

**PROFESSIONAL SERVICE AGREEMENT
BETWEEN THE CITY OF MIAMI BEACH, FLORIDA
AND KINECTRICS NORTH AMERICA, INC.**

**FOR
UNDERGROUND UTILITY FEASIBILITY ASSESSMENT**

THIS AGREEMENT made and entered into this 18th day of October, 2006, by and between the **CITY OF MIAMI BEACH, FLORIDA** (hereinafter referred to as City), a municipal corporation, having its principal offices at 1700 Convention Center Drive, Miami Beach, Florida, 33139, and **KINECTRICS NORTH AMERICA, INC.** (hereinafter referred to as Contractor), an Ontario corporation having its principal office at 800 Kipling Ave, Toronto, Ontario, Canada, M8Z 6C4.

**SECTION 1
DEFINITIONS**

- Agreement:** This Agreement between the City and Contractor.
- City Manager:** The Chief Administrative Officer of the City.
- Contractor:** For the purposes of this Agreement, Contractor shall be deemed to be an independent contractor, and not an agent or employee of the City.
- Services:** All services, work and actions by the Contractor performed pursuant to or undertaken under this Agreement, as described in Section 2 and Exhibit "A", attached hereto.
- Fee:** Amount paid to the Contractor to cover the costs of the Services.
- Risk Manager:** The Risk Manager of the City, with offices at 1700 Convention Center Drive, Third Floor, Miami Beach, Florida 33139, telephone number (305) 673-7000, Ext. 6435, and fax number (305) 673-7023.

**SECTION 2
SCOPE OF WORK (SERVICES)**

The scope of work to be performed by Contractor is set forth in Contractor's proposal, dated May 19, 2006 and attached as Exhibit "A", hereto (hereafter, Scope of Services or Services).

default. If such default remains uncured after seven (7) days, the City, upon three (3) days' notice to Contractor, may terminate this Agreement and the City shall be fully discharged from any and all liabilities, duties and terms arising out of/or by virtue of this Agreement.

Notwithstanding the above, the Contractor shall not be relieved of liability to the City for damages sustained by the City by any breach of the Agreement by the Contractor. The City, at its sole option and discretion, shall additionally be entitled to bring any and all legal/equitable actions that it deems to be in its best interest in order to enforce the City's right and remedies against the defaulting party. The City shall be entitled to recover all costs of such actions, including reasonable attorneys' fees. To the extent allowed by law, the defaulting party waives its right to jury trial and its right to bring permissive counter claims against the City in any such action.

4.6.2 Termination for Convenience of City

NOTWITHSTANDING SECTION 4.6.1, THE CITY MAY ALSO, FOR ITS CONVENIENCE AND WITHOUT CAUSE, TERMINATE AT ANY TIME DURING THE TERM HEREOF BY GIVING WRITTEN NOTICE TO CONTRACTOR OF SUCH TERMINATION, WHICH SHALL BECOME EFFECTIVE SEVEN (7) DAYS FOLLOWING RECEIPT BY THE CONTRACTOR OF THE WRITTEN TERMINATION NOTICE. IN THAT EVENT, ALL FINISHED OR UNFINISHED DOCUMENTS AND OTHER MATERIALS, AS DESCRIBED IN SECTION 2 AND IN EXHIBIT "A", SHALL BE PROPERLY ASSEMBLED AND DELIVERED TO THE CITY AT CONTRACTOR'S SOLE COST AND EXPENSE. IF THE AGREEMENT IS TERMINATED BY THE CITY AS PROVIDED IN THIS SUBSECTION, CONTRACTOR SHALL BE PAID FOR ANY SERVICES SATISFACTORILY PERFORMED, AS DETERMINED BY THE CITY AT ITS DISCRETION, UP TO THE DATE OF TERMINATION. PROVIDED, HOWEVER, THAT AS A CONDITION PRECEDENT TO SUCH PAYMENT, CONTRACTOR SHALL DELIVER ANY AND ALL DOCUMENTS, MATERIALS, ETC, TO CITY, AS REQUIRED HEREIN.

4.6.3 Termination for Insolvency

The City also reserves the right to terminate the Agreement in the event the Contractor is placed either in voluntary or involuntary bankruptcy or makes an assignment for the benefit of creditors. In such event, the right and obligations for the parties shall be the same as provided for in Section 4.6.2.

4.6.4 Sanctions for Noncompliance with Nondiscrimination Provisions

In the event of the Contractor's noncompliance with the nondiscrimination provisions of this Agreement, the City shall impose such sanctions as the City, Miami-Dade County, and / or the State of Florida, as applicable, may determine to be appropriate, including but not limited to, withholding of payments to the Contractor

under the Agreement until the Contractor complies and/or cancellation, termination or suspension of the Agreement. In the event the City cancels or terminates the Agreement pursuant to this Subsection the rights and obligations of the parties shall be the same as provided in Section 4.6.2.

4.7 CHANGES AND ADDITIONS

Changes and additions to the Agreement shall be directed by a written amendment signed by the duly authorized representatives of the City and Contractor. No alteration, change, or modification of the terms of this Agreement shall be valid unless amended in writing, signed by both parties hereto, and approved by the City Commission of the City.

4.8 OWNERSHIP OF DOCUMENTS

All documents prepared by the Contractor pursuant to this Agreement are related exclusively to the Services described herein, and are intended or represented for ownership by the City. Any reuse, distribution, or dissemination of same by Contractor, other than to the City, must be first approved in writing by the City.

4.9 INSURANCE REQUIREMENTS

The Contractor shall not commence any work pursuant to this Agreement until all insurance required under this Section has been obtained and such insurance has been approved by the City's Risk Manager. The Contractor shall maintain and carry in full force during the term of this Agreement the following insurance:

1. Contractor General Liability in the amount of \$1,000,000, naming the City of Miami Beach, Florida, as an additional insured.
2. Contractor Professional Liability in the amount of \$200,000, naming the City of Miami Beach, Florida, as an additional insured.
3. Workers Compensation & Employers Liability as required pursuant to Florida statute.
4. The insurance must be furnished by insurance companies authorized to do business in the State of Florida and approved by the City's Risk Manager.
5. Original certificates of insurance for the above coverage must be submitted to the City's Risk Manager for approval prior to any work commencing. These certificates will be kept on file in the office of the Risk Manager, 3rd Floor, City Hall.
6. The Contractor is solely responsible for obtaining and submitting all insurance certificates for its sub-Contractors.

All insurance policies must be issued by companies authorized to do business under the laws of the State of Florida. The companies must be rated no less than "B+" as to management and not less than "Class VI" as to strength by the latest edition of Best's Insurance Guide, published by A.M. Best Company, Oldwick, New Jersey, or its equivalent, subject to the approval of the City's Risk Manager. Compliance with the

foregoing requirements shall not relieve the Contractor of the liabilities and obligations under this Section or under any other portion of this Agreement, and the City shall have the right to obtain from the Contractor specimen copies of the insurance policies in the event that submitted certificates of insurance are inadequate to ascertain compliance with required overage.

4.9.1 Endorsements

All of Contractor's certificates, above, shall contain endorsements providing that written notice shall be given to the City at least thirty (30) days prior to termination, cancellation or reduction in coverage in the policy.

4.9.2 Certificates

Unless directed by the City otherwise, the Contractor shall not commence any services pursuant to this Agreement until the City has received and approved, in writing, certificates of insurance showing that the requirements of this Section (in its entirety) have been met and provided for.

4.10 ASSIGNMENT, TRANSFER OR SUBCONTRACTING

The Contractor shall not subcontract, assign, or transfer any work under this Agreement in whole or in part, without the prior written consent of the City.

4.11 SUB-CONTRACTORS

The Contractor shall be liable for the Contractor's services, responsibilities and liabilities under this Agreement and the services, responsibilities and liabilities of any and all sub-contractors, and any other person or entity acting under the direction or control of the Contractor. When the term "Contractor" is used in this Agreement, it shall be deemed to include any sub-contractors and any other person or entity acting under the direction or control of Contractor. All sub-contractors must be approved in writing by the City prior to their engagement by Contractor.

4.12 EQUAL EMPLOYMENT OPPORTUNITY

In connection with the performance of this Agreement, the Contractor shall not discriminate against any employee or applicant for employment because of race, color, religion, ancestry, sex, age, and national origin, place of birth, marital status, physical handicap, or sexual orientation. The Contractor shall take affirmative action to ensure that applicants are employed and that employees are treated during their employment without regard to their race, color, religion, ancestry, sex, age, national origin, place of birth, marital status, disability, or sexual orientation. Such action shall include, but not be limited to the following: employment, upgrading, demotion, or termination; recruitment or recruitment advertising; layoff or termination; rates of pay, or other forms of compensation; and selection for training, including apprenticeship.

4.13 CONFLICT OF INTEREST

The Contractor agrees to adhere to and be governed by the Metropolitan Miami-Dade County Conflict of Interest Ordinance (No. 72-82), as amended; and by the City of Miami Beach Charter and Code, which are incorporated by reference herein as if fully set forth herein, in connection with the Agreement conditions hereunder.

The Contractor covenants that it presently has no interest and shall not acquire any interest, direct or indirectly which should conflict in any manner or degree with the performance of the Services. The Contractor further covenants that in the performance of this Agreement, no person having any such interest shall knowingly be employed by the Contractor. No member of or delegate to the Congress of the United States shall be admitted to any share or part of this Agreement or to any benefits arising therefrom.

4.14 PATENT RIGHTS; COPYRIGHTS; CONFIDENTIAL FINDINGS

Any patentable result arising out of this Agreement, as well as all information, specifications, processes, data and findings, shall be made available to the City for public use.

No reports, other documents, articles or devices produced in whole or in part under this Agreement shall be the subject of any application for copyright or patent by or on behalf of the Contractor or its employees or sub-contractors, without the prior written consent of the City.

4.15 NOTICES

All notices and communications in writing required or permitted hereunder may be delivered personally to the representatives of the Contractor and the City listed below or may be mailed by registered mail, postage prepaid (or airmailed if addressed to an address outside of the city of dispatch).

Until changed by notice in writing, all such notices and communications shall be addressed as follows:

TO CONTRACTOR: Kinectrics North America, Inc.
 Attn: Raymond Lings/ Department Manager
 800 Kipling Avenue
 Toronto, Ontario, Canada, M8Z 6C4
 (416) 207-6539

**Underground Utility Feasibility
Assessment**

KINECTRICS



Date May 19, 2006

Ray Percy
Senior Engineer
Distribution Systems

Stephen L. Cross
Manager
Distribution Systems

Confidential & Proprietary Information
Contents of this proposal shall not be disclosed without
the consent of Kinectrics Inc.

KINECTRICS INC.
800 Kipling Avenue
Toronto, Ontario, Canada M8Z 6C4
www.kinectrics.com

A Member of the AEA Technology Group



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1 General

This proposal has been submitted by:

Kinectrics Inc.
800 Kipling Ave.
Toronto, Ontario
Canada
M8Z 8C4

Phone: 416 207 6000
Fax: 416 207 5717

Kinectrics has successfully completed many major projects in electric power distribution system planning, design, reliability, and cost allocation for rate studies. These projects have been undertaken for a variety of clients including utilities in the United States and Canada. Kinectrics has access to detailed data on capital costs, installation costs, maintenance costs, and estimated life for all types of distribution system equipment. Kinectrics distribution engineers are specialists in underground and overhead distribution and are intimately familiar with the technical advantages and disadvantages of both system designs.

Kinectrics has
experience in
cost estimation
for power systems

2 Team Credentials

Kinectrics has recently completed an underground utilities feasibility study for the city of Halifax in Canada and a project critiquing utility cost estimates and design decisions for a conversion to underground in support of legal case for a regulatory hearing.

Kinectrics is an established, independent company offering over 90 years of technical expertise and experience founded on solving the most demanding technical challenges for one of North America's largest utilities. At Kinectrics we understand how technology affects performance, the environment, safety and economics of today's complex energy sector.

Kinectrics is a wholly-owned subsidiary of U.K.-based AEA Technology plc, one of the world's leading science and technology support services, whose purpose is to help clients improve business performance and competitive edge through innovative science and engineering.

Kinectrics has
experience working
with municipalities



Experienced staff are the key to success

Kinectrics has assembled an excellent team combining our technical and financial expertise on electric power systems.

Mr. Ray Piercy P.Eng Mr. Piercy is proposed as the overall project manager and the team leader for Kinectrics. He will be responsible for the overall execution of the project including all the deliverables on schedule and within budget. He will also be the key technical personnel, assessing the infrastructure condition, reviewing the cost estimates, summarizing the arguments and formulating the recommendations. Mr. Piercy is currently a Senior Engineer in the Distribution Systems Department of Kinectrics. He has over twenty years experience in the analysis, modeling, condition monitoring, and testing of distribution systems and components. He has been the principle investigator on major projects involving system planning, reliability, infrastructure condition assessment and cost estimation, including the underground utility feasibility study for the city of Halifax and the project critiquing utility costs estimates for undergrounding. His other projects have been in equipment condition monitoring, end of life assessment, maintenance program design, development of new data acquisition equipment, power line carrier communications modeling and testing, transient recovery voltage modeling and measurement, distribution transformer failure analysis and internal arc testing. Mr. Piercy has a Bachelor of Engineering degree in Engineering Physics from McMaster University and he has been certified as a Project Management Professional by the Project Management Institute.

Mr. Stephen L. Cross Mr. Cross will contribute his expertise in design of overhead and underground distribution systems as a quality control review of the deliverables and a backup for Mr. Piercy. Mr. Cross has over 25 years experience in technical investigations, development, application, analyses and research associated with distribution systems and equipment. He has conducted major investigations for North American distribution utilities dealing with: distribution protection, (reclosers, sectionalizers, breakers, relays, electronic fuses, network protectors), distribution equipment failure analysis, (transformers, switchgear, fuses, capacitors), Standard testing, distribution system loss evaluation and mitigation, distribution power transformer loading and sizing, life assessment and life extension, planning studies such as capital efficiency and asset utilization, distribution modeling (load flows, loss analysis, protection coordination, ferroresonance), application of probabilistic methods to distribution design and operation,



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development of utility-oriented engineering software, distribution monitoring, SCADA and automation.

Mr. Shawn Otai

Mr. Otai will contribute to the cost analysis and understanding of the regulatory environment. Mr. Otai has over 25 years of experience in electricity transmission and distribution with strong skills in engineering and financial analysis. He has a successful track record in business development, project management and client relations. Mr. Otai has broad hands-on experience in planning, design, construction, maintenance, operation, research and development of transmission and distribution facilities in North America, Asia, Africa and the Caribbean. He has completed a number of major assignments in developing countries, including India, Philippines, Vietnam, Laos, Ghana, Jamaica and Mexico ensuring that he is fully familiar with lending guidelines and project evaluation criteria of major lending institutions. Mr. Otai has significant experience in electric utility valuations, infrastructure condition assessments, age profiling, due diligence, asset management strategies aimed at maximizing returns on investments under performance based regulation.





4 Project Tasks

Task 1

Review the Documentation of the Florida Public Service Commission

The FPSC has been engaged in a process to review the power system design, maintenance and operation, in the state of Florida in response to the extended outages, infrastructure damage and restoration costs after the Hurricanes of 2004 and 2005. This has resulted in a report on the preliminary analysis of placing investor owned electric utility transmission and distribution facilities in Florida underground. The report was published in March 2005. Since that date there have been several responses to the report, including a workshop held by the FPSC in January 2006. The responses and the workshop have presented several alternatives that the FPSC is considering in response to the hurricanes. Some of the background analysis and underlying assumptions in the documentation require a critical analysis to sort out the facts. This task will include a critique of the cost estimates in the March 2005 report, the assumptions of the utility companies in their responses, and the suggestions of other municipalities in Florida on how to facilitate the conversion to underground.

Task 2

Summarize the Design Options for Underground Distribution Systems

There are several different designs possible for underground distribution systems that have different characteristics and associated costs. For example flooding is more of a problem for pad mounted equipment than for equipment located in underground vaults. Systems designed with a radial structure have longer outages than overhead lines but systems designed as open loops tend to have shorter outages. These options need to be clearly presented with their differing costs and benefits, specific to the Miami beach area, in order to clarify the differing options on the undergrounding issue.

Task 3

Assess the Present Condition of the Overhead Infrastructure

A key ingredient in the assessment of options is the condition of the present overhead system. It affects the costs of "hardening" it to withstand bigger storms. It affects the residual value of equipment if it is replaced with an underground system. It could affect the feasibility of a capital contribution from the utility towards an underground system. This task will be performed by conducting a condition assessment based on a field inspection of the system.



7 Resumes

The price includes a visit to Miami Beach to discuss the issues and conduct a condition assessment of the overhead infrastructure. The estimated expenses for this visit are included in the cost estimate.

The cost will be billed on a monthly basis for work completed in that period. The final 20% will be billed within 30 days of issuing the final draft report for approval by the client.

The total cost for the project is a fixed price of \$20,000.

6 Cost

Week	1	2	3	4	5	6	7	8	9	10
Task 1	█	█	█	█	█	█	█	█	█	█
Task 2				█	█	█	█	█	█	█
Task 3										
Task 4										
Task 5										

The project could begin within 6 weeks of receipt of a purchase order.

The estimated time line for completion of each task is shown in the following diagram.

5 Schedule

Task 4 Develop Options for Facilitating Undergrounding

Several options exist for the city of Miami Beach if the results of the previous tasks indicate that undergrounding may be feasible. They include a more detailed cost/benefit study, a discussion with Florida Light and Power around low cost underground system design, combing voices with other Florida municipalities, initiating new rulemaking procedures at the FPSC, or independent action towards undergrounding specific circuits. All of these options will be explored in terms of the final goal that could be achieved, the effort and cost involved and the likelihood of success.

Task 5 Prepare a Report and Presentation



1979 - 1981

Engineer, Pickering Nuclear Generating Station, Ontario, Canada. Analysed and documented issues in reactor safety and reliability.

1981 - 1992

Engineer, Electrical Research Dept., Ontario Hydro, Toronto, Canada. Developed modelling techniques for electric distribution systems in the areas of power line carrier propagation and transient recovery voltages. Designed and tested a distribution transformer load and temperature monitor. Supervised and tested a distribution transformer load and high current labs.

1992 - 2000

Senior Research Engineer, Ontario Power Technologies, Toronto. Developed a remote terminal unit for use in distribution sub-station SCADA systems. Investigated new condition monitoring techniques based on laser vibrometers and radiated EM fields. Investigated the suitability of the North American distribution system for high bandwidth data communication. Designed and tested communication signal coupling circuits. Modelled distribution circuit fault currents for design of fault current diverters.

2001-2006

Senior Engineer, Kinectrics Inc., Toronto, Ontario, Canada. Conducted feasibility studies and cost/benefit analysis of conversion of overhead lines to underground, conducted asset condition and valuation assessments for distribution infrastructure, developed guidelines for inspection and maintenance of power system equipment, developed end of life criteria for power system components, conducted long term design, planning, cost allocation, loss, and design for power quality studies on very large distribution systems. Managed large projects as a Senior Project Manager (PMP).

Accomplishments

Key Projects and

Education

B. Eng. (1978), Engineering Physics, McMaster University, Ontario
Distribution Planning Course (1999)
Project Management Course and PMP designation (2001)

Ray Piercy

P. Eng. PMP

Kinectrics Inc.
800 Kipling Avenue
Toronto, Ontario
M6Z 6C4

Telephone 416.207.6001
Facsimile 416.207.5717
ray.piercy@kinectrics.com

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Key Projects and Accomplishments

- 2000 - Present
Project Leader and Principal Investigator
Manage installation of SCADA Demonstration System in Barrie Area
- 1994-2000
Project Leader and Principal Investigator
Laboratory and Field Testing,
Equipment Failure Investigation,
Experimental and Theoretical
Research Studies, Computer Modeling, Equipment Development,
Reporting and Presentations
- 1978-78
• Engineering & Economic Study of Automating Crystal Falls GS
• Implementation of Relay Scheme Modifications
• Design and Install Modifications to Plant Electrical System
• Modify Probabilistic Swing Bus Tension Program
• Develop Novel Reliability Analysis for Transmission Stations
Testing and Cost Estimation of HV Switchgear
- 1975-76
Repair and Installation of Communication Equipment
- 1973-74
Water Treating Experiments,
Semi-con Glaze Investigation,
SFB for DAMUT Tests, Kleinburg Impulse Generator Testing

Education

University of Toronto, BASC in Electrical Engineering, 1976

Stephen L. Cress, P Eng

Kinectrics Inc.
800 Kipling Avenue
Toronto Ontario
Canada
M8Z 6C4

Telephone: 416-207-6557
Facsimile: 416-207-5717
stephen.cress@kinectrics.com

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Education Key Projects and Accomplishments

2001 T&D Operational Audit, Great Lakes Power, Sault Ste Marie, Ontario

The assignment involved critical review of the Transmission & Distribution Company to identify organizational weaknesses following unbundling and recommending a plan of action to overcome the identified weaknesses.

2001

Supply System Upgrade Master Plan, Utilities Kingston, Ontario

Served as Project Manager for development of a master plan for distribution system capacity upgrades. Assignment involved load forecasts, loading vs capacity analysts, evaluation of supply system upgrade alternatives including injection of additional Transformer Station capacity and distributed generation.

1997-2002

Condition Assessment and Asset Valuations for Municipally Owned Utilities

Completed a number of condition assessment and asset valuation assignments in conjunction with unbundling and restructuring of the electricity markets in Ontario, including those for Brantford Hydro, Caledon Hydro, Port Colborne, Cornwall Electric and the electric utilities serving Simcoe, Perth and Huron counties.

1996 - 2001

Distribution System Planning Study, St. Catharines, Ontario

Planning, design and construction management of the underground distribution system supplying St. Catharines's downtown commercial core. The selected designs employ an innovative scheme, based on value based reliability planning.

1995

Distribution System Planning and Design Manitoba Hydro, Winnipeg, Canada

Served as Project Manager for technical and financial feasibility studies for voltage upgrade projects in Manitoba. Also developed detail designs for rebuild of underground distribution system for a residential subdivision in Winnipeg.

The Punjab University, Chandigarh, India
B.Sc. Engineering (Hons), 1976

Shawn Ota, P.Eng.

Kinectrics Inc.
800 Kipling Avenue
Toronto, Ontario
M8Z 6C4

Telephone 416.207.5531
Facsimile 416.207.5717
shawn.ota@kinectrics.com

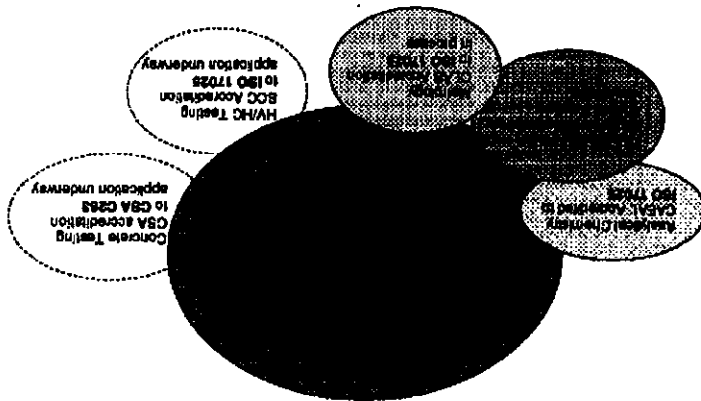
KINETRICS





Our Quality Management System is registered to ISO 9001 by QMI, a division of CSA and North America's leading QMS registrar. Our adherence to this standard provides one of the strongest assurances of service quality available. As a minimum, all work at Kinectrics is performed to the requirements of this standard. Specific services are performed to higher standards operating in conjunction with ISO 9001. For example, our Analytical Chemistry and Environmental testing services group are registered as conforming to ISO Guide 17025 through our membership in CAEL - the Canadian Association of Environmental Analytical Laboratories. For US clients involved in nuclear safety-related work, we maintain a 10 CFR 50 Appendix B program.

Customers have audited our ability to supply at quality levels prescribed by additional standards including, for example, CSA Z299.2. We are also working toward accreditations in metrology and electromechanical testing services (ISO 17025) and concrete testing (CSA 283



8 Company Facts
 8.1 The Quality Management System

8.2 The Kinectrics Company Information

Kinectrics is an established, independent company offering over 90 years of technical expertise and experience founded on solving the most demanding technical challenges for one of North America's largest utilities. At Kinectrics we understand how technology affects performance, the environment, safety and economics of today's complex energy sector.

Kinectrics is a wholly-owned subsidiary of U.K.-based AEA Technology plc, one of the world's leading science and technology support services, whose purpose is to help clients improve business performance and competitive edge through innovative science and engineering.

A full range of capabilities and resources from AEA Technology plc, worldwide is available to complement Kinectrics' own comprehensive services for clients.

Kinectrics has outstanding credentials in:

- Energy Management, Utilization and On-Site Generation
- Generation and T&D Asset Optimization
- Environmental Services
- Field and Technical Support
- Product Development and Evaluation

We provide complete capabilities in a wide range of technical disciplines to serve our clients' needs in transmission and distribution, power generation (hydro, fossil and nuclear), environmental engineering and many other segments of the energy industry.

Technical problem solving can be preventative or reactive. In either approach, Kinectrics delivers real answers, often when others have tried and failed. We develop and apply new and innovative technologies for the energy industry, solving problems at operating plants, improving environmental performance, and the economic performance of different energy technologies. Our objective is focused on enhancing both the bottom line and operational efficiency for your enterprise.

Kinectrics' ability to provide customers with successful technical solutions is based on the seamless integration of 3 key strands of our business to maximize benefits for our clients:

- Our multi-disciplinary teams have the skills to offer integrated solutions. This is true whether we are helping clients optimize plant and processes, enhance products, meet safety requirements, or manage environmental challenges.



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A Member of the AEA Technology Group



Kinectrics operates under an ISO 9001 quality management system and offers customized consultation services to meet our clients' requirements. We can also provide a wealth of additional services to support our proposals including root-cause analysis, component assessment, performance modeling, and assistance with meeting licensing requirements.

Kinectrics' state-of-the-art laboratories feature a complete range of standard and advanced materials testing and analysis capabilities to fully back our consultation services. These services are further complemented by superior, broad-based capabilities in Analytical Chemistry and Non-destructive Evaluation.

- Kinectrics partners with clients in the complete life cycle. We achieve your goals by providing superior expertise in assessment, design, implementation and operational audit experience.
- We offer flexibility in applying advanced technology to meet customer needs effectively. Kinectrics provides full consulting services; technical services hardware and software systems, research and development, as well as new technology transfer assistance through demonstration, certification of performance and commercialization services.



Notices
Any notice sent to Kinectrics shall be sent to the following address:

Dr. John Kuffel
General Manager
Transmission and Distribution
Kinectrics Inc.
800 Kipling Avenue
Toronto, Ontario
M8Z 6C4
Fax No.: 416.207.5717

Purchase orders for the project should be faxed to:

Liann Gonyea
Accounts Receivable
Kinectrics Inc.
800 Kipling Avenue
Toronto, Ontario M8Z 6C4
Tel No: 416-207-6000 Ext 6168
Fax No: 416-207-6363
E-mail: AR@kinectrics.com

10. Purchase Orders