAKOW YOUTH CENTER	
Ceiling, Lighting and Flooring	\$175,000
Renovate Toilets on 1st and 2nd Floors for ADA Compliancy	\$165,000
TOTAL SCOTT RAKOW YOUTH CENTER	\$340,000
NORMANDY SHORES CLUBHOUSE	
Window Replacement	\$200,000
HVAC Replacement	\$150,000
Electrical Wiring and Service Replacement	\$200,000
New Ceiling, Flooring & Walls	\$250,000
TOTAL NORMANDY SHORES CLUBHOUSE	\$800,000
Flamingo Park	\$85,000
PAL Building	\$70,000
Fire Stations 1 & 3	\$84,000
Boardwalk Bench Replacement	\$26,400
Doors & Hardware	\$34,650
South Shore Community Center - Electrical Service & Distribution System	\$196,638
Replacement of Hurricane Shutters in City Hall and Police Building - Phase 1	\$230,000
TOTAL MISC. REQUESTS - VARIOUS BUILDINGS	\$726,688
GRAND TOTAL	\$3,266,096
CONTINGENCY (10%)	\$321,073

CITY OF MIAMI BEACH PROPERTY MANAGEMENT FY 05-06 RENEWAL AND REPLACEMENT FUND	
CAPITAL RENEWAL AND REPLACEMENT Project Name / Description	Project Appropriation
POLICE STATION BUILDING	
Replace 6 Air Handlers	\$108,900
Generator Motor Control Center Replacement	71,500
Police Station Community Room and South Stairwell Glass Block Replacement	467,500
Replace Equipment at Police Gun Range	100,000
TOTAL POLICE STATION BUILDING	747,900
HISTORIC CITY HALL BUILDING	
Six (6) Air Handler Replacement	\$108,900
Historic City Hall Elevator (2) Renovation and Electrical Upgrade	165,000
TOTAL HISTORIC CITY HALL BUILDING	273,900
CITY HALL BUILDING	
Air Duct System Replacement and Installation of Filtration & Pre-cooling System	\$84,700
Electrical Upgrades	73,150
City Hall Main Elevator Renovation & Electrical Upgrade	88,000
TOTAL CITY HALL BUILDING	245,850
777 17TH STREET BUILDING	
Water & Sewer Pipe Replacement & Domestic Water Pump Upgrade	110,000
TOTAL 777 17TH STREET BUILDING	110,000
SCOTT RAKOW YOUTH CENTER	
Elevator Replacement	\$93,000
Water Sealing/Weatherproofing	49,500
Air Handler & Cooling Tower	102,850
Air Handler #1 Replacement	77,000
Fire Alarm System Replacement	25,000
Swimming Pool Filtration System	150,000
TOTAL SCOTT RAKOW YOUTH CENTER	497,350
MISC. REQUESTS - VARIOUS BUILDINGS	
Boardwalk Light Replacement	321,733
27th, 46th & 53rd Street Showers	55,000
21st St. Recreation Center	28,000
TOTAL MISC. REQUESTS - VARIOUS BUILDINGS	404,733
CONTINGENCY	249,830
GRAND TOTAL	\$2,529,563
Criteria: 1.A-Extend Useful Life, 1.B-Reduce Maintenance, 2-Unanticipated Events	

CITY OF MIAMI BEACH PROPERTY MANAGEMENT FY 04-05 RENEWAL AND REPLACEMENT FUND	
CAPITAL RENEWAL AND REPLACEMENT Name/ Description	Project Appropriation
Old City Hall	\$500,000
Replace Floors at Fire Station 1 and 3	\$120,000
Police Station Emergency Chiller Replacement	\$120,000
Police Gun Range Air Handling Unit	\$30,000
Replacing two A/C units in Fire Station 1	\$40,000
Ceiling Tile Replacements – Police Station and City Hall	\$36,000
Public Works Operations Yard A/C Replacement	\$80,000
Police Station Water Sealing	\$63,000
City Hall Water Sealing	\$63,000
Fire Station 1 Domestic Water Line Replacement	\$45,000
Replace Three Air Handlers at the Police Station	\$99,000
	\$10,500
Contingency for Unforeseen Needs	\$140,570
Grand Total	\$1,347,070
*Amount is in addition to \$2 million in County GOB Funding	

Community Access and Involvement

Budget (in 000)										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
City Clerk	\$1,267	\$1,121	\$1,190	\$1,274	\$1,404	\$1,338	\$1,499	\$1,684	\$1,669	\$1,562
Communications	\$166	\$286	\$218	\$223	\$153	\$167	\$941	\$1,189	\$1,225	\$1,085

Budget (in 000)		
Fiscal Year	2010	% Change Since 2000
City Clerk	\$1,567	23.68%
Communications	\$914	450.60%

Staffing										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
City Clerk F/T	16	14	14	14	13	13	11	11	10	10
City Clerk P/T	1	1	1	1	1	1	0	0	0	0
Communications	2	5	2	2	2	2	8	9	8	6

Staffing		
Fiscal Year	2010	% Change Since 2000
City Clerk F/T	9.6	-40.00%
City Clerk P/T	0	-100.00%
Communications	5	150.00%

Answer Center Local level of service (Answer Center Closed November 2007)

- Average call per month is 4250
- Average call per day 142
- Average call per staff member 42 per day
- Per hour 8 average call duration is 10 minutes

Answer Center Calls, Service Requests, Abandonment Rate										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Calls			18,000	33,600	55,733	50,295	65,559	9,588		
Service Requested			5,436	7,852	9,407	11,814	13,050	6,649		
Completed Service Request			5,327	7,258	9,243		12,750	6,646		

*As of 2007, the Answer Center has been eliminated.

Annual Report Answer Center					
Fiscal Year	2004	2005	2006	2007	% Change since 2004
# Handled*	28,536	29,523	62,768	55,541	95%
% Abandoned**	11%	3%	4%	11%	0%
Total Received	56,675	50,295	65,559	68,494	21%

*Handled, calls received and not transferred to other departments

**Abandoned, callers terminated the call (hung up) prior to reaching an Answer Center staff

Better Place Requests Open & Closed by Department						
Fiscal Year	2004	2005	2006	2007	2008	2009
Building	871	1,127	1,231	1,061	734	590
CIP	16	18	25	38	61	63
City Attorney	4	5	6	3	2	0
City Clerk	11	10	32	28	15	9
City Manager	10	12	23	21	15	4
Cultural Affairs	12	30	37	34	12	6
Economic Development	1	1	3	1	122	4
Finance	69	75	93	116	68	13
Fire	144	189	182	149	137	115
Fleet	3	1	0	0	0	2
HR	0	0	0	0	0	0
IT	0	10	1	11	31	5
Neighborhood Services*	4,347	6,173	8,630	8,117	0	0
Parking	245	284	260	435	218	171
Parks & Rec	559	549	492	381	343	274
Planning	10	36	23	18	13	7
Police	50	67	143	96	67	73
Public Works	3,049	2,626	1,854	1,787	2,732	2,912
Tourism	7	4	8	7	8	4
Other					142	16
Code					1,193	1,140
Housing Community Development					5	4
Community Resources & Outreach					353	384
Community Services					16	3
Totals	9,402	11,163	13,034	14,303	6,287	5,799
2008 Neighborhood Services split into 4 divisions						

Better Place Request - Top 20*							
Fiscal Year	2004	2005	2006	2007	2008	2009	2010
Questions Only	2	1	1				
Passport Inquiries and Transactions		2	2				
Code Violation Reported	1	3	3				
Street Lights (Not Traffic)	3	4	4				
Sanitation Issues		14	5				
Building Construction	6	7	6				
Illegal Dumping	8	12	7				
Misc/Other Requests	4		8				
Construction W/O a Permit	5	13	9				
Building Dept, Lack of Service	20	8	10				
Landscape Maint.	11	11	11				
Noise Complaints			12				
Tree Trimming Requests	10	17	13				
Sewer Back Up	7	10	14				
Property Management - City Property			15				
Parking Signage		9	16				
Parking Enforcement Issues	13	16	17				
Water Leaks Public	9	15	18				
Animal Issues			19				
Utility Billing			20				

Better Place Request by Source							
Fiscal Year	2004	2005	2006*	2007	2008	2009	2010
Action Team	388	26	0				
City Commission	1	3	5				
City Manager	2	3	2				
Employees	1175	697	961				
Telephone	4023	6,031	6622				
Walk-Ins	1254	1,941	3002				
Outreach Team	526	1,030	655				
Letters / fax	30	19	26				
Neighborhood meetings	6	963	1407				
Website	830	1,101	403				

*Action Team dissolved year end FY 2005. As of 2006 knowledge base needed for proper reporting.

Total Online Transactions							
Calendar Year	2003	2004	2005	2006	2007	2008	2009*
Parks and Recreation Registration				24	28	23	75
Better Place Service Requests			1,021	1,407	1,622	2,203	2,564
Building Requests for Inspection			2,181	2,528	3,535	4,114	5,037
Building Online Permits Issued			119	180	143	233	230
License Certificate of Use Bill Payment				532	10	1	52
License Certificate of Use Payment					42	398	1,175
Utility Bill Payment				4,520	14,008	15,994	18,912
Resort Tax Web Payment				146	1,342	4,721	6,330
Business Tax Application - Business						183	354
Business Tax Application - Individual					1	33	57
Demonstration Permit Application				1	38	48	45
Garage Sale Permit Application						1	28
Real Estate Permit Application						2	19
Weddings Permit Applications				4	114	221	371
Special Events Permit Applications			198	194	249	253	246
Web Extension Credit Card Transaction				1,159	3,897	5,336	6,895
Resort Tax Web Filing				186	1,813	5,739	7,619
Online Lien Statements						2,075	2,354
Total Website Hits			841,536	1,175,388	1,214,064	2,307,060	167,757,302

* In 2008 implemented CMS increase from approximately 4,000 pages to over 18,000. Online Services a top priority; 1 server to 2. Implemented WiFi website has grown to be an enterprise wide mission critical application.

Service Shopper Program

Goal: To be a key component of a broad, citywide initiative dedicated to improving customer service in the City of Miami Beach.

Objectives:

- To help assess how well the City is serving its customers by evaluating service delivery and compliance with City's customer service standards at interface points.
- Use program results as a tool for improving customer service to a level that meets the public's needs and expectations.
- Heighten customer service awareness and provide training to employees serving as shoppers.

Summary of Customer Service Standards

Telephone

- Telephones answered within the third ring.
- Phone messages received will be responded to in a timely manner.
- Calls coming from external sources will be answered with a consistent greeting.
- Employee will take responsibility for providing a solution and/or options to the customer's request.
- Request permission from the caller before transferring a call, provide the caller with the name and number of the person being transferred to, and stay on the line to announce the caller to the person receiving the transfer.
- Voice mail messages will include employee's full name, working hours, and optional phone number to call.

Written Correspondence

- Correspondence start with a greeting
- Standard E-mail signatures (e-mail)
- Activate the e-mail Out-of Office Assistance when away from the office.
- Acknowledge e-mails and faxes that require a response within two business days.
- Respond to letters within 10 business days.

Personal Contact

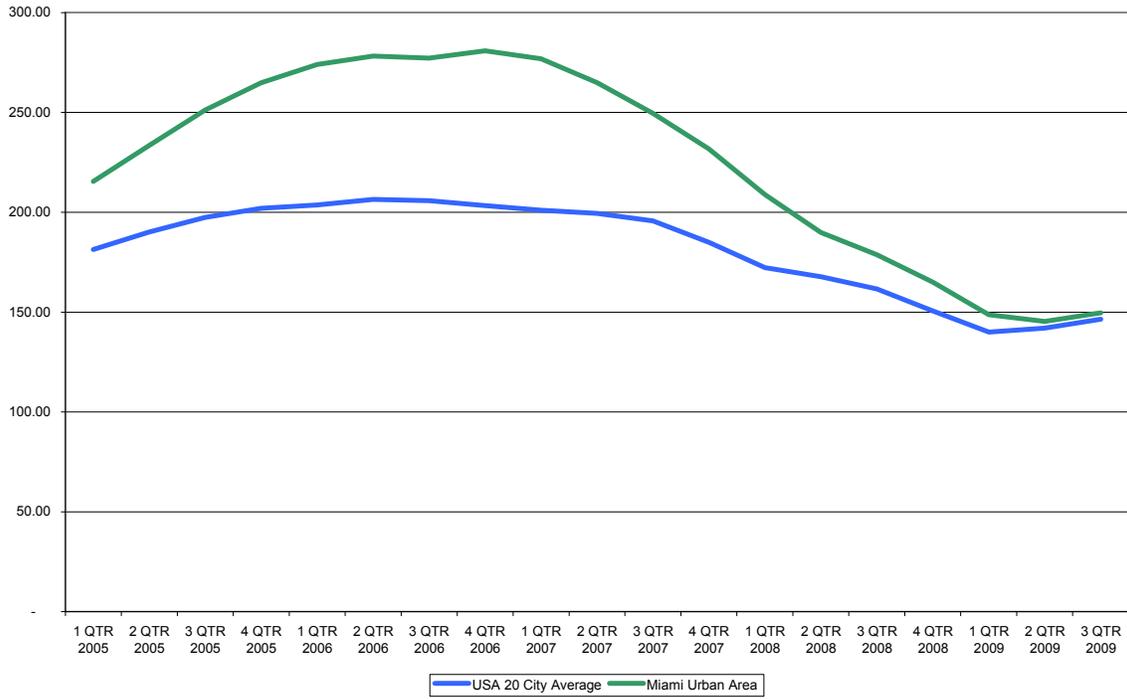
- Respond to customers in a courteous manner... the customer is not always right, but always deserves to be treated with respect.
- Provide accurate and understandable solutions/options to customer requests or directs the customer to the appropriate person who may have knowledge in the subject matter.
 - Average or maximum wait time without an appointment should be no longer than 30 minutes or scheduled for a mutually convenient time.
 - Counter will be staffed during business hours.
 - Employees will dress in attire that is professional, tasteful, and appropriate.

Results

Service Shopper Citywide Score*	2006	2007	2008	2009
Fiscal Year	3.39	3.78	4.16	3.69
% of departments scoring less than 3.0	11%	1%	1%	0%
*Index is for general questions; index is tailored to score specific customer service standards between 1 (not satisfied) and 5 (extremely satisfied).				

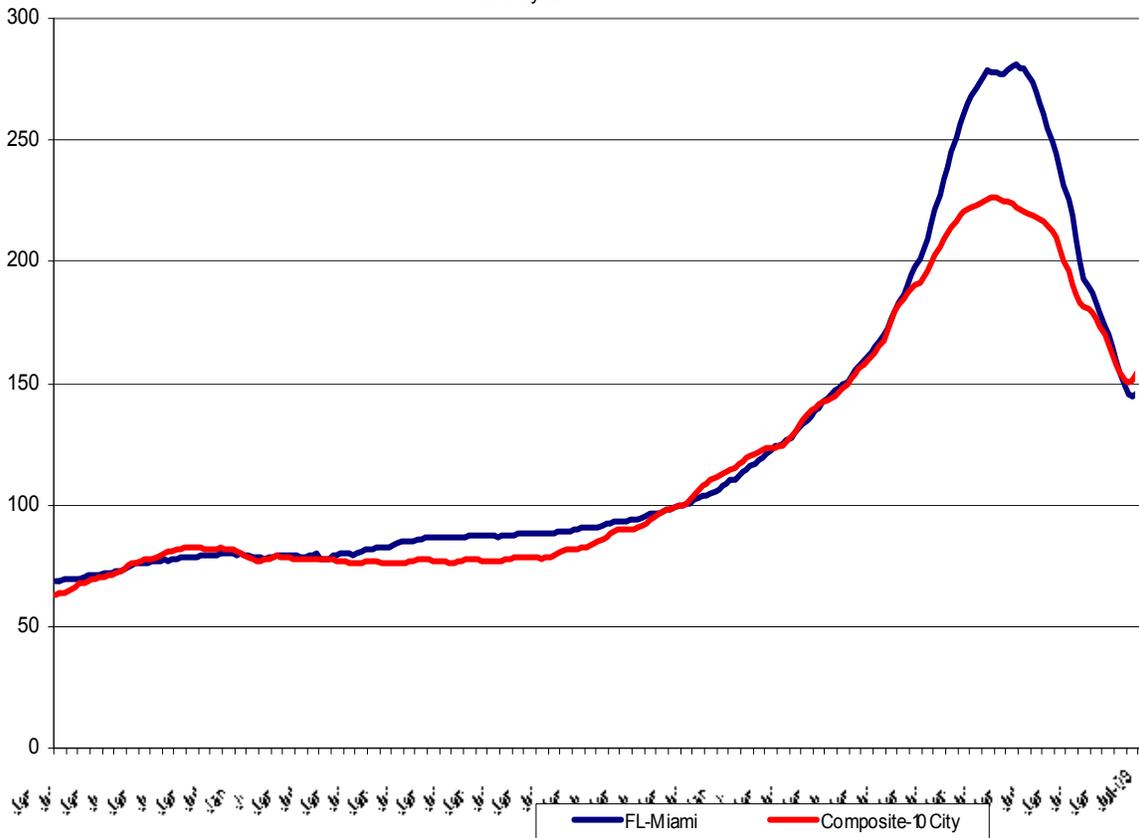
Financial Sustainability

S&P Case Shiller Home Price Index

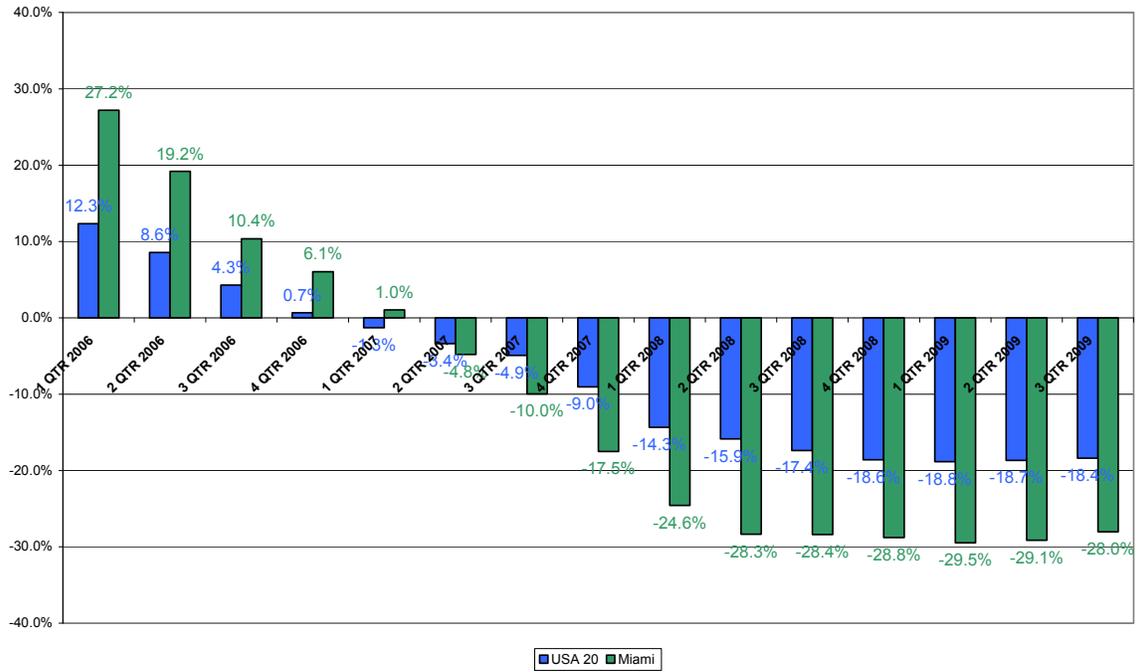


Historic Home Value Trends

January 2000 = 100.0



**S&P / Case-Shiller Home Price Index
Year to Year Change**



Property Sale Prices											
Calendar Year	2000	2001	2002	2003	2004	2005	2006	2007*	2008	2009	% Change since 2000
Mean Single Family Home Sale Price	\$669,763	\$694,069	\$789,332	\$929,880	\$1,273,626	\$1,636,828	\$1,791,569	\$1,780,060	\$2,362,831	\$1,130,555	69%
Median Single Family Home Sale Price	\$403,750	\$433,100	\$500,000	\$600,000	\$760,000	\$925,000	\$1,090,500	\$1,150,000	\$1,430,528	\$608,704	51%
Mean Condominium Sale Price	\$182,965	\$187,082	\$224,375	\$265,489	\$327,755	\$438,835	\$472,830	\$531,166	\$577,855	\$396,459	117%
Median Condominium Sale Price	\$130,000	\$145,000	\$170,000	\$190,000	\$241,050	\$310,000	\$330,000	\$348,450	\$340,791	\$239,598	84%
Commercial Leases (Value)	\$ 168,000,000	\$221,000,000	\$235,000,000	\$231,000,000							

*2007 data based on 3 quarters. Source: Miami-Dade County Clerk's Office Recorded Sales

Monthly MLS Home Sales

Monthly MLS Single Family Home Sales						
	For Sale	Sold	Avg Days on Mkt	Median Price	Average For Sale Price	Average Sold Price
01-Jan-07	380	18	156	\$ 943,000	\$ 3,116,000	\$ 1,475,000
01-Feb-07	396	12	112	\$ 1,048,000	\$ 3,119,000	\$ 1,066,000
01-Mar-07	402	10	103	\$ 742,000	\$ 3,103,000	\$ 864,000
01-Apr-07	413	23	169	\$ 1,200,000	\$ 3,079,000	\$ 1,779,000
01-May-07	401	21	197	\$ 1,150,000	\$ 3,093,000	\$ 1,932,000
01-Jun-07	402	9	147	\$ 1,575,000	\$ 3,147,000	\$ 2,378,000
01-Jul-07	412	12	130	\$ 1,550,000	\$ 3,044,000	\$ 1,957,000
01-Aug-07	411	14	144	\$ 1,285,000	\$ 2,932,000	\$ 1,385,000
01-Sep-07	427	12	125	\$ 1,087,000	\$ 2,846,000	\$ 1,306,000
01-Oct-07	443	11	185	\$ 1,473,000	\$ 2,675,000	\$ 3,640,000
01-Nov-07	454	7	202	\$ 1,200,000	\$ 2,630,000	\$ 2,478,000
01-Dec-07	456	7	117	\$ 855,000	\$ 2,615,000	\$ 906,000
01-Jan-08	481	7	101	\$ 656,000	\$ 2,605,000	\$ 2,357,000
01-Feb-08	501	9	199	\$ 1,300,000	\$ 2,721,000	\$ 1,384,000
01-Mar-08	481	12	178	\$ 1,150,000	\$ 2,680,000	\$ 2,505,000
01-Apr-08	476	10	220	\$ 1,448,000	\$ 2,655,000	\$ 3,070,000
01-May-08	461	11	238	\$ 3,500,000	\$ 2,735,000	\$ 3,947,000
01-Jun-08	451	13	111	\$ 1,520,000	\$ 2,733,000	\$ 2,011,000
01-Jul-08	445	13	206	\$ 1,189,000	\$ 2,872,000	\$ 2,379,000
01-Aug-08	431	15	190	\$ 1,500,000	\$ 2,797,000	\$ 2,370,000
01-Sep-08	446	10	154	\$ 850,000	\$ 2,817,000	\$ 2,197,000
01-Oct-08	436	5	227	\$ 1,700,000	\$ 2,761,000	\$ 1,605,000
01-Nov-08	466	4	108	\$ 805,000	\$ 2,912,000	\$ 747,000
01-Dec-08	473	9	182	\$ 1,400,000	\$ 3,006,000	\$ 2,231,000
01-Jan-09	473	4	288	\$ 687,000	\$ 2,977,000	\$ 653,000
01-Feb-09	472	8	110	\$ 695,000	\$ 2,957,000	\$ 664,000
01-Mar-09	470	11	90	\$ 629,000	\$ 2,960,000	\$ 1,366,000
01-Apr-09	454	12	143	\$ 625,000	\$ 3,092,000	\$ 698,000
01-May-09	446	19	143	\$ 660,000	\$ 3,131,000	\$ 925,000
01-Jun-09	424	24	157	\$ 611,000	\$ 3,055,000	\$ 1,559,000
01-Jul-09	407	21	153	\$ 600,000	\$ 3,035,000	\$ 842,000
01-Aug-09	401	16	179	\$ 617,000	\$ 3,175,000	\$ 1,148,000
01-Sep-09	399	17	128	\$ 1,119,000	\$ 3,210,000	\$ 2,031,000
01-Oct-09	394	12	192	\$ 765,000	\$ 3,217,000	\$ 1,627,000
01-Nov-09	396	16	191	\$ 383,000	\$ 3,254,000	\$ 1,198,000
01-Dec-09	393	13				

Source: Miami-Dade County Clerk's Office Recorded Sales

Monthly MLS Condo Sales

Condominium Sales						
	For Sale	Sold	Avg Days on Mkt	Median Price	Average For Sale Price	Average Sold Price
01-Jan-07	3,642	109	98	\$ 340,000	\$ 687,000	\$ 520,000
01-Feb-07	3,631	121	111	\$ 375,000	\$ 676,000	\$ 540,000
01-Mar-07	3,774	89	117	\$ 385,000	\$ 682,000	\$ 583,000
01-Apr-07	3,864	105	133	\$ 385,000	\$ 679,000	\$ 549,000
01-May-07	3,925	159	131	\$ 397,000	\$ 648,000	\$ 626,000
01-Jun-07	4,300	151	120	\$ 374,000	\$ 681,000	\$ 590,000
01-Jul-07	3,883	155	143	\$ 380,000	\$ 663,000	\$ 663,000
01-Aug-07	3,883	123	123	\$ 389,000	\$ 645,000	\$ 465,000
01-Sep-07	3,838	101	120	\$ 303,000	\$ 655,000	\$ 655,000
01-Oct-07	3,885	72	145	\$ 312,000	\$ 662,000	\$ 442,000
01-Nov-07	4,015	59	151	\$ 340,000	\$ 655,000	\$ 508,000
01-Dec-07	4,008	84	165	\$ 325,000	\$ 665,000	\$ 475,000
01-Jan-08	3,962	71	172	\$ 375,000	\$ 657,000	\$ 561,000
01-Feb-08	3,971	67	158	\$ 360,000	\$ 654,000	\$ 762,000
01-Mar-08	3,959	96	139	\$ 349,000	\$ 655,000	\$ 597,000
01-Apr-08	3,843	124	146	\$ 397,000	\$ 679,000	\$ 660,000
01-May-08	3,858	153	135	\$ 375,000	\$ 664,000	\$ 647,000
01-Jun-08	3,807	131	125	\$ 357,000	\$ 665,000	\$ 622,000
01-Jul-08	3,729	115	161	\$ 420,000	\$ 672,000	\$ 612,000
01-Aug-08	3,676	118	150	\$ 342,000	\$ 687,000	\$ 590,000
01-Sep-08	3,721	103	158	\$ 340,000	\$ 674,000	\$ 518,000
01-Oct-08	3,678	100	134	\$ 290,000	\$ 681,000	\$ 399,000
01-Nov-08	3,723	68	124	\$ 225,000	\$ 696,000	\$ 454,000
01-Dec-08	3,668	113	143	\$ 250,000	\$ 704,000	\$ 468,000
01-Jan-09	3,582	91	134	\$ 340,000	\$ 712,000	\$ 609,000
01-Feb-09	3,680	93	131	\$ 216,000	\$ 699,000	\$ 397,000
01-Mar-09	3,680	105	117	\$ 257,000	\$ 701,000	\$ 405,000
01-Apr-09	3,564	109	109	\$ 248,000	\$ 696,000	\$ 361,000
01-May-09	3,485	133	150	\$ 250,000	\$ 686,000	\$ 552,000
01-Jun-09	3,341	166	113	\$ 240,000	\$ 680,000	\$ 396,000
01-Jul-09	3,270	125	152	\$ 240,000	\$ 668,000	\$ 409,000
01-Aug-09	3,159	127	123	\$ 235,000	\$ 670,000	\$ 414,000
01-Sep-09	3,071	128	138	\$ 300,000	\$ 674,000	\$ 455,000
01-Oct-09	3,024	132	145	\$ 285,000	\$ 673,000	\$ 429,000
01-Nov-09	2,966	139	157	\$ 259,000	\$ 675,000	\$ 383,000
01-Dec-09		128				

Source: Miami-Dade County Clerk's Office Recorded Sales

Residential Real Estate Sales

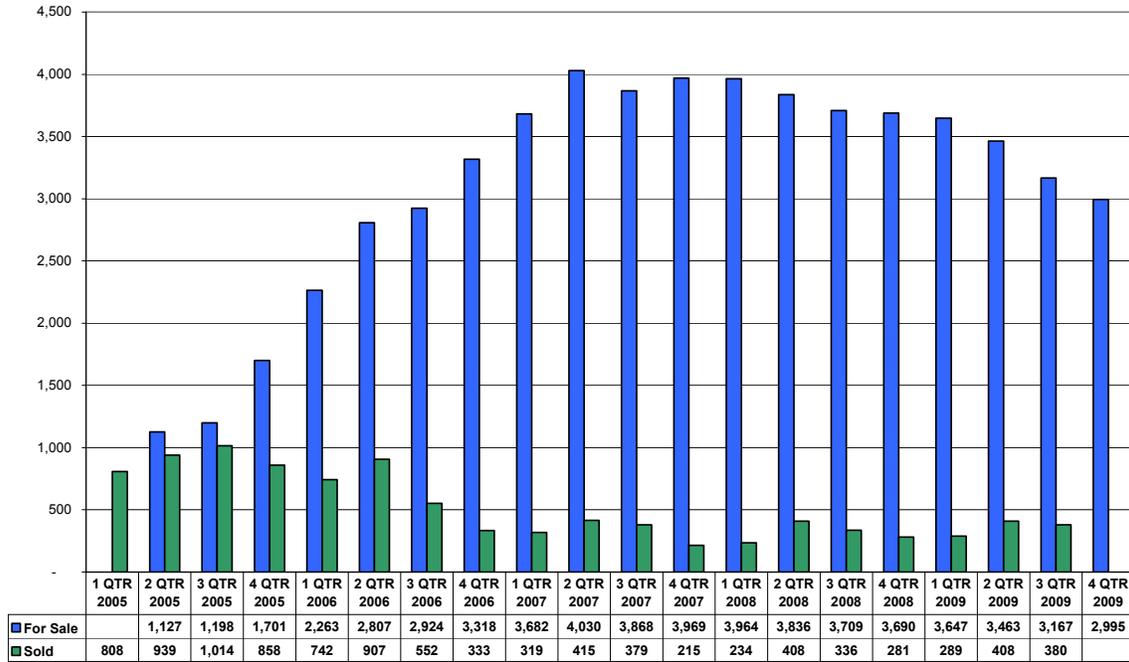
Calendar Year	Condominium		Multifamily		Single Family	
	# of Sales	Sales Volume	# of Sales	Sales Volume	# of Sales	Sales Volume
2000	2,508	458,876,710	199	104,380,100	434	290,677,275
2001	2,280	426,547,695	150	84,693,066	383	265,828,613
2002	2,577	578,215,170	137	191,227,900	365	288,106,332
2003	2,882	765,140,388	129	195,611,233	339	315,229,299
2004	3,664	1,200,893,875	148	285,027,175	418	532,375,466
2005	3,957	1,729,844,256	282	372,671,800	461	754,577,516
2006	2,502	1,187,769,675	57	131,779,775	244	503,762,900
2007*	1,458	774,439,900			179	318,630,800
2008**	1,259	727,520,000			118	278,814,000
2009***	1,476	585,174,000			173	195,586,000

*2007 Source: MLS. 2007 Based on first 3 quarters.

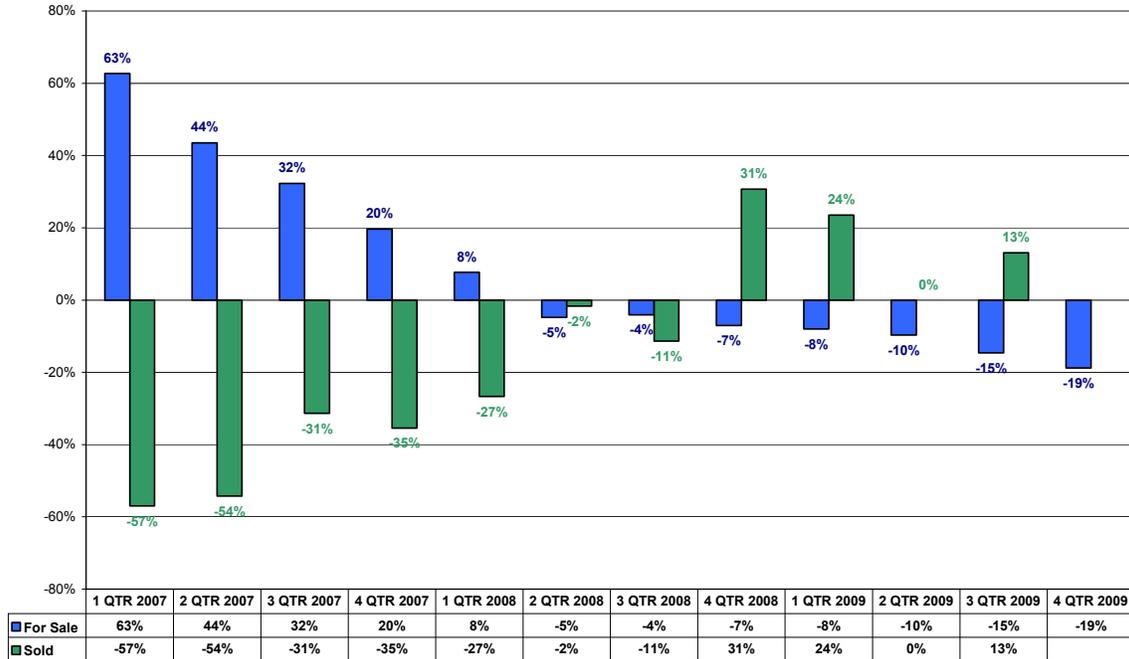
** Data provider changed; information for 2008 will not be available until July 2009 receipt of the tax roll from Miami-Dade County.

***Data through November 2009

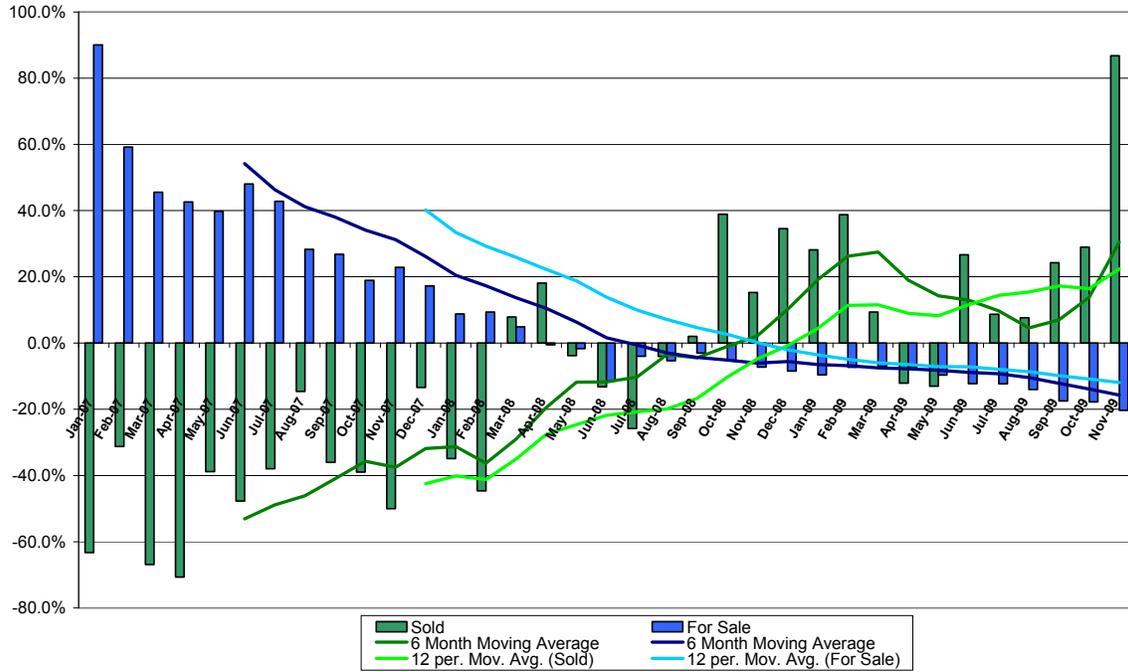
Condominium Market



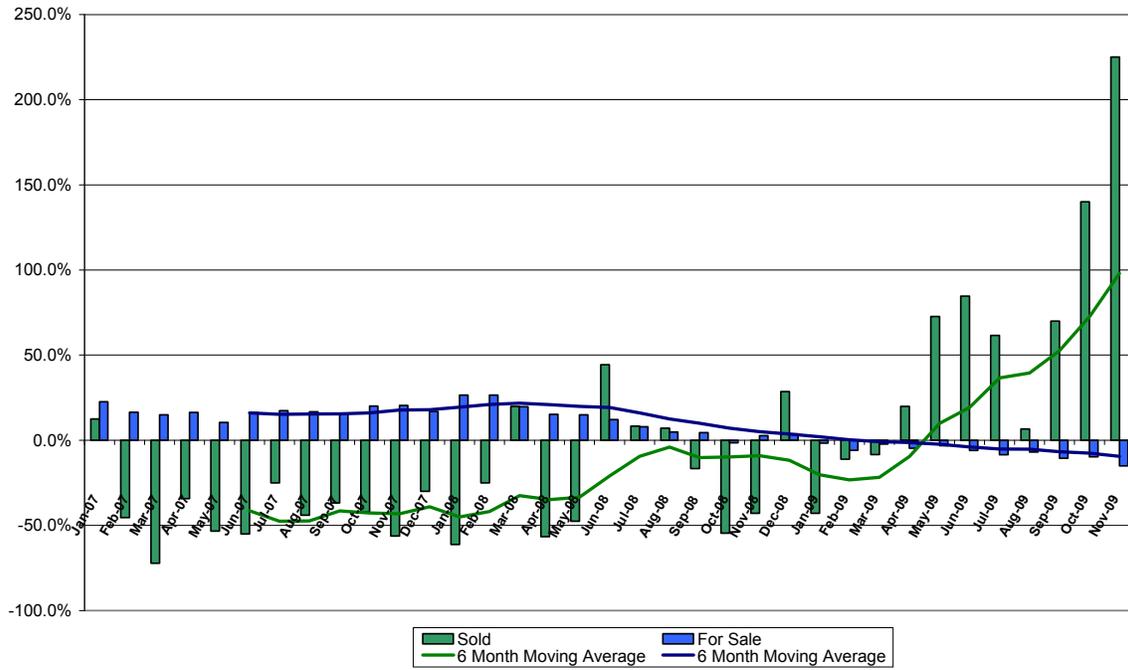
Condominium Market - Quarterly Year to Year Change



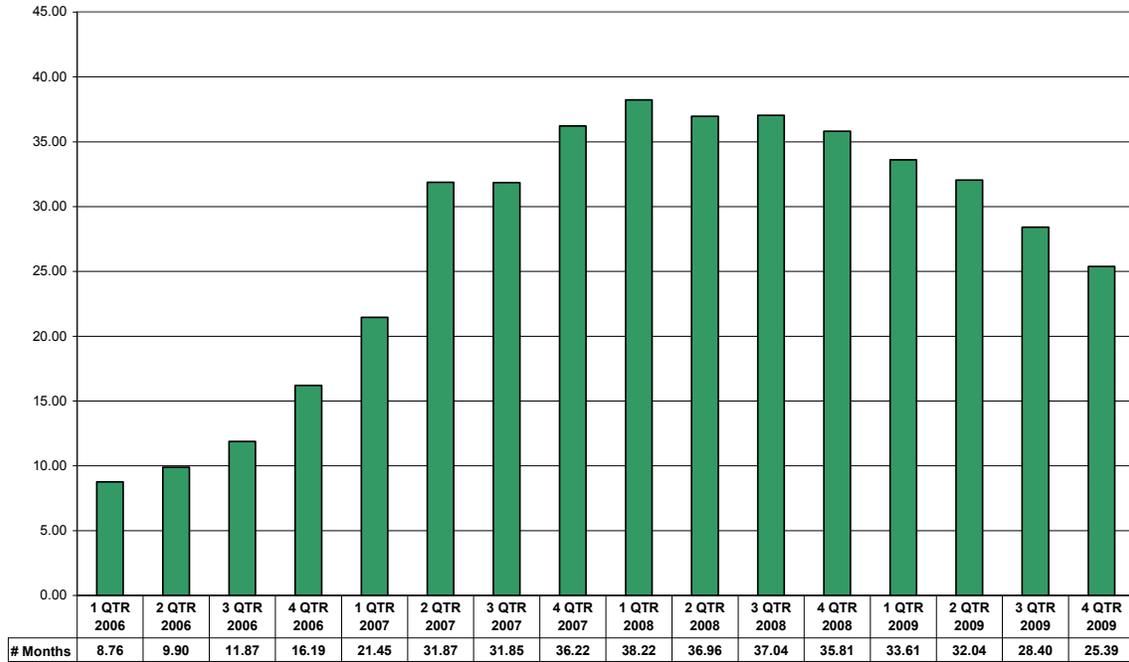
**Condominium Market - Monthly
Year to Year Change**



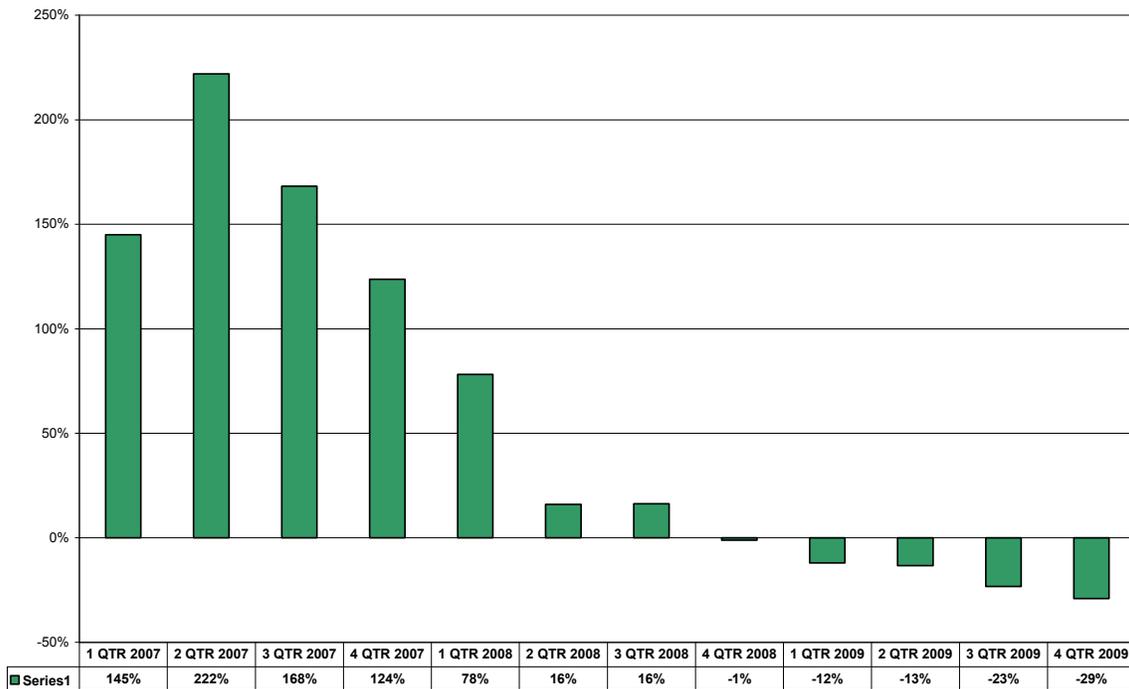
**Single Family Home Market - Monthly
Year to Year Change**



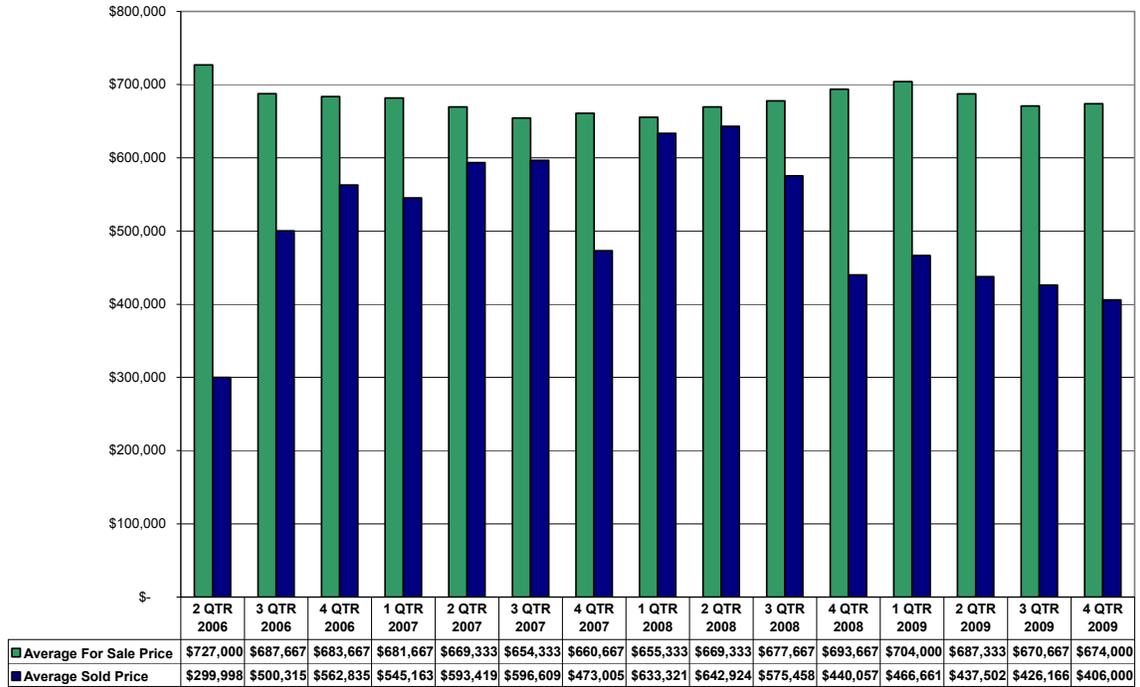
Number of Months Supply of Condominiums



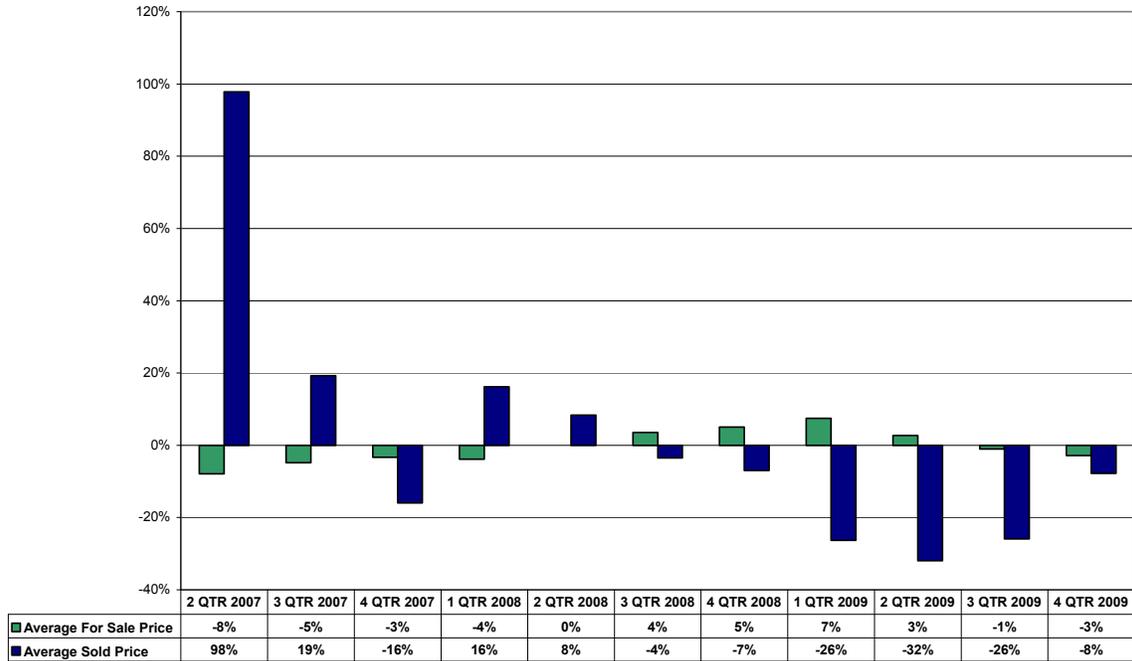
Number of Months of Condominium Supply Year to Year Change



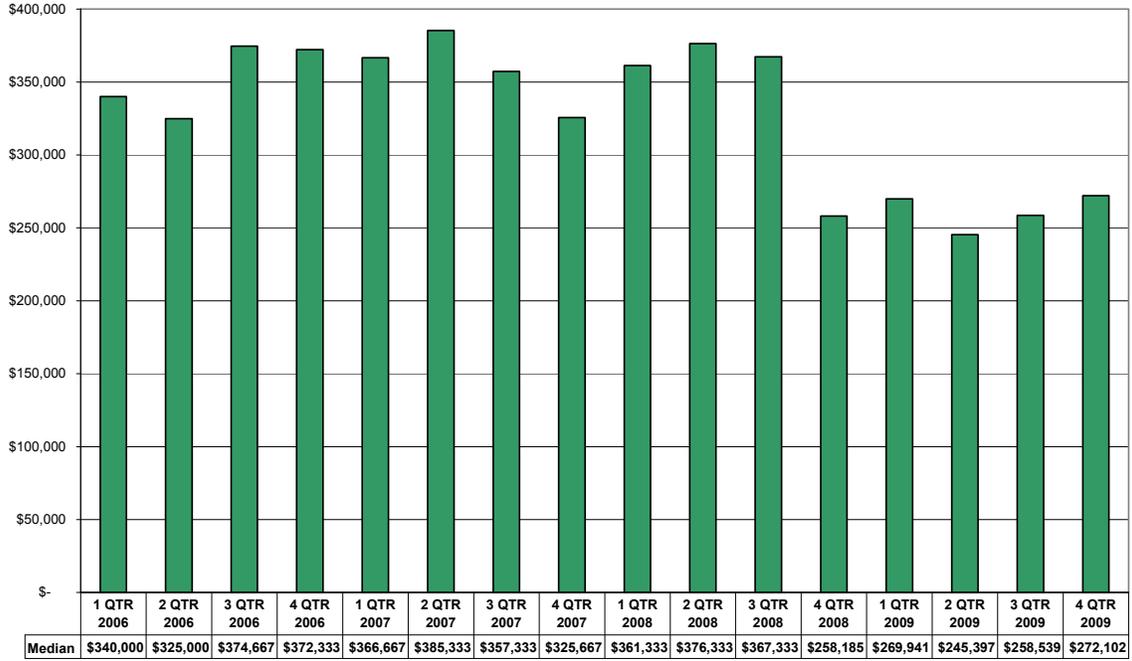
Average Condo For Sale and Sold Price



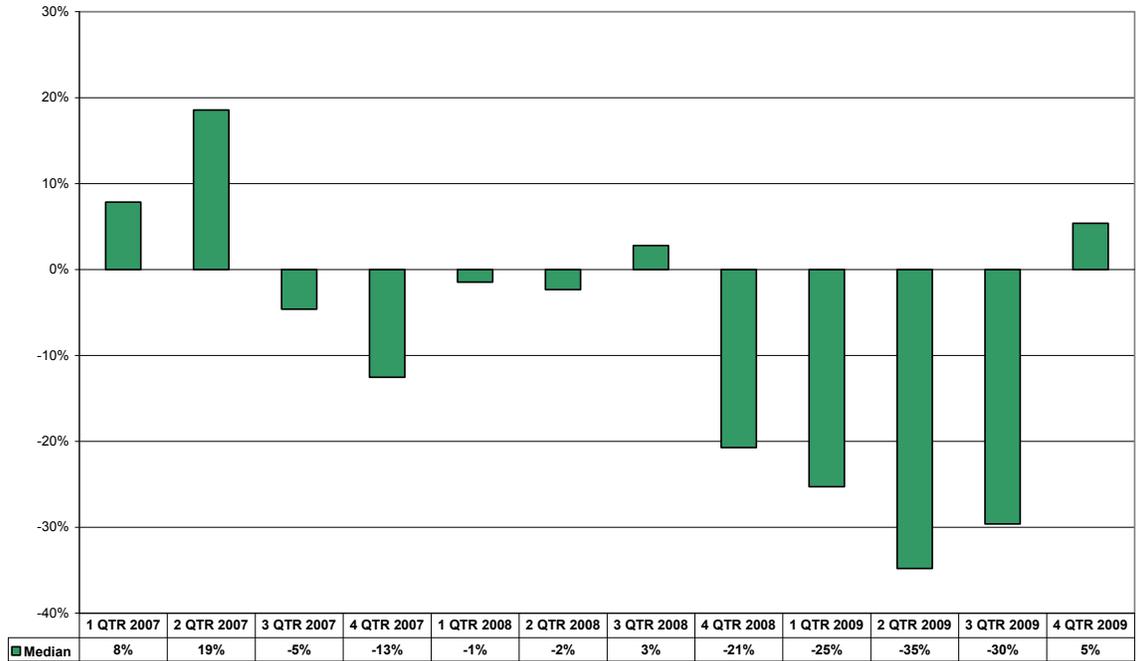
Average Condominium For Sale and Sold Price Year to Year Change



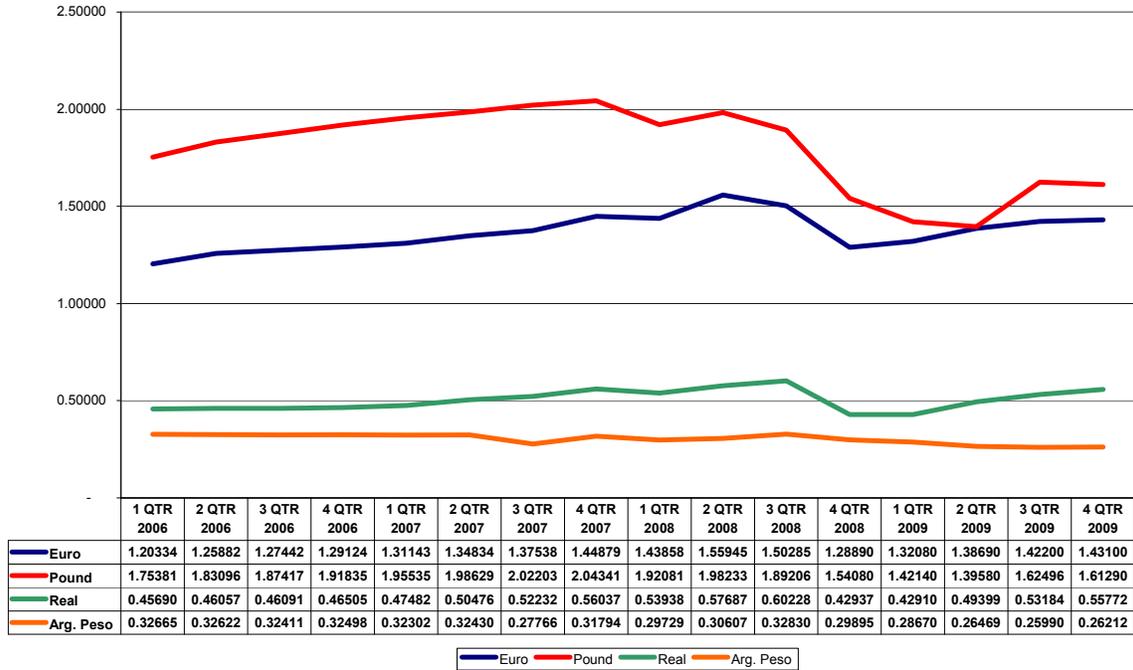
Median Condominium Sale Price



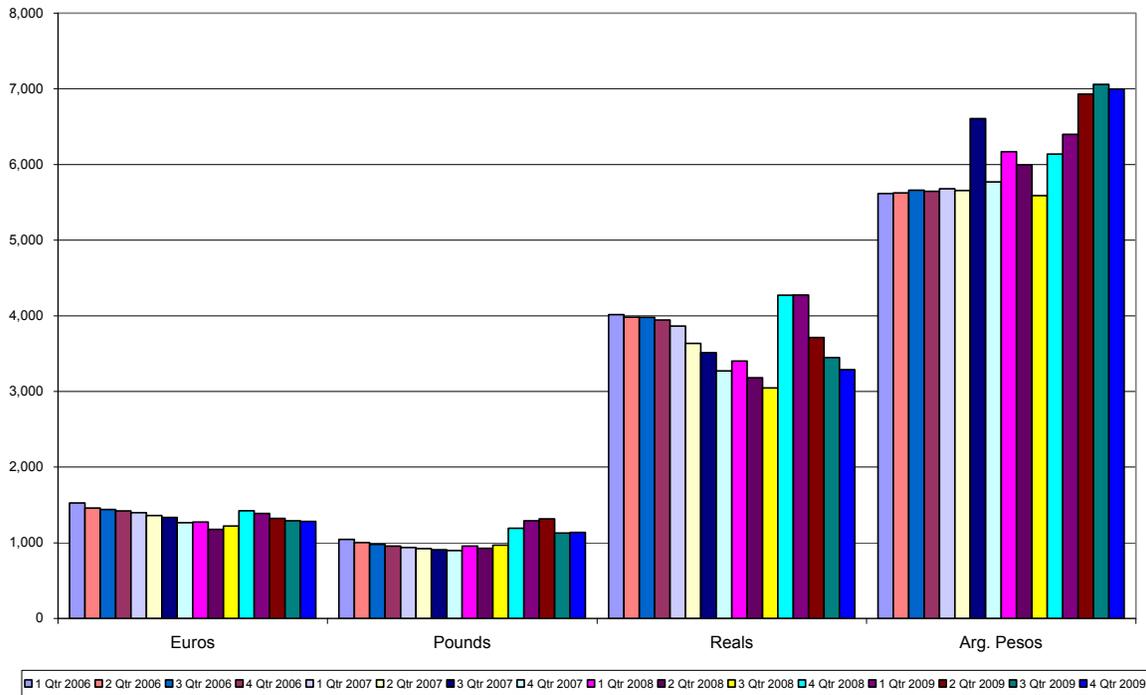
Median Condominium Sale Price Year to Year Change



Average Quarterly Exchange Rates



Exchange Rate Adjusted Monthly Cost of a \$250,000 Mortgage (8%x30y)



Office Market (square feet)

Office Market (square feet)							
Office Space	2002	2004	2005	2006	2007	2008	2009
Total Office Space	1,943,118	2,132,429	1,951,629	1,951,629	1,988,630	1,951,629	
Occupied Office Space	1,472,871	1,679,097	1,705,724	1,766,224	1,861,358	1,803,305	
Vacant Office Space	470,247	453,332	245,905	185,405	127,272	148,324	
Vacancy Rate	24.2%	21.2%	12.6%	9.5%	6.4%	7.60%	

*No data available 2000, 2001, and 2003

Land Use Values*

LAND USE VALUES				
	Sum Of Land	Sum Of Bldg	Sum Of Assessed	Sum Of Taxable
RESIDENTIAL	\$ 5,856,614,589	\$ 15,996,354,701	\$ 18,911,637,557	\$ 17,928,991,221
COMMERCIAL	\$ 2,720,713,839	\$ 2,583,708,726	\$ 5,265,399,266	\$ 5,173,123,631
INDUSTRIAL	\$ 45,379,115	\$ 5,669,242	\$ 51,025,162	\$ 51,025,162
GOVERNMENTAL/INSTITUTIONAL	\$ 1,867,540,216	\$ 708,306,965	\$ 2,528,317,897	\$ 995,765,641
Total	\$ 10,490,247,759	\$ 19,294,039,634	\$ 26,756,379,882	\$ 24,148,905,655
% Residential	56%	83%	71%	74%
% Commercial	26%	13%	20%	21%
% Industrial	0%	0%	0%	0%
% Governmental/Inst.	18%	4%	9%	4%

*Excludes 102 homesteaded properties which have a non-residential Land Use/Zoning. Total homesteaded properties 16,707 as of 2.17.2010

Homestead Properties 2009*

Homestead Properties 2009							
Land Use	Average Value	Average Assessed Value	Average Taxable Value	Average # of Bedrooms	Average # of Bathrooms	Average Square Feet	Number of Units
0001 - RESIDENTIAL - SINGLE FAMILY	\$ 1,242,661	\$ 696,927	\$ 641,813	4	3	3,161	3853
0002 - DUPLEX	\$ 857,537	\$ 596,903	\$ 543,811	4	3	2,935	131
0003 - MULTIFAMILY 3 OR MORE UNITS	\$ 746,712	\$ 648,400	\$ 591,571	7	6	4,075	104
0007 - CONDOMINIUM - RESIDENTIAL	\$ 291,439	\$ 230,913	\$ 178,570	1	1	1,079	12190
0008 - COOPERATIVE - RESIDENTIAL	\$ 109,424	\$ 74,975	\$ 35,647	1	1	618	242
0010 - TOWNHOUSE	\$ 354,776	\$ 226,490	\$ 171,519			1,772	85

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Housing Stock Characteristics - 2009 Tax Roll

Land Use	Avg Of SqFt	Avg Bedrooms	Avg Bathrooms	Number of Properties
0001 - RESIDENTIAL - SINGLE FAMILY	3,161	4	3	5,401
0002 - DUPLEX	2,809	4	3	460
0003 - MULTIFAMILY 3 OR MORE UNITS	9,819	13	13	18,090
0007 - CONDOMINIUM - RESIDENTIAL	991	1	1	40,987
0008 - COOPERATIVE - RESIDENTIAL	461	1	1	795
0009 - MIXED USE - RESIDENTIAL	22,178	4	4	43
0010 - TOWNHOUSE	2,359	-	-	193

Top Twenty Condominium Taxpayers

Property	Taxable Value
CONTINUUM ON SOUTH BEACH CONDO	\$754,818,020
SETAI RESORT & RESIDENCES CONDO	\$350,944,874
MURANO GRANDE AT PORTOFINO CONDO	\$254,456,958
ICON CONDO	\$249,311,956
NORTH CARILLON BEACH CONDO	\$248,493,900
PORTOFINO TOWER CONDO	\$235,240,978
APOGEE CONDO	\$230,980,506
MURANO AT PORTOFINO CONDO	\$230,670,853
IL VILLAGGIO ON SOUTH BEACH CONDO	\$208,996,553
PARADISO CONDO	\$207,323,500
GREEN DIAMOND CONDO	\$200,737,521
BLUE DIAMOND CONDO	\$174,429,946
AKOYA CONDO	\$172,600,866
THE RESIDENCES AT THE BATH	\$165,113,120
FLAMINGO SOUTH BEACH I CONDO	\$157,379,071
OCEANSIDE @ FISHER ISL CONDO NO 5	\$153,403,316
1100 WEST CONDO	\$150,245,855
THE DECOPLAGE CONDO	\$142,836,421
SEACOAST 5151 CONDO	\$141,606,948
MEI CONDO	\$138,425,666
2009 Top Twenty Total	\$4,568,016,828

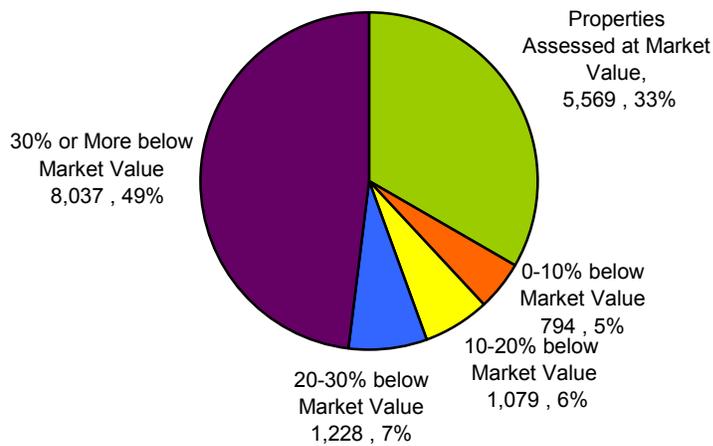
Top Ten Non-Condominium Taxpayers

Property	Taxable Value
Loews Miami Beach Hotel	\$244,043,900
Fontainebleau	\$220,000,000
Grand Flamingo	\$218,000,000
Ritz-Carlton	\$114,000,000
Eden Roc	\$78,000,000
Shore Club	\$73,000,000
Royal Palm Hotel	\$68,900,000
Gansevoort Hotel	\$60,000,000
South Gate Apartments	\$50,000,000
Delano Hotel	\$47,000,000
2009 Top Ten Non-Condo Taxpayers	\$1,172,943,900

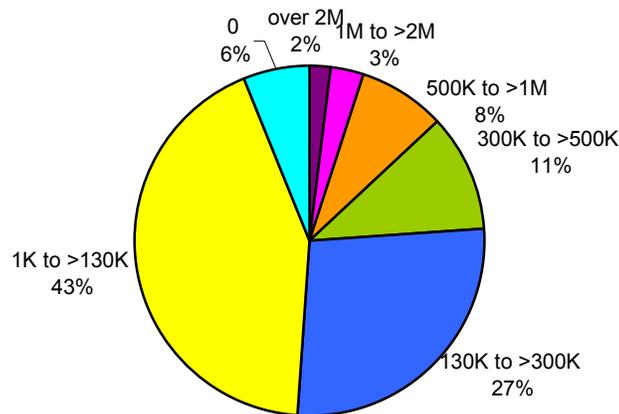
2009 Property Tax Roll

2009 Property Tax Roll as of 2.17.10		
# of Folios		% of total
All	55,499	
Homestead	16,707	30%
Non- Homestead	38,792	70%
Total Taxable Value		
All	\$ 24,148,905,655	
Homestead	\$ 4,823,463,952	20%
Median	\$ 133,110	
Average	\$ 288,709	
Taxable Value		
over 2m		2%
1m to >2m		3%
500K to >1m		8%
300K to >500K		11%
130K to >300K		27%
1 to >130K		43%
0		6%

**All Homesteaded Properties
% Assesed Value Below Market Value**



2009 Taxable Value of Homesteaded Properties



Overall Homestead Residential Properties Tax Expenditure Change

The average taxable value of all current homestead residential properties in Miami Beach decreased from \$297,281 as of January 1, 2008, to \$282,801 as of January 1, 2009. This is a decrease of \$14,480.

Change in Annual Taxes Paid by Homestead Properties FY 2009/10			
Taxed Value	Millage	Average All Homestead	Annual % of Tax Millage
Miami Beach Operating	5.5472		
Miami Beach Renewal & Replacement	0.1083	(\$82.00)	
Miami Beach G.O. Debt Service	0.2568	\$2.00	
Total City of Miami Beach	5.9123	(\$80.00)	28.7%
Miami-Dade County Wide	5.1229		
Miami-Dade Library	0.3822	(\$80.00)	26.8%
School Board	7.9950	(\$57.00)	38.9%
Miami-Dade Children's Trust	0.5000		2.4%
Other	0.6585	\$7.00	3.2%
Total	20.5709	(\$210.00)	100%

Average 2009 Residential Tax and Service Burden

2009 Property Value -Miami Beach Homesteads- Tax Roll as of February 17, 2010							
	Total Properties	Average Market	Median Market	Average Assessed	Median Assessed	Average Taxable	Median Taxable
All Homesteads	16,707	515,746	249,450	341,609	186,779	288,709	133,110
Single Family Homesteads	3,857	1,242,535	787,854	697,346	385,396	642,049	331,633

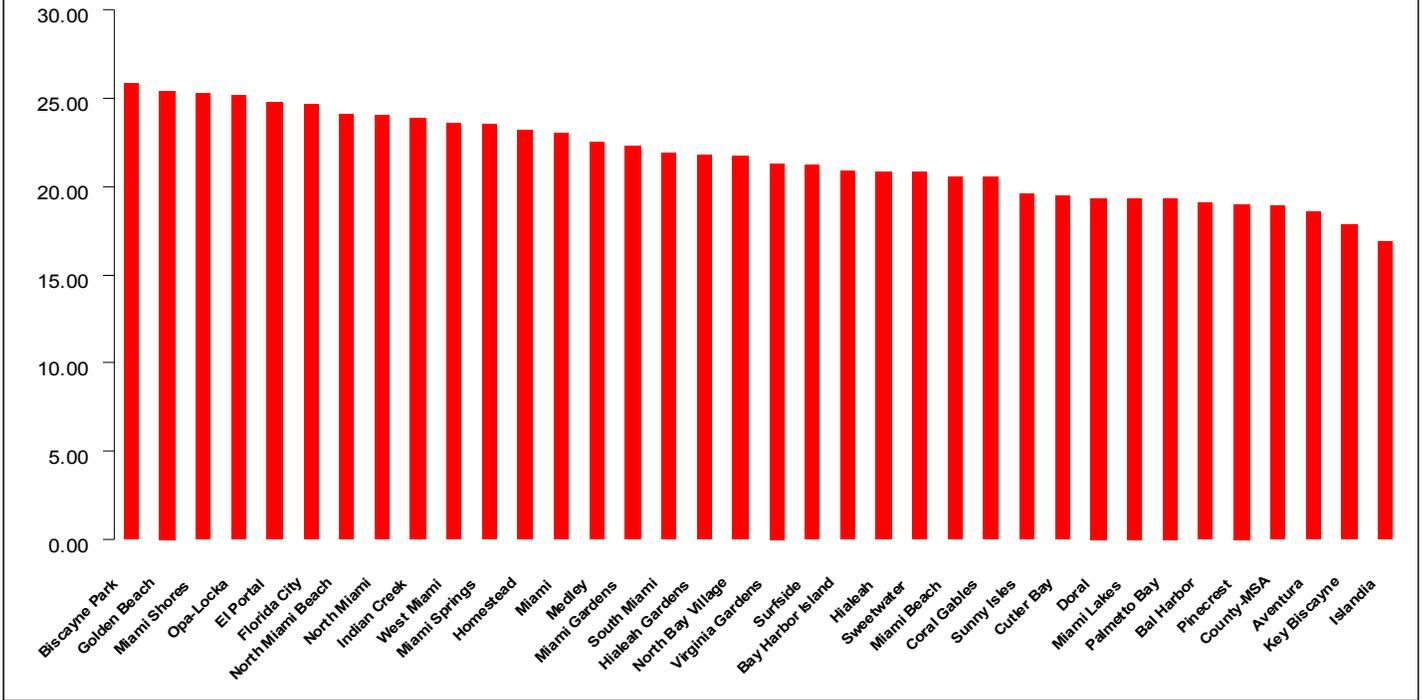
The average taxable value of all residential properties when taking into account the turnover of properties as of January 1, 2009 in Miami Beach was \$288,709. These properties will have total property taxes of \$5,939. The average taxable value of a single-family home, when taking into account the turnover of properties as of January 1, 2009 in Miami Beach was \$642,049. This home will have total property taxes of \$13,208.

Annual Taxes Paid by Homestead Properties	
Tax Value	Average Single
Miami Beach Operating	\$3,562
Miami Beach Renewal & Replacement	70
Miami Beach G.O. Debt Service	165
Total of Miami Beach	\$3,797
Miami-Dade County Wide	3,289
Miami-Dade Library	245
School Board	5,133
Miami-Dade Children's Trust	321
Other	423
Total	\$13,208

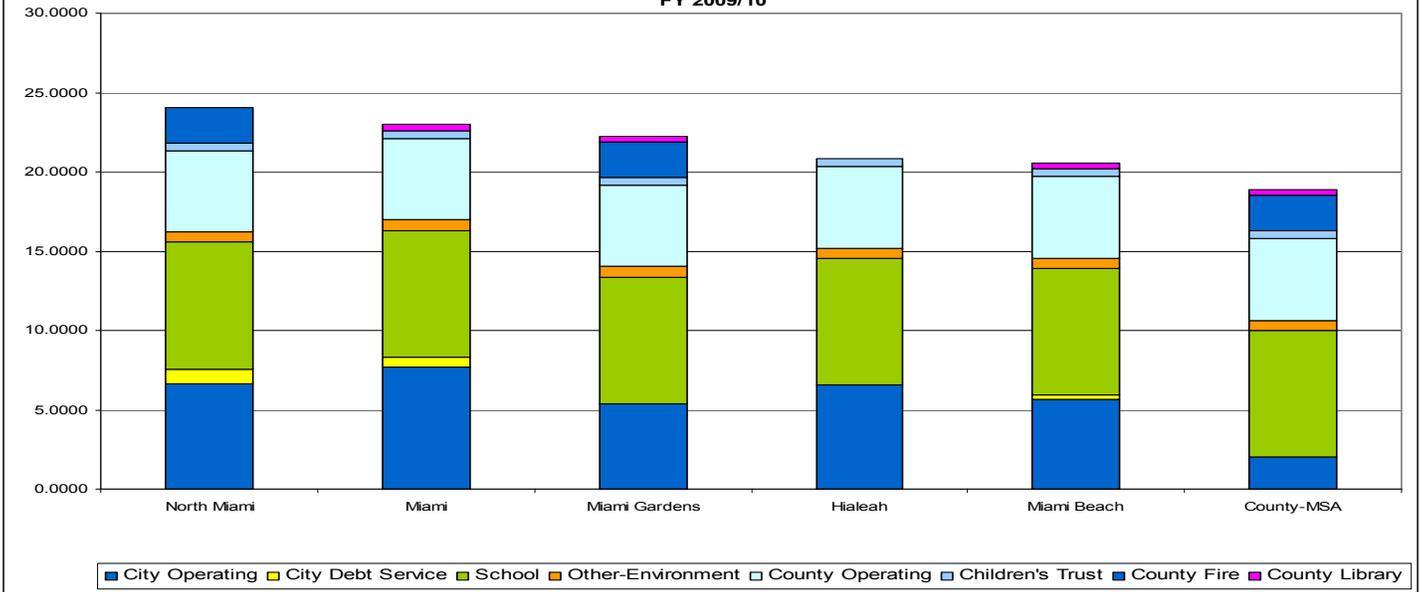
A single family home in Miami Beach of \$642,049 taxable value (hypothetically having 2 adults and 2 children) can expect to have a Miami Beach tax and service burden that includes the following fixed/variable charges:

Overall Single Family Total Price of City of Miami Beach Government Service Utility Charges					
	2006	2007	2008	2009	2010
Utility Fixed Charges					
Garbage	\$455	\$455	\$470	\$489	\$497
Stormwater	\$70	\$70	\$70	\$89	\$108
Utility Variable Charge					
Water/Sewer	\$850	\$876	\$1,030	\$1,260	\$1,498
Total Utility Charges	\$1,375	\$1,401	\$1,570	\$1,838	\$2,103
Taxes Paid to CMB	\$4,114	\$4,405	\$3,743	\$3,834	\$3,797
Utility Charges	\$1,375	\$1,401	\$1,570	\$1,838	\$2,103
Less Homeowners Dividend	-\$200	-\$300	\$0	\$0	\$0
Total Average	\$5,289	\$5,506	\$5,313	\$5,672	\$5,900

Comparison of Total Millages Adopted by Municipality FY 2009/10



Comparison of Total Millages Adopted by Municipalities Populations Over 50,000 FY 2009/10

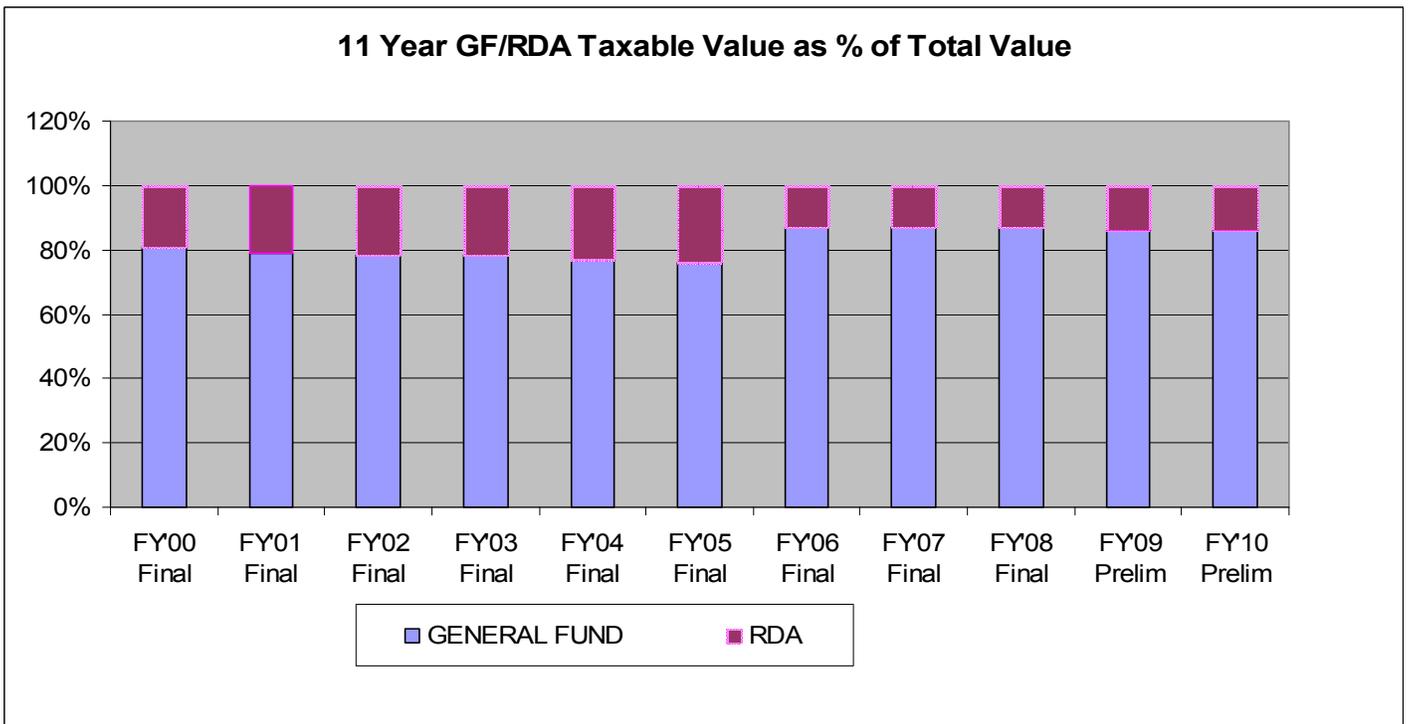
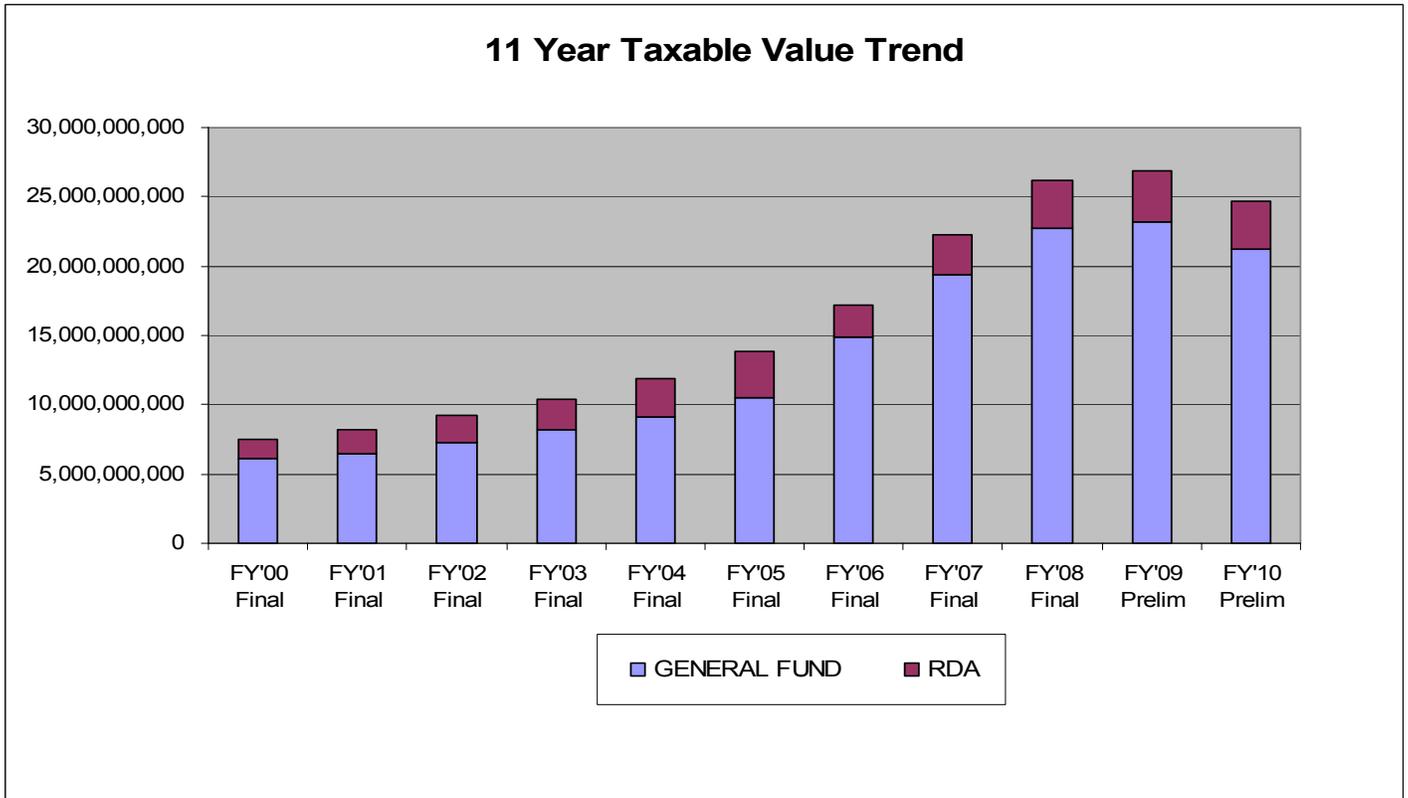


Adopted Millage Table for 2009 (FY 2009-10) – by Total Millage

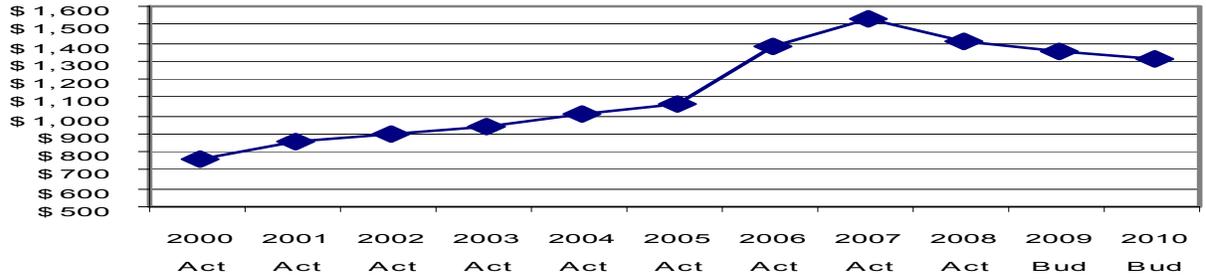
Municipalities	City Information		School Total	Other-Environ. Proj. SFL Wtr Mgmt & FIND	Other-Children's Trust	Miami-Dade County			2009 Total	2008 Total
	Operating	Debt Svce.				Oper/Debt	Fire Services	Library		
Biscayne Park	8.8903		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	25.7760	25.4992
Golden Beach	7.1525	1.3475	7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	25.3857	25.1089
Miami Shores	8.0000	0.7059	7.9950	0.6585	0.5000	5.1229	2.2271		25.2094	24.5196
Opa-Locka	8.3000		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	25.1857	24.8173
El Portal	7.8442		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	24.7299	24.4531
Florida City	7.7500		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	24.6357	24.3589
North Miami Beach	6.6136	0.9595	7.9950	0.6585	0.5000	5.1229	2.2271		24.0766	23.6642
North Miami	7.3390	0.1583	7.9950	0.6585	0.5000	5.1229	2.2271		24.0008	23.2838
Indian Creek	6.5000	0.4500	7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	23.8357	23.5589
West Miami	6.7376		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	23.6233	23.3465
Miami Springs	6.1698	0.4226	7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	23.4781	23.4081
Homestead	6.2917		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	23.1774	21.9499
Miami	7.6740	0.6595	7.9950	0.6585	0.5000	5.1229		0.3822	22.9921	22.6361
Medley	5.6500		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	22.5357	22.3089
Miami Gardens	5.3734		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	22.2591	21.7491
South Miami	4.9526		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	21.8383	21.8879
Hialeah Gardens	4.9000		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	21.7857	21.5089
North Bay Village	4.2772	0.5215	7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	21.6844	21.4076
Virginia Gardens	4.4233		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	21.3090	20.6697
Surfside	4.7332		7.9950	0.6585	0.5000	5.1229	2.2271		21.2367	20.9599
Bay Harbor Island	4.4120		7.9950	0.6585	0.5000	5.1229	2.2271		20.9155	20.2017
Hialeah	6.5400		7.9950	0.6585	0.5000	5.1229			20.8164	20.5396
Sweetwater	3.9252		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	20.8109	20.0126
Miami Beach	5.6555	0.2568	7.9950	0.6585	0.5000	5.1229		0.3822	20.5709	20.2748
Coral Gables	5.8950		7.9950	0.6585	0.5000	5.1229		0.3822	20.5536	19.6318
Sunny Isles	2.6500		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	19.5357	19.0931
Cutler Bay	2.5888		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	19.4745	19.0559
Doral	2.4470		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	19.3327	19.0559
Miami Lakes	2.4470		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	19.3327	19.0884
Palmetto Bay	2.4470		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	19.3327	19.0565
Bal Harbor	2.5265		7.9950	0.6585	0.5000	5.1229	2.2271		19.0300	18.5352
Pinecrest	2.1040		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	18.9897	18.5898
County-MSA	2.0083		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	18.8940	18.6172
Aventura	1.7261		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	18.6118	18.3350
Key Biscayne	3.2000		7.9950	0.6585	0.5000	5.1229		0.3822	17.8586	17.5818
Islandia	0.0000		7.9950	0.6585	0.5000	5.1229	2.2271	0.3822	16.8857	23.4132

11 Year Taxable Value Trend

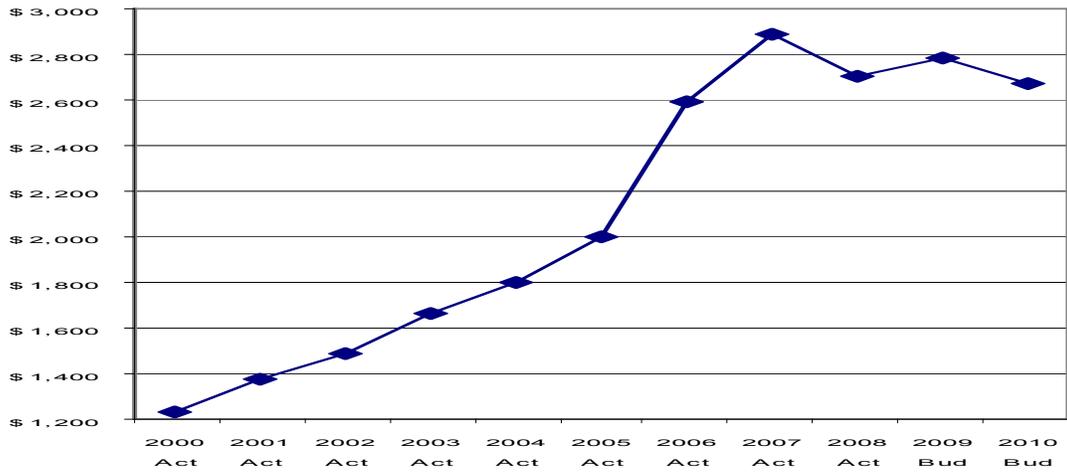
There has been a 228% increase in taxable value since FY 2000. In FY 2000, the City's General Fund portion represented 81% of the value vs. 86% in FY 2010. The RDA was 19% in FY 2000 and decreased to 14% of the total in FY 2010.



General Fund Expense per Average Daily Population

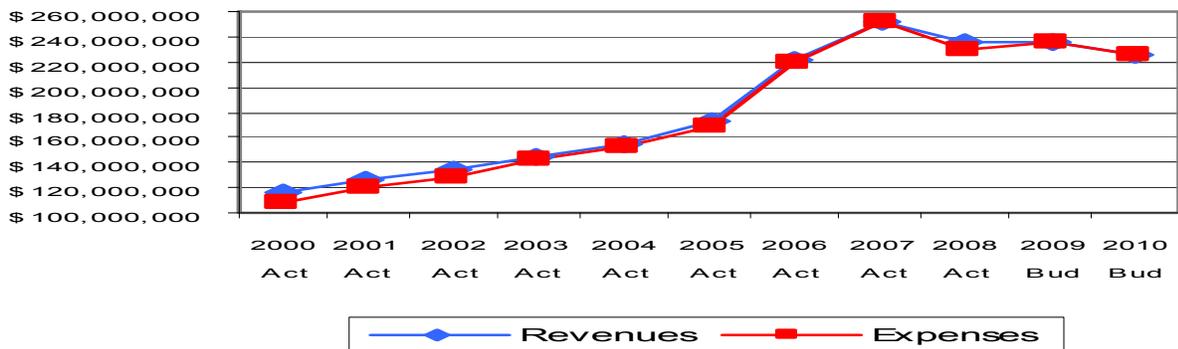


General Fund Expense per Capita



*FY'07 actual includes transfers to capital, the 11% emergency contribution, and the Miami Beach Homeowner's Dividend

General Fund Revenues vs. Expenses



Trends

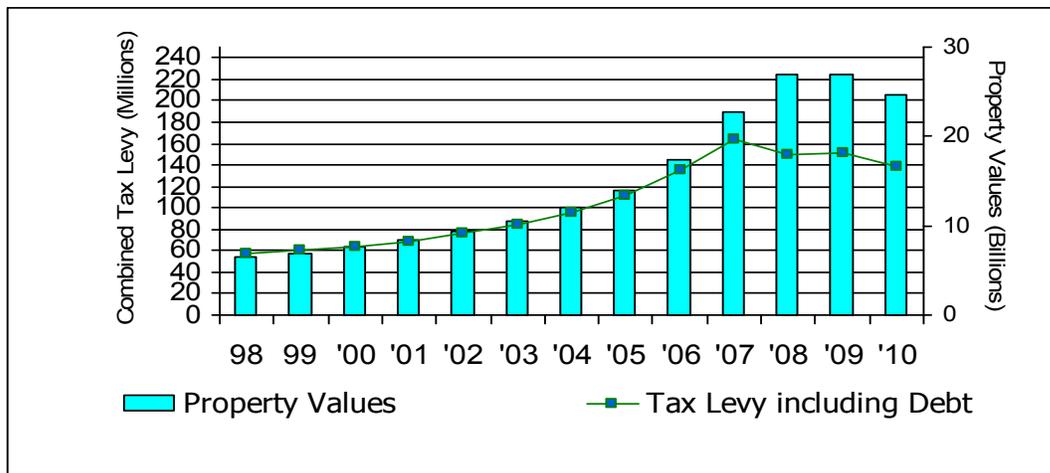
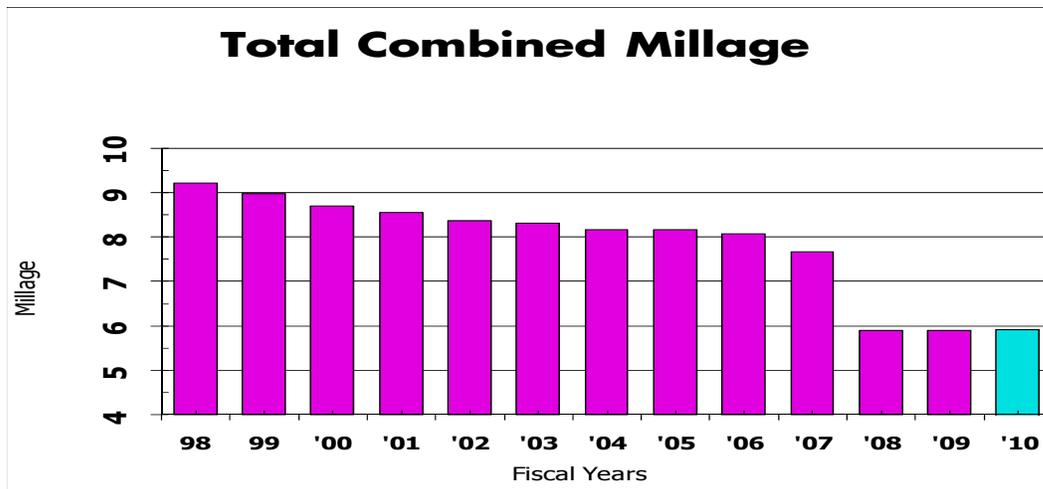
Between FY 2000-2010:

- General Fund budget has increased \$114.7 million (105.8%) to \$223.1 million before the transfers to capital. The total budget has increased \$117.9 million (108.8%) to \$226.3 million.
- 73.3% (\$84.1 million) of the \$114.7 million increase went to Public Safety (Police, Ocean Rescue and Fire) and Parks and Recreation budgets.
 - Public Safety budget increased \$66.5 million (101.5%)
 - Parks and Recreation \$17.6 million (152.5%)
- 75.5% (\$86.6 million) of the \$114.7 million increase is in salaries and benefits
- City millage decreased by 2.7857 mills (32%) to 5.9123 between FY 2000-2010
- Of the city's total taxable value, 19.5% is homesteaded for FY 2010

For FY 2010:

- There were 23 (same as last year) communities in Miami Dade County with total millage above Miami Beach (20.5709); highest millage was Biscayne Park at 25.7760.
- There were 12 (same as last year) communities in Miami Dade County with total millage below Miami Beach (20.5709); lowest millage was Islandia at 16.8857.

City of Miami Beach Tax Levy and Assessed Values With Homeowner Impacts



Millage Rates and Tax Levy History

Budget Year	Taxable Property Values (billions)	Millage Rates		Tax Levy (in millions)		
		Total Citywide	General Fund/RD A Millage	Total including Debt	General Fund Total (including S. Pointe, and Renewal & Replacement)	Change in CMB Taxes from Prior Year for average Homesteaded Properties
FY1997/98	\$ 6.46	9.2100	7.4990	\$ 57.45	\$ 46.78	
FY1998/99	\$ 6.97	8.9830	7.4990	\$ 60.37	\$ 44.66	
FY1999/00	\$ 7.66	8.6980	7.4990	\$ 64.29	\$ 47.36	
FY2000/01	\$ 8.37	8.5550	7.3990	\$ 69.08	\$ 49.75	
FY2001/02	\$ 9.40	8.3760	7.2990	\$ 75.97	\$ 54.37	
FY2002/03	\$ 10.56	8.3220	7.2990	\$ 84.81	\$ 61.05	
FY2003/04	\$ 12.09	8.1730	7.2990	\$ 95.39	\$ 68.17	13.15*
FY2004/05	\$ 14.04	8.1730	7.4250	\$ 110.74	\$ 79.38	\$31.05
FY2005/06	\$ 17.45	8.0730	7.4810	\$ 135.91	\$ 111.69	\$35.63
FY2006/07	\$ 22.74	7.6730	7.3740	\$ 168.38	\$ 140.31	(\$30.75)
FY2007/08	\$ 26.85	5.8970	5.6555	\$ 150.42	\$ 125.33	(\$436.00)
FY2008/09	\$ 26.90	5.8930	5.6555	\$ 150.59	\$ 125.94	(\$86.00)
FY2009/10	\$ 24.70	5.9123	5.6555	\$ 138.70	\$ 115.73	(\$80.00)

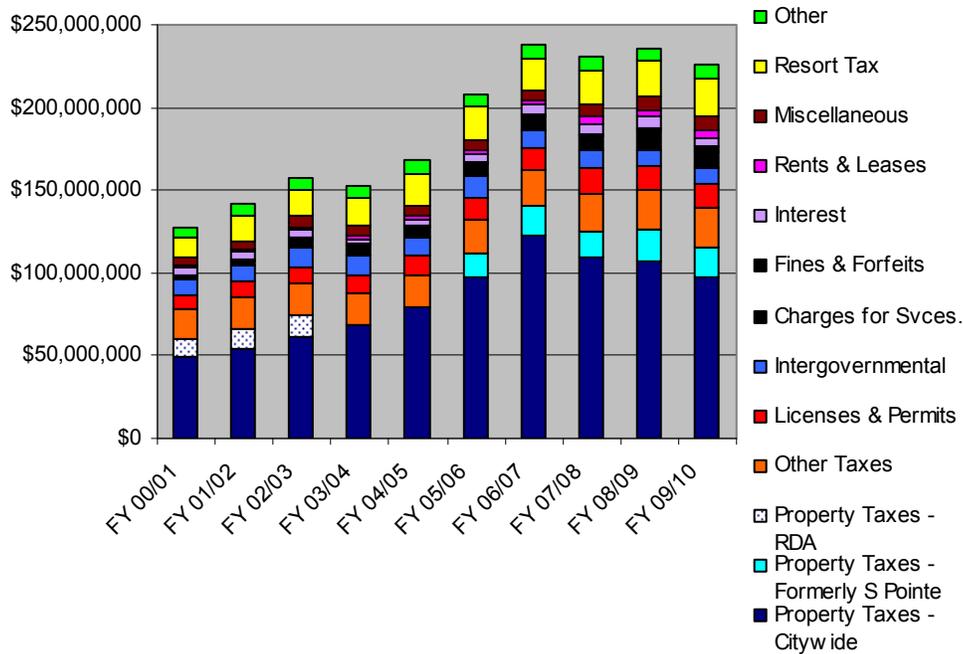
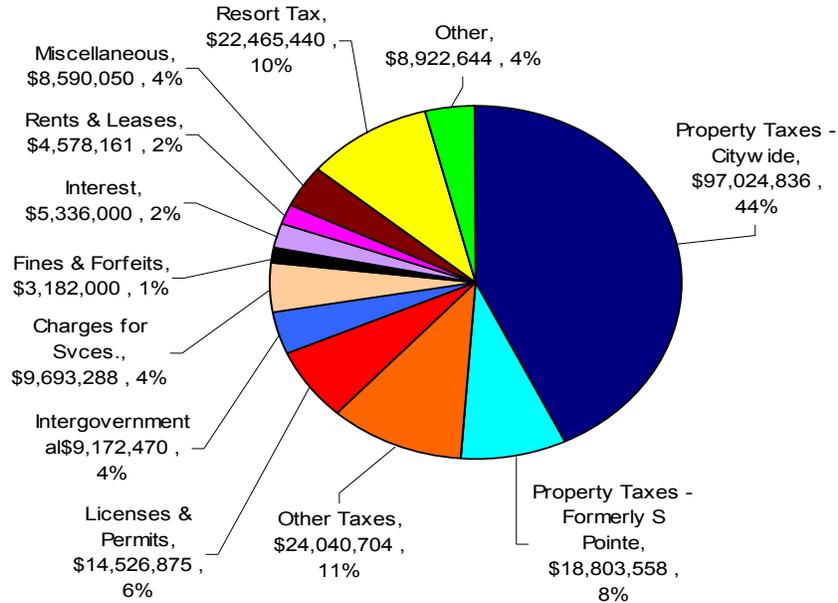
* FY2003/04 has an assumed average homesteaded taxable value of \$200,000.

Historical Revenues and Expenditures

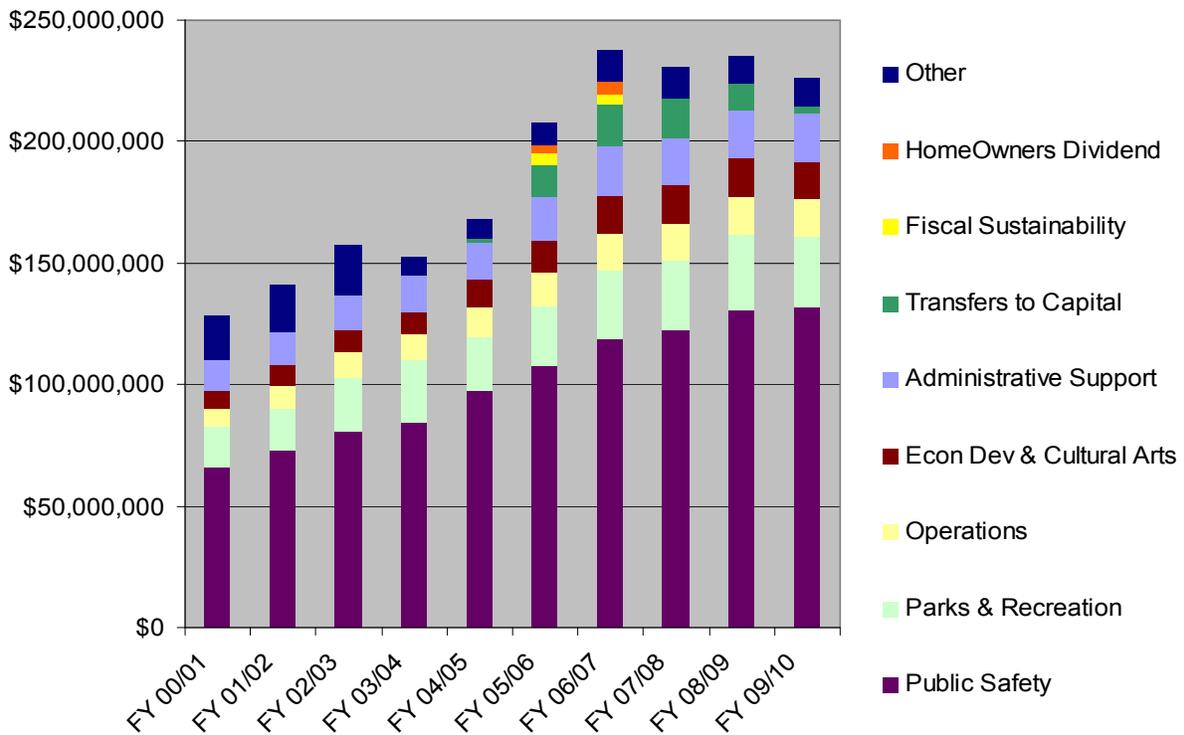
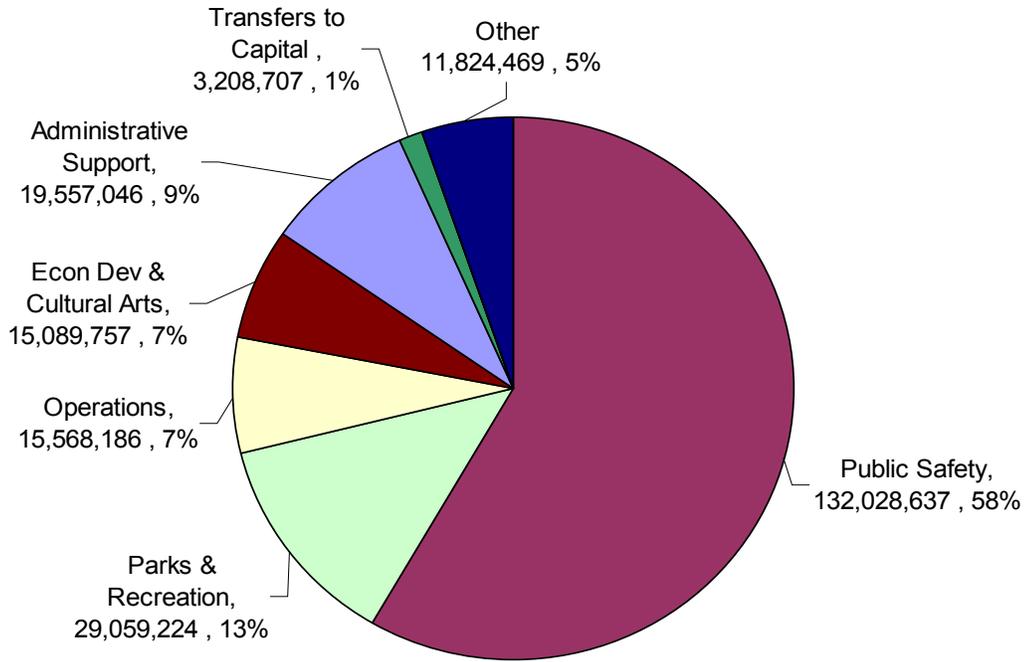
Total Fiscal Year 2009/10 Annual Operating Budget: \$388,746,046

	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
General Fund	\$ 207,925,117	\$ 237,673,096	\$ 230,624,537	\$ 235,366,925	\$ 226,336,026
Enterprise Funds	\$ 107,668,402	\$ 120,332,386	\$ 121,023,774	\$ 131,570,016	\$ 140,617,928
G.O. Debt Service	\$ 9,966,418	\$ 6,561,271	\$ 6,160,075	\$ 6,069,019	\$ 6,024,572
City Center RDA	\$ 14,057,028	\$ 18,991,324	\$ 17,690,977	\$ 17,850,335	\$ 15,767,520
Total	\$ 339,616,965	\$ 383,558,077	\$ 375,499,363	\$ 390,856,295	\$ 388,746,046
Internal Service Funds	\$ 46,144,765	\$ 51,235,472	\$ 48,747,800	\$ 50,563,088	\$ 49,802,751

FY 2009/10 BUDGET



FY 2009/10 BUDGET



GENERAL FUND BUDGETED EXPENDITURES

General Fund Expenditures	FY 00/01		FY 01/02		FY 02/03		FY 03/04		FY 04/05	
Public Safety	\$ 66,078,559	52%	\$ 72,555,709	51%	\$ 80,837,725	51%	\$ 84,844,102	56%	\$ 97,723,102	58%
Parks & Recreation	\$ 16,815,761	13%	\$ 17,325,466	12%	\$ 21,752,477	14%	\$ 24,969,837	16%	\$ 21,515,805	13%
Operations	\$ 7,532,466	6%	\$ 9,579,640	7%	\$ 10,626,291	7%	\$ 10,841,011	7%	\$ 12,571,048	7%
Econ Dev & Cultural Arts	\$ 7,501,758	6%	\$ 8,585,540	6%	\$ 9,262,364	6%	\$ 9,506,588	6%	\$ 11,349,852	7%
Administrative Support	\$ 12,395,735	10%	\$ 14,044,478	10%	\$ 14,071,534	9%	\$ 14,448,496	9%	\$ 15,451,414	9%
Transfers to Capital	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 1,347,070	1%
Fiscal Sustainability	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
HomeOwners Dividend	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Other	\$ 17,675,337	14%	\$ 19,307,350	14%	\$ 20,770,013	13%	\$ 7,752,402	5%	\$ 8,211,587	5%
Total	\$127,999,616	100%	\$ 141,398,183	100%	\$ 157,320,404	100%	\$ 152,362,436	100%	\$ 168,169,878	100%
Total in Constant 2001 Dollars	\$127,999,616		\$ 139,171,440		\$ 150,919,023		\$ 141,905,626		\$ 147,345,423	

GENERAL FUND BUDGETED EXPENDITURES

General Fund Expenditures	FY 05/06		FY 06/07		FY 07/08		FY 08/09		FY 09/10	
Public Safety	\$107,811,921	52%	\$ 118,555,792	50%	\$ 122,702,320	53%	\$ 130,589,522	55%	\$ 132,028,637	58%
Parks & Recreation	\$ 24,842,148	12%	\$ 28,068,400	12%	\$ 28,142,606	12%	\$ 31,045,463	13%	\$ 29,059,224	13%
Operations	\$ 13,758,385	7%	\$ 15,806,215	7%	\$ 15,132,000	7%	\$ 15,488,847	7%	\$ 15,568,186	7%
Econ Dev & Cultural Arts	\$ 12,963,889	6%	\$ 15,570,210	7%	\$ 15,985,224	7%	\$ 15,987,830	7%	\$ 15,089,757	7%
Administrative Support	\$ 18,150,278	9%	\$ 20,281,108	9%	\$ 19,707,130	9%	\$ 19,739,020	8%	\$ 19,557,046	9%
Transfers to Capital	\$ 12,529,563	6%	\$ 16,925,086	7%	\$ 16,180,531	7%	\$ 10,898,974	5%	\$ 3,208,707	1%
Fiscal Sustainability	\$ 4,939,708	2%	\$ 4,338,419	2%	\$ -	0%	\$ -	0%	\$ -	0%
HomeOwners Dividend	\$ 3,269,120	2%	\$ 4,900,000	2%	\$ -	0%	\$ -	0%	\$ -	0%
Other	\$ 9,660,105	5%	\$ 13,227,866	6%	\$ 12,774,726	6%	\$ 11,616,269	5%	\$ 11,824,469	5%
Total	\$207,925,117	100%	\$ 237,673,096	100%	\$ 230,624,537	100%	\$ 235,365,925	100%	\$ 226,336,026	100%
Total in Constant 2001 Dollars	\$176,871,627		\$ 192,366,093		\$ 179,481,906		\$ 184,277,523		\$ 177,207,649	

GENERAL FUND BUDGETED REVENUES

Proposed FY2009/10										
General Fund Revenues	FY 00/01		FY 01/02		FY 02/03		FY 03/04		FY 04/05	
Property Taxes										
Property Taxes -Citywide	\$ 49,801,421	39%	\$ 54,420,135	38%	\$ 61,128,914	39%	\$ 68,250,734	45%	\$ 79,473,230	47%
Property Taxes -Formerly S Pointe										
Property Taxes -RDA	\$ 9,995,222	8%	\$ 11,834,537	8%	\$ 13,329,290	8%	\$ -	0%	\$ -	0%
Other Taxes	\$ 18,197,550	14%	\$ 18,993,033	13%	\$ 19,464,517	12%	\$ 19,443,050	13%	\$ 19,568,600	12%
Licenses & Permits	\$ 8,117,700	6%	\$ 9,282,700	7%	\$ 9,636,980	6%	\$ 11,003,905	7%	\$ 11,446,631	7%
Intergovernmental	\$ 9,465,000	7%	\$ 9,994,000	7%	\$ 11,424,000	7%	\$ 11,464,000	8%	\$ 11,117,000	7%
Charges for Svces.	\$ 2,085,200	2%	\$ 2,033,400	1%	\$ 4,749,650	3%	\$ 5,925,965	4%	\$ 6,141,136	4%
Fines & Forfeits	\$ 1,303,700	1%	\$ 1,633,000	1%	\$ 1,573,000	1%	\$ 1,758,677	1%	\$ 1,404,000	1%
Interest	\$ 4,740,000	4%	\$ 4,662,500	3%	\$ 4,662,500	3%	\$ 2,800,000	2%	\$ 2,836,880	2%
Rents & Leases	\$ 1,226,495	1%	\$ 1,406,125	1%	\$ 1,964,582	1%	\$ 2,477,385	2%	\$ 2,679,145	2%
Miscellaneous	\$ 4,602,774	4%	\$ 5,267,407	4%	\$ 6,228,625	4%	\$ 6,080,374	4%	\$ 6,409,227	4%
Resort Tax	\$ 11,624,658	9%	\$ 15,031,450	11%	\$ 16,318,450	10%	\$ 16,318,450	11%	\$ 18,928,608	11%
Other	\$ 6,839,896	5%	\$ 6,839,896	5%	\$ 6,839,896	4%	\$ 6,839,896	4%	\$ 8,165,421	5%
TOTAL GENERAL FUND	\$ 127,999,616	100%	\$ 141,398,183	100%	\$ 157,320,404	100%	\$ 152,362,436	100%	\$ 168,169,878	100%

GENERAL FUND BUDGETED REVENUES

Proposed FY2009/10										
General Fund Revenues	FY 05/06		FY 06/07		FY 07/08		FY 08/09		FY 09/10	
Property Taxes										
Property Taxes -Citywide	\$ 97,113,414	47%	\$ 122,974,611	52%	\$ 108,894,819	47%	\$ 106,798,489	45%	\$ 97,024,836	43%
Property Taxes -Formerly S Pointe	\$ 14,664,676	7%	\$ 17,421,292	7%	\$ 16,586,979	7%	\$ 19,238,696	8%	\$ 18,803,558	8%
Property Taxes -RDA	\$ -		\$ -		\$ -		\$ -		\$ -	
Other Taxes	\$ 20,763,300	10%	\$ 22,153,300	9%	\$ 22,833,300	10%	\$ 24,001,750	10%	\$ 24,040,704	11%
Licenses & Permits	\$ 12,511,013	6%	\$ 13,025,335	5%	\$ 14,941,425	6%	\$ 14,807,042	6%	\$ 14,526,875	6%
Intergovernmental	\$ 13,020,596	6%	\$ 11,160,640	5%	\$ 10,713,940	5%	\$ 10,001,420	4%	\$ 9,172,470	4%
Charges for Svces.	\$ 7,642,800	4%	\$ 7,490,350	3%	\$ 8,242,350	4%	\$ 10,937,981	5%	\$ 9,693,288	4%
Fines & Forfeits	\$ 1,741,000	1%	\$ 1,826,000	1%	\$ 1,975,000	1%	\$ 2,075,000	1%	\$ 3,182,000	1%
Interest	\$ 4,240,000	2%	\$ 5,300,000	2%	\$ 6,200,000	3%	\$ 6,310,000	3%	\$ 5,336,000	2%
Rents & Leases	\$ 2,605,184	1%	\$ 2,934,251	1%	\$ 4,371,150	2%	\$ 4,483,002	2%	\$ 4,578,161	2%
Miscellaneous	\$ 6,272,901	3%	\$ 6,013,515	3%	\$ 7,479,914	3%	\$ 7,685,555	3%	\$ 8,590,050	4%
Resort Tax	\$ 19,571,309	9%	\$ 19,571,309	8%	\$ 20,696,309	9%	\$ 21,865,440	9%	\$ 22,465,440	10%
Other	\$ 7,778,924	4%	\$ 7,802,493	3%	\$ 7,689,351	3%	\$ 7,162,550	3%	\$ 8,922,644	4%
TOTAL GENERAL FUND	\$ 207,925,117	100%	\$ 237,673,096	100%	\$ 230,624,537	100%	\$ 235,366,925	100%	\$ 226,336,026	100%

General Fund - Major Budget Changes FY 2000/01 through FY 2009/10
(\$'s in millions)

	FY 02	FY 03	FY 04	FY 05	FY 06	FY 07	FY 08	FY 09	FY 10	Cumulative Change
Net Change from Previous Year	13.40	15.90	(4.96)	15.80	39.80	29.70	(7.05)	4.74	(9.03)	98.30
Major Components of Change										
Salary, OT & Health Ins	5.10	4.40	3.80	5.50	6.40	9.10	8.42	8.24	0.87	51.83
Pension Contributions	3.20	5.10	2.40	3.90	2.90	3.90	2.40	1.64	5.80	31.24
Pension Bonds-Debt	-	-	(0.60)	(0.20)	-	-	-	-	-	(0.80)
Enhancements	3.30	1.00	1.20	2.90	4.40	3.90	-	0.10	0.24	17.04
Cost Cutting/Efficiencies	-	-	-	-	-	-	(2.37)	(0.81)	(1.38)	(4.56)
Service Adjustments	-	-	-	-	-	-	(3.80)	(3.97)	(3.58)	(11.35)
Employee Givebacks	-	-	-	-	-	-	-	-	(3.50)	(3.50)
RDA Tax Increment	1.80	1.50	(13.33)	-	-	-	-	-	-	(10.03)
MB Golf Course	-	2.30	0.30	0.40	0.20	0.30	-	-	(0.43)	3.07
Norm Shores Golf Course	-	-	-	-	-	-	0.45	2.00	(0.44)	2.01
Golf Courses - Debt	-	-	1.20	-	-	-	-	-	-	1.20
Recreation Special Revenues	-	-	-	-	1.30	-	-	-	-	1.30
S. Pointe Operating Costs	-	-	-	-	2.80	-	-	-	-	2.80
Miami Dade WASD Retro Inc	-	-	-	-	-	1.00	(1.00)	-	-	-
Special Event Costs	-	-	-	-	-	1.10	-	-	0.60	1.70
Internal Services	-	1.80	0.80	0.70	2.10	4.00	1.50	2.37	(0.04)	13.23
Property Insurance	-	-	-	-	-	-	(0.55)	(0.00)	-	(0.55)
Homeowner's Dividend	-	-	-	-	3.30	1.60	(4.90)	-	-	-
11% Emergency Reserve	-	-	-	-	3.90	(0.60)	(3.30)	-	-	-
Risk Mgmt Fund Transfer	-	-	-	-	1.00	-	(1.00)	-	-	-
Capital Transfers	-	-	-	1.40	11.20	4.30	(0.72)	(5.28)	(7.69)	3.21
All Other	-	(0.20)	(0.73)	1.20	0.30	1.10	(2.18)	0.45	0.52	0.46
Total of Major Categories	13.40	15.90	(4.96)	15.80	39.80	29.70	(7.05)	4.74	(9.03)	98.30

Major Changes to General Fund Budget from FY 2000/01 to FY 2009/10

General Fund Operating Budget of \$124.3 million in FY 01

- FY 07: Increased to \$237.7
- FY 08: Decreased to \$230.6
- FY 09: Increased to \$235.4
- FY 10: Decreased to \$226.3

Increase from FY 2000/01	FY 2006/07		FY 2007/08		FY 2008/09		FY 2009/10	
	\$'s	%	\$'s	%	\$'s	%	\$'s	%
		\$113.4 million	91%	\$106.3 million	86%	\$111.1 million	89%	\$102.0 million

The Majority of the increase went to the following areas:

Major Components of Increase from FY 2000/01	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
Public Safety	43%	49%	54%	61%
Budget Structural Enhancements and Transfers	24%	15%	10%	3%
<ul style="list-style-type: none"> • Transfers to Capital • Capital Renewal and Replacement • 11% Reserve Budgeted Funding (Eliminated in FY 08) • Homeowners Dividend (Eliminated in FY 08) • Risk Mgt Deficit Reduction (Eliminated in FY 08) • FY 07 One time transfer for WASD backcharges 				
Operations				
<ul style="list-style-type: none"> • Parks & Recreation • Public Works • Neighborhood Services • CIP 	13%	14%	16%	15%
	3%	2%	2%	3%
	3%	3%	3%	3%
	1%	2%	2%	3%
Building, Planning & Cultural Arts	7%	8%	7%	7%
Total Percent Related to Major Components	94%	93%	94%	95%
Total Dollars Related to Major Components	\$107 million	\$99 million	\$105 million	\$97 million

The majority of the increase went to the following cost categories:

	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
Service Enhancements	\$24.0 million	\$24.0 million	\$21.1 million	\$20.6 million
Budget Structural Enhancements and Transfers	\$23.6 million	\$12.7 million	\$10.9 million	\$3.2 million
Pension costs	\$21.6 million	\$24.1 million	\$25.4 million	\$29.2 million
Health Insurance & Workman's Compensation	\$ 7.3 million	\$ 7.7 million	\$ 8.7 million	\$9.1 million
Golf Courses	\$ 4.6 million	\$ 5.1 million	\$ 7.2 million	\$6.3 million
IT Operating costs	\$ 4.7 million	\$ 4.9 million	\$ 5.7 million	\$5.6 million
Other Charges	\$ 2.8 million	\$ 2.1 million	\$ 2.9 million	\$ 2.8 million
<ul style="list-style-type: none"> • Fuel • Electricity • Insurance 	<ul style="list-style-type: none"> • \$1.1 • \$0.9 • \$0.8 	<ul style="list-style-type: none"> • \$1.1 • \$1.0 • \$0.0 	<ul style="list-style-type: none"> • \$2.0 • \$0.9 • \$0.0 	<ul style="list-style-type: none"> • \$1.6 • \$1.2 • \$0.0
Upkeep of Our Facilities (Property Management)	\$ 2.9 million	\$ 3.1 million	\$ 3.3 million	\$3.0 million
Total Dollars Related to Major Cost Categories	\$95 million	\$87 million	\$85 million	\$74 million
Total Percent Related to Major Cost Categories	84%	82%	77%	73%

Administrative costs, as a % of the total General Fund budget, have decreased since FY 01 from 7% to 6% even though the dollar amount has increased from \$8.6 million to \$13.9 million

Change from FY 2000/01	FY 2000/01	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
%	7%	6%	6%	6%	6%
Dollars	\$8.6 million	\$ 14.5 million	\$ 14.1 million	\$ 14.0 million	\$13.9 million

The number of positions in the City have decreased 2.5% from FY 2000/01 through FY 2009/10, with significant increases in Parks and Recreation and the Building Department, offset by decreases in the remaining departments.

General Fund Positions	FY 2000/01	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
Full-time (FT)	1,380	1,509	1,457	1,399	1,345
Part-time (PT)	138	215	207	195	196
Change in FT Positions from FY 2000/01					
By Area					
Public Safety(including Ocean Rescue):	814	45	32	5	-19
Parks & Recreation	161	43	36	34	21
Building	49	30	30	30	23
Other	356	11	-21	-50	-60
Total	1,380	129	77	19	-35
% change from FY 2000/01	N/A	9.3%	5.6%	1.4%	-2.5%

Salaries and Benefits	FY 2000/01	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
Salaries	\$ 63.0 million	\$ 97.5 million	\$ 98.3 million	\$102.5 million	\$98.1 million
Increase per year		\$34.5 million	\$35.3 million	\$39.5 million	\$35.1 million
% Increase		55%	56%	63%	56%
Salary Per Position	\$41,502	\$56,533	\$59,075	\$64,304	\$63,660
% increase		36%	42%	55%	53%
Benefits					
Health				\$9.0 million	\$8.8 million
Pension				\$32.4 million	\$36.2 million
Other				\$10.9 million	\$10.5 million
Total Benefits	\$ 15.8 million	\$ 46.7 million	\$ 48.9 million	\$ 52.3 million	\$55.5 million
Increase		\$30.9 million	\$33.1 million	\$36.5 million	\$39.7 million
% Increase		196%	209%	231%	251%
Total Salaries and Benefits	\$ 82.7 million	\$150.1 million	\$154.5 million	\$161.1 million	\$160.8 million
Increase per year		\$67.4 million	\$71.8 million	\$78.4 million	\$78.1 million
% increase		81%	87%	95%	94%
% of Total Budget	67%	63%	67%	68%	71%

Overtime increased 51% or \$2 million through FY 07, 87% or \$3.4 million through FY 08, 62% or \$2.4 million through FY 09 and 85% or \$3.3 million through FY10 primarily in Police and Fire

	FY 2000/01	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
	\$ 3.9 million	\$ 5.9 million	\$ 7.3 million	\$ 6.3 million	\$7.2 million
Increase		\$2 million	\$3.4 million	\$2.4 million	\$3.3 million
% Increase		51%	87%	62%	85%

Forecast Scenarios

Based on the above, the scenarios evaluated included:

SCENARIO #1	CHANGES IN TAXABLE VALUE: FY11 (25%), FY12 (5%), FY13 0%, FY14 0%
SCENARIO #2	CHANGES IN TAXABLE VALUE: FY11 (15%), FY12 (5%), FY13 0%, FY14 0%
SCENARIO #3	CHANGES IN TAXABLE VALUE: FY11 (5%), FY12 0%, FY13 +4%, FY14 +4%
SCENARIO #4	CHANGES IN TAXABLE VALUE: FY11 0%, FY12 4%, FY13 +4%, FY14 +4%

None of the scenarios included changes in the tax rate.

Overall Revenue Assumptions

Given the uncertainties in the economic market, revenues overall are projected at current levels for FY 2010/11 onwards.

Expenditures Assumptions

Based on trend analysis since 1998, General Fund expenditures have typically increased an average of 8 percent per year. Salaries and benefits which comprise the largest component of the General Fund Operating Budget, approximately 70% in FY 2009/10, have increased on average 7 and 9 percent respectively.

However, all bargaining unit agreements in the City of Miami Beach are due for renewal during FY 2009/10, and it is possible that future salary increases in particular may be quite different than in the past given the recent and possibly continuing decreases in revenues from the declines in property values and the downturn in the economy. The FY 2009/10 budget assumes no Cost of Living Adjustments (COLA), no merit or step adjustments with salaries, and a 2 percent increase in employee pension contributions, although the changes are in the process of being bargained.

As with revenues, a range of expenditure scenarios were forecast with the exception of pension costs. Pension cost forecast were held constant across all scenarios. The pension costs were estimated based on the impact of the losses in FY 2007/08, which are recognized over a five-year period, as well as a 5 percent loss anticipated for FY 2008/09, which was significantly below the 8.4 percent gain anticipated in pension valuations, the difference of which will also be recognized over a five year period. Actual future pension costs may be greater or less depending on whether the pension investment going forward are less than or exceed this investment earnings assumption.

SCENARIO 1 - Pension increase only

SCENARIO 2 - Pension increases and merit and step increases to salary (typically 3% across all departments)

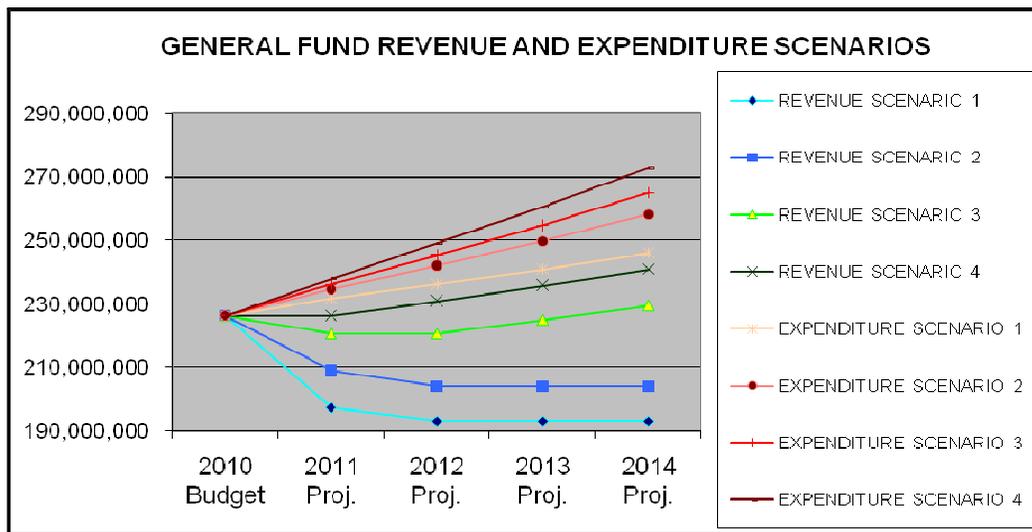
SCENARIO 3 - Pension increases, merit and step increases to salary, and 5% per year increases to other benefits such as health insurance

SCENARIO 4 - Pension increases, merit and step increases to salary, 5% per year increases to other benefits, and 3% increases per year in other operating costs

Trends and Forecasts

This analysis provides the City with a basis to make financial decisions to ensure that future expenditures do not exceed sustainable trend levels, and to implement long-term strategies to reduce projected shortfalls over the forecast period, including incorporating this trend analysis in collective bargaining negotiations.

Long-term sustainability concerns, particularly regarding salaries and benefits, which make up approximately 70% of the budget, are a source of major increases, even if the City is successful in negotiation contracts with no COLA adjustments and minimum wage increases. Implementation of the City's Classification and Compensation Study which is substantially complete is an important initiative to identify opportunities to address some of these increase. In addition the City is recommending long term pension restructuring as part of the bargaining process which could significantly reduce costs going forward. In addition, potential increases in tax rates could offset revenue declines.



Reserves and Bond Rating

General Fund Reserves (in millions) as of 9/30					
Fiscal Year	2004/05	2005/06	2006/07	2007/08	2008/09
11% Emergency Reserves	\$18.6	\$22.5	\$25.9	\$25.5	\$26.0
6% Contingency Goal			\$10.5	\$12.6	\$13.8
Capital Reserve		\$7.9	\$17.6	\$9.9	\$12.4
Building Operations Reserve				\$4.5	\$6.2

Bond Rating										
Fiscal Year	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
S & P		A1	A+	AA-						
Moody's		A	A1	A1	A1	A1	Aa3	Aa3	Aa3	Aa3

Calendar Year	US City Average CPI-U*	Miami/Fort Lauderdale CPI	CMB FISCAL YEAR	UNION COLAS	UNCLASSIFIED/ OTHERS COLAS
1999	2.20%	1.20%	1999-2000	3.00%	3.00%
2000	3.40%	3.30%	2000-2001	4.00%	3.25%
2001	2.80%	3.10%	2001-2002	4.00%	4.75%**
2002	1.60%	1.40%	2002-2003	4.00%	4.00%
2003	2.30%	2.90%	2003-2004	3.00%***	3.00%
2004	2.70%	2.80%	2004-2005	3.00%***	3.00%
2005	3.40%	4.70%	2005-2006	3.50%	3.50%
2006	3.20%	4.90%	2006-2007	6.00%	6.00%
2007	2.80%	4.20%	2007-2008	5.00%	5.00%
2008	3.80%	4.60%	2008-2009	4.00%	4.00%
2009	(0.40)%	(0.30)%	2009-2010	0.00%	0.00%

*US City Average CPI-U and Miami/Ft. Lauderdale CPI figures are based on Annual Averages and are not Seasonally Adjusted.

** In Fiscal Year 2001-2002, Unclassified/Others who were hired prior to April 23, 2001 received a 4.75% COLA and Unclassified/Others who were hired on or after April 23, 2001 received a 4.00% COLA.

*** In Fiscal Year 2003-2004, CWA received a 0% COLA; however, in Fiscal Year 2004-2005, CWA receive a 6% COLA.

Fiscal Year	US City Average CPI-U*	Miami/Fort Lauderdale CPI	CMB FISCAL YEAR	UNION COLAS	UNCLASSIFIED/ OTHERS COLAS
1999	2.60%	1.90%	1999-2000	3.00%	3.00%
2000	3.40%	3.40%	2000-2001	4.00%	3.25%
2001	2.10%	2.70%	2001-2002	4.00%	4.75%**
2002	2.00%	1.60%	2002-2003	4.00%	4.00%
2003	2.00%	2.60%	2003-2004	3.00%***	3.00%
2004	3.20%	3.00%	2004-2005	3.00%***	3.00%
2005	4.30%	6.30%	2005-2006	3.50%	3.50%
2006	1.30%	3.00%	2006-2007	6.00%	6.00%
2007	3.50%	5.10%	2007-2008	5.00%	5.00%
2008	3.70%	4.00%	2008-2009	4.00%	4.00%
2009	(0.20)%	(0.60)%	2009-2010	0.00%	0.00%

*US City Average CPI-U and Miami/Ft. Lauderdale CPI figures are based on Annual Averages from October and are not Seasonally Adjusted.

** In Fiscal Year 2001-2002, Unclassified/Others who were hired prior to April 23, 2001 received a 4.75% COLA and Unclassified/Others who were hired on or after April 23, 2001 received a 4.00% COLA.

*** In Fiscal Year 2003-2004, CWA received a 0% COLA; however, in Fiscal Year 2004-2005, CWA receive a 6% COLA.